



Annual Report 2024

PURPOSE, MISSION & VALUES

Our purpose, vision and values outline who we are, what we want to achieve and how we want to achieve it. They provide direction for our Company and help ensure that we are all working towards the same goal.

Our Purpose

We act for Human Progress by protecting what matters.

Our Vision

To transform our value proposition “**from payer to partner**”, we will deliver new services complementing the traditional insurance coverage and build models to increase the protection of our customers.

OUR CORPORATE VALUES

Our values are the foundation of our organization. They serve as our guide, inspiring our actions and our decisions. These values reflect our way of doing and thinking, for the benefit of our customers, shareholders, employees, business partners and in any community we operate in. The following core values drive everything we do at AXA Mansard Insurance Plc.

Customer first

The customer is our purpose. All our thinking starts with the customer. We consider the way they live today and tomorrow so that we continue to be relevant and impactful.

Courage

We speak our mind and act to make things happen. We push the boundaries of what is possible and take bold actions to find new ways to be valuable.

One AXA

Being together and being different makes us better. We are stronger when collaborating and acting as one team.

Integrity

Integrity is our compass. We are guided by strong moral principles, trusting our internal judgment to do the right thing for our customers, employees, stakeholders and partners.

1

REPORT

1.1	Corporate Information	4
1.2	Results at a Glance	5
1.3	Notice of Annual General Meeting	6
1.4	Chairman's Statement	8
1.5	CEO's Statement: From the Executive Suite	12
1.6	Board of Directors	16
1.7	Management Team	20
1.8	2024 Corporate Social Responsibility Initiatives	23
1.9	Corporate Governance Report	28
1.10	Directors' Report	35
1.11	Internal Control & Risk Management	39
1.12	Certification Pursuant to Section 60(2) of Investment and Securities Act No.29 of 2007	45
1.12	Certification Pursuant to Section 60(2) of Investment and Securities Act No.29 of 2007	46
1.13	Management's Discussion and Analysis	47
1.14	Statement of directors' Responsibilities in Relation to the Consolidated and Separate Financial Statements for the Year Ended 31 December 2024	48
1.15	Statement of Corporate Responsibility for the Financial Statements for the Year Ended 31 December 2024	49
1.16	Report of the Statutory Audit Committee	50

2

FINANCIALS

2.1	Report of the External Consultants	52
2.2	Independent Auditor's Limited Assurance Report	53
2.3	Independent Auditor's Report	55
2.3	Consolidated Statement of Financial Position as at December 31, 2024	59
2.4	Consolidated Statement of Comprehensive Income for the Year Ended December 31, 2024	61
2.5	Consolidated Statements of Changes in Equity	62
2.6	Separate Statements of Changes in Equity	63
2.7	Consolidated and Separate Statement of Cashflows for the Year Ended December 31, 2024	64
2.8	Notes to the Financial Statements	65

3

OTHER NATIONAL DISCLOSURES

3.1	APPENDIX 1 (Claims Paid Triangulations)	228
3.2	APPENDIX 2A (Five Year Financial Summary- Group)	242
3.2	APPENDIX 2B (Five Year Financial Summary- Parent)	244
3.4	APPENDIX 2 (Statement of Value Added)	246
3.5	Unclaimed Dividend Listing as at December 31, 2024	247
3.6	E-Mandate Activation Form	271
3.7	Proxy Form	273
3.8	Corporate Directory	277
3.9	Corporate Addresses	279

Introduction

AXA Mansard Insurance Plc. is a Nigerian financial services company with interests in insurance, asset management and health insurance.

AXA Mansard Insurance Plc's Financial Statements comply with the applicable legal requirements of the Companies and Allied Matters Act (CAMA), 2020 regarding financial statements and comprises Consolidated and Separate Financial Statements of the group for the year ended 31 December 2023. The consolidated and separate financial statements have been prepared in accordance with the IFRS Standards.

REPORT

REPORT

1.1 Corporate Information	4
1.2 Results at a Glance	5
1.3 Notice of Annual General Meeting	6
1.4 Chairman's Statement	8
1.5 CEO's Statement: From the Executive Suite	12
1.6 Board of Directors	16
1.7 Management Team	20
1.8 2024 Corporate Social Responsibility Initiatives	23
1.9 Corporate Governance Report	28
1.10 Directors' Report	35
1.11 Internal Control & Risk Management	39
1.12 Certification Pursuant to Section 60(2) of Investment and Securities Act No.29 of 2007	45
1.12 Certification Pursuant to Section 60(2) of Investment and Securities Act No.29 of 2007	46
1.13 Management's Discussion and Analysis	47
1.14 Statement of directors' Responsibilities in Relation to the Consolidated and Separate Financial Statements for the Year Ended 31 December 2024	48
1.15 Statement of Corporate Responsibility for the Financial Statements for the Year Ended 31 December 2024	49
1.16 Report of the Statutory Audit Committee	50

1.1 CORPORATE INFORMATION

CHAIRMAN

Mr. Kola Adesina	Chairman	Nigerian
------------------	----------	----------

DIRECTORS

Mr. Kunle Ahmed	Chief Executive Officer	Nigerian
Mrs. Rashidat Adebisi	Executive Director (Technical & Client Services)	Nigerian
Mr. Tope Adeniyi	Non-Executive Director	Nigerian
Ms. Melina Cotlar	Non-Executive Director	Argentinian
Mr. Mariano Caballero	Non-Executive Director	Spanish
Ms. Latifa Said	Non-Executive Director	French
Chief Gbola Akinola	Non-Executive Director	Nigerian
Mrs. Meryem Chami	Non-Executive Director	French
Ms. Abiola Bada	Independent Non-Executive Director	Nigerian

Registered Office

Santa Clara Court
Plot 1412, Ahmadu Bello Way
Victoria Island Lagos
www.axamansard.com

FRC Registration No.

FRC/2012/0000000000228

RC No.

133276

Company Secretary

Mrs. Omowunmi Mabel Adewusi

Tax Identification No:

Non-Life: 24218181-0001

Life: 01429546-0001

Auditors

KPMG Professional Services
KPMG Tower
Bishop Aboyade Cole Street,
Victoria Island, Lagos
Tel: (01) 2718955
www.kpmg.com/ng

Bankers

Guaranty Trust Bank Plc
Standard Chartered Bank Nigeria Limited
First City Monument Bank Limited
Stanbic IBTC Bank Plc
Access Bank Plc
Citibank Nigeria Limited
Ecobank Nigeria Plc
Fidelity Bank Plc
Union Bank of Nigeria Plc
United Bank of Africa Plc

Re-insurers

African Reinsurance Corporation
Continental Reinsurance Plc.
Swiss Re
Munich Reinsurance Company Limited

Actuaries

Zamara Consulting Actuaries Nigeria Limited

Nikhil Dodhia -

FRC No: FRC/2021/004/00000024023

QED Actuaries & Cons. (Pty) Ltd

Nicolai von Rummell -

FRC No: FRC/2018/NAS/00000018471

AXA Mansard Insurance Plc.

Ganiu Shefiu -

FRC No: FRC/2017/NAS00000017548

Valuers

Osas & Oseji Est. Surv. & Valuers

Osas & Oseji - FRC No: FRC/2012/0000000000052

Hyacinth Oseji - FRC No: FRC/2019/004/000000/20162

Registrar

DataMax Registrars Limited

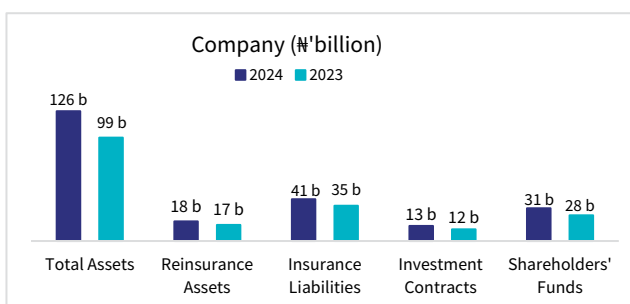
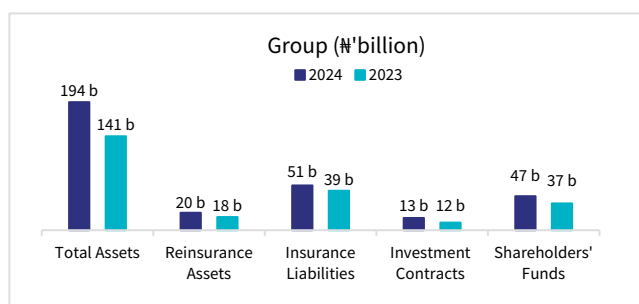
1.2 RESULTS AT A GLANCE

1

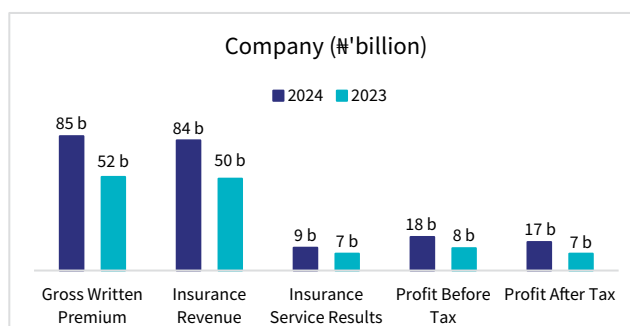
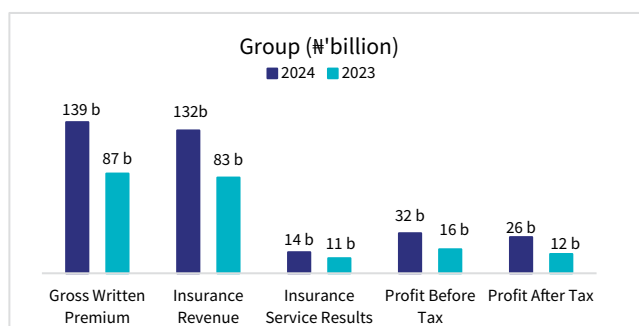
Group Financials (in Thousands of Naira)	2024	2023	%
Gross Written Premium	138,549,132	87,203,623	+59%
Insurance Revenue	131,667,174	82,753,433	+59%
Insurance Service Result	13,661,281	11,269,554	+21%
Profit Before Tax (PBT)	31,694,172	15,772,680	+101%
Profit After Tax (PAT)	25,965,049	12,048,665	+116%
Total Assets	193,608,866	141,128,880	+37%
Reinsurance Assets	19,837,967	17,512,870	+13%
Insurance Liabilities	66,799,016	53,693,562	+24%
Investment Contracts	12,788,481	12,209,721	+5%
Shareholders' Funds	47,114,278	36,748,669	+28%

Company Financials (in Thousands of Naira)	2024	2023	%
Gross Written Premium	84,664,271	52,171,844	+62%
Insurance Revenue	84,438,975	50,304,582	+68%
Insurance Service Result	8,815,744	6,613,319	+33%
Profit Before Tax (PBT)	17,847,871	7,693,499	+132%
Profit After Tax (PAT)	16,718,558	6,659,840	+151%
Total Assets	126,116,914	99,205,392	+27%
Reinsurance Assets	18,266,144	16,770,219	+9%
Insurance Liabilities	40,819,036	35,078,124	+16%
Investment Contracts	12,788,481	12,209,721	+5%
Shareholders' Funds	30,753,346	28,223,712	+9%

Major highlights - Statement of financial position



Major highlights - Statement of comprehensive income



1.3 NOTICE OF ANNUAL GENERAL MEETING



NOTICE IS HEREBY GIVEN that the Thirty-Third (33rd) Annual General Meeting of **AXA MANSARD INSURANCE PLC** (the Company) will be held virtually via <https://linktr.ee/axamansardagm> on Thursday, 10th July, 2025, at 10.00am to transact the following business:

ORDINARY BUSINESS

1. To receive the Audited Financial Statements of the Company for the year ended December 31, 2024, together with the Reports of the Directors, Auditors and Statutory Audit Committee thereon;
2. To elect the following as Directors of the Company:
 - a. Mr. Dan Shuaib - Independent Non-Executive Director
 - b. Ms. Nuria Fernandez - Non-Executive Director
 - c. Ms. Krithika Kalyanasundaram - Non-Executive Director
3. To re-elect the following Directors retiring by rotation:
 - a. Ms Abiola Bada
 - b. Ms Latifa Said
4. To appoint the firm of Ernst & Young as the External Auditors for the Company;
5. To declare a final dividend.
6. To authorise the Board of Directors to fix the remuneration of the Auditors.
7. To disclose the remuneration of Managers; and
8. To elect the Shareholder representatives on the Statutory Audit Committee.

SPECIAL BUSINESS

9. To consider and if thought fit, pass the following resolution as an Ordinary Resolution of the Company:
 - a) To approve the Non-Executive Directors' Remuneration.

PROXY

A member entitled to attend and vote at the Annual General Meeting is entitled to appoint a proxy from the proxies stated in the Notice to attend and vote in his/her stead in accordance with the Corporate Affairs Commission guidelines on holding General Meetings using proxies. For the appointment to be valid, a completed and duly stamped proxy form must be deposited at the office of the Registrar, DataMax Registrars Limited, No. 2c, Gbagada Phase 1, Lagos State, not less than 48 hours before the time fixed for the meeting. A blank proxy form is attached to this Annual Report.



BY ORDER OF THE BOARD

OMOWUNMI MABEL ADEWUSI
Company Secretary

FRC/2013/PRO/NBA/002/00000000967

Santa Clara Court,
Plot 1412, Ahmadu Bello Way,
Victoria Island,
Lagos.

2nd June 2025

NOTES

1. VIRTUAL MEETING LINK

In accordance with the provisions of the Business Facilitation (Miscellaneous Provisions) Act 2022 which amended the provisions of Section 240(2) of the Companies and Allied Matters Act (CAMA) 2020 to enable public companies to conduct general meetings electronically, the 33rd Annual General Meeting of the Company will be held virtually. The virtual link for the AGM is <https://linktr.ee/axamansardagm>. The AGM will also be streamed live online. This will enable shareholders and other stakeholders to follow the proceedings. The link for the AGM live streaming will also be made available on the Company's website at <https://corporate.axamansard.com/>

2. CLOSURE OF REGISTER

The Register of Members will be closed on Wednesday, the 26th of June 2025, to enable the Registrar to prepare for the Annual General Meeting.

3. DIVIDEND

If approved, the dividend will be payable on 10th July 2025 at the rate of 45k per #2.00k ordinary share, subject to appropriate withholding tax, and approval will be paid to shareholders whose names appear in the Register of Members as at the close of business on Tuesday, the 25th June 2025. Shareholders who have completed and submitted the e-dividend Mandate Form will receive a direct credit of the dividend into the bank accounts indicated in the e-dividend Mandate Form immediately after the Annual General Meeting.

4. E-DIVIDEND MANDATE

Shareholders are kindly requested to update their records and advise Datamax Registrars Limited of their updated records and relevant bank accounts for the payment of their dividends. The shareholder data update form and the e-dividend Mandate Form are contained in this Annual Report. The completed forms should be submitted to Datamax Registrars Limited at their office located at No. 2c, Gbagada Phase 1, Lagos State.

5. UNCLAIMED DIVIDEND

The list of all Unclaimed Dividends will be circulated with the Annual Report. All Shareholders with Unclaimed Dividends are advised to submit their completed e-dividend mandate form by e-mail or writing to the Registrar, Datamax Registrars Limited, No. 2c, Gbagada Phase 1, Lagos State

6. E-ANNUAL REPORT

The electronic version of the Annual report is available at corporate.axamansard.com. Shareholders who have provided their email addresses to the Registrars will receive the electronic version of the Annual Report via email. Furthermore, Shareholders who are interested in receiving the electronic version of the Annual Report are kindly required to request via email to annualreports@datamaxregistrars.com.

7. STATUTORY AUDIT COMMITTEE

In accordance with Section 404(6) of the Companies and Allied Matters Act, 2020, a shareholder may nominate another shareholder for appointment to the Statutory Audit Committee. Such nomination should be in writing and should reach the Company Secretary at least twenty-one (21) days before the Annual General Meeting.

Kindly note that the provisions of the Nigerian Code of Corporate Governance 2018 indicate that some of the members of the Statutory Audit Committee shall be financially literate and at least one member must be a member of the professional accounting body in Nigeria established by the Act of the National Assembly and be knowledgeable in internal control processes.

In view of the foregoing, nominations to the Statutory Audit Committee should be supported by the Curriculum Vitae of the nominees.

8. PROFILE OF PROPOSED DIRECTORS

a. Mr. Dan Shuaib

Mr. Shuaib is a self-employed consultant who provides consultancy services for strategic investments and acquisition projects for key players within the Nigerian Electricity Supply Industry to protect shareholder value. He has a strong financial background with a focus on the oil & gas sector within the financial industry having served with GT bank from 2019 to 2021 as the General Manager of the Oil & Gas Division of the Bank. He also serves on the Board of Mainstream Energy Solutions Limited as Non-Executive Director.

Mr. Shuaib holds a Master of Business Administration (MBA) from Warwick Business School, United Kingdom. He is an Honorary Senior Member (HCIB) of the Chartered Institute of Bankers of Nigeria (CIBN), Fellow (FICA) Institute of Credit Administration (ICA), Fellow (FIMS) Institute of Management Specialist UK (FIMS), Member, of the Association of Certified Anti Money Laundering Specialist (ACA) Member, Chartered Management Institute (CMI), Member, Professional Risk Managers International Association (PRIMA) and Affiliate Member, Chartered Institute of Marketing (CIM) UK. He has attended various professional and leadership programs from accredited organizations such as the IMD in Lausanne Switzerland, the Chevening Leadership Programme at Lagos Business School, and the Citibank School of Banking in New York, USA.

b. Ms. Nuria Fernandez

Ms. Fernandez has over 25 years' experience in the insurance industry, managing business both in specialized direct entities and in multichannel entities. She started her career as a Junior Underwriter at Linea Directa

Aseguradora and joined AXA in 2010 as a Personal Lines Manager at the AXA Mediterranean and Latin-America region. She has grown through the ranks in AXA, and she attained the position of an EXCOM member of International Markets as the Chief Business Officer ensuring technical excellence and business outcomes.

c. Ms. Krithika Kalyanasundaram

Ms. Kalyanasundaram has over 20 years of experience in leadership roles in different emerging markets. She possesses hands-on experience in leading business units within start-ups, turnaround, and rapid change environments. She started her career as a management trainee in an insurance company in Mumbai. She joined AXA Services Indonesia in 2015 and has since grown through ranks. She is currently the Head of Strategy, International Markets where she is responsible for the execution of strategic projects, transversal initiatives, and the establishment of regionally led initiatives. She is currently the CEO of AXA Africa and Türkiye. She is accountable for the overall performance and long-term strategic development of regional operations in this cluster.

9. RE-ELECTION OF DIRECTORS

In accordance with Section 91 of the Company's Articles of Association and S.285 of the Companies and Allied Matters Act 2020, Ms Abiola Bada and Ms Latifa Said, whose profiles are stated below, will retire by rotation and, being eligible, will offer themselves for re-election. The details of attendance are contained in the Corporate Governance Report.

PROFILE OF RETIRING DIRECTORS

a. Ms. Abiola Bada

Ms. Bada is a Chartered Accountant with work experience spanning 35 years in the professional services, financial sector, and regulatory environment in the areas of auditing, inspection, organization & methods, marketing, and general administration. She was Director of Finance at KPMG Professional Services for over 14 years, and during this period, she was at the forefront of compilation, monitoring, evaluation, and reporting of the results of Profit Centres in KPMG, Nigeria, thereby aiding decision-making on growth and profit sustenance initiatives.

b. Ms. Latifa Said

Ms. Said has over 18 years of experience in Human Resources (HRIS, Recruitment, and Learning & Development). She is currently responsible for overseeing Human Resources, Brands & Communication for AXA entities in Africa. Before this, she worked at AXA Group Solutions in various capacities, from Head of Change Management to Head of Transformation.

10. SHAREHOLDERS' RIGHTS TO ASK QUESTIONS

In line with Rule 19.12(c) of the Listing Rules of The Nigerian Exchange Limited, Shareholders of the Company reserve the right to ask questions not only at the Annual General meeting but also in writing prior to the meeting, and such questions must be submitted to the Company no less than 7 days to the date of the meeting. Such questions should be addressed to the Company Secretary and reach the Company at its Head Office or by electronic mail at Legalteam@axamansard.com

11. WEBSITE

A copy of this notice, the virtual meeting link and other information relating to the meeting can be found at <https://corporate.axamansard.com/>.

12. LIVE STREAMING OF THE AGM

The meeting will be streamed live online to enable shareholders, representatives of regulatory bodies, and other stakeholders to follow the proceedings online in real time. The link for the live streaming of the meeting will be made available on the Company's website at <https://corporate.axamansard.com> and will be streamed live on the YouTube social media channel.

1.4 CHAIRMAN'S STATEMENT



Mr. Kola Adesina

Chairman

“Our Group delivered another very strong performance in 2024, generating a gross written premium of N138.5bn and profit after tax of 25.9 billion.”

Dear Shareholders,

It is with great pleasure that I present to you, on behalf of the Board of Directors of AXA Mansard Insurance plc, the Annual Report of our institution's activities and financial performance for the year ended 31 December 2024. Firstly, I would like to thank you for your confidence in our institution. During the last few years your Board and the management team have worked hard to strengthen the core values of our company and to position it to deliver long-term shareholder value.

As a key player in Nigeria's insurance industry, we are well-positioned for sustainable growth. We remain deeply committed to optimizing value for all our stakeholders by delivering innovative and superior insurance solutions. By making the right investments and prioritizing customer satisfaction, we will continue to enhance policyholder confidence, strengthen market leadership, and exceed stakeholders' expectations.

ECONOMIC HIGHLIGHTS

The Nigerian economy expanded by 3.4% in 2024, an improvement from 2.74% in 2023. However, the macroeconomic environment remained tough, marked by 34.8% inflation, continued Naira depreciation, and oil price volatility, all of which placed pressure on consumer spending and business operations. In response to inflationary pressures, the Central Bank implemented multiple interest rate hikes throughout the year. While this supported higher

yields on our investment portfolio, it also constrained liquidity and reduced disposable income for many households, impacting insurance affordability across segments.

On the global front, economic growth remained stable at 3.2% in 2024, despite headwinds such as high interest rates and ongoing geopolitical tensions in the middle east. The stable economic growth underscored the resilience of the global economy, although caution remains high amid trade uncertainties and rising protectionism. Looking ahead, global growth projections for 2025 remain in the range of 3.2% to 3.3% but could be tempered by recent trade policy escalations particularly significant tariff actions by the U.S. under the Trump administration.

For our business, these economic developments presented a mix of risks and opportunities. The inflationary environment and weakened consumer confidence underscored the importance of deepening our value proposition, especially around microinsurance and digital offerings. Simultaneously, elevated interest rates provided tailwinds to our investment portfolio, supporting overall profitability despite market volatility.

Our strategic focus in 2024 remained anchored on operational efficiency, customer-centric solutions, and prudent risk management. These priorities enabled us to navigate the challenging macroeconomic landscape while continuing to create value for policyholders and shareholders alike.

FINANCIAL RESULTS

Our Group delivered another very strong performance in 2024, generating a gross written premium of ₦138.5bn and profit after tax of ₦25.9 billion.

Our results reflect the resilience and dedication of our management team and employees, as well as our unwavering commitment to meeting the evolving needs of our policyholders. Notable improvements in premium growth and investment income reinforce the Board's adherence to sound governance and prudent financial management, ensuring we continue to build a strong foundation for future stability.

Despite the economic challenges faced in 2024, underwriting performance strengthened as the insurance service result rose by 21% to ₦13.7bn (₦11.2bn in 2023). From a financial position perspective, shareholders' funds grew by 28% to ₦47.1bn, (₦36.7bn in 2023), driven by substantial gains from investment income despite elevated operating expenses. We closed the year with total assets of ₦193.6bn, marking a 37% increase from ₦141.1bn in 2023, reinforcing our financial resilience and commitment to sustainable growth.

As we move forward, our focus remains on sustainable, long-term growth by strengthening our risk pooling strategies, enhancing product innovation, and maintaining a robust claims-paying ability to support our policyholders when they need us most.

DIVIDEND

In line with our commitment to delivering sustainable value, the Board of Directors has approved a dividend of ₦0.45k per share for the financial year ended 31 December 2024 indicating a 13% growth in dividend payout year-on-year. This amounts to a total pay-out of ₦4.05 billion, subject to applicable withholding tax.

This distribution underscores our confidence in the strength of the business and our disciplined approach to capital management, especially as the insurance industry looks forward to changes in capital requirements. While rewarding our shareholders, we continue to strike a deliberate balance between returns and long-term financial resilience.

We remain deeply grateful for your trust and support. Looking ahead, our focus remains on driving growth, enhancing profitability, and creating enduring value for you our esteemed shareholders.

STAFF

At the heart of our continued success is our exceptional workforce. Their dedication, professionalism, and unwavering commitment remain the driving force behind our achievements. We remain steadfast in fostering an environment that empowers them to excel, develop new skills, and thrive both professionally and personally.

In 2024, we introduced and expanded several initiatives to enhance employee well-being, engagement, and professional growth. Our Annual Employee Mandatory Medical Check-Up reaffirmed our commitment to prioritizing staff health, ensuring early detection and proactive healthcare management. Additionally, we hosted monthly Health Talks, equipping employees with valuable knowledge on maintaining a healthy lifestyle. Our Healthy You Aerobics Session further promoted fitness and wellness, reinforcing the importance of work-life balance.

Beyond health-focused initiatives, we also invested in strengthening team spirit and workplace culture. Events such as TGIF gatherings and AXAlympics provided opportunities for team bonding, fostering collaboration and a sense of belonging across the organization.

“Our Group delivered another very strong performance in 2024, generating a gross written premium of ₦138.5bn and profit after tax of 25.9 billion.”

These engagements were instrumental in reinforcing our core values and enhancing workplace morale.

Recognizing the need to attract, retain, and motivate top talent, we made significant strides in improving staff remuneration and overall welfare. This reflects our commitment to appreciating the value of our employees and ensuring that they feel recognized and rewarded for their contributions.

Furthermore, we continued our investment in professional development, offering a range of training programs and access to valuable learning resources. Through these initiatives, we empower our employees to upskill, adapt to industry advancements, and contribute meaningfully to the company's long-term growth.

On behalf of the Board and our shareholders, I sincerely thank our employees for their passion, resilience, and commitment to excellence. Your contributions drive our success, and we remain dedicated to creating an environment where you feel empowered, supported, and inspired. As we continue to grow, we will build on these initiatives to ensure that every employee has the resources and opportunities needed to thrive, both professionally and personally.

CUSTOMERS

To our esteemed customers, I extend my sincere gratitude for your continued trust and loyalty. Your unwavering support through times of change has been a vital part of our journey, and it inspires us daily to deliver on our promise of protecting what matters most to you.

We remain committed to delivering reliable and comprehensive insurance solutions that grow with your evolving needs. Our newly introduced Smart Life plan exemplifies this commitment, it offers life cover for a defined term and ensures a payout of the sum assured, whether upon survival or in the unfortunate event of death. This plan is designed to provide greater value, financial security, and peace of mind for you and your loved ones.

Thank you for choosing us as your insurance partner. We are honoured to serve you and will continue to enhance our offerings, guided by your needs and our dedication to your satisfaction and long-term well-being.

AWARDS AND RECOGNITION

We were honoured to be recognised with the Overall Best in the Insurance Sector award at the 2024 Nigeria Employers' Consultative Association (NECA) Awards, as well as the HR Best Practice Award in the insurance sector at the 56th Chartered Institute of Personnel Management of Nigeria's 2024 HR Oscars. Also we received the Best Performing HMO award at the Optometrist Director Guild Awards as well as the Best MSME Insurance company of the year. This recognition reflects our industry leadership, consistent performance, and the impact of our strategic initiatives. It affirms the strength of our business model and our focus on delivering value-driven insurance solutions. More than a moment of celebration, this award serves as a reminder of our responsibility to maintain high standards and continue to exceed customer expectations.

Winning the Overall Best in the Insurance Sector award at the 2024 NECA Awards serves as both recognition and a powerful motivator. It reinforces our belief in the strategies we've pursued and challenges us to aim even higher. This achievement not only validates our commitment to operational excellence and customer-centricity but also sets a new benchmark for what we aspire to accomplish. It inspires us to accelerate ongoing initiatives, explore new solutions, and continue shaping a future where innovation, resilience, and customer value define our impact in the industry.

Likewise, receiving the HR Best Practice Award in the insurance sector at the 56th CIPM HR Oscars is a strong affirmation of our commitment to building a workplace where people are valued, empowered, and positioned to succeed. It highlights the effectiveness of our people strategies and reinforces the importance of investing in our workforce. This recognition motivates us to deepen our focus on employee engagement, leadership development, and inclusive practices, ensuring that our people remain at the core of our long-term growth and service excellence.

Together, these recognitions are more than accolades they are a call to sustain the momentum we have built. They challenge us to remain intentional in our pursuit of excellence, both in service delivery and in nurturing our people. As we celebrate these milestones, we do so with a renewed sense of purpose and responsibility, knowing that the trust placed in us by our customers, employees, and industry peers must continually be earned through innovation, integrity, and unwavering dedication.

2025 OUTLOOK

The domestic and global economic landscape remains uncertain, with heightened risks of a global recession tempering growth prospects. Nigeria's economy is expected to grow through 2025, though at a subdued pace, with the World Bank projecting a 3.5% GDP expansion and the Central Bank of Nigeria (CBN) forecasting

3.8%. Key challenges include persistent high inflation, security challenges, volatile oil prices, elevated energy costs, rising debt servicing costs, and deteriorating fiscal balances. Globally, inflation is projected to ease but remain elevated, with the IMF estimating a decline to approximately 5.8% in 2025, driven by moderating supply chain pressures but constrained by geopolitical uncertainties.

For our company, these conditions present both risks and opportunities. The Federal Government of Nigeria's 2025 budget, with an expenditure of NGN49.74 trillion (a 42% increase from NGN35.10 trillion in 2024), which is based on a crude oil production target of 2.06 million barrels per day, an exchange rate of NGN1500/\$1, GDP growth of 3.68%, and an inflation target of 15%. The budget deficit of NGN13.39 trillion, largely financed by NGN14.94 trillion in domestic and external borrowings, could elevate borrowing costs, impacting investment yields for insurance portfolios and increase competition for capital. Global trade tensions, including U.S.-China tariff disputes and potential new tariffs under evolving trade policies, may disrupt supply chains, raising costs for imported goods and services that affect claims costs (e.g., vehicle repairs, medical supplies). Domestically, potential tariff adjustments on imports or energy could increase operational expenses, particularly for claims processing and administrative functions reliant on fuel or imported technology. These pressures, combined with Nigeria's exposure to oil price volatility, could strain underwriting margins and necessitate careful risk pricing.

Despite these challenges, opportunities exist as we are positioned to benefit from the projected economic growth and increased government spending could boost demand for insurance products, particularly in sectors like infrastructure, health, and motor insurance, driven by public and private investments. Rising inflation and economic uncertainty may also increase consumer demand for life and property insurance as risk mitigation tools. To thrive, we must focus on optimizing investment strategies to counter inflationary pressures, enhancing digital capabilities to reduce operational costs, and developing tailored products to capture emerging market segments. Additionally, hedging against currency and commodity price risks and exploring local partnerships can mitigate the impact of global trade disruptions and tariff-related cost increases.

APPRECIATION

I extend my heartfelt gratitude to our esteemed shareholders for their unwavering support and confidence in our vision. We are equally thankful for the steadfast loyalty of our customers. Looking ahead, we are dedicated to driving innovation, safeguarding the interests of our customers, shareholders, employees, and stakeholders, and pursuing excellence in all we do. With a clear focus on our strategic objectives, we are poised to create sustainable, long-term value for our shareholders.

Thank you.



AXA Mansard is CGRS compliant. The **Corporate Governance Rating System (CGRS)** is a joint initiative between The Nigerian Exchange Limited and the Convention on Business Integrity (CBI) to establish a Corporate Governance Rating System for listed companies to strengthen the corporate regulatory and supervisory capacity in Nigeria

1.5 CEO'S STATEMENT: FROM THE EXECUTIVE SUITE



Mr. Kunle Ahmed
Chief Executive Officer

Distinguished shareholders, esteemed members of the Board, ladies and gentlemen, it is always my pleasure to present this annual report on the key achievements of your company.

On behalf of the Board and Management, I am delighted to present a comprehensive overview of our performance in 2024, a year marked by resilience and strategic progress. In this statement, I will share key insights into our achievements, reflect on the challenges navigated, and outline our ambitious vision and expectations for 2025, as we continue to deliver value to our cherished stakeholders.

INDUSTRY HIGHLIGHTS

In 2024, the Nigerian insurance industry showcased remarkable resilience amid intensifying macroeconomic headwinds, including persistent inflation, naira devaluation, and security challenges. Despite these challenges, the sector achieved a stellar 61% year-on-year revenue growth, with gross premium income reaching ₦1.2 trillion by Q3 2024, driven by heightened demand for non-life products (69% growth) and life insurance, particularly group life policies (45% growth). The industry's contribution to Nigeria's GDP surged by 14.4% to ₦349.01 billion, underscoring its pivotal role in fostering financial stability and inclusion.

At the regulatory level, the insurance industry witnessed a major change in the leadership of the National Insurance Commission (NAICOM), the insurance regulator. The change brought vibrancy to the activities of the Commission, especially in respect of the review of the Nigerian Insurance laws, stimulation of market growth

and the standardization of the pricing of the motor policies. The proposed new insurance laws, The Nigerian Insurance Industry Reform Bill has now been passed by the National Assembly and awaiting the assent of the President.

Inflation, which peaked at 29.9% early in 2024, continued to elevate operational costs, compelling insurers to navigate higher expenses for staffing and infrastructure. To counter these pressures, AXA Mansard and other industry leaders implemented cost-optimization strategies, including hybrid work models, digital documentation, and process automation, which helped mitigate expense growth while enhancing efficiency. Claims expenses also rose, driven by increased asset replacement and repair costs, particularly in motor insurance, where regulatory adjustments on minimum pricing for both comprehensive and third-party policies have been implemented. Stricter enforcement by the Nigeria Police Force significantly boosted compliance, increasing premium income despite challenges from reduced consumer purchasing power. Conversely, companies had to make adequate provisions for claims incurred but that are yet to be reported.

On a positive note, rising interest rates, with treasury note stop rates hitting a two-decade high in early 2024, enhanced investment yields. The industry's ₦1.1 trillion allocation to treasury securities (61.7% of the investment portfolio) positioned insurers to capitalize on higher returns, supporting financial stability with total assets growing to ₦3.9 trillion by September 2024. Digital transformation further accelerated, with insurers leveraging technology to streamline operations, enhance customer experiences, and meet the growing demand for health and general insurance products among Nigeria's expanding middle class.

These achievements reflect the industry's adaptability and potential in a challenging environment. At AXA Mansard, we remain committed to harnessing these opportunities, driving innovation, and delivering exceptional value to our customers and stakeholders as we navigate the evolving landscape.

PERFORMANCE RATIOS

In 2024, the Group achieved robust financial growth, with Gross Written Premium (GWP) surging 59% to ₦138.5 billion from ₦87.20 billion in 2023. Insurance revenue also rose 59% to ₦131.66 billion, up from ₦82.75 billion, driven by enhanced underwriting, product diversification, customer retention, and expansion in retail and corporate portfolios. The Health business, maintaining market leadership, saw a 46% increase in insurance revenue to ₦47.29 billion from ₦32.45 billion. The Asset Management business grew third-party Assets Under Management (AUM) by 42% to ₦176.88 billion, from ₦124.14 billion, reflecting strong investor confidence and innovation.

Operating expenses rose by 38% to ₦19.55 billion, largely driven by strategic investments in talent, the upward impact of inflation, and currency devaluation pressures. Despite these cost pressures, the Group demonstrated improved operational efficiency, particularly within its Life and Non-Life businesses. The Group's loss ratio increased to 54.8% in 2024, from 51.8% in 2023, this trend is driven by inflationary adjustments on claims costs and adverse

“The Group achieved robust financial growth, with Gross Written Premium GWP surging 59 to N138.5 billion... reflecting our commitment to delivering sustainable value to shareholders.”

risk experience in specific portfolios which are being proactively managed through enhanced risk selection and improved claims management processes.

Ultimately, AXA Mansard achieved a 55% Return on Equity (ROE) for the year, reflecting our commitment to delivering sustainable value to shareholders. This performance is a direct result of our strengthened underwriting practices, increased product penetration, efficient claims management, and the enduring loyalty of our customers.

STRATEGIC INITIATIVES

In 2024, we launched Project Focus, our new 3-year strategic plan designed to strengthen our market leadership, deepen customer relationships, and enhance operational efficiency. This strategy is anchored on clear priorities that will drive sustainable growth, improve technical excellence, and position us to deliver greater value to all stakeholders.

In its inaugural year, the plan has already begun to yield strong results, with notable achievements across our key business areas highlighted below;

- **Enhanced Sales Management:** We established a Cross-Sell Committee to drive EB product growth, achieving cross-sell rates of 7.93% (Group Life to Health) and 8.41% (Health to Group Life). The hospital network was expanded to better serve the Emerging Customer segment and advance the One Health strategy. Health receivables over 60 days reduced from 32% to 15% YoY, while the relaunch of Project Auxilia generated ₦698 million in revenue.
- **Value Driven Products:** New endowment product was launched, contributing over ₦80 million in revenue. Secured partnerships with MyChekker, Clafiya, and Gerocare from Innovation Exchange Cohort 2, and successfully hosted Cohort 3 with five participants. We conducted a comprehensive mystery shopping exercise for the L&S business, reviewing 20+ competitor products for market insights. Additionally, we are developing strategies towards our Vision 2030 goal, including plans to focus more on renewable energy, gas and the downstream sub sectors.
- **Holistic Customer Experience:** We completed a value chain analysis across key touchpoints, enhancing processes and documenting future transformational initiatives. Boosted product awareness and brand visibility through educational videos in four local languages, including English. Established a Persistency Committee to strengthen the Life & Savings

“In 2024, we launched Project Focus, our new 3-year strategic plan designed to strengthen our market leadership, deepen customer relationships, and enhance operational efficiency.”

persistency framework. Enhanced customer experience on the MYAXA Plus app with new features and executed a TAT improvement project, leveraging a BI dashboard to monitor turnaround times across the customer value journey.

- **Elevate Employee Experience:** We launched a Mentorship Program to enhance employee engagement and develop future leaders. Successfully relaunched the House Initiative, delivering six major CSR projects through employee-led community service. Established a Sustainability Club to strengthen governance and execution of our sustainability agenda. Additionally, workplace morale and team relationships were boosted through various social activities and team-building events.
- **Process Excellence:** We commenced the parallel run of Euphoria Phase 1 and advanced the development of Ruby, our new core business application for both P&C and L&S. Fully implemented 17 cyber priorities, achieving business-as-usual (BAU) status. Enhanced the Claims Workflow and delivered the minimum viable product of the core business application for the Emerging Customer business, streamlining policy administration, claims, and customer service. Additionally, deployed a new Learning Management System (LMS), improving training efficiency and providing accessible, customized learning experiences for all employees.

LOOKING AHEAD

In 2024, AXA Mansard Insurance PLC demonstrated remarkable resilience amid intensifying macroeconomic challenges, including soaring inflation, naira devaluation, and evolving market dynamics. Our outstanding performance, underpinned by robust growth and operational excellence, reflects the collective dedication of our stakeholders. I am deeply grateful to our loyal customers for their trust, our brokers and partners for their confidence in our services, our committed staff and Management for their unwavering efforts, and our Board for their strategic leadership in guiding us toward sustained prosperity.

As we progress through our three-year strategic plan, Project Focus, we are committed to evolving our approach and embracing innovation to build a sustainable, future-ready brand. In 2024, we advanced operational efficiency, strengthened risk management, and leveraged cutting-edge technology to deliver superior customer experiences. Initiatives such as process automation, digital service platforms, and tailored product offerings have yielded significant results, positioning us to meet the rising demand for health and general insurance products.

Looking to 2025, we remain steadfast in achieving our strategic objectives, despite complexities on the business horizon. We will deepen our investment in insur-tech, enhance claims management, and optimize operations to ensure seamless service delivery for Nigerians and businesses operating in Nigeria. By closely monitoring economic and market trends, we will make proactive decisions to safeguard the interests of our customers, shareholders, and partners, while continuing to maximise our investment returns.

To our valued customers, we pledge to expand our innovative product portfolio to enhance your well-being and support your businesses. To our employees, our greatest asset, we are dedicated to fostering a dynamic environment that promotes growth and fulfilment, investing in your well-being to drive our shared success. To our brokers, partners, and esteemed shareholders, your support is invaluable, and we express profound appreciation for your confidence. As we advance into 2025, AXA Mansard is poised to lead with resilience and innovation, ensuring Project Focus delivers lasting value and secures a brighter future for all stakeholders.

Thank you.

2024 FULL YEAR PERFORMANCE



Gross Written Premium (GWP)
+59%
#138.5bn vs. #87.2bn in 2023



Insurance Revenue
+59%
#131.66bn vs. #82.75bn in 2023



Return on Equity (ROE)
55%
2024



Health
+46%
#47.29bn vs #32.45 billion in 2023



Asset Management
+42%
#176.88bn vs. #124.14bn in 2023



Operating Expenses
↑40%
#19.4bn vs #13.8bn in 2023

STRATEGIC ACHIEVEMENTS



ENHANCED SALES & PRODUCT GROWTH

- **Cross-Sell Rates:**
 - Group Life ⇌ Health: **7.93%**
 - Health ⇌ Group Life: **8.41%**
- **#698m** from Project Auxilia
- **#80m** from New Endowment Product



CUSTOMER & PARTNER ENGAGEMENT

- **Partnerships:**
 - MyChekker, Clafiya, Gerocare
- **20+ competitors** analyzed for L&S insights
- **Persistency Committee** launched



CUSTOMER EXPERIENCE

- **MYAXA Plus** app upgrades
- **BI dashboard** for service TAT
- Educational videos in **4 languages**



EMPLOYEE & CSR IMPACT

- Mentorship Program
- **6 CSR Projects** via House Initiative
- Sustainability Club & Team-building events

1.6 BOARD OF DIRECTORS



Mr. Kola Adesina
Chairman, Board of Directors

Kola is a consummate entrepreneur with experience that traverses academia, finance, energy, trade and diplomacy. He's an Executive Director at Sahara Group, a leading international energy (power, upstream, midstream and downstream) and infrastructure conglomerate with operations in over 42 countries across Africa, Asia, Europe and the Middle East.

Kola currently leads Sahara Power Group's vision of bringing energy to life responsibly by deploying diversified power sources to light up lives and businesses in Nigeria and across Africa. Sahara Power Group connects over 30 million homes and businesses to electricity through its affiliates, including: Ikeja Electric, the largest privately owned power distribution business in Sub-Saharan Africa (SSA), Egbin Power Plc - the largest thermal plant in SSA and First Independent Power Limited. He served as a member of the Presidential Committee on the Accelerated Expansion of the Electricity Infrastructure in Nigeria, which culminated in the unbundling of PHCN successor companies.

Kola sits on the Board of Egbin Power Plc, First Independent Power Ltd (FIPL), FGN Power Company (an SPV implemented by the Presidential Power Initiative (PPI), Port Harcourt Electricity Distribution Company (PHED) while he chairs the Board of Ikeja Electric, AXA Mansard Plc. Kola leverages his years of management and business diplomacy experience to create and execute innovative strategies for governments across sub-Saharan Africa in the energy sector.

A modern thinker and transformative leader, Kola leads business solutions that are driven by innovation, creativity, talent optimization and robust multinational expertise. Kola is a much sought-after resource person on energy-related issues, especially the power sector in Africa and is a frontline speaker at conferences across the globe. An unwavering believe in Nigeria, Kola continues to promote the narrative of the nation moving from a "consumer country" to one that manufactures opportunities and solutions for all. He is passionate about empowering young people and takes great pride in mentoring youths to seek creative ways of galvanizing their energies for sustained excellence and productivity. Under Kola's leadership, Sahara Group has employed more than 1,000 young engineers across different functions. A seasoned entrepreneur and an avowed promoter of the Pan African Dream of regional integration and trade, Kola's dream is to see Africa fulfil its potential as the world's next frontier of sustainable prosperity.

He holds a B.SC (Insurance), M.SC. (Business), Master in International Law and Diplomacy and is an Associate of the Chartered Institute of Insurance. He is an Alumnus of the Harvard Business School Executive Education and The Wharton School Advanced Management Program. He was awarded Fellow Nigerian Society of Engineers (FNSE) by the Nigerian Society of Engineers. He was given the National Honours Award of Member of The Order of The Federal Republic (MFR) by His Excellency President Muhammadu Buhari GCFR. He was appointed a member of the Presidential Economic Coordination Council (PECC) by His Excellency President Bola Ahmed Tinubu GCFR, tasked with developing and implementing a comprehensive economic coordination and planning system for Nigeria.



Mr. Kunle Ahmed
Chief Executive Officer

Mr. Kunle's professional career spans over twenty years. He is a graduate of both the University of Ilorin and University of Lagos and graduated with distinction from the West African Insurance Institute Banjul, The Gambia. He commenced his insurance career in 1993 and worked for a decade at Industrial and General Insurance Co. Limited where he acquired experience in the Oil and Energy insurance business before joining AXA Mansard Insurance Plc. (then Heritage Assurance) as a pioneer staff in February 2004. Over the last 16 years, Kunle has served the company in various capacities. He resumed as the Head of the Energy Team (February – August 2004) before being posted to Port Harcourt to start the company's Port Harcourt operations and rose to become the Head of Regional Offices Group (September 2004 – December 2007). He was posted back to Lagos in 2008 as the Head of Energy Group (January 2008 – March 2011). Kunle was appointed Divisional Director of the Institutional Business Division in 2011 and was invited to the board as an Executive Director in 2012. In 2017, Kunle was appointed Chief Executive Officer of AXA Mansard Insurance Plc.

He is an Associate of the Chartered Insurance Institute, England (CII) and an Associate of the Chartered Insurance Institute of Nigeria (CIIN). Kunle is also an alumnus of both IMD Switzerland and the Lagos Business School. In addition to being a speaker at different international fora including the Offshore West Africa Conference, an annual event organized by PennWell Corporation, USA, Kunle is currently the Chief Executive Officer of the Nigerian Insurers Association (NIA), a member of the Academic Board of the West African Insurance Institute (WAI) and a member of the Board of Directors of the French Nigerian Chamber of Commerce (FNCC).



Mrs. Rashidat Adebisi
Executive Director
(Technical and Client Services)

Mrs Adebisi is the Executive Director (Technical and Client Services) at AXA Mansard Insurance plc. She joined AXA Mansard in 2005 as a member of the finance team helping to set up the financial framework that drove the growth of the organization and went on to lead financial control. She has served in different capacities within AXA Mansard (Divisional Director Retail, Chief Financial Officer and Financial Controller) from 2011-2019. Before joining AXA Mansard Insurance plc, she worked in different areas of the service industry from Customer service, Financial advisory, Accounting, and Audit services. She is a member of several professional bodies and is a Fellow of the Association of Chartered Certified Accountants, an Associate of the Institute of Chartered Accountants of Nigeria, a Chartered member of the Chartered Insurance Institute of the UK, Chartered Association of Business Administrators Canada and she is a member of the Nigerian Advisory Committee of the ACCA. Mrs. Adebisi is an alumnus of the University of Lincolnshire & Humberside, UK where she obtained her BA Honours degree in Business Accounting and Oxford University having completed a Diploma in Financial Strategy.



Chief Gbola Akinola (SAN)
Non-Executive Director (Representing
Minority Interest)

Chief Akingbola Akinola (SAN), is a practicing Lawyer, a Senior Advocate of Nigeria, and an Arbitrator. He obtained a B.Sc Degree in Political Science from the University of Ibadan in 1982, was called to the Nigeria Bar, and was admitted to practice as a Barrister and Solicitor of the Supreme Court of Nigeria in 1987.

Chief Gbola Akinola was appointed a Notary Public in May 1998, admitted as an Associate of the Chartered Institute of Arbitrators in November 1999, elected a Fellow of the Chartered Institute of Arbitrators in February 2001, and became a listed member of the Institute's Panel of Chartered Arbitrators in August 2006. He is the immediate past Chairman of the Chartered Institute of Arbitrators Nigeria Branch and a member of the Board of Directors of the Lagos Chamber of Commerce International Arbitration Centre (LACIAC).

He is a member of the International Bar Association, the Nigerian Bar Association, the Nigerian Maritime Law Association, and the Association of Business Law Firms. He is also a member of the Body of Benchers.



Mr. Tope Adeniyi
Non-Executive Director

Mr. Tope Adeniyi is a graduate of the prestigious Advanced Management Programme from Lagos Business School and is an Associate of the Chartered Institute of Insurance from CII London. His career spans over 20 years from the Information & Communication Technology sector, manufacturing to financial service. He worked as the Divisional Director, Operations and Technology at AXA Mansard and led a team to build the Nigeria Insurance Industry Database (NIID) for the Nigeria Insurance Association, a project to deepen insurance penetration and contribute to controlling fraud. He is the Chief Executive Officer of AXA Mansard Health Limited and in 2020 he was appointed a Non-Executive Director of AXA Mansard Insurance and AXA Mansard Investments, respectively.



Ms. Latifa Said
Non-Executive Director

Ms. Said has over 18 years of experience in Human Resources (HRIS, Recruitment, and Learning & Development). She is currently responsible for overseeing the Human Resources for AXA entities in Africa and is also the Global Talent Lead. Before this, she worked at AXA Group Solutions in various capacities from Head of Change Management to Head of Transformation.

Her track record combines experience in HR, Communications and Transformation in complex international environments, constantly driven by a focus on value creation and results.



Ms. Abiola Bada

Independent Non-Executive Director

Mrs. Bada is a Chartered Accountant with work experience spanning 35 years in the professional services, financial sector, and regulatory environment in the areas of auditing, inspection, organization & methods, marketing, and general administration. She was Director of Finance at KPMG Professional Services for over 14 years and during this period she was at the forefront of compilation, monitoring, evaluation, and reporting of the results of Profit Centres in KPMG, Nigeria, thereby aiding decision-making on growth and profit sustenance initiatives.

Mrs. Bada has built a solid reputation of effectiveness in multi-tasking and managing complex partnership accounts and oversight on all other KPMG financial transactions. She has extensive experience in the areas of Financial Management, Human Capital, Operations, and General Management. Her immediate past role was as a Partner in the Central Services Division of KPMG Professional Services in charge of the division at strategic and operational oversight levels and participating in the affairs of the firm at the highest level.



Ms. Melina Cortlar

Non-Executive Director

Ms. Melina Cortlar is an experienced Actuarial Scientist and Risk Manager who started her career as a Research Assistant with FIEL in 2004. She has worked with various organizations including PwC, where she worked for 6 years and ten months and left as a Manager at the Actuarial & Risk Management Team. While with PwC, Melina oversaw the Management of PwC's Risk Management departments, both in Argentina and Israel.

She trained as an Actuarial Scientist with the University of Buenos Aires, in addition to a special Financial Risk Management at the University of Ariel in Israel and had training in Management at the University of San Andres.

She is currently a member of the Board of Directors of AXA no Brasil and the President of the Board of Directors of AXA Regional Services.



Mr. Mariano Caballero

Non-Executive Director

Mr. Caballero is an Executive with a strategy & finance background in the insurance industry leveraging on his actuarial and financial academic background, complemented by a deep understanding of operations, IT, marketing, and HR-related matters.

He is currently the Strategy Development Officer of AXA Africa reporting to AXA Africa CEO, defining and implementing the strategy to become a €2.0bn business. He was previously the Chief Strategy Officer and CFO for the P&C operations of AXA in Japan from September 2017, supporting the CEO on a transformation program and company strategy design. He combined this role with being the head of financial control for AXA Life Japan from April 2021 to materialize the One AXA strategy for AXA Japan Life and P&C. He joined AXA in 2011 as the CFO of the direct/digital operations in Spain & Portugal for six years, working closely as a member of the management committee with the CEO and EXCOM on a business transformation program.

Before joining AXA, he had garnered about 10 years of experience in Ernst & Young and Mazars providing assurance and advisory services for the life insurance industry in Spain and UK.



Mrs. Meryem Chami

Non-Executive Director

Mrs. Chami has over 20 years of experience in Management, Profit and Loss Steering, Transformation, IT, and Digital processes. She has worked in various sectors including IT, Banking, Insurance, Industrial, Mines, Automotive, and Aeronautics. Mrs. Chami has over ten years in leadership positions and has been actively involved in steering complex transformation programs.

She is currently the CEO of AXA Morocco and the CEO of AXA Africa and a member of various boards including the Moroccan Agency for Direct Foreign Investment and Export (AMDIE). She is also a corresponding member of the French Association of Foreign Trade Consultants.



Eat your cake and have it



Secure your children's future no matter what, with AXA SmartLife and SmartLife+.

Start today with as little as 10k monthly.

Know You Can

1.7 MANAGEMENT TEAM



Mr. Kunle Ahmed
Chief Executive Officer,
AXA Mansard Insurance plc



Mrs. Rashidat Adebisi
Executive Director
(Technical and Client Services)



Mrs. Ngozi Ola-Israel
Chief Financial Officer



Mrs. Omowunmi Adewusi
Human Resource Director/
Company Secretary



Mrs. Adebola Surakat
Chief Marketing Officer



Mr. Olusola Odumuyiwa
Chief Internal Auditor



Mr. Adekunle Akinbowale
Chief Security Officer



Mrs. Olajumoke Odunlami
Chief Distribution Officer



Mr. Omoshola Yusuf
Chief Information Officer



Mr. Chizuru Nwankwonta
Chief Technology Officer



Mr. Ademola Lawson
Head, Energy & Special Risks



Mrs. Abisola Nwoboshi
Head, Life



Mr. Alex Edafe
Chief Investment Officer



Mr. Ganiu Shefiu
Chief Actuary



Ms. Teju Scott
Chief Risk Officer



Mrs. Oyedoyin Awoyinfu
Chief Compliance Officer



Mrs. Latifah Aliu
*Regional Head, Retail Sales
Lagos & Partnership Ecosystem*



Mr. Albert Chukwuemeka
*Regional Head, Retail Sales
Upcountry & Entrepreneurial Sales*



Mr. Tope Adeniyi
*Chief Executive Officer,
AXA Mansard Health Limited*



Mrs. Jadesola Idowu
*Chief Operating Officer,
AXA Mansard Health Limited*



Mr. Adeola Adebajo
*Executive Director, AXA Mansard
Health Limited*



Mr. Deji Tunde-Anjous
*Chief Executive Officer,
AXA Mansard Investments Limited*



SmartLife Plans

Eat your cake and have it



Enjoy the pleasure of building your dream home and getting life insurance in one plan.

Start today with as little as 10k monthly.

Know You Can

0700AXAMANSARD
axamansard.com

T&Cs Apply

1.8 2024 CORPORATE SOCIAL RESPONSIBILITY INITIATIVES

1

BACKGROUND

AXA Mansard is resolute in its commitment to making positive impact through its various CSR programs. We continue to focus on sustainability – the practice of meeting our present needs without compromising the needs of the future, through our two main pillars: Climate Change and Biodiversity, and Inclusive Protection.

To achieve our sustainability goals for 2024, We leveraged the AXA Heart In Action (AHIA) initiative – our international volunteering program, aimed at contributing to a positive societal and environmental impact through employee volunteering, expertise and related financial support and in-kind donations.

AXA Mansard's CSR programs reflect our unwavering dedication to supporting causes that align with our values, fostering a culture of care and compassion. This document highlights the impactful volunteer initiatives that our team has organized and participated in throughout the year, showcasing our collective efforts to drive meaningful change.

COLLABORATIONS WITH NON-GOVERNMENTAL ORGANIZATIONS

CHESS IN SLUMS AFRICA

As part of 2024 AXA Week for Good activities, we deployed the impactful #TrashToTreasure Campaign, a multifaceted effort focused on environmental sustainability, community empowerment and employee volunteering. The campaign kicked off with an internal call-to-action encouraging employees to bring in recyclable waste from their homes throughout AXA Week for Good. We then proceeded to visit KEY Academy, Lagos' first play-based school, where we engaged directly with young learners, teaching them about the importance of keeping our oceans clean and protecting marine life from the dangers of plastic waste. The activities culminated in a beach cleaning exercise at Elegushi beach where over Two Hundred (200) passionate AXA employees volunteered and worked tirelessly to remove plastic waste and other debris from the shoreline.

Waste donated by employees, by KEY Academy and collected from Elegushi beach was channelled in collaboration with Chess In Slums Africa, a non-profit organization dedicated to uplifting children from underserved communities through the strategic use of chess, STEM education, and socio-emotional development, towards providing health insurance for hundred (100) children in Somolu, Lagos.

HEALTH INITIATIVES

BREAST CANCER AWARENESS

In October 2024, coinciding with Breast Cancer Awareness Month, AXA Nigeria proudly sponsored the Wellness Africa Foundation's Breast Cancer Awareness Outreach at Taidob College in Asero, Abeokuta. This initiative aimed to educate and raise awareness about breast cancer among young students, empowering them with crucial knowledge on the importance of early detection and self-care.

The outreach specifically targeted both female and male secondary school students, ensuring that the conversation surrounding breast

cancer reached a wider audience. By focusing on young individuals, the initiative sought to instil the importance of health awareness at an early age, making it clear that breast cancer is not just a women's issue, but a topic that everyone should be informed about.

Sixty (60) AXA Mansard employees took an active role as volunteers, personally engaging with the students during the event. They facilitated informative sessions about the symptoms of breast cancer, the significance of regular self-examinations, and the importance of seeking medical advice when necessary. Students were also taught how to perform self-checks, an essential tool for early detection. One hundred (100) female students benefitted from this initiative.

AXA MANSARD BLOOD DRIVE

AXA Mansard took a significant step in its commitment to improving public health by organizing a powerful Blood Drive Initiative in partnership with Lagos University Teaching Hospital (LUTH). This impactful initiative saw dedicated employees from across the company come together for a life-saving cause: donating blood to help address critical shortages in local hospitals. With blood shortages being a frequent challenge in many healthcare facilities, especially during high-demand periods, events like this serve as an essential lifeline for patients in need.

The initiative was a remarkable success, with over 140 AXA Mansard employees participating, consisting of 121 donors collectively donating 124 pints of blood. This generous act not only supported the healthcare system but also exemplified the spirit of corporate responsibility, showcasing AXA Mansard's ongoing dedication to making a positive impact on public health and saving lives in the community.

NIGERIAN UNIVERSITIES NURSING STUDENTS' ASSOCIATION (NUNSA) – UNIVERSITY OF LAGOS CHAPTER

The leadership team of AXA Mansard Health visited the UNILAG Nursing Students Association during their Nursing week, provided health check materials & corporate gift items, and had an engaging career talk with the students. A few of the students were also granted the opportunity to intern with AXA Mansard Health. One hundred and fifty (150) students benefitted from this program and eighteen AXA Mansard employees volunteered for the success of the initiative.

MEDICAL EQUIPMENT DONATION

As part of celebration of AXA Mansard Health Limited's tenth (10th) anniversary and as part of efforts to ensure that quality healthcare is accessible, affordable, and available, the company donated a digital ultrasound scan machine to General Hospital, Ikorodu. The donation is intended to help the hospital treat and improve the well-being of the over forty thousand (40,000) patients it cares for each month and to ultimately help the hospital to achieve its goal of becoming a one-stop shop for healthcare requirements in Ikorodu will be achieved faster

ABULE OJA MEDICAL OUTREACH

AXA Mansard partnered with the Abule Oja Local Council Development Area (LCDA) to host a significant wellness outreach event at the 7th Day Adventist Primary School in Abule Oja. The initiative was designed to promote health and well-being within

the community, with a focus on providing accessible healthcare services to underserved residents.

The outreach saw fifty (54) volunteers and hundred (100) beneficiaries benefit take advantage of a range of wellness checks, including Body Mass Index (BMI) assessments, blood pressure measurements, and other essential preliminary health tests. These screenings were aimed at identifying potential health risks early, empowering community members with the knowledge they need to take proactive steps toward better health.

In addition to the health checks, AXA Mansard took a further step in supporting the community's efforts to combat malaria. As part of the outreach, mosquito nets were distributed to residents, providing a crucial defence against malaria-carrying mosquitoes and contributing to improved living conditions in the area.

IWAYA COMMUNITY OUTREACH

AXA Mansard deepened its commitment to community development with the impactful Iwaya Outreach held in Yaba, Lagos State. This outreach initiative was aimed at providing vital support to the Iwaya community, focusing on health, wellness, and essential resources.

The event featured a comprehensive health talk designed to promote wellness, alongside free medical check-ups and consultations for community members. These health services were a significant contribution to enhancing the well-being of residents, many of whom may not have regular access to healthcare. The outreach also included the distribution of essential items—mosquito nets to combat malaria and food supplies to alleviate hunger—ensuring that community members were equipped with the resources needed to thrive.

One of the outstanding features of the Iwaya Outreach was the hands-on involvement of hundred (100) AXA Mansard employees who volunteered for the outreach and two hundred and thirty-four beneficiaries. Employees played an integral role in every aspect of the event, from setting up the venue and packing hundreds of food bags to personally distributing care packages. This direct engagement underscored the company's dedication to service and demonstrated the personal investment of its team in the success of the initiative.

The medical team was also in full force, equipped with the necessary tools to provide comprehensive health checks for all attendees. This focus on preventive healthcare not only addressed immediate health concerns but also empowered residents with the knowledge to take charge of their well-being moving forward.

MENOPAUSE SOCIETY OF NIGERIA

In collaboration with the 'Menopause Society of Nigeria', we joined the 'Walk for Menopause' initiative, an initiative aimed at raising awareness about menopause across the country. Following the walk, an open-field seminar was held where an AXA representative educated two hundred (200) beneficiaries on available healthcare plans as well as precautions women should take before and during menopause. Many women experience menopause while at the peak of their careers, yet stigma and lack of awareness deters them from accessing the right solutions to ensure their careers are not impacted. The seminar further highlighted menopause specific treatments and inclusive health plans that can help manage their wellbeing proactively. For this seminar, fifteen (15) AXA Mansard employees volunteered.

SUPPORT FOR WOMEN

2024 INTERNATIONAL WOMEN'S DAY

In honour of International Women's Day 2024, we hosted a complimentary 2-day Digital Marketing Training for young female entrepreneurs, in collaboration with SME 100 Africa. Employees of AXA Mansard also generously volunteered their time as facilitators for the sessions. Also, in collaboration with SME 100 Africa, we organized a business pitch competition for female owned small and medium sized businesses in Nigeria. The pitch competition saw three (3) winners - Calcium Hub (the overall winner) won One Million Naira (N1,000,000) and two runners-up Ibbie Gold Smart Cards and Damseth Enterprise won Two Hundred Thousand Naira (₦200,000) each.

EMPLOYEE VOLUNTEERING

RENOVATION OF A BLOCK OF CLASSROOMS AT L.E.A PRIMARY SCHOOL

AXA Mansard employees embarked on a renovation of a block of four (4) classroom at L.E.A Primary School Durumi 2, in Abuja Municipal Area in Abuja. With 576 pupils, the school is being attended mostly by the children of the Internally Displaced People (IDP). Apart from the financial donation, our employees also took part physically in the renovation. Volunteers also taught pupils of the school the following subjects: Social Studies, PHE, Christian Religious Studies, Computer Science, and English Language.

DIGITAL SKILLS SCHOLARSHIP PROGRAM FOR YOUTH CORPS MEMBERS

AXA Mansard employees implemented a digital skills scholarship program aimed at bridging the digital skills gap among Nigerian youth and preparing them for future career opportunities. Thirty (30) NYSC members benefited from the six (6) weeks program. The program was facilitated by 1411 Group and some AXA Mansard employees, focused on critical skills such as Data Analytics, Web Development, UI/UX Design, and Product Management.

MENTORSHIP PROGRAM AT IJU GRAMMAR SCHOOL

AXA Mansard employees executed a mentorship program for students of Iju Grammar School. The sessions focused on critical social topics such as Sex Education, Drug Abuse, and Soft Skills, fostering engaging and impactful interactions. Hundred (100) selected students benefited from this.

DONATION TO MODERN GOVERNMENT SCHOOL, PORT HARCOURT

Employees of AXA Mansard visited a government nursery and primary school in Port Harcourt with One Hundred and Fifty-Eight (158) Pupils and Four (4) teachers. We also provided the school with essentials and learning materials, toiletries and a cash donation.

DONATION TO BETHESDA HOME OF THE VISUALLY IMPAIRED

AXA Mansard employees paid a courtesy visit to the Bethesda Home of the Visually Impaired. During this visit, we engaged the students there and provided food items and toiletries.

SICKBAY PROJECT AT OMOLE JUNIOR GRAMMAR SCHOOL

AXA Mansard employees have commenced the construction of a sickbay on the Omoles Junior Grammar School, Lagos. Over four hundred (400) students and school employees are set to benefit from this initiative.

COMPLAINT ANALYSIS

Report of complaints received and resolved by the company between January - December 2024

Month	Number of Complaints received during the period	Number of complaints resolved	Number of complaints unresolved	Number of complaints unresolved within SLA
January	38	38	Nil	Nil
February	34	34	Nil	Nil
March	22	22	Nil	Nil
April	74	74	Nil	Nil
May	64	64	Nil	Nil
June	67	67	Nil	Nil
July	72	72	Nil	Nil
August	101	101	Nil	Nil
September	78	78	Nil	Nil
October	79	79	Nil	Nil
November	109	109	Nil	Nil
December	71	71	Nil	Nil
Total	809	809	Nil	Nil

Report of complaints received and resolved by the company between January - December 2023

Month	Number of Complaints received during the period	Number of complaints resolved	Number of complaints unresolved	Number of complaints unresolved within SLA
January	45	45	Nil	Nil
February	42	42	Nil	Nil
March	27	27	Nil	Nil
April	39	39	Nil	Nil
May	41	41	Nil	Nil
June	62	62	Nil	Nil
July	41	41	Nil	Nil
August	33	33	Nil	Nil
September	37	37	Nil	Nil
October	49	49	Nil	Nil
November	71	71	Nil	Nil
December	37	37	Nil	Nil
Total	524	524	Nil	Nil

We received a total of 809 complaints during the year and all these were duly resolved. As seen in the chart, we had fewer complaints in the first half of the year than the second half where we have more of the numbers. The characteristics of these complaints trend as observed for each period and the actions taken are highlighted below.

The first quarter of the year started out with the regular pace of activities. We experienced minimal complaints this period, however, our online customers experienced delays in receiving their travel insurance certificates. These customers contacted us requesting for this document, when they didn't immediately receive them in their profiled email. This was due to a temporary downtime on the email delivery service. This was managed promptly until the service was reinstated, restoring immediate delivery of policy certificates.

Complaints received in the second quarter revolved mainly around delays in reflecting contributory payments on customers'

statements. These were mainly due to extended timelines related to the payment channels used, as well as additional processing time required to reconcile multiple transactions on these accounts and payment made without specifying policy IDs. These complaints were resolved promptly, with guidance provided to these customers on leveraging our payment channels, especially the online payment channel which offers immediate statement update. We will continue to work with our payment gateway partners to improve transaction times and facilitate prompt statement update.

In the third quarter, we received a number of information error related complaints from some customers. These complaints were mainly concerned with incomplete or incorrect details captured during onboarding. In response to this trend, the company revamped the onboarding process and introduced a workflow to facilitate for seamless, customer-initiated tracking and update of their profiles. This has greatly improved the onboarding process

and experience. are constantly confirming we have up-to-date customer information.

In the last quarter of the year, we experienced surge of complaints from payment related services. This was primarily driven by the unavailability of service from a major financial partner. The financial partner was undergoing a system upgrade, which unfortunately extended beyond the set timeline. This impacted our ability to promptly recognise payment into policies and our ability to complete payout on liquidation and claims for our esteemed customers. Our customer service teams were able to properly manage these complaints by providing support and working with the Liquidations and Settlement teams to resolve all complaints

SUSTAINABILITY REPORT

The Environmental and Social Management System- Our approach

As the foremost insurance company in Nigeria to pioneer and incorporate the environment and social facets of risk management, as an ancillary function to mainstream insurance risk underwriting, AXA Mansard remains passionate and dedicated to managing the potential Environmental & Social risks of our business and applying the appropriate standards in the review of our business operations and those of our clients, as well as in our relationship with the communities in which we operate.

As the foremost insurance company in Nigeria to pioneer and incorporate the environment and social facets of risk management, as an ancillary function to mainstream insurance risk underwriting, AXA Mansard remains passionate and dedicated to managing the potential Environmental & Social risks of our business and applying the appropriate standards in the review of our business operations and those of our clients, as well as in our relationship with the communities in which we operate.

Our Environmental and Social risk management framework constitutes an integral part of our robust corporate governance, social responsibility and enterprise risk management strategies. Our obligation to uphold environmental and social sustainability considers the occupational and community health, safety and security concerns of the businesses we underwrite and advocates social responsiveness amongst our clients in relation to these risks.

We are taking a more serious look at the environmental and social impacts and risks potentially associated with our business activities as we strive to retain our standards and the delicate balance between ensuring viable competitiveness and delivering on our corporate social responsibilities. This is evident in our constant improvement of the ESMS tools and processes we use to ensure that it continues to function efficiently and effectively, we put other identified E&S risk that emerge in the course of the year into consideration as well as ensure that changes in relevant environmental standards are reflected.

The management of E&S risks is governed by its Environmental & Social Management System (ESMS) framework- which consists of a policy, a set of procedures to identify, assess and manage environmental and social risks in our clients' operations and the assignment of administering such responsibility by the Enterprise Risk Management (ERM) unit.

In addition, through our Environmental & Social Management System processes, we evaluate our clients' current capabilities in managing identified environmental & social risks that could arise in the cause of their business operations and we offer advisory services and also assist in developing E&S framework as value-added service.

The management of E&S risks is governed by its Environmental & Social Management System (ESMS) framework-this is a policy, set of procedures to identify, assess and manage environmental and social risks in our clients' operations and the assignment of administering such responsibility to the Enterprise Risk Management (ERM) unit.

We are committed to assisting our clients develop environmental and social risk management frameworks as value-added service as this we believe is mutually beneficial to our clients and ourselves in relation to managing E&S risks as the success of our customers, clients and stakeholders guarantees future business, which strengthens our commercial sustainability.

Continuous awareness

A significant contribution we are making to socioeconomic development is in creating awareness by training and building the capacity of our employees in the subject of sustainability and enlightening our customers, clients and all other stakeholders.

We seek to increase our clients' understanding of how E&S issues can impact their business, thereby reducing resistance to environmental and social risk management requirements and developing strong partnership for sustainability.

Our commitment

We will remain focused and committed on Sustainable performance. This translates into taking measures to minimize harm in the communities we operate in, we would continually communicate our progress and create more awareness and promote such drives from other players in the industry.

It is our belief that for sustainability initiative to thrive within the Nigerian Insurance industry, a firm commitment by and robust collaboration with all industry stakeholders is necessary and we are committed to this.



Insure now Pay monthly

Same comprehensive motor cover but with **flexible payment**

Visit: **axamansard.com**
to get started



1.9 CORPORATE GOVERNANCE REPORT

AXA Mansard Insurance Plc (“the Group”) has consistently developed corporate policies and standards to encourage a good and transparent corporate governance framework to avoid potential conflicts of interest between all stakeholders whilst promoting ethical business practices. This is the foundation of our history, values, and culture as a Company for building and sustaining an enduring institution that guarantees profitability and professionalism whilst enhancing shareholders’ value.

As a public quoted company, the Company strives to carry out its business operations on the principles of integrity and professionalism whilst enhancing shareholders’ value through transparent conduct at all times with the adoption and application of local regulatory standards as well as international best practices in corporate governance, service delivery.

To ensure consistency in its practice of good corporate governance, the Company continuously reviews its practice to align with the various applicable Codes of Corporate Governance such as the SEC Code and the NAICOM Code with particular reference to compliance, disclosures, and structure. Furthermore, an annual board appraisal is conducted by an Independent Consultant appointed by the Company whose report is submitted to NAICOM and presented to shareholders at the Annual General Meeting of the Company in compliance with the recommendation of the NAICOM Code of Corporate Governance.

GOVERNANCE STRUCTURE

The Board

The governance of the Company resides with the Board of Directors who is accountable to shareholders for creating and delivering sustainable value through the effective management of the Company. The Board of Directors is responsible for the efficient operation of the Company and to ensure the Company fully discharges its legal, financial and regulatory responsibilities.

The Board also reviews corporate performance, monitors the implementation of corporate strategy and sets the Company’s performance objectives. The Board monitors the effectiveness of its governance practices, manages potential conflict and provides general direction to Management. These oversight functions of the Board of Directors are exercised through its various Committees. The Board has four (4) Committees to ensure the proper management and direction of the Company via interactive dialogue.

The Board membership comprises ten (10) members, including the Chairman, who is a Non-Executive Director, one minority shareholder representative (NED), five (5) other Non-Executive Directors, one (1) Chief Executive Officer, one (1) Executive Director (Client Services and Technical), and one (1) Independent Non-Executive Director appointed based on the criteria laid down by NAICOM and the Nigerian Code of Corporate Governance for the appointment of Independent Non-Executive Director(s). The Independent Non-Executive Director has no significant shareholding interest or any special business relationship with the Company. The effectiveness of the Board derives from the appropriate balance and mix of skills and experience of Directors, both Executive and Non-Executive. The Company’s Board is made up of seasoned professionals, who have excelled in their various professions and

possess the requisite integrity, skills and experience to bring to bear independent judgment on the deliberations of the Board.

Responsibilities of the Board

The Board determines the strategic objectives of the Company in delivering long-term growth and short-term goals. In fulfilling its primary responsibility, the Board is aware of the importance of achieving a balance between conformance to governance principles and economic performance.

The powers reserved for the Board include the following:

- a) determination of Board structure, size and composition, including appointment and removal of Directors, succession planning for the Board and senior management and Board Committee membership;
- b) approval of mergers and acquisitions, branch expansion and establishment of subsidiaries; approval of remuneration policy and packages of the Board members
- c) approval of policy documents on significant issues including Enterprise-wide Risk Management, Human Resources, Corporate governance and Anti – money laundering
- d) approval of resolutions and corresponding documentation for shareholders in general meeting(s), shareholders circulars, prospectus and principal regulatory filings with the regulators.
- e) approval of major changes to the Company’s corporate structure (excluding internal reorganizations) and changes relating to the Company capital structure or its status as a public limited company
- f) approval of quarterly, half-yearly and full year financial statements (whether audited or unaudited) and any significant change in accounting policies and/or practices
- g) the determination and approval of the strategic objectives and policies of the Company to deliver long-term value;
- h) approval of the Company’s strategy, medium and short term plan and its annual operating and capital expenditure budget

ROLES OF KEY MEMBERS OF THE BOARD

The positions of the Chairman of the Board and the Chief Executive Officer are separate and held by different persons. The Chairman and the Chief Executive Officer are not members of the same extended family.

The Chairman

The Chairman has the responsibility to lead and manage the Board to ensure that it operates effectively and fully discharges all its statutory responsibilities, whilst promoting effective relations and open communication within the boardroom.

The Chairman discharges his duties with prudence, integrity and professional skills at all times.

The Chief Executive Officer

The Chief Executive Officer is charged with supervisory role over the technical operations of the Company, which involves investment management, risk management, formulation of policies, and the

implementation of operational decisions. The CEO is the first line of reference for issues to be discussed at the Board, and is charged with ensuring compliance with regulations and policies of both the Board and regulatory authorities.

The Independent Director

In line with the NAICOM code of corporate governance, the Board has an Independent Director who is responsible for the protection of shareholders' rights and interests in the Company. The Independent Director does not represent any particular shareholding interest, nor hold any business interest in the Company, to ensure his objective contributions to the Company's development.

Company's Secretary

The Company Secretary is a point of reference and support for all directors. It is the Company Secretary's responsibility to provide the directors with all requisite information promptly and regularly. The Board may, through the Company Secretary, obtain information from external sources, such as, consultants and other advisers, if there is a need for outside expertise, via the Company Secretary or directly.

The Company Secretary is responsible for assisting the Chairman and Chief Executive Officer in the formulation of an annual board plan, organization of board meetings, and ensuring that the minutes of board meetings clearly and properly capture the board's discussions and decisions.

DIRECTOR NOMINATION PROCESS

The Board agrees upon the criteria for the desired experience and competencies of new directors. The Board has power under the Articles of Association to appoint a director to fill a casual vacancy or as an additional director. The criteria for the desired experience and competencies of new Non-Executive Directors are agreed upon by the Board.

The balance and mix of appropriate skills and experience of Non-Executive Directors is taken into account when considering a proposed appointment. In reviewing the Board composition, the Board ensures a mix with representatives from different industry sectors.

The shareholding of an individual in the company is not considered a criterion for the nomination or appointment of a director. The appointment of directors is subject to the approval of NAICOM.

The following are considered critical in nominating a new director;

- (i) Sterling reputation, and demonstrable adherence to the highest personal moral and ethical standards
- (ii) Professionalism

(iii) Independence, objectivity and dedication

(iv) Impeccable corporate governance record

(iv) Ability to add value to the Organization

INDUCTION AND CONTINUOUS TRAINING OF BOARD MEMBERS

On appointment to the Board, all directors receive a formal induction tailored to meet their individual requirements. The new directors are oriented about the Company and its operations through the Company Secretary via the provision of the Company's Articles of Association, relevant statutory books and regulations and adequate information on the operations.

The directors are also given a mandate and terms of reference to aid in performance of their functions. Management further strives to acquaint the new directors with the operations of the Company via trainings/seminars to the extent desired by new directors to enable them function in their position.

The training and education of directors on issues pertaining to their oversight functions is a continuous process, in order to update their knowledge and skills and keep them informed of new developments in the insurance industry and operating environment.

CHANGES ON THE BOARD

Mr. Thomas Hude resigned from the Board effective from 6th August 2024. We received the regulatory approval for the appointment of Mrs. Meryem Chami as a Non-Executive Director on the Board of the Company on 31st July 2024 to fill a casual vacancy.

Mrs. Meryem Chami

Mrs. Chami has over 20 years of experience in Management, Profit and Loss Steering, Transformation, IT, and Digital processes. She has worked in various sectors including IT, Banking, Insurance, Industrial, Mines, Automotive, and Aeronautics. Mrs. Chami has over ten years in leadership positions and has been actively involved in steering complex transformation programs.

NON-EXECUTIVE DIRECTORS (NEDS) REMUNERATION

Board Meetings

The Board of Directors' meetings are held every quarter, or as the need arises, to consider the Company's financial statements for the period or to review management accounts for the quarter. At the meetings, the directors also consider the reports and minutes of Board committees, and any other reports pertaining to issues within the scope of the Board's responsibilities.

The Board met four (4) times during the period ended December 31, 2024.

Name of Director	Composition	Meetings attended	21-Feb-24	31-May-24	29-Jul-24	30-Oct-24
Mr Kola Adesina	Chairman	4	X	X	X	X
Mr. Kunle Ahmed	Non Executive Director	4	X	X	X	X
Mrs. Rashidat Adebisi	Executive Director	4	X	X	X	X
Mr. Tope Adeniyi	Non Executive Director	4	X	X	X	X
Ms. Melina Cotlar	Non Executive Director	3	X	X	X	0
Ms Abiola Bada	Independent Director	4	X	X	X	X
Mr. Mariano Caballero	Non Executive Director	3	X	X	0	X
Ms Latifa Said	Non-Executive Director	4	X	X	X	X
Mr Thomas Hude **	Non-Executive Director	0	0	N/A	N/A	N/A
Mrs Meryem Chami*	Non-Executive Director	1	N/A	N/A	N/A	X
Chief Gbola Akinola	Non-Executive Director	4	X	X	X	X

* Approved as a member of the Board by the regulator effective from 31st July 2024.

** Resigned from the Board effective from 6th August 2024.

X - Present

0 - Absent

N/A - Not applicable

BOARD COMMITTEES

The Board carries out its responsibilities through its Committees, which have clearly defined terms of reference, setting out their roles, responsibilities, functions and scope of authority. The Board has four (4) Committees, namely:

- Statutory Audit Committee,
- Board Investment & Finance Committee,
- Board Risk Management and Technical Committee and
- Board Governance, Remuneration, Establishment & General Purpose Committee.

Through these Committees, the Board is able to more effectively deal with complex and specialized issues and to fully utilize its expertise to formulate strategies for the Company. The Committees make recommendations to the Board, which retains responsibility for final decision making.

All Committees in the exercise of their powers as delegated conform to the regulations laid down by the Board, with well-defined terms of reference contained in the charter of each Committee. The Committees render reports to the Board at the Board's quarterly meetings.

The Committee is made up of the following members:

- | | | |
|--------------------------|------------------------------------|------------|
| 1. Ms Abiola Bada | Independent Non-Executive Director | – Chairman |
| 2. Mr. Mariano Caballero | Non-Executive Director | – Member |
| 3. Mrs. Asari Etuk* | Shareholder's Representative | – Member |
| 4. Mr Oludayo Afelumo** | Shareholder's Representative | – Member |
| 5. Mr Henry Akwara** | Shareholder's Representative | – Member |
| 6. Mrs Adebisi Bakare** | Shareholder's Representative | – Member |

*Not re-elected at the Annual General Meeting held on 8th August 2024

** Elected at the Annual General Meeting held on 8th August 2024

*** Nominated as a Member effective from 18th April 2024

A summary of the roles, responsibilities, composition and frequency of meetings of each of the Committees are as stated hereunder:

(i) Statutory Audit Committee

Auditing is vital to ensuring that accounting norms for insurance businesses are effectively applied and maintained and to monitor the quality of internal control procedures; ensure compliance with all regulatory directives. The Committee shall be responsible for the review of the integrity of the data and information provided in the Audit and/or Financial Reports.

The Committee shall provide oversight functions with regard to both the company's financial statements and its internal control and risk management functions. The Committee shall ensure compliance with legal and other regulatory requirements, assessment of qualifications and independence of external auditor; and performance of the company's internal audit function as well as that of external auditors.

The Committee Chairman shall report formally to the Board on its proceedings after each meeting on all matters within its functions and responsibilities. The Committee shall make whatever recommendations to the Board it deems appropriate on any area within its remit where action or improvement is needed.

The Committee met four (4) times during the year under review:

Name	Composition	Meetings attended	12-Feb-24	18-Apr-24	18-Jul-24	17-Oct-24
1. Ms Abiola Bada	Chairman	4	X	X	X	X
2. Mr. Mariano Caballero***	Non-Executive Director	3	N/A	X	X	X
3. Mrs. Asari Etuk*	Shareholder Representative	1	X	0	0	N/A
4. Mr Oludayo Afelumo**	Shareholder Representative	1	N/A	N/A	N/A	X
5. Mr Henry Akwara**	Shareholder Representative	1	N/A	N/A	N/A	X
6. Mrs Adebisi Bakare**	Shareholder Representative	4	X	X	X	X

*Not re-elected at the Annual General Meeting held on 8th August 2024

** Elected at the Annual General Meeting held on 8th August 2024

*** Nominated as a Member effective from 18th April 2024

X - Present

O - Absent

N/A - Not applicable

(ii) Board Investment and Finance Committee

The Committee has supervisory functions over investment and other finance-related issues such as capital & funding requirements.

The responsibilities of the Committee include the consideration and approval of all investments above management limit, the review and approval of the investment manual on a periodic basis and, in particular the financial implications of new and major investment strategies/initiatives.

The Committee is made up of the following members:

1. Mr. Mariano Caballero	Non Executive Director	Chairman
2. Mr. Tope Adeniyi	Non Executive Director	Member
3. Mr. Kunle Ahmed	Chief Executive Officer	Member
4. Mrs Rashidat Adebisi	Executive Director (Technical/Client Services)	Member

Name	Composition	Meetings attended	19-Feb-24	23-May-24	23-Jul-24	24-Oct-24
Mr. Mariano Caballero	Chairman	2	N/A	N/A	X	X
Mrs Rashidat Adebisi	Member	4	X	X	X	X
Mr. Tope Adeniyi	Member	4	X	X	X	X
Mr. Kunle Ahmed	Member	4	X	X	X	X

X - Present

O - Absent

N/A - Not applicable

(iii) Board Risk Management and Technical Committee

The Board Risk Management and Technical Committee has supervisory functions over risk management, the risk profile, the enterprise-wide risk management framework, underwriting functions of the Company and the risk-reward strategy as determined by the Board.

The Committee is responsible for overseeing management's process for the identification of significant risks across the Company, and the adequacy of prevention, detection and reporting mechanisms. The Committee is also charged with the review of large underwritten risks in order to verify the adequacy of the reinsurance cover.

The Committee is made up of the following members:

1. Ms. Melina Cotlar	Non-Executive Director	Chairman
2. Mrs Meryem Chami*	Non-Executive Director	Member
3. Mr. Kunle Ahmed	Chief Executive Officer	Member
4. Mrs. Rashidat Adebisi	Executive Director (Technical / Client Services)	Member

* Approved as a member of the Board by the regulator effective from 31st July 2024.

The Committee met four (4) times during the period under review:

Name	Composition	Meetings attended	20-Feb-24	20-May-24	19-Jul-24	22-Oct-24
Ms. Melina Cotlar	Chairman	4	X	X	X	X
Mr. Kunle Ahmed	Member	4	X	X	X	X
Mrs. Meryem Chami	Member	1	N/A	N/A	N/A	X
Mrs. Rashidat Adebisi	Member	4	X	X	X	X

X - Present

N/A - Not applicable

(iv) Board Governance, Remuneration, Establishment and General Purpose Committee

The Committee is responsible for establishing the criteria for board and board committee memberships, appointments to executive management and review of candidates' qualifications, and any potential conflicts of interest. In addition, the Committee is responsible for assessing the contribution of current directors in connection with their re-nomination and making recommendations to the Board.

The Committee ensures that a succession policy and plan exists for the positions of chairman, CEO/MD, the executive directors, and senior management.

The Committee is made up of the following members:

1. Ms Abiola Bada	Independent Non-Executive Director	Chairman
2. Chief Gbola Akinola (SAN)	Non-Executive Director	Member
3. Mr Thomas Hude**	Non-Executive Director	Member
4. Ms. Latifa Said	Non-Executive Director	Member

The Committee met once during the period under review:

Name	Composition	Meetings attended	19-Feb-24	22-May-24	22-Jul-24	23-Oct-24
Ms Abiola Bada	Chairman	4	X	X	X	X
Mr Thomas Hude**	Member	0	0	0	0	N/A
Chief Gbola Akinola (SAN)	Member	4	X	X	X	X
Ms Latifa Said	Member	4	X	X	X	X

** Resigned from the Board effective from 6 August 2024

X - Present

0 - Absent

N/A - Not applicable

ANNUAL BOARD APPRAISAL

The Code of Corporate Governance for insurance institutions recognizes that a good corporate governance framework must be anchored on an effective and accountable Board of Directors whose performance is assessed periodically. The annual appraisal would be conducted at the end of the financial year, as well as the Company's compliance status with the provisions of NAICOM.

SHAREHOLDERS

The Company recognizes the rights of its shareholders and other stakeholders, and is driven to deliver desired value to these shareholders and stakeholders. The shareholders are provided with detailed information on the Company's activities and financial results via the annual accounts. They are also provided with the opportunity to make enquiries, obtain information, share ideas, and express their concerns and opinions on all issues. These are communicated to Management and the Board and, on a broader scale, at the Annual General Meeting of the Company.

PROTECTION OF SHAREHOLDERS' RIGHTS

The Board ensures the protection of the statutory and general rights of shareholders at all times, particularly their right to attend and vote at general meetings. All shareholders are treated equally,

regardless of volume of shareholding or social status. The Board also has a well-defined communication pattern with the shareholders subject based on the Shareholders Engagement Policy available on the company's website.

COMMUNICATION POLICY

It is the responsibility of the executive management under the direction of the Board, to ensure that the Board receives adequate information on a timely basis, about the Company's businesses and operations at appropriate intervals and in an appropriate manner, to enable the Board to carry out its responsibilities.

Furthermore, the Board and management of the Company ensures that communication and dissemination of information regarding the operations and management of the company to shareholders, stakeholders and the general public is timely, accurate and continuous, to give a balanced and fair view of the Company's financial and non-financial matters. Such information, which is in plain language, readable and understandable, is available on the Company's website, www.axamansard.com.

The website also has an Investors Relations portal where the company's annual reports and other relevant information about the company is published and made accessible to its shareholders, stakeholders and the general public.

CORPORATE GOVERNANCE REPORT

In order to reach its overall goal on information dissemination, the Company is guided by the following Principles, legislation and codes of corporate governance of the jurisdictions within which it operates. These include the Insurance Act, the NAICOM Operational Guidelines, the Companies and Allied Matters Act (CAMA) and the codes of Corporate Governance issued by NAICOM and SEC.

The principles that guide the Company's information dissemination include the following;

- **Efficiency:** The Company uses modern communication technologies in a timely manner to convey its messages to its target groups. The Company responds without unnecessary delay to information requests by the media and the public
- **Transparency:** The Company strives in its communication to be as transparent and open as possible while taking into account the concept of confidentiality between the Company and its customers, and company secretary. This contributes to maintaining a high level of accountability
- **Clarity:** The Company aims at clarity, i.e. to send uniform and clear messages on key issues
- **Cultural awareness:** The Company operates in a multicultural environment and accordingly recognizes the need to be sensitive to the cultural peculiarities of its operating environment
- **Feedback:** The Company actively and regularly seeks feedback on its image and communication activities both from the media as well as from its key target groups. This feedback is used in future activities.

INDEPENDENT ADVICE

The Board of Directors are at their own discretion and at the Company's expense required to seek Independent professional advice when required to enable a Member of the Board effectively perform certain responsibilities.

INSIDER TRADING AND PRICE SENSITIVE INFORMATION

The Company is clear in its prohibition of insider trading by its Board, management, Officers and related persons who are privy to confidential price sensitive information. Such persons are further prohibited from trading in the Company's securities where such transactions would amount to insider trading.

Directors, insiders and related parties are prohibited from disposing, selling, buying or transferring their shares in the Company for a period commencing from the date of receipt of such insider information until such a period when the information is released to the public or any other period as defined by the Company from time to time.

SECURITIES TRADING POLICY

The Company adopted and implemented a Securities Trading Policy which is applicable to all Directors and Employees. The policy has been circulated to all Directors and employees and can be found on the Company's Website, www.axamansard.com

MANAGEMENT COMMITTEES

The Company has 4 Committees which comprises of management staff.

The Management Committee (MC) is the Committee set up to identify and make recommendations on strategies that will aid the long term objectives of the Company. The IT Steering committee (IT Steerco) provides advice and guidance on proposed technology initiatives for the Company that embodies the overall objectives of the company. Audit, Risk and Compliance Committee (ARCC) is a committee tasked with the purpose of reviewing all material risks faced by the Company and ensuring alignment amongst AXA Mansard control functions and Management on transversal topics. Whilst the Management Underwriting and Investment Committee (MUIC) was initiated to analyze the risks the Company is underwriting at any given period.

The MUIC also ensures that risk investment limits as contained in the Board Investment and Finance manual are complied with at all times. They provide inputs from the Board Committee and also ensure that recommendations of the Board Committees are effectively and efficiently implemented. Both Committees meet frequently as necessary to immediately take action and decisions within the confines of their powers.

The Secretary to the Committees is the Company Secretary.

MONITORING COMPLIANCE WITH CORPORATE GOVERNANCE

i) Chief Compliance Officer

The Chief Compliance Officer monitors compliance with money laundering requirements and the implementation of the Corporate Governance Code of the Company. The Chief Compliance Officer together with the Chief Executive Officer certifies each year to NAICOM/SEC that they are not aware of any other violation of the Corporate Governance Code, other than as disclosed during the course of the year.

ii) Whistle blowing procedures

In line with the Group's commitment to instill the best corporate governance practices, a whistle blowing procedure was established that ensures anonymity on any reported incidence(s). The Group has a dedicated e-mail address for whistle-blowing procedures.

CODE OF PROFESSIONAL CONDUCT FOR EMPLOYEES

The Group has an internal Code of Professional Conduct, which all members of staff are expected to subscribe to upon assumption of duties. Staff is also required to reaffirm their commitment to the Code annually. All members of staff are expected to strive to maintain the highest standards of ethical conduct and integrity in all aspects of their professional life as contained in the Code of Professional Conduct which prescribes the common ethical standards, culture and policies of the Group relating to employee values.

COMPLAINTS MANAGEMENT POLICY

In accordance with the rules and regulations of The Securities & Exchange Commission, the Company adopted and implemented a Complaints Management Policy which is a platform that addresses complaints arising out of issues that are covered under the

Investments and Securities Act, 2007 (ISA) by the Company's shareholders.

The Complaints Management policy was designed to handle and resolve complaints from all shareholders of the Company. The policy was endorsed by the Company's senior management, who would also be responsible for its implementation and monitoring of compliance.

A copy of the Complaints Management Policy shall be made available for inspection to shareholders of the Company at the

Annual General Meeting of the Company. The policy can found on the Company's Website, www.axamansard.com.

INTERNAL MANAGEMENT STRUCTURE

The Group operates an internal management structure where all officers are accountable for duties and responsibilities attached to their respective offices and there are clearly defined and acceptable lines of authority and responsibility.

An annual appraisal of the duties assigned and dedicated to each person is done by the first quarter of the preceding year.

SHARE CAPITAL HISTORY

As at 31 December 2024, the Company's Issued capital was ₦18,000,000,000 divided into 9,000,000,000 Ordinary shares of ₦2.00k each. The initial share capital upon incorporation and subsequent changes therein are as follows:

Date	Authorized (no. of shares)	Cumulative (no. of shares)	Issued (₦) Increase	Cumulative (₦)
1989	-	34,300,000	-	17,150,000
1998	6,346,000	40,646,000	3,173,000	20,323,000
1999	5,978,000	46,624,000	2,989,000	23,312,000
2000	706,000	47,330,000	353,000	23,665,000
2002	152,798,000	200,128,000	76,399,000	100,064,000
2004	799,872,000	1,000,000,000	399,936,000	500,000,000
2006	4,746,440,954	5,746,440,954	2,373,220,477	2,873,220,477
2006	3,938,744,509	9,685,185,463	1,969,372,254	4,842,592,731
2007	314,814,537	10,000,000,000	157,407,269	5,000,000,000
*2007	(5,000,000,000)	5,000,000,000	(2,500,000,000)	2,500,000,000
2008	3,750,000,000	8,750,000,000	1,875,000,000	4,375,000,000
2009	1,250,000,000	10,000,000,000	625,000,000	5,000,000,000
2010	-	10,000,000,000	-	5,000,000,000
2011	-	10,000,000,000	-	5,000,000,000
2012	-	10,000,000,000	-	5,000,000,000
2013	500,000,000	10,500,000,000	-	5,000,000,000
2014	-	10,500,000,000	250,000,000	5,250,000,000
2015	-	10,500,000,000	-	5,250,000,000
2016	-	10,500,000,000	-	5,250,000,000
2017	-	10,500,000,000	-	5,250,000,000
2018	-	10,000,000,000	-	5,250,000,000
2019	-	10,500,000,000	-	5,250,000,000
**2020	25,500,000,000	36,000,000,000	12,750,000,000	18,000,000,000
2021	-	18,000,000,000	-	9,000,000,000
2022	-	18,000,000,000	-	9,000,000,000
2023	-	18,000,000,000	-	9,000,000,000
2024	-	18,000,000,000	-	9,000,000,000

DISCLOSURE: SECURITIES TRADING POLICY

In compliance with Rule 17.15 Disclosure of Dealings in Issuers' Shares, Rulebook of the Exchange 2015 (Issuers Rule) AXA Mansard Insurance Plc maintains effective Security Trading Policy which guides Directors, Audit Committee members, employees and all individuals categorized as insiders as to their dealing in the Company's shares. The Policy is regularly reviewed and updated by the Board. The Company has made specific inquiries of all the directors and other insiders and is not aware of any infringement.

1.10 DIRECTORS' REPORT

1

The Directors have the pleasure of presenting the Annual Report on the affairs of AXA Mansard Insurance Plc ("the Company") and its subsidiaries (together referred to as, "the Group"), together with the Group audited financial statements and the auditor's report for the year ended December 31, 2024.

LEGAL FORM AND PRINCIPAL ACTIVITY

The Company was incorporated on 23 June 1989 as a private limited liability company called "Heritage Assurance Limited" and issued with a composite insurance license by the National Insurance Commission in March 2004. The Company's name was changed to Guaranty Trust Assurance Limited in September 2004 following the acquisition of a majority share holding by Guaranty Trust Bank Plc, and changed again to Guaranty Trust Assurance Plc in March 2006 following the increase in number of members beyond the maximum required for a private company. In November 2009, the Company became listed on the floor of the Nigerian Exchange Limited (formerly Nigerian Stock Exchange).

The beneficial ownership of the Company changed to Societe Beaujon S.A.S (AXA S.A) in December 2014 by the acquisition of 100% of Assur Africa Holding (AAH). The Company modified its name and corporate identity to AXA Mansard Insurance Plc in July 2015.

The principal activity continues to be the provision of life and general business risk management solutions and financial services to corporate and retail customers in Nigeria.

The Company has two wholly-owned subsidiaries: AXA Mansard Investments Limited and AXA Mansard Health Limited.

AXA Mansard Investments Limited was incorporated as a private limited liability company on 9 January 2008 and its principal activity involves provision of portfolio management services to both individual and corporate clients. AXA Mansard Health Limited was incorporated as a private limited liability company on the 7th of August 2003 and its principal activities is to manage the provision of health care services through health care providers and for that purpose accredited with the National Health Insurance Scheme.

DIRECTORS AND THEIR INTERESTS

The Directors who held office during the year, together with their direct and indirect interests in the issued share capital of the Company as recorded in the register of Directors shareholding and/or as notified by the Directors for the purposes of sections 301 and 302 of the Companies and Allied Matters Act (CAMA), 2020 and the listing requirements of the Nigerian Stock Exchange are noted below:

		Direct Holdings	Indirect Holdings	Direct Holdings	Indirect Holdings
		31-Dec-2024	31-Dec-2024	31-Dec-2023	31-Dec-2023
Mr Kola Adesina	Chairman	Nil	Nil	Nil	Nil
Mr. Kunle Ahmed	Chief Executive Officer	26,656,627	Nil	26,656,627	Nil
Mrs. Rashidat Adebisi	ED Technical and Client Service	26,955,815	Nil	26,955,815	Nil
Mr. Tope Adeniyi	Non Executive Director	6,144,052	Nil	6,144,052	Nil
Ms Melina Cotlar	Non Executive Director	Nil	Nil	Nil	Nil
Mr. Thomas Hude**	Non Executive Director	Nil	Nil	Nil	Nil
Ms. Latifa Said	Non Executive Director	Nil	Nil	Nil	Nil
Mr Mariano Caballero	Non Executive Director	Nil	Nil	Nil	Nil
Ms. Abiola Bada	Independent Non-Executive Director	Nil	Nil	Nil	Nil
Chief Gbola Akinola (SAN)	Non Executive Director	20,617,834	Nil	20,617,834	Nil
Mrs. Meryem Chami*	Non Executive Director	Nil	Nil	Nil	Nil

* Appointed subject to regulatory approval dated 31st July 2024.

** Resigned from the Board effective from August 6, 2024

DIVIDENDS

The Directors declared the sum of ₦4,050,000,000 (Four Billion, Fifty Million Naira) only to be paid as final dividends to shareholders (2023: ₦3,600,000,000) at the rate of 45 kobo per ₦2 share (2023: 40 kobo per ₦2 share). The dividends are to be distributed to shareholders subject to the deduction of withholding tax in respect of the full-year accounts for the year ended 31 December 2024 and approval from all authorities.

CHANGE IN DIRECTORSHIP

In accordance with Section 91 of the Company's Articles of Association and Section 285 of the Companies and Allied Matters Act 2020, Ms Abiola Bada and Ms. Latifa Said will be retiring by rotation, and being eligible offer themselves for re-election.

Mr. Thomas Hude resigned from the Board effective from August 6, 2024. We received the regulatory approval for the appointment of Mrs. Meryem Chami as a Non-Executive Director on the Board of the Company on 31st July 2024 to fill a casual vacancy.

REMUNERATION OF DIRECTORS

The remuneration of the Company's Directors is disclosed pursuant to Section 14 of the code of corporate governance for public companies as issued by Securities and Exchange Commission as follows:

Remuneration	Description	Timing
Basic salary	Part of gross salary package for Executive Directors only. Reflects the insurance industry competitive salary package and the extent to which the Company's objectives have been met for the financial year.	Paid monthly during the financial year
13th month salary	Part of gross salary package for Executive Directors only	Paid last month of the financial year
Share based payments	The amount of this remuneration to Executive directors is subject to achieving specific quantifiable targets, aligned directly with shareholders' interests.	Based on vesting conditions as stipulated in the scheme documents
Director fees	Allowances paid to Non-Executive Directors	Paid during the year
Travelling allowances	Allowances paid to Non-Executive Directors that reside outside Nigeria	Paid during the year
Sitting allowances	Allowances paid to Non-Executive Directors only for sitting at board meetings and other business meetings	Paid during the year

DIRECTORS' INTERESTS IN CONTRACTS

In compliance with Section 303 of the Companies and Allied Matters Act of Nigeria (CAMA) 2020, none of the directors has notified the Company of any declarable interest in contracts deliberated by the Company during the year under review.

Major shareholdings

According to the Register of Members, no shareholder other than the undermentioned held more than 5% of the issued share capital of the Company as at 31 December 2024:

	31-Dec-24		31-Dec-23	
	No. of shareholding	% shareholding	No. of shareholding	% shareholding
Assur Africa Holdings Limited	6,883,328,897	76.48%	6,883,328,897	76.48%

ANALYSIS OF SHAREHOLDING

The analysis of the distribution of the shares of the Company as at 31 December, 2024 is as follows:

Share Range	No. of Shareholders	% Shareholders	No. of Holdings
1 - 1,000	3,390	38.79%	915,171
1001 - 5,000	1,564	17.89%	3,399,448
5,001 - 10,000	741	8.48%	4,539,005
10,001 - 50,000	1,374	15.72%	29,984,342
50,001 - 100,000	474	5.42%	33,808,185
100,001 - 500,000	711	8.14%	155,046,224
500,001 - 1,000,000	205	2.35%	137,347,121
1,000,001 - 9,000,000,000	281	3.22%	8,634,960,504
Total	8,740	100%	9,000,000,000

The analysis of the distribution of the shares of the Company as at 31 December, 2023 is as follows:

Share Range	No. of Shareholders	% Shareholders	No. of Holdings
1 - 1,000	2,753	37.49%	915,171
1001 - 5,000	1,256	17.10%	3,399,448
5,001 - 10,000	577	7.86%	4,539,005
10,001 - 50,000	1,173	15.97%	29,984,342
50,001 - 100,000	441	6.01%	33,808,185
100,001 - 500,000	679	9.25%	155,046,224
500,001 - 1,000,000	184	2.51%	137,347,121
1,000,001 - 9,000,000,000	280	3.81%	8,634,960,504
Total	7,343	100%	9,000,000,000

PROPERTY AND EQUIPMENT

Information relating to changes in property and equipment during the year is given in Note 17 to the financial statements.

Employment of physically challenged persons

The Group operates a non-discriminatory policy in the consideration of applications for employment, including those received from physically challenged persons. The Group policy is that the most qualified and experienced persons are recruited for appropriate job levels, irrespective of an applicant's state of origin, ethnicity, religion or physical condition. In the event of any employee becoming disabled in the course of employment, the Group is in a position to arrange appropriate training to ensure the continuous employment of such a person without subjecting him/her to any disadvantage in his/her career development.

Health, safety and welfare of employees

The Group maintains business premises designed with a view to guaranteeing the safety and healthy living conditions of its employees and customers alike. Employees are adequately insured

against occupational and other hazards. In addition, the Group provides medical facilities to its employees and their immediate families at its expense. Fire prevention and fire-fighting equipment are installed in strategic locations within the Company's premises. It also operates a contributory pension plan in line with the Pension Reform Act.

Employee involvement and training

The Group encourages participation of employees in arriving at decisions in respect of matters affecting their well being. Towards this end, the Company provides opportunities for employees to deliberate on issues affecting the Company and employees' interests, with a view to making inputs to decisions thereon. The company places a high premium on the development of its manpower. Consequently, the Company sponsored its employees for various training courses both in Nigeria and abroad in the year under review. The Company also provides its employees with on-the-job training in the Company and at various AXA Mansard locations.

GENDER ANALYSIS (AXA MANSARD INSURANCE ONLY)

The number and percentage of women employed during the financial period vis-a-vis total workforce is as follows:

	Male	Female	Male	Female
	Number	Number	%	%
31 December 2024				
Employees	140	123	53%	47%
Gender analysis of Board and top management is as follows:	15	14	52%	48%
Board	5	5	50%	50%
Top Management	10	9	53%	47%

Detailed analysis of the Board and top management is as follows:

	Male	Female	Male	Female
	Number	Number	%	%
Non-Executive Directors	4	4	50%	50%
Chief Executive Officer	1	0	100%	0%
Executive Director	0	1	0%	100%
Executive Committee	1	2	33%	67%
Senior Executives	9	6	60%	40%

ACQUISITION OF OWN SHARES

The Company did not acquire any of its own shares during the year under review.

AUDITOR

Messrs. KPMG Professional Services have indicated, in line with best governance practice, Principle 20.2 of the Nigerian Code of Corporate Governance 2018 and Part III, Regulation 9 of the Audit Regulations 2020 both issued by the Financial Reporting Council of Nigeria, that they would be retiring as the Company's External Auditors. A resolution will be proposed appointing the next external auditor and authorizing the Directors to determine their remuneration.

BY ORDER OF THE BOARD


Mrs. Omowunmi Mabel Adewusi

Company Secretary

FRC/2013/PRO/NBA/002/00000000967

Plot 1412, Ahmadu Bello Way,
Victoria Island, Lagos.

1.11 INTERNAL CONTROL & RISK MANAGEMENT

OUR GUIDING PRINCIPLES

We have incorporated an approach aimed at creating and maximizing sustainable /superior value to our stakeholders that strategically balances the risk and reward in our business.

AXA Mansard's Risk philosophy is guided by the following principles:

- The Company will not take any action that will compromise its integrity. It shall identify, measure, manage, control and report as practical as possible all risks.
- The Company will at all times comply with all government regulations and uphold corporate standards in accordance with international best practice.
- The Company will institute a sustainable risk culture enterprise-wide.
- The Company will only accept risks within its risk acceptance criteria and have commensurate returns and continually review its activities to determine inherent risks level and adopt appropriate risk response to residual risk levels at all times.
- The Company continually reviews its activities to determine inherent risks level and adopt appropriate risk response at all times.
- The Company will make decisions based on resilient analysis of the implications of such risk to its strategic goals and operating environment.

RISK MANAGEMENT FRAMEWORK

Our risk management framework was fashioned to uphold a resilient risk management culture and integrate risk considerations into management and decision-making processes, through a risk governance structure across the entire enterprise.

We operate and maintain the 'three lines of defense model' for the oversight and management of risk to create and promote a culture that emphasizes effective management and adherence to operating controls as illustrated below:

1st line – Risk Owners

The Board, management and line managers: It involves broad setting of strategy, risk appetite, performance measurement, establishment and maintenance of internal control and risk management in the business. In addition, business units have the primary responsibility for managing risks and required to take responsibility for the identification, assessment, management, monitoring and reporting of risks arising within their respective businesses, thereby ensuring an informed risk and reward balance.

2nd line – Risk Control

The Company's risk management function provides oversight and independent reporting to executive management, implements the Group's risks management policy in the business units, approve risk specific mandates and provide an independent overview of the effectiveness of risk management by the first line of defense. Other internal stakeholders in the role include our legal services, Compliance and Quality Assurance (AML/CFT policy, Data Privacy Policy, Sanctions Policy, Anti – Bribery & Corruption Policy and Cross Border Policy), Financial Control, Internal Financial Control, Internal Control and Security.

3rd line – Risk Assurance

The last line of defense comprise of the internal audit function that provides independent and objective assurance of the effectiveness of the Group's systems of internal control established by the first and second lines of defense in management of enterprise risks across the organization.

RISK MANAGEMENT

The remit of setting the organization's risk appetite and approving the strategy for managing risk and organization's system of internal control in the overall directly lies with the Board of Directors. The implementation of this principal function is carried out via its Board Committees as enumerated below:

COMMITTEES	FUNCTIONS
Statutory Audit Committee	<ul style="list-style-type: none"> - Oversight of financial reporting and accounting - Oversight of the external auditor - Oversight of regulatory compliance - Monitoring the internal control process - Oversight of risk management activities
Board Risk Management and Technical Committee	<ul style="list-style-type: none"> - Assist in the oversight of the review and approval of the companies risk management policies including risk appetite and risk strategy. - Review the adequacy and effectiveness of risk management and controls - Oversee management's process for the identification of significant risks across the company and the adequacy of prevention, detection and reporting mechanisms - Review of the company's compliance level with applicable laws and regulatory requirements that may impact the company's risk profile - Review changes in the economic and business environment, including emerging trends and other factors relevant to the company's risk profile - Review large underwritten risks for adequacy of reinsurance and other risk management techniques - Review and recommend for approval of the Board risk management procedures and controls for new products and services
Board Investment and Finance Committee	<ul style="list-style-type: none"> - Reviews and approves the company's investment policy - Approves investments over and above managements' approval limit - Ensures that optimum risk return is achieved through asset and liability matching
Board Governance, Remuneration, Establishment and General Purpose Committee	<ul style="list-style-type: none"> - Establish the criteria for board and board committee memberships - Appoint executive management and review of candidates' qualifications, and any potential conflicts of interest - Assess the contribution of current directors in connection with their re-nomination and make recommendations to the Board

INTEGRATION OF RISK MANAGEMENT FUNCTIONS: OUR APPROACH

The Risk Management function of the company is primarily responsible for coordinating the Group's cross functional response to risks. Other functions include:

- Drive an enterprise wide process to aggregate risk exposures, produce risk reports and institute mitigation strategies;
- Utilize risk control to ensure risk guidelines and policies approved by the board are adhered to;
- Champion the growth of risk culture and awareness ; and
- Lead an enterprise wide risk dialogue by instigating risk discussions in a variety of fora.

The Risk Management Committee (RMC) of the Company provides recommendation to the Board Risk Management and Technical Committee on risk issues for the latter to assess and possibly approve in accordance with the company's objectives of aligning risk appetite and strategy.

The Board Risk Management and Technical Committee approves the Company's risk appetite annually on the basis of robust assessment of risks that incorporates the prudent decision making of risk and reward trade-offs. The Board is also responsible for

evaluating strategic alternatives, setting related objectives, and developing mechanisms to manage related risks establishing, documenting, and enforcing all policies that involve risk. The Chief Risk Officer (a member of this Committee) is responsible for implementing these strategies.

The role of the Chief Risk Officer (CRO) includes informing the Board as well as the Management Committee about the risk profile of the Company and also communicate the views of the Board and Senior Management to the entire Company.

RISK APPETITE

The Group recognizes that its continual sustainability initiative is largely contingent upon brand protection and enhancement of stakeholder value. Our ethos therefore mandates that the Group is averse to risks that essentially erode corporate value.

The Group's risk appetite is primarily characterized by a clear risk strategy, monitoring and reporting procedure that provides the foundation to identify potential deviations from our risk tolerances in a timely manner across the enterprise, which is underpinned by our top-down risk management approach.

The Risk Management policies and procedures instituted are strategically aimed at managing potential, inherent and residual risk categories inherent in our operations.

The Board recognizes that the practice of risk management is critical to the achievement of corporate objectives and has actively encouraged a risk culture that embraces innovation and opportunity, primed risk-taking and acceptance of risk as inherent in all our activities, whilst reducing barriers to successful implementation.

Our structured approach to managing risks is evident in the integration of the risk management function; which is charged with the responsibility of undertaking risk-based audit on all business units using outputs of the annual company-wide risk assessment to guide its annual audit program. A quarterly assessment exercise is conducted by this unit and a rated score expressed in percentage is applied to measure the level of compliance.

RISK CATEGORIZATION

The Group is exposed to a myriad of risks in the conduct of its business some of which are Insurance Risks, Financial (Market, Credit, Liquidity) Risk, Operational Risk, Reputational Risk, Emerging Risks, Environmental & Social Risk amongst others including Business Continuity and Crisis Management.

INSURANCE RISK

This is the main risk occurring from our underwriting. The risk in any insurance contract is the possibility that the event insured against occurs, resulting in a claim. This risk is very random and unforeseeable. The fundamental risks the Group faces under its insurance contracts are:

- **Reserving Risk:** underestimation/overestimation of the provision (reserves) for insurance liabilities which would lead to:
 - Deviations in Budget (expected income)
 - Undervaluation of overall premium (too competitive and then making losses on policies)/Loss of competitiveness for good risks
 - Risk Appetite limits based on misleading KPI's
- **Pricing Risk:** This occurs if the frequency or severity of claims and benefits are greater than estimated. Insurance events are random hence; the actual number and amount of claims and benefits will vary from year to year from the level established using statistical techniques. and amount of claims and benefits will vary from year to year from the level established using statistical.
 - Underwriting Risk: this could happen if:
 - the launch of new products or the product re-pricing/ restyling don't respect an appropriate governance and decision -making process weighing Risk, Profitability, Legal, Marketing, Compliance and Regulatory aspects.
 - businesses are underwritten without the validation of the necessary levels of authorizations and without sufficient technical appreciation of the risks (size, geolocation, etc.).

Insurance risks covers 2 main businesses namely: Non Life business and Life business.

UNDERWRITING RISK

Underwriting risks relates to risks that premiums charged are inadequate to cover the claims the company is legally obliged

to pay. Furthermore, it is essential that those premiums match to the return on the company's capital. Underwriting risk may either arise from an inaccurate assessment of the risks entailed in writing an insurance policy, or from factors wholly out of the underwriter's control.

Underwriting risks form an integral part of our business. While we recognize that it is not practicable to eliminate all risks underwritten completely, we continually strive to leverage on managing this type of risks as a mitigation strategy because we believe that the continual profitability of our underwriting competencies, is a reflection of strategies employed in risk decision making which is in conformity with our risk appetite.

Underwriting risks may arise through the following ways:

- Inadequate premium pricing vis a vis the risk insured against;
- Inappropriate reinsurance arrangements;
- Inadequate claims reserves- the number of claims that occur may be higher than expected claims.
- Moral hazard of policyholders which may result in adverse claims experience.

NON LIFE BUSINESS

These include the non-life contracts namely; Aviation, Oil & Gas (Energy), Engineering, Fire, General Accident, Motor, Marine Cargo & Hull.

a) *Frequency and Severity of Claims*

The frequency and severity of claims can be affected by several factors. The most significant are the increasing level of reimbursement for the damages suffered as a result of road accidents, the rising levels of inflation and its corresponding effect on claims cost. The Group manages these risks through its underwriting strategy, adequate reinsurance arrangements and proactive claims handling and investigations. Underwriting limits are in place to enforce appropriate risk selection criteria. The reinsurance arrangements include treaty and excess of loss coverage, it helps to mitigate the Group's risk of total net insurance losses, increases our underwriting capacity, reduces our exposures to catastrophic risk and gives us an opportunity of benefit from the reinsurers' expertise.

b) *Sources of uncertainty in the estimation of future claim payments*

Claims on non-life insurance contracts are payable on a claims-occurrence basis. The Group is liable for all insured events that occurred during the term of the contract. There are several variables that affect the amount and timing of cash flows from these contracts. These mainly relate to the inherent risks of the business activities carried out by individual contract holders and the risk management procedures adopted. The reserves held for these contracts comprises a provision for Incurred but not Reported (IBNR), a provision for reported claims not yet paid and a provision for unearned premiums at the end of the reporting period. Other applicable additional reserves have also been held for prudence.

c) *Process used to decide on assumptions*

Depending on the volume of data in the reserving classes, the appropriate methodologies were used. Three methods were used for the projection of claims. The Basic Chain Ladder Method (BCL) and a Loss Ratio method, adjusted for assumed experience to date.

In more recent years and where the claim development seems slower than in the past, the Bornheutter – Ferguson Method was used based on expected loss ratios. Claims data was grouped into triangles by accident year, half-year or quarter and payment year, half-year or quarter. The choice between quarters, half-years or years was based on the volume of data in each segment. Incurred (accident year) development patterns were used instead of the reporting year patterns to allow for the longer tail development that would be seen in payment/settlement delays as well as to allow for the movement of partial payments in the data.

Basic Chain Ladder method (BCL)

Development factors were calculated using the last 3 to 12 years' of data by accident period. Ultimate development factors are calculated for each of the permutations and judgment is applied in the selection of these factors. Ultimate development factors are applied to the incurred data per accident period and an ultimate claim amount is calculated. The future claims (the ultimate claim amount less paid claims to date) are allocated to future payment periods in line with the development patterns calculated above. The outstanding claims reported to date are then subtracted from the total future claims to give the resulting IBNR figure per period.

For cases where there were extreme large losses that had been reported but not paid, and therefore would not have influenced the development patterns, the total case reserves were excluded from the calculation for IBNR.

I.e. IBNR = Ultimate claim amount
 minus paid claims to date
 minus claims outstanding

Loss Ratio method

Where there was limited data, a BCL method was therefore inappropriate. We allowed for expected experience to date and the average assumed ultimate loss ratio in carrying out the calculation.

The IBNR is then calculated as:

Expected average ultimate annual loss ratio
 Multiplied by earned premium for the past 12 months
 Minus experience to date over the past 12 accident months

An estimate of the average ultimate loss ratio needed to be assumed. We based the loss ratios off of experience that has been seen to date in previous accident years.

LIFE & SAVINGS

This includes the Group Life, Annuities, Credit Life and Individual Life policies

(a) Frequency and Severity of Claims

For contracts where death is the insured risk, the most significant factors that could increase the overall frequency of claims are terminal diseases or widespread changes in lifestyle, such as eating, smoking and exercise habits as well as adverse changes in the socio-political climate resulting in earlier or more claims than ideally expected. For contracts where survival is the insured risk, the most significant risk management factors are continued improvement in medical science, human behaviour and social conditions that would increase longevity.

(b) Sources of uncertainty in the estimation of future benefits payments and premium receipts

Uncertainty in the estimation of future benefit payments and premium receipts for life insurance contracts arises from the unpredictability of long-term changes in overall levels of mortality and the variability in contract-holder behavior. The Group uses appropriate and acceptable base tables of standard mortality according to the type of contract being written.

(c) Valuation methods

Group Life policies will be reserved for using the same approach detailed above for the Non Life Business

Annuities, Credit Life and Individual Life policies will be reserved for using a discounted cash flow approach. Here reserves are set equal to the present value of future payments and future premiums where applicable plus expenses, with allowance being made for any specificities or guaranteed periods as required.

REINSURANCE AGREEMENTS

Reinsurance is allowed for in the valuation by having gross and reinsurance ceded records in the policy files. For IFRS compliance purposes all reserves were reported gross of reinsurance, with the value of the reinsurance asset calculated and reported separately.

At AXA Mansard Insurance Plc, Risk Management is performed at all levels and at various stages within business processes, and over the technology environment. It forms an integral part of the Company's daily operations through established policies and procedures to help ensure that management's directives to mitigate risks to the achievement of strategic objectives are carried out. Our risk activities are structured to mitigate risk exposures from identified broad risk categories as illustrated below:

COMMITTEES	FUNCTIONS
Insurance risk <ul style="list-style-type: none"> Under reserving risk Pricing risk Underwriting risk Mortality/Longevity risks Catastrophe risk Reinsurers treaty agreement 	<ul style="list-style-type: none"> Follow up on Boni/Mali Segmented tariff Product Design & Underwriting governance (underwriting limits & guidelines) Improvement factors on mortality tables consistent with portfolio experience Follow up on catastrophe events Regular review of reinsurance treaty agreement
Market risk	<ul style="list-style-type: none"> Financial Risk Appetite limits Policy on volume and quality of investment assets Counter party placement limits etc.
Operational risk	<ul style="list-style-type: none"> Human Resources policy Business Continuity Policy Loss event reporting Information security policy etc.
Credit risk	<ul style="list-style-type: none"> Counter party financial analysis - Credit rating

In a bid to ensure that the company is not negatively impacted by inherent risks in its business activity, we continually identify, monitor and review our portfolios /business operations on a regular basis. Some of the internal reports of the Risk Management team are listed below:

INTERNAL REPORTS	OBJECTIVES
Quarterly Board Risk Management Report	Shows the major activities/risk assessments performed during the quarter to ensure solvency and profitability of the company are protected.
Weekly Investment Risk Report	Monitors and informs management on Company's asset allocation, exposure to sectors of the economy, market/investment, credit and liquidity risks, breaches in regulatory limits

MARKET RISK

This is the risk that the value of financial instrument in general will change due to movements in market factors. Such movements may be occasioned by market factors (volatilities) that are directly related to an individual investment and/or systemic risks.

The four (4) risk exposures to Market risks arise through the following:

- Interest Rate Risk: the potential risk that the value of fixed income assets will plummet owing to movements in market interest rates.
- Equity Price Risk: represents the potential risk of loss in our investment in stocks, occasioned by volatility in prices
- Foreign Exchange Risk: potential risk of loss of an asset value held in foreign currency due to adverse changes in currency exchange rates.
- Property price risk: The Company's portfolio is subject to property price risk arising from adverse changes in the valuation of properties.

CREDIT RISK

This risk arises from the default of a counterparty to fulfill its contractual obligation.

Three (3) notable areas of exposure to credit risks include:

1) Direct Default Risk: is the risk of exposure a company may experience due to non-payment of investment receipts or cash flow on assets at an agreed time by an obligor following a contractual agreement to do so. This type of risk could also arise from failure of registered Insurance Broker's to remit premiums to the company after the permissible thirty days (30) grace period, as mandated by NAICOM.

2) Downgrade Risk: risk that changes in the possibility of a future default by an obligor will adversely affect the present value of the contract with the obligor today.

3) Settlement Risk: risk arising from the lag between the value and settlement dates of securities' transactions.

LIQUIDITY RISK

The characteristic nature of our business requires adequate cash flow to meet our contractual obligations in the event of claim settlement. This is the risk of loss arising due to insufficient liquid assets to meet cash flow requirements or to fulfill its financial obligation once claims crystallize. Our exposure to liquidity risk comprises of:

1) Funding (Cash-flow) Liquidity Risk: These risks arise from investment-linked products especially in circumstances where there are liquidity constraints to meet financial obligations to customers.

2) Market (Asset) Liquidity Risk: risk of loss which is occasioned by the incapacity to sell assets at or near their carrying value at the time needed.

OPERATIONAL RISK

This is risk of loss resulting from inadequate or failed processes, people (human factors) and systems or from external events.

Health and Safety Management

A Health and Safety Management system has been institutionalized to provide and maintain safe and healthy working environment and conditions for all staff. This responsibility also extends to visitors, contractors and others who may potentially be affected by our activities or present within our business premises. The Health and Safety Policy framework underpins the policy statements, roles and responsibilities of HSE officer, First Aid services, Safety Marshalls/Deputies and emergency procedures, etc.

REPUTATIONAL RISK

The risk that an event will negatively influence stakeholders' perception or threaten to violate public trust in our brand. We firmly appreciate that Stakeholders are crucial to the success of our business and we are committed to continually conduct our business in an affirmative manner that facilitates building sustainable relationships with our stakeholders.

1.12 CERTIFICATION PURSUANT TO SECTION 60(2) OF INVESTMENT AND SECURITIES ACT NO.29 OF 2007

1

I the undersigned hereby certify the following with regards to our financial statements for the year ended 31 December 2024 that:

- (a) Have reviewed the financial statement;
- (b) To the best of my knowledge, the financial statement does not contain:
 - (i) *Any untrue statement of a material fact, or*
 - (ii) *Omit to state a material fact, which would make the statements, misleading in the light of circumstances under which such statements were made;*
- (c) To the best of my knowledge, the financial statements and other financial information included in the report fairly present in all material respects the financial condition and results of operation of the Company and its consolidated subsidiaries as of, and for the period presented in the report.
- (d) I:
 - (i) *am responsible for establishing and maintaining internal controls.*
 - (ii) *have designed such internal controls to ensure that material information relating to the Company and its consolidated subsidiaries is made known to such officers by others within those entries particularly during the year in which the periodic reports are being prepared;*
 - (iii) *Have evaluated the effectiveness of the Company's internal controls as of date within 90 days prior to the report;*
 - (iv) *Have presented in the report our conclusions about the effectiveness of our internal controls based on our evaluation as of that date;*
- (e) I have disclosed to the auditors of the Company and Audit Committee:
 - (i) *My review did not identify any significant deficiencies in the design or operation of internal controls which would adversely affect the Company's ability to record, process, summarize and report financial data, and*
 - (ii) *There was no minor or material fraud that involved management or other employees who have significant roles in the Company's internal controls;*
- (f) There were no significant changes in internal controls or other factors that could significantly affect internal controls subsequent to the date of our evaluation, including and no corrective actions are required to address any significant deficiencies and material weaknesses.



Mr. Adekunle Ahmed

Chief Executive Officer

FRC/2017/PRO/DIR/003/00000017019

1.12 CERTIFICATION PURSUANT TO SECTION 60(2) OF INVESTMENT AND SECURITIES ACT NO.29 OF 2007

I the undersigned hereby certify the following with regards to our financial statements for the year ended 31 December 2024 that:

- (a) Have reviewed the financial statement;
- (b) To the best of my knowledge, the financial statement does not contain:
 - (i) *Any untrue statement of a material fact, or*
 - (ii) *Omit to state a material fact, which would make the statements, misleading in the light of circumstances under which such statements were made;*
- (c) To the best of my knowledge, the financial statements and other financial information included in the report fairly present in all material respects the financial condition and results of operation of the Company and its consolidated subsidiaries as of, and for the period presented in the report.
- (d) I:
 - (i) *am responsible for establishing and maintaining internal controls.*
 - (ii) *have designed such internal controls to ensure that material information relating to the Company and its consolidated subsidiaries is made known to such officers by others within those entries particularly during the year in which the periodic reports are being prepared;*
 - (iii) *Have evaluated the effectiveness of the Company's internal controls as of date within 90 days prior to the report;*
 - (iv) *Have presented in the report our conclusions about the effectiveness of our internal controls based on our evaluation as of that date;*
- (e) I have disclosed to the auditors of the Company and Audit Committee:
 - (i) *My review did not identify any significant deficiencies in the design or operation of internal controls which would adversely affect the Company's ability to record, process, summarize and report financial data, and*
 - (ii) *There was no minor or material fraud that involved management or other employees who have significant roles in the Company's internal controls;*
- (f) There were no significant changes in internal controls or other factors that could significantly affect internal controls subsequent to the date of our evaluation, including and no corrective actions are required to address any significant deficiencies and material weaknesses.



Mrs. Ngozi Ola-Israel

Chief Financial Officer

FRC/2017/PRO/ANAN/00000017349

1.13 MANAGEMENT'S DISCUSSION AND ANALYSIS

1

This "Management discussion and analysis" (MD&A) has been prepared as at 31 December 2024 and should be read in conjunction with the consolidated financial statements of AXA Mansard Insurance Plc and subsidiary companies.

FORWARD LOOKING STATEMENTS

The MD&A contains forward looking statements related to AXA Mansard Insurance Plc financial and other projections, expected future plans, event, financial and operating results, objectives and performance as well as underlying assumptions all of which involve risk and uncertainties. When used in this MD&A the words "believe", "anticipate", "intended" "estimate" and similar expression are used to identify forward looking statements, although not all forward-looking statements contain such words. These statements reflect management's current belief and are based on information available to AXA Mansard Insurance Plc. and are subject to certain risk, uncertainties and assumptions. As a member of the AXA Group, consequent upon the acquisition of 100% stake in Assur Africa Holdings Limited in 2015, AXA Mansard Insurance Plc is poised to extending its corporate and retail coverage within the Nigerian insurance space and the wider Africa region.

BUSINESS STRATEGY OF THE COMPANY AND OVERALL PERFORMANCE

The Company is registered and incorporated in Nigeria and is engaged in providing insurance and investment solutions to both the corporate and retail sectors of Nigeria. It also aims to establish itself as the apex insurance company in Nigeria and the West African region.

The Company's strategy is to use technology and international best practice to provide it's customers with tailored solutions, superior services and specially designed programs to assist its patrons through a network of regional and agency offices spread over Nigeria.

OPERATING RESULTS

(in thousands of Nigerian Naira)

	Group			Parent		
	31-Dec-2024	31-Dec-2024	%Chg	31-Dec-2023	31-Dec-2023	%Chg
Insurance service results	13,661,281	11,269,554	21%	8,815,744	6,613,319	33%
Investment return	34,367,408	17,258,367	99%	23,930,165	11,662,860	105%
Profit before taxation	31,694,172	15,772,680	101%	17,847,871	7,693,499	132%
Taxation	(5,729,123)	(3,724,015)	54%	(1,129,313)	(1,033,659)	9%
Profit after taxation	25,965,049	12,048,665	116%	16,718,558	6,659,840	151%
Transfer to contingency reserve	2,240,467	1,397,848	60%	2,240,467	1,397,848	60%
Earnings per share- Basic (kobo)	276	128		186	74	
Earnings per share- Diluted (kobo)	276	128		186	74	

1.14 STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RELATION TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

The directors accept responsibility for the preparation of the consolidated and separate financial statements that give a true and fair view of the statement of financial position of the Group and Company at the reporting date and of its comprehensive income in the manner required by the IFRS Accounting Standards as issued by International Accounting Standards Board (IFRS accounting standard), Financial Reporting Council of Nigeria (Amendment) Act, 2023, the Companies and Allied Matters Act (CAMA) 2020, the Insurance Act of Nigeria 2003. The responsibilities include ensuring that the Company and the Group:

- i. keep proper accounting records that disclose, with reasonable accuracy, the financial position of the Company and the Group and with the requirements of the Companies and Allied Matters Act (CAMA), 2020 and the Insurance Act of Nigeria 2003;
- ii. establish adequate internal controls to safeguard assets and to prevent and detect fraud and other irregularities; and
- iii. prepare financial statements using suitable accounting policies supported by reasonable and prudent judgments and estimates, that are consistently applied.

The directors further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

The directors have made an assessment of the Company's and Group's ability to continue as a going concern and have no reason to believe that the Company and Group will not remain a going concern in the year ahead.

SIGNED ON BEHALF OF THE BOARD OF DIRECTORS BY:



Mr. Adekunle Ahmed

FRC/2017/PRO/DIR/003/00000017019



Mr. Kola Adesina

FRC/2016/PRO/DIR/003/CIIN/00000014687

1.15 STATEMENT OF CORPORATE RESPONSIBILITY FOR THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2024

1

Further to the provisions of section 405 of the Companies and Allied Matters Act (CAMA), 2020, we, the Chief Executive Officer and Chief Financial Officer, hereby certify the consolidated and separate financial statements of the AXA Mansard Insurance Plc for the year ended 31 December 2024 as follows:

- a) That we have reviewed the audited consolidated and separate financial statements of the Company for the year ended 31 December 2024.
- b) That the audited consolidated and separate financial statements do not contain any untrue statement of material fact or omit to state a material fact which would make the statements misleading, in the light of the circumstances under which such statement was made.
- c) That the audited consolidated and separate financial statements and all other financial information included in the statements fairly present, in all material respects, the financial condition and results of operation of the Company as of and for, the year ended 31 December 2024.
- d) That we are responsible for establishing and maintaining internal controls and have designed such internal controls to ensure that material information relating to the Company and its subsidiary is made known to the officer by other officers of the companies, during the period end 31 December 2024.
- e) That we have evaluated the effectiveness of the Company's internal controls within 90 days prior to the date of audited consolidated and separate financial statements, and certify that the Company's internal controls are effective as of that date
- f) That there were no significant changes in internal controls or in other factors that could significantly affect internal controls subsequent to the date of our evaluation, including any corrective action with regard to significant deficiencies and material weaknesses
- g) That we have disclosed the following information to the Company's Auditors and Audit Committee:
 - (i) there are no significant deficiencies in the design or operation of internal controls which could adversely affect the Company's ability to record, process, summarize and report financial data, and have identified for the Company's auditors any material weaknesses in internal controls, and
 - (ii) there is no fraud that involves management or other employees who have a significant role in the Company's internal control



Mr. Adekunle Ahmed

Chief Executive Officer

FRC/2017/PRO/DIR/003/00000017019



Mrs. Ngozi Ola-Israel

Chief Financial Officer

FRC/2017/PRO/ANAN/00000017349

1.16 REPORT OF THE STATUTORY AUDIT COMMITTEE

To the shareholders of AXA Mansard Insurance Plc

In compliance with the provisions of Section 404(7) of the Companies and Allied Matters Act of Nigeria (CAMA) 2020, the members of the Audit Committee of AXA Mansard Insurance Plc hereby report as follows:

- We have exercised our statutory functions under Section 404(7) of the Companies and Allied Matters Act of Nigeria (CAMA) 2020 and acknowledge the co-operation of management and staff in the conduct of these responsibilities.
- We are of the opinion that the accounting and reporting policies of the Group are in compliance with legal requirements and agreed ethical practices and that the scope and planning of both the external and internal audits for the year ended 31 December 2024 were satisfactory and reinforce the Group's internal control systems.
- We have deliberated with the external auditors, who have confirmed that necessary cooperation was received from Management in the course of their statutory audit and we are satisfied with Management's responses to their recommendations for improvement and with the effectiveness of the Group's system of accounting and internal control.



Ms. Abiola Bada

FRC/2012/PRO/DIR/003/00000000399

Members of the Statutory Audit Committee are:

- | | | |
|----|----------------------|----------|
| 1. | Ms Abiola Bada | Chairman |
| 2. | Mr Mariano Caballero | Member |
| 3. | Mrs Adebisi Bakare | Member |
| 4. | Mr Oludayo Afelumo | Member |
| 5. | Mr Henry Akwara | Member |

FINANCIALS

FINANCIALS

2.1 Report of the External Consultants	52
2.2 Independent Auditor's Limited Assurance Report	53
2.3 Independent Auditor's Report	55
2.3 Consolidated Statement of Financial Position as at December 31, 2024	59
2.4 Consolidated Statement of Comprehensive Income for the Year Ended December 31, 2024	61
2.5 Consolidated Statements of Changes in Equity	62
2.6 Separate Statements of Changes in Equity	63
2.7 Consolidated and Separate Statement of Cashflows for the Year Ended December 31, 2024	64
2.8 Notes to the Financial Statements	65



2nd April 2025

2.1 REPORT OF THE EXTERNAL CONSULTANTS ON THE PERFORMANCE OF THE BOARD OF DIRECTORS OF AXA MANSARD INSURANCE PLC FOR THE YEAR-ENDED 31ST DECEMBER 2024

In compliance with the provisions of Principle 14.1 of the Nigerian Code of Corporate Governance, 2018 (“NCCG”), Section 4.01 (i) and (ii) of National Insurance Commission (NAICOM) Corporate Governance Guidelines, 2021 (NAICOM Guidelines) and Guideline 9 of the Securities and Exchange Commission (SEC) Corporate Governance Guidelines for Public Companies in Nigeria issued in 2020 (“SCGG”), DCSL Corporate Services Limited was appointed to undertake an appraisal of the Board of Directors of AXA Mansard Insurance Plc (“AXA Mansard”) for the year-ended 31st December 2024.

The evaluation involved the benchmarking of the performance of the Board against the provisions of the NAICOM Guidelines, SCGG and the NCCG and entailed a review of the Company’s corporate and statutory documents, Minutes of Board and Board Committee meetings, policies and other ancillary documents made available to us, the administration of questionnaires as well as interviews with the Directors and select members of the Executive Management team. To ascertain the extent of compliance with relevant corporate governance principles, and the performance of the Board in general, we benchmarked the Company’s corporate governance structures, policies and processes against the provisions of the NAICOM Guidelines, SCGG and the NCCG as well as global Best Practices using the following seven key corporate governance themes:

1. Board Structure and Composition
2. Strategy and Planning
3. Board Operations and Effectiveness
4. Measuring and Monitoring of Performance
5. Risk Management and Compliance
6. Corporate Citizenship; and
7. Transparency and Disclosure.

Our review of the policies and processes operating in the Company indicate that the Board of Directors is committed to enthroning the highest standards of corporate governance practices and ensuring adherence to the principles enshrined in the NAICOM Guidelines, SCGG and the NCCG, as well as globally accepted corporate governance practices.

We have proffered recommendations to address the areas requiring improvement and are satisfied that the Board will take appropriate steps to implement them.

Please accept the assurances of our highest regards and esteem.

Yours faithfully,

For: DCSL Corporate Services Ltd

Bisi Adeyemi

Managing Director

FRC/2013/NBA/00000002716

Directors: - Abal O. Ajayi (Chairman) - Bisi Adeyemi (Managing Director) - Adeniyi Obe - Dr Anino Emuwa - Obi A. Ogbechi - Mr. Lekan Belo

DCSL Head Office

235 Ikorodu Road, Ilupeju
P. O. Box 965, Marina, Lagos
Tel: +234 (1) 271 7816-7/01809 038 1864

Abuja Office:

Suite A05, The Statement Hotels
Plot 1002, 1st Avenue, Off Shehu Shagari Way
Central Business District, Abuja, Nigeria

RC NO: 352393
info@dcs.com.ng
www.dcs.com.ng



KPMG Professional Services

KPMG Tower

Bishop Aboyade Cole Street

Victoria Island Lagos

PMB 40014, Falomo

Lagos

Telephone 234 (1) 271 8955

234 (1) 271 8599

Internet www.kpmg.com/ng

2.2 INDEPENDENT AUDITOR'S LIMITED ASSURANCE REPORT

TO THE SHAREHOLDERS OF AXA MANSARD INSURANCE PLC

Report on Limited Assurance Engagement Performed on Management's Assessment of Internal Control Over Financial Reporting

Conclusion

We have performed a limited assurance engagement on whether internal control over financial reporting of AXA Mansard Insurance Plc ("the Company") and its subsidiaries (together "the Group") as of 31 December 2024 is effective in accordance with the criteria established in Internal Control - Integrated Framework (2013) issued by the Committee of Sponsoring Organizations of the Treadway Commission ("the COSO Framework") and the Securities and Exchange Commission Guidance on Implementation of Sections 60 – 63 of Investments and Securities Act 2007.

Based on the procedures performed and evidence obtained, nothing has come to our attention to cause us to believe that the Group's internal control over financial reporting as of 31 December 2024 is not effective, in all material respects, in accordance with the criteria established in the COSO Framework and the Securities and Exchange Commission Guidance on Implementation of Sections 60 – 63 of Investments and Securities Act 2007.

Basis for conclusion

We conducted our engagement in accordance with International Standard on Assurance Engagements (ISAE) 3000 (Revised), *Assurance Engagements Other Than Audits or Reviews of Historical Financial Information* issued by the International Auditing and Assurance Standards Board (IAASB) and the Financial Reporting Council of Nigeria Guidance on Assurance Engagement Report on Internal Control over Financial Reporting. Our responsibilities are further described in the "Our responsibilities" section of our report.

We have complied with the independence and other ethical requirements of the International Code of Ethics for Professional Accountants (*including International Independence Standards*) issued by the International Ethics Standards Board for Accountants (IESBA).

Our firm applies International Standard on Quality Management (ISQM) 1, *Quality Management for Firms that Perform Audits or Reviews of Financial Statements, or Other Assurance or Related Services Engagements*, issued by the IAASB. This standard requires the firm to design, implement and operate a system of quality management, including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our conclusion.

Other matter

We have audited the consolidated and separate financial statements of AXA Mansard Insurance Plc in accordance with the International Standards on Auditing, and our report dated 03 April 2025 expressed an unmodified opinion of those consolidated and separate financial statements.

Our conclusion is not modified in respect of this matter.

Responsibilities for Internal Control over Financial reporting The Board of Directors of AXA Mansard Insurance Plc is responsible for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying management's report. Our responsibility is to express a conclusion on the Group's internal control over financial reporting based on our assurance engagement.

Our responsibilities

The Financial Reporting Council of Nigeria Guidance on Assurance Engagement Report on Internal Control over Financial Reporting ("the Guidance") requires that we plan and perform the assurance engagement and provide a limited assurance report on the Group's internal control over financial reporting based on our assurance engagement.

Summary of the work we performed as the basis for our conclusion

We exercised professional judgment and maintained professional skepticism throughout the engagement. As prescribed in the Guidance, the procedures we performed included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed

KPMG Professional Services, a partnership registered in Nigeria and a member firm of the KPMG global organisation of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee.

Registered in Nigeria No BN 986925

A list of partners is available for inspection at the firm's address



risk. Our engagement also included performing such other procedures as we considered necessary in the circumstances. We believe the procedures performed provide a basis for our report on the internal control put in place by management over financial reporting.

The procedures performed in a limited assurance engagement vary in nature and timing from, and are less in extent than for, a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had a reasonable assurance engagement been performed.

Definition and Limitations of Internal Control Over Financial reporting

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that:

- (i) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- (ii) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and
- (iii) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect all misstatements. Furthermore, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

A handwritten signature in black ink, appearing to read 'Onyinye Okere'.

Onyinye Okere

FRC/2012/ICAN/00000000421

For: KPMG Professional Services

Chartered Accountants

03 April 2025

Lagos, Nigeria

**KPMG Professional Services**

KPMG Tower
Bishop Aboyade Cole Street
Victoria Island Lagos
PMB 40014, Falomo
Lagos

Telephone 234 (1) 271 8955
234 (1) 271 8599

Internet www.kpmg.com/ng

2.3 INDEPENDENT AUDITOR'S REPORT

TO THE SHAREHOLDERS OF AXA MANSARD INSURANCE PLC

Report on the Audit of the Consolidated and Separate Financial Statements

Opinion

We have audited the consolidated and separate financial statements of AXA Mansard Insurance Plc ("the Company") and its subsidiaries (together, "the Group"), which comprise:

- the consolidated and separate statements of financial position as at 31 December 2024;
- the consolidated and separate statements of profit or loss and other comprehensive income;
- the consolidated and separate statements of changes in equity;
- the consolidated and separate statements of cash flows for the year then ended; and
- the notes, comprising material accounting policies and other explanatory information.

In our opinion, the accompanying consolidated and separate financial statements give a true and fair view of the consolidated and separate financial position of the Company and its subsidiaries as at 31 December 2024, and of its consolidated and separate financial performance and its consolidated and separate cash flows for the year then ended in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board (IFRS Accounting Standards) and in the manner required by the Companies and Allied Matters Act (CAMA), 2020 and the Financial Reporting Council of Nigeria (Amendment) Act, 2023, the Insurance Act 2003 and relevant National Insurance Commission of Nigeria ("NAICOM") Circulars.

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the consolidated and separate Financial Statements section of our report. We are independent of the Group and Company in accordance with International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) together with the ethical requirements that are relevant to our audit of the consolidated and separate financial statements in Nigeria and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated and separate financial statements of the current period. These matters were addressed in the context of our audit of the consolidated and separate financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Valuation of Insurance Contract Liabilities

The Group has significant life and non-life insurance contract liabilities and the valuation of insurance contract liabilities involves high estimation uncertainties and significant judgment over uncertain future outcomes.

Provisions for insurance contracts primarily comprise premium provisions (liability for remaining coverage, LRC) and claims provisions (liability for incurred claims, LIC). The IFRS 17 premium allocation approach (PAA) is applied for measurement of groups of nonlife insurance contracts while the General Measurement model is applied for the measurement of life insurance contracts. Accounting estimates in respect of provisions for insurance contracts is an experience-based estimate involving use of historic claims data and complex actuarial methods and models, which involve significant assumptions on the frequency and extent of insurance events relating to the insurance contracts. Furthermore, the estimated liability for claims that have occurred but are yet to be reported in respect of insurance contracts involve judgment and economic assumptions such as discounting and risk adjustments for which eventual outcomes are uncertain and may deviate from the estimates. The level of complexity, the significant judgments and assumptions applied by management in estimating these insurance contract liabilities is of significance to our audit.

KPMG Professional Services, a partnership registered in Nigeria and a member firm of the KPMG global organisation of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee.

Registered in Nigeria No BN 986925

A list of partners is available for inspection at the firm's address



How the matter was addressed in our audit

Our audit procedures included the following:

- We evaluated the design, implementation and operating effectiveness of key controls implemented by the Group and the Company which includes management review of data used for the valuation of insurance contract liabilities.
- We evaluated the Group's methodology to determine and allocate expected premium receipts to periods.
- We considered the Group's valuation methodology and assumptions for consistency between reporting periods, as well as for indicators of possible bias.

Assisted by our actuarial specialists, we performed the following procedures:

- We evaluated the appropriateness of methods/models and assumptions to determine ultimate expected claims including ultimate claims ratios, frequency and severity of claims, payment patterns and estimate discount rate curves.
- We assessed the assumptions used in estimating risk adjustments to evaluate whether it is in line with the requirements of the relevant accounting standard and industry practices.
- We assessed whether the method/ model for determining future cash flows is in line with the requirements of the relevant accounting standard and standard industry practices.
- We assessed the appropriateness of the disclosures in the consolidated and separate financial statements with regard to the liability for incurred claims associated with the premium allocation approach and the general measurement model, considering the requirements of IFRS 17.

Other Information

The Directors are responsible for the other information. The other information comprises the Corporate Information, Directors' report, Corporate governance report, Complaint channels, Management discussions and analysis, Statement of directors' responsibilities in relation to the consolidated and separate financial statements, Statement of corporate responsibility in relation to the consolidated and separate financial statements, Report of the Statutory Audit Committee, Report on the Effectiveness of Internal Control over Financial Reporting as of 31 December 2024, Certification Pursuant to Section 60 of the Investment and Securities Act, 2007 and Other National Disclosures which we obtained prior to the date of the auditor's report, but does not include the consolidated and separate financial statements and our auditor's report thereon.

Other information includes Results at a Glance, Notice of Annual General Meeting, Chairman's Statement, CEO's Statement: From the Executive Suite, Board of Directors, Management Team, Unclaimed Dividend Listing as at December 31, 2024, E-Mandate Activation Form, Proxy Form, Corporate Directory, Report of the External Consultants, together the 'outstanding report' which are expected to be made available to us after that date.

Our opinion on the consolidated and separate financial statements does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated and separate financial statements, our responsibility is to read the other information identified above and in doing so, consider whether the other information is materially inconsistent with the consolidated and separate financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we have obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard. When we read the outstanding reports, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Responsibilities of the Directors for the Consolidated and Separate Financial Statements

The Directors are responsible for the preparation of consolidated and separate financial statements that give a true and fair view in accordance with IFRS Accounting Standards and in the manner required by the Companies and Allied Matters Act (CAMA), 2020 and the Financial Reporting Council of Nigeria (Amendment) Act, 2023, the Insurance Act 2003 and relevant National Insurance Commission of Nigeria ("NAICOM") Circulars, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated and separate financial statements, the directors are responsible for assessing the Group and Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Group and Company or to cease operations, or have no realistic alternative but to do so.



Auditor's Responsibilities for the Audit of the Consolidated and Separate Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated and separate financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated and separate financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group and Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group and Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated and separate financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated and separate financial statements, including the disclosures, and whether the consolidated and separate financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the Group as a basis for forming an opinion on the Group financial statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the Group audit. We remain solely responsible for our audit opinion.

We communicate with the Statutory Audit Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Statutory Audit Committee with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Statutory Audit Committee, we determine those matters that were of most significance in the audit of the consolidated and separate financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

Compliance with the requirements of Schedule 5 of the Companies and Allied Matters Act (CAMA), 2020.

- i. We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit.
- ii. In our opinion, proper books of account have been kept by the Company, so far as appears from our examination of those books.
- iii. The Company's statement of financial position and statement of profit or loss and other comprehensive income are in agreement with the books of account.

Penalties

The Group paid penalties in respect of contravention of the requirements of Rule 95 of the Securities and exchange commission consolidated rule during the year ended 31 December 2024. Details of penalties paid are disclosed in note 49 to the consolidated and separate financial statements.



Compliance with FRC Guidance on Assurance Engagement Report on Internal Control over Financial Reporting

In accordance with the requirements of the Financial Reporting Council of Nigeria, we performed a limited assurance engagement and reported on management's assessment of the Company's internal control over financial reporting as of December 31, 2024. The work performed was done in accordance with ISAE 3000 (Revised) Assurance Engagements Other Than Audits or Reviews of Historical Financial Information and the FRC Guidance on Assurance Engagement Report on Internal Control over Financial Reporting. We have issued an unmodified conclusion in our report dated 03 April 2025. That report is included on pages 42 to 44 of the annual report.

Signed:

A handwritten signature in black ink, appearing to read 'Onyinye Okere'.

Onyinye Okere

FRC/2012/ICAN/00000000421

For: KPMG Professional Services

Chartered Accountants

03 April 2025

Lagos, Nigeria



2.3 CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2024

(All amounts in thousands of Naira unless otherwise stated)

		Group	Group	Parent	Parent
	Notes	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
ASSETS					
Cash and cash equivalents	8	20,056,892	26,173,322	17,310,395	19,020,869
<i>Investment securities:</i>					
– Fair value through profit or loss	9.1	3,038,461	11,056,259	2,202,464	8,489,840
– Fair value through OCI	9.2	95,393,009	39,894,733	72,992,281	35,372,502
–Other Investment Securities at amortised Cost	9.4	1,864,192	2,237,525	1,864,192	2,237,525
–Loans and receivables at amortised costs	13	1,846,913	4,369,661	1,789,206	5,264,846
–'Financial assets designated at fair value	9.3	2,500,958	2,496,669	2,500,958	2,496,669
Reinsurance contract assets	10a (i)	19,837,967	17,512,870	18,266,144	16,770,219
Trade receivable	11	6,691,718	5,528,269	434,409	375,945
Other receivables	12	4,514,704	4,515,984	1,729,323	1,786,882
Investment property	14	31,769,053	20,874,577	-	-
Investment in subsidiaries	15	-	-	1,652,000	1,652,000
Intangible assets	16	985,650	955,750	936,352	898,846
Property and equipment	17	4,209,740	3,827,521	3,564,639	3,232,481
Right-of-use asset	18	399,609	1,185,740	374,552	1,106,768
Statutory deposit	19	500,000	500,000	500,000	500,000
TOTAL ASSETS		193,608,866	141,128,880	126,116,914	99,205,392
LIABILITIES					
Insurance contract liabilities	10a (i)	62,625,709	50,656,633	37,144,114	33,036,927
Other Insurance liabilities	10a (iv)	4,173,307	3,036,929	3,674,922	2,041,197
<i>Investment contract liabilities:</i>					
– At amortised cost	20	10,287,523	9,713,052	10,287,523	9,713,052
– Liabilities designated at fair value	20	2,500,958	2,496,669	2,500,958	2,496,669
Trade payable	21	12,716,537	10,773,177	12,716,537	10,773,177
Other liabilities	22	6,717,479	4,522,608	3,367,830	3,067,669
Other technical liabilities	23	24,536,167	8,813,122	24,536,167	8,813,122
Current income tax liabilities	24	3,599,912	1,858,041	1,135,518	1,039,866
Borrowings	25	8,904,094	5,257,670	-	-
Deferred tax liability	26	4,668,481	2,581,346	-	-
TOTAL LIABILITIES		140,730,167	99,709,247	95,363,569	70,981,679

		Group	Group	Parent	Parent
	Notes	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
EQUITY					
Share capital	27.1	18,000,000	18,000,000	18,000,000	18,000,000
Share premium	27.2	78,255	78,255	78,255	78,255
Contingency reserve	27.3	8,757,184	6,516,717	8,757,184	6,516,717
Treasury shares	27.4	(111,476)	(111,476)	(111,476)	(111,476)
Fair value reserves	27.5	(14,474,110)	(2,106,275)	(13,908,663)	(1,989,969)
Insurance finance reserve	27.6	921,463	(725)	778,340	(11,430)
Retained earnings	27.7	33,942,963	14,372,172	17,159,706	5,741,615
SHAREHOLDERS' FUNDS		47,114,278	36,748,669	30,753,346	28,223,712
Total equity attributable to the owners of the parent		47,114,278	36,748,669	30,753,346	28,223,712
Non-controlling interest in equity	28	5,764,421	4,670,962	-	-
TOTAL EQUITY		52,878,700	41,419,631	30,753,346	28,223,712
TOTAL LIABILITIES AND EQUITY		193,608,866	141,128,880	126,116,914	99,205,392

Signed on behalf of the Board of Directors on 27 February 2025



Mrs. Ngozi Ola-Israel

FRC/2017/ANAN/00000017349

Chief Financial Officer



Mr. Adekunle Ahmed

FRC/2017/CIIN/00000017019

Chief Executive Officer



Mr. Kola Adesina

FRC/2016/CIIN/00000014687

Chairman

The accompanying notes are an integral part of these consolidated and separate financial statement

2.4 CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED DECEMBER 31, 2024

(All amounts in thousands of Naira unless otherwise stated)

		Group	Group	Parent	Parent
	Notes	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Insurance revenue	30	131,667,174	82,753,433	84,438,975	50,304,582
Insurance service expenses	31	(84,525,154)	(52,048,993)	(42,783,169)	(24,203,707)
Net expense from reinsurance contracts held	32	(33,480,739)	(19,434,887)	(32,840,062)	(19,487,557)
Insurance service results		13,661,281	11,269,554	8,815,744	6,613,319
Interest calculated using the effective interest method	33	9,876,408	4,160,804	7,376,078	3,707,379
Other investment revenue	34	25,599,531	14,298,153	16,912,949	8,171,691
Impairment loss on financial assets	39a	(224,036)	(646,284)	(210,281)	(231,535)
Impairment loss on Non-financial assets	39b	(884,495)	(554,306)	(148,581)	15,325
Investment return		34,367,408	17,258,367	23,930,165	11,662,860
Net finance (expense)/income from reinsurance contracts	40	(358)	21,317	(165)	23,098
Net financial result		34,367,050	17,279,684	23,930,000	11,685,958
Other income	35	3,657,520	2,200,610	155,370	59,083
Expenses for marketing and administration	36	(4,101,262)	(2,642,450)	(3,720,604)	(2,389,623)
Employee benefit expense	37	(6,724,722)	(5,585,029)	(3,899,332)	(3,169,740)
Finance cost	41	(591,283)	(1,126,882)	(21,083)	(221,664)
Other operating expenses	38	(8,574,412)	(5,622,807)	(7,412,224)	(4,883,834)
Profit before tax		31,694,172	15,772,680	17,847,871	7,693,499
Income tax expense	42	(5,729,123)	(3,724,015)	(1,129,313)	(1,033,659)
Profit for the year		25,965,049	12,048,665	16,718,558	6,659,840
Profit attributable to:					
Owners of the parent		24,871,258	11,484,652	16,718,558	6,659,840
Non-controlling interest	28	1,093,791	564,013	-	-
		25,965,049	12,048,665	16,718,558	6,659,840
<i>Other comprehensive income:</i>					
<i>Items that may be subsequently reclassified to the profit or loss account:</i>					
Change in fair value of debt securities	27.5	(12,591,870)	(1,866,200)	(12,128,975)	(1,686,360)
Impairment charges on FVTOCI	39a	224,036	646,284	210,281	231,535
Net finance expense/(income) from insurance contracts	27.6	922,188	(50,797)	789,770	(58,860)
Other comprehensive loss for the year		(11,445,647)	(1,270,713)	(11,128,924)	(1,513,685)
Total comprehensive income for the year		14,519,402	10,777,951	5,589,634	5,146,155
Attributable to:					
Owners of the parent		13,425,611	10,213,938	5,589,634	5,146,155
Non-controlling interests	28	1,093,791	564,013	-	-
Total comprehensive income for the year		14,519,402	10,777,951	5,589,634	5,146,155
Earnings per share:					
Basic (kobo)	43	276	128	186	74
Diluted (kobo)	43	276	128	186	74

The accompanying notes are an integral part of these consolidated and separate financial statement

2.5 CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

(All amounts in thousands of Naira unless otherwise stated)

Group	Share Capital	Share Premium	Contingency reserve	Treasury shares	Fair value reserves	Insurance finance reserve	Retained earnings	Total	Non Controlling interest	Total equity
Balance at 1 January 2024	18,000,000	78,255	6,516,717	(111,476)	(2,106,275)	(725)	14,372,172	36,748,669	4,670,630	41,419,298
<i>Total comprehensive income for the year</i>										
Profit for the year	-	-	-	-	-	-	24,871,258	24,871,258	1,093,791	25,965,049
Other comprehensive income	-	-	-	-	224,036	922,188	-	1,146,223	-	1,146,223
Change in fair value of debt securities	-	-	-	-	(12,591,870)	-	-	(12,591,870)	-	(12,591,870)
Total comprehensive income for the year	-	-	-	-	(12,367,834)	922,188	24,871,258	13,425,611	1,093,791	14,519,402
Transactions with owners, recorded directly in equity										
Dividends to equity holders	-	-	-	-	-	-	(3,060,000)	(3,060,000)	-	(3,060,000)
Total transactions with owners of equity	-	-	-	-	-	-	(3,060,000)	(3,060,000)	-	(3,060,000)
Transfer to contingency reserves	-	-	2,240,467	-	-	-	(2,240,467)	-	-	-
Balance at 31 December 2024	18,000,000	78,255	8,757,184	(111,476)	(14,474,110)	921,463	33,942,963	47,114,278	5,764,421	52,878,700

(All amounts in thousands of Naira unless otherwise stated)

for the period ended 31 December, 2023

Group	Share Capital	Share Premium	Contingency reserve	Treasury shares	Fair value reserves	Insurance finance reserve	Retained earnings	Total	Non Controlling interest	Total equity
Balance at 1 January 2023	18,000,000	78,255	5,118,869	(111,476)	(1,095,528)	50,072	6,961,358	29,001,550	4,106,949	33,108,499
<i>Total comprehensive income for the year</i>										
Profit for the year	-	-	-	-	-	-	12,048,665	12,048,665	564,013	12,612,678
Other comprehensive income	-	-	-	-	855,453	(50,797)	-	804,656	-	804,656
Change in fair value of debt securities	-	-	-	-	(1,866,200)	-	-	(1,866,200)	-	(1,866,200)
Total comprehensive income for the year	-	-	-	-	(1,010,747)	(50,797)	12,048,665	10,987,120	564,013	11,551,134
Transactions with owners, recorded directly in equity										
Dividends to equity holders	-	-	-	-	-	-	(3,240,000)	(3,240,000)	-	(3,240,000)
Total transactions with owners of equity	-	-	-	-	-	-	(3,240,000)	(3,240,000)	-	(3,240,000)
Transfer to contingency reserves	-	-	1,397,848	-	-	-	(1,397,848)	-	-	-
Balance at 31 December 2023	18,000,000	78,255	6,516,717	(111,476)	(2,106,275)	(725)	14,372,174	36,748,671	4,670,963	41,419,633

The accompanying notes are an integral part of these consolidated and separate financial statement

2.6 SEPARATE STATEMENTS OF CHANGES IN EQUITY

(All amounts in thousands of Naira unless otherwise stated)

Parent	Share Capital	Share Premium	Contingency reserve	Treasury shares	Fair value reserves	Insurance finance reserve	Retained earnings	Total
Balance at 1 January 2024	18,000,000	78,255	6,516,717	(111,476)	(1,989,969)	(11,430)	5,741,615	28,223,712
<i>Total comprehensive income for the year</i>								
Profit for the year	-	-	-	-	-	-	16,718,558	16,718,558
Other comprehensive income	-	-	-	-	210,281	789,770	-	1,000,051
Change in fair value of debt securities	-	-	-	-	(12,128,975)	-	-	(12,128,975)
Total comprehensive income for the year	-	-	-	-	(11,918,694)	789,770	16,718,558	5,589,634
<i>Transactions with owners, recorded directly in equity</i>								
Contributions by and distributions to owners								
Dividends to equity holders	-	-	-	-	-	-	(3,060,000)	(3,060,000)
Total transactions with owners	-	-	-	-	-	-	(3,060,000)	(3,060,000)
Transfer to contingency reserves	-	-	2,240,467	-	-	-	(2,240,467)	-
Balance at 31 December 2024	18,000,000	78,255	8,757,184	(111,476)	(13,908,663)	778,340	17,159,706	30,753,346

Consolidated Statement of Changes in Equity

(All amounts in thousands of Naira unless otherwise stated)

for the period ended 31 December, 2023

Parent	Share Capital	Share Premium	Contingency reserve	Treasury shares	Fair value reserves	Insurance finance reserve	Retained earnings	Total
Balance at 1 January 2023	18,000,000	78,255	5,118,869	(111,476)	(535,144)	47,430	3,719,623	26,317,557
<i>Total comprehensive income for the year</i>								
Profit for the year	-	-	-	-	-	-	6,659,840	6,659,840
Other comprehensive income	-	-	-	-	231,535	(58,860)	-	172,675
Change in fair value of debt securities	-	-	-	-	(1,686,360)	-	-	(1,686,360)
Total comprehensive income for the year	-	-	-	-	(1,454,825)	(58,860)	6,659,840	5,146,155
<i>Transactions with owners, recorded directly in equity</i>								
Dividends to equity holders	-	-	-	-	-	-	(3,240,000)	(3,240,000)
Transfer to contingency reserves	-	-	1,397,848	-	-	-	(3,240,000)	(3,240,000)
Balance at 31 December 2023	18,000,000	78,255	6,516,717	(111,476)	(1,989,969)	(11,430)	5,741,615	28,223,712

The accompanying notes are an integral part of these consolidated and separate financial statement

2.7 CONSOLIDATED AND SEPARATE STATEMENT OF CASHFLOWS FOR THE YEAR ENDED DECEMBER 31, 2024

(All amounts in thousands of Naira unless otherwise stated)

		Group	Group	Parent	Parent
	Notes	31-Dec-2024	31-Dec-2023	31-Dec-2024	31-Dec-2023
Cash flows from operating activities					
Cash premium received	10(c) iii	131,517,305	102,738,544	78,737,429	66,962,448
Cash paid as reinsurance premium	10(e) iii	(36,328,838)	(27,729,522)	(35,209,107)	(27,215,858)
Fee income received	10(e) iii	5,166,961	3,152,316	5,883,184	2,964,671
Cash received on investment contract liabilities	20.3	404,246	459,250	404,246	459,250
Cash paid to investment contract holders	20.3	(223,739)	(580,515)	(223,739)	(580,515)
Claims paid	10(c) iii	(63,214,587)	(49,854,668)	(27,159,681)	(30,052,550)
Cash received from reinsurers on recoveries for claims paid	10(e) iii	4,733,770	3,786,171	4,232,388	3,786,171
Cash received from coinsurers on recoveries and claims paid	11.2a	72,511	39,992	72,511	39,992
Underwriting expenses paid	10(c) iii	(9,654,064)	(4,218,191)	(6,232,055)	(2,441,504)
Employee benefits paid	48c	(6,324,722)	(5,146,901)	(3,499,332)	(2,905,466)
Rent received	48h	1,627,456	843,901	-	-
Lease payments made	22.1	(364,692)	(474,639)	(339,855)	(426,475)
Other operating expenses paid	48e	(9,833,605)	(7,120,679)	(9,716,801)	(4,993,187)
Additions to Unallocated premiums & refunds	23	5,868,949	906,781	5,868,949	906,781
Premium received in advance	23	15,898,962	5,795,866	15,898,962	5,795,866
Changes in working capital		39,345,913	22,597,706	28,717,099	12,299,624
Income tax paid	24	(1,906,514)	(1,128,016)	(1,033,661)	(668,009)
Net cash generated from/(used in) operating activities		37,439,399	21,469,691	27,683,438	11,631,614
Cash flows from investing activities					
Purchases of property, plant and equipment	17	(1,571,262)	(1,440,378)	(1,239,567)	(1,192,236)
Dividend received	48f	948,794	2,540,683	1,947,769	1,763,911
Investment income received	48g	7,798,833	4,239,155	5,288,110	3,788,683
Purchase of intangible assets	16	(274,563)	(646,939)	(268,145)	(632,015)
Proceeds from the disposal of property and equipment	35	15,300	14,843	14,762	14,831
Purchase of fair value through profit or loss financial assets	9.1(a)	(11,013,317)	(7,918,465)	(6,628,105)	(4,928,736)
Sale of fair value through profit or loss financial assets	9.1(a)	19,352,262	3,547,397	13,071,682	3,176,651
Sale of fair value through other comprehensive income financial assets	9.2(a)	23,907,639	12,363,918	13,340,628	8,459,439
Purchase of fair value through other comprehensive income financial assets	9.2(a)	(83,122,936)	(19,848,052)	(56,565,598)	(12,577,745)
Sales of Other Investment Securities at amortised Costs	9.4(a)	9,331,998	4,420,348	9,331,998	4,420,348
Purchase of Other Investment Securities at amortised Costs	9.4(a)	(8,926,100)	(2,201,079)	(8,926,100)	(2,201,079)
Increase in loans and receivables to related parties	13a	(155,000)	(906,702)	-	(1,559,456)
Repayment of loans and receivables to related parties	13a	3,384,356	-	4,028,032	501,803
Increase in staff loans and receivables	13b	(693,011)	(75,720)	(534,393)	(68,314)
Repayment of staff loan and advances	13b	41,240	405,322	32,480	101,030
Net cash generated from/(used in) investing activities		(40,975,767)	(5,505,669)	(27,106,448)	(932,885)
Cash flows from financing activities					
Final dividend paid	48i	(3,060,000)	(2,700,000)	(3,060,000)	(2,700,000)
Interim dividend paid	48i	-	(540,000)	-	(540,000)
Interest & principal repayment on borrowings	25(b)	(338,068)	(501,803)	-	-
Net cash used in financing activities		(3,398,068)	(3,741,803)	(3,060,000)	(3,240,000)
Net increase/(decrease) in cash and cash equivalents		(6,934,437)	12,222,219	(2,483,010)	7,458,729
Cash and cash equivalent at beginning of year	8	26,173,322	13,469,877	19,020,869	11,107,664
Effect of exchange rate changes on cash and cash equivalent		818,006	481,226	772,536	454,476
Cash and cash equivalent at end of year	8	20,056,892	26,173,322	17,310,395	19,020,869

The accompanying notes are an integral part of these consolidated and separate financial statement

2.8 NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED DECEMBER 31, 2024

1 GENERAL INFORMATION REPORTING ENTITY

AXA Mansard Insurance Plc ('the Company' or 'the parent') and its subsidiaries (together 'the Group') underwrite life and non-life insurance contracts. The Group also issues a diversified portfolio of investment contracts to provide its customers with asset management solutions for their savings and retirement needs. All these products are offered to both domestic and foreign markets. The Group does business in Nigeria and employs about 366 people.

The Company is a public limited company incorporated and domiciled in Nigeria. The address of its registered office is at 'Santa Clara Court, Plot 1412, Ahmadu Bello Way Victoria Island, Lagos, Nigeria. The Company is listed on the Nigerian Stock Exchange.

1.1 BASIS OF PRESENTATION AND COMPLIANCE WITH IFRS ACCOUNTING STANDARDS

These financial statements have been prepared in accordance with IFRS Accounting Standards. These financial statements are also in compliance with the Financial Reporting Council of Nigeria (Amendment) Act, 2023, the Companies and Allied Matters Act (CAMA) 2020, the Insurance Act of Nigeria 2003 and relevant National Insurance Commission (NAICOM) guidelines and circulars.

Details of the Group's material accounting policies are included in Note 2.2

The consolidated and separate financial statements comprises the consolidated and separate financial statement of comprehensive income, the consolidated and separate statement of financial position, the consolidated and separate statements of changes in equity, the consolidated and separate statement of cash flows and the notes.

(a) Basis of measurement

These consolidated and separate financial statements have been prepared on the historical cost basis except for the following:

- non-derivative financial instruments designated at fair value through profit or loss.
- Financial assets are measured at fair value in line with IFRS 9
- Financial assets are measured at amortized cost
- investment property is measured at fair value.
- insurance liabilities measured at present value of future cashflows.
- lease liabilities measured at present value of future cashflows.
- share based payment at fair value or an approximation of fair value allowed by the relevant standards
- investment contract liabilities at fair value.

(b) Use of estimates and judgements

In preparing these financial statements, management has made judgments and estimates that affect the application of the Group's accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to estimates are recognised prospectively. Information about significant areas of estimation uncertainties and critical judgements in applying accounting policies that have the most significant effect on the amounts recognised in the consolidated and separate financial statements are described in note 2.3

(c) Functional and presentation currency

These consolidated and separate financial statements are presented in naira, which is the Group's functional currency. All amounts have been rounded to the nearest thousand, unless otherwise indicated.

Standards not yet effective

A number of new IFRS Accounting Standards, Amendments to IFRS Accounting Standards, and Interpretations are effective for annual periods beginning after 1 January 2025 and have not been applied in preparing these consolidated and separate financial statements. Those IFRS Accounting Standards, Amendments to IFRS Accounting Standards and Interpretations which may be relevant to the Group and company are set out below:

The Group and Company do not plan to adopt these standards early. The IFRS Accounting Standards will be adopted in the period that they become mandatory unless otherwise indicated:

Presentation and Disclosure in Financial Statements (IFRS 18)

- IFRS 18 Presentation and Disclosure in Financial Statements replaces IAS 1 Presentation of Financial Statements. The new standard introduces the following key new requirements:
 - i. It promotes a more structured income statement, in particular, it introduces a newly defined 'operating profit' subtotal and a requirement for all income and expenses to be classified into three new distinct categories, operating, investing, and financing, based on a company's main business activities.
 - ii. All companies are required to report the newly defined 'operating profit' subtotal – an important measure for investors' understanding of a company's operating results – i.e. investing and financing results are specifically excluded. This means that the results of equity-accounted investees are no longer part of operating profit and are presented in the 'investing' category.
 - iii. Management-defined performance measures (MPMs) are disclosed in a single note in the financial statements.
 - iv. Enhance guidance is provided on how to group information in the financial statements. This includes guidance on whether information is included in the primary financial statements or is further disaggregated in the notes. Companies are discouraged from labelling items as 'other' and will now be required to disclose more information if they continue to do so.
 - v. Entities are required to use the operating profit subtotal as the starting point for the statement of cash flows when presenting operating cash flows under the indirect method.

- vi. It also requires Companies to analyze their operating expenses directly on the face of the income statement – either by nature, by function or using a mixed presentation. If any items are presented by function on the face of the income statement (e.g. cost of sales), then a company provides more detailed disclosures about their nature.

The following new and amended accounting standards are not expected to have a significant impact on the Group's consolidated financial statement.

- Lack of exchangeability- IAS 21 amendments
- Amendments to the Classification and Measurement of Financial Instruments- IFRS 9 and IFRS 7 amendments
- Annual Improvements to IFRS Accounting Standards- IFRS 1, IFRS 7, IFRS 9, IFRS 10 and IAS 7 amendment
- Presentation and Disclosure in Financial Statements- IFRS 18
- Subsidiaries without Public Accountability: Disclosures- IFRS 19

2.1 MATERIAL ACCOUNTING POLICIES

Material accounting policies are defined as those that reflect significant judgements and uncertainties, and potentially give rise to different results under different assumptions and conditions. The group has consistently applied the following accounting policies to all periods presented in these consolidated financial statements, unless mentioned otherwise

A IFRS 9 - FINANCIAL INSTRUMENTS

Recognition and measurement of financial assets

Financial assets are initially recognised at fair value, plus transaction costs that are directly attributable to its acquisition or issue (for all financial assets not initially recognised at fair value through profit or loss). Financial assets carried at fair value through profit or loss are initially recognised at fair value, and transaction costs are expensed in profit or loss.

Financial assets carried at fair value through profit or loss and financial assets carried at fair value through other comprehensive income are subsequently measured at fair value.

Loans and receivables and held-to-maturity financial assets are carried at amortised cost using the effective interest method.

Gains and losses arising from changes in the fair value of the 'financial assets at fair value through profit or loss' category are included in profit or loss in the period in which they arise. Dividend income from financial assets at fair value through profit or loss is recognised in profit or loss as part of other income when the Group's right to receive payments is established. Changes in the fair value of monetary and non-monetary securities classified as fair value through other comprehensive income are recognised in other comprehensive income.

When securities classified as fair value through other comprehensive income are sold or impaired, the accumulated fair value adjustments recognised in other comprehensive income are included in profit or loss as net realised gains on financial assets.

Interest on available-for-sale securities calculated using the effective interest method is recognised in profit or loss. Dividends on available-for-sale equity instruments are recognised in profit or loss when the Group's right to receive payments is established.

Interest and dividend on available for sale securities are included in the investment income line.

Classification of financial assets

On initial recognition, a financial asset is classified as measured at amortised cost, FVOCI or FVTPL.

Financial assets are not reclassified subsequent to their initial recognition unless the Group changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first day of the first reporting period following the change in the business model.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are SPPI.

A financial asset is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are SPPI.

The Group elects to present changes in the fair value of certain equity investments that are not held for trading in OCI. The election is made on an instrument-by-instrument basis on initial recognition and is irrevocable.

All financial assets not classified as measured at amortised cost or FVOCI as described above are measured at FVTPL. In addition, on initial recognition the Group may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Business model assessment

The Group assesses the objective of the business model in which a financial asset is held for each portfolio of financial assets because this best reflects the way that the business is managed and information is provided to management. The information considered includes:

- the stated policies and objectives for the portfolio and the operation of those policies in practice, including whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities or expected cash outflows or realising cash flows through the sale of assets;
- how the performance of the portfolio is evaluated and reported to the Group's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- how managers of the business are compensated (e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected); and

- the frequency, volume and timing of sales in prior periods, the reasons for such sales and expectations about future sales activity. However, information about sales activity is not considered in isolation, but as part of an overall assessment of how the Group's stated objective for managing the financial assets is achieved and how cash flows are realised.

Transfers of financial assets to third parties in transactions that do not qualify for derecognition are not considered sales for this purpose, consistent with the Group's continuing recognition of the assets.

For a majority of debt investments, the objective of the Group's business model is to fund insurance contract liabilities. The Group undertakes significant buying and selling activity on a regular basis to rebalance its portfolio of assets and to ensure that contractual cash flows from the financial assets are sufficient to settle insurance contract liabilities. The Group determines that both collecting contractual cash flows as they come due and selling financial assets to maintain the desired asset profile are integral to achieving the business model's objective.

Certain debt securities are held in separate portfolios for long-term yield. These securities may be sold, but such sales are not expected to be more than infrequent. The Group considers that these securities are held within a business model whose objective is to hold assets to collect the contractual cash flows.

Portfolios of financial assets that are managed and whose performance is evaluated on a fair value basis, which include underlying items of participating contracts, and portfolios of financial assets that are held for trading are measured at FVTPL because they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets.

Assessment of whether contractual cash flows are SPPI

For the purposes of this assessment, principal is defined as the fair value of the financial asset on initial recognition. However, the principal may change over time - e.g. if there are repayments of principal. Interest is defined as consideration for the time value of money, for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

In assessing whether the contractual cash flows are SPPI, the Group considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Group considers:

- contingent events that would change the amount or timing of cash flows;
- leverage features;
- prepayment and extension features;
- terms that limit the Group's claim to cash flows from specified assets (e.g. non-recourse asset arrangements); and
- features that modify consideration for the time value of money (e.g. periodic reset of interest rates).

A prepayment feature is consistent with the SPPI criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which

may include reasonable compensation for early termination of the contract. In addition, for a financial asset acquired at a premium or discount to its contractual par amount, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant on initial recognition.

Some prepayment features permit the debtor to prepay the debt instrument at an amount calculated as the remaining contractual cash flows discounted at the current market benchmark interest rate plus a fixed spread. The Group has determined that these prepayment features are consistent with the SPPI criterion. Because the Group would be compensated only for the change in the market benchmark interest rate and for lost interest margin, the prepayment penalty would not include any non-SPPI risks and may be seen as reasonable compensation.

Subsequent measurement and gains and losses

Financial assets at FVTPL: Measured at fair value. Net gains and losses, including any interest or dividend income and foreign exchange gains and losses, are recognised in profit or loss, unless they arise from derivatives designated as hedging instruments in net investment hedges.

Debt investments at FVOCI: Measured at fair value. Interest income calculated using the effective interest method, foreign exchange gains and losses and impairment are recognised in profit or loss. Other net gains and losses are recognised in OCI and accumulated in the fair value reserve. On derecognition, gains and losses accumulated in OCI are reclassified to profit or loss.

Equity investments at FVOCI: Measured at fair value. Dividends are recognised as income in profit or loss when the Group's right to receive payment is established, unless they clearly represent a recovery of part of the cost of the investment. Other net gains and losses are recognised in OCI and are never reclassified to profit or loss. Cumulative gains and losses recognised in OCI are transferred to retained earnings on disposal of an investment.

Financial assets at amortised cost: Measured at amortised cost using the effective interest method. Interest income, foreign exchange gains and losses and impairment are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss"

Financial Liabilities

Classification

The Group classifies its financial liabilities, other than financial guarantees, into one of the following categories:

- financial liabilities at FVTPL; and
- financial liabilities at amortised cost.

The Group has designated investment contract liabilities and third party interests in consolidated funds as at FVTPL on initial recognition. This is because these liabilities as well as the related assets are managed and their performance is evaluated on a fair value basis.

All investment contract liabilities and third party interests in consolidated funds have a unit-linking feature whereby the amount due to contract holders is contractually determined on the basis of specified assets. The effect of the unit-linking feature on the fair value of the liability is asset-specific performance risk and not

credit risk, and the liabilities are fully collateralised. The Group has determined that any residual credit risk is insignificant and has not had any impact on the fair value of the liabilities.

Subsequent measurement and gains and losses

Financial liabilities at FVTPL: Measured at fair value. Net gains and losses, including any interest expenses and foreign exchange gains and losses, are recognised in profit or loss, unless they arise from derivatives designated as hedging instruments in net investment hedges.

Financial liabilities at amortised cost: Measured at amortised cost using the effective interest method. Interest expenses and foreign exchange gains and losses are recognised in profit or loss. Any gain or loss on derecognition is also recognised in profit or loss.

Interest on financial instruments

Interest income and expenses are recognised in profit or loss using the effective interest method. The effective interest rate is calculated on initial recognition of a financial instrument and is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument to:

- the gross carrying amount of the financial asset; or
- the amortised cost of the financial liability.

The effective interest rate is revised as a result of periodic re-estimation of cash flows of floating-rate instruments to reflect movements in market rates of interest. The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any loss allowance.

The gross carrying amount of a financial asset is its amortised cost before adjusting for any loss allowance.

Financial assets not credit-impaired on initial recognition:

- If the financial asset is not credit-impaired, then interest income is calculated by applying credit-impaired on the effective interest rate to the gross carrying amount of the asset. When calculating the effective interest rate, the Group estimates future cash flows considering all contractual terms of the asset, but not ECL.
- If the financial asset has become credit-impaired subsequent to initial recognition, then interest income is calculated by applying the effective interest rate to the amortised cost of the asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

Financial assets credit-impaired on initial recognition:

- Interest income is calculated by applying a credit-adjusted effective interest rate to the amortised cost of the asset. The credit-adjusted effective interest rate is calculated using estimated future cash flows including ECL. The calculation of interest income does not revert to a gross basis, even if the credit risk of the asset improves.

Financial liabilities: Interest expenses are calculated by applying the effective interest rate to the amortised cost of the liability. When calculating the effective interest rate, the Group estimates future cash flows considering all contractual terms of the liability.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received that are an integral part of the effective interest rate. Transaction costs are incremental costs that are directly attributable to the acquisition or issue of a financial asset or financial liability. Interest revenue calculated using the effective interest method and other finance costs presented in profit or loss include interest on financial assets and financial liabilities measured at amortised cost and debt investments measured at FVOCI.

Interest revenue calculated using the effective interest method and other finance costs presented in profit or loss included interest on financial assets and financial liabilities measured at amortised cost and available-for-sale financial assets.

iii. Impairment

The Group recognises loss allowances for ECL on:

- financial assets measured at amortised cost;
- debt investments measured at FVOCI; and
- lease receivables.

The Group measures loss allowances at an amount equal to lifetime ECL, except in the following cases, for which the amount recognised is 12-month ECL:

- debt securities that are determined to have low credit risk at the reporting date; and
- other financial instruments (other than lease receivables) for which credit risk has not increased significantly since initial recognition.

Loss allowances for lease receivables are always measured at an amount equal to lifetime ECL.

Financial instruments for which 12-month ECL are recognised are referred to as 'Stage 1 financial instruments'. 12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date.

Financial instruments for which lifetime ECL are recognised because of a significant increase in credit risk since initial recognition but that are not credit-impaired are referred to as 'Stage 2 financial instruments'. Lifetime ECL are the ECL that result from all possible default events over the expected life of the financial instrument.

Financial instruments for which lifetime ECL are recognised and that are credit-impaired are referred to as 'Stage 3 financial instruments'.

In all cases, the maximum period considered when estimating ECL is the maximum contractual period over which the Group is exposed to credit risk.

Measurement of ECL

The Group and Company recognizes loss allowances for Expected Credit Losses (ECL) on the following financial instruments that are not measured at FVTPL. The Entity measures expected credit losses and recognizes interest income on risk assets based on the following stages:

Stage 1: Assets that are performing. If credit risk is low as of the reporting date or the credit risk has not increased significantly since initial recognition, The Group and Company recognize a loss allowance at an amount equal to 12-month expected credit losses. This amount of credit losses is intended to represent lifetime expected credit losses that will result if a default occurs in the 12

months after the reporting date, weighted by the probability of that default occurring.

Stage 2: Assets that have significant increases in credit risk. In instances where credit risk has increased significantly since initial recognition, The Entity measures a loss allowance at an amount equal to full lifetime expected credit losses. That is, the expected credit losses that result from all possible default events over the life of the financial instrument. For these debt instruments, interest income recognition will be based on the Effective Interest Rate (EIR) multiplied by the gross carrying amount.

Stage 3: Credit impaired. For debt instruments that have both a significant increase in credit risk plus observable evidence of impairment.

ECLs are a probability-weighted estimate of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Group and Company expects to receive).

ECLs are discounted at the effective interest rate of the financial asset.

Impairment methodology

The calculation of ECL incorporates forward-looking information in all the ECL components. This forward-looking information will impact the various ECL components as follows:

- **Probability of default:** The PDs will vary during various stages of an economic cycle. It is based on the likelihood that a borrower will default within one year (PD), assessment of the creditworthiness of the counterparty and transformation of 1 Year horizon into lifetime of the asset.
- **Loss Given Default:** Collateral values will vary based on the stage of an economic cycle.
- **Exposure at default:** Change in interest rates may affect the EAD e.g. higher interest rates may result in longer terms for loans causing a change in the EAD.

Loss Given Default

The Group applies historical experience to determine the expected loss given default ratios for each class of financial instruments. Where internal historical experience is not available, other sources, e.g. data available from rating companies as well as professional judgments are used to determine the LGD ratios that will apply. Collateral that is held against the financial assets is also considered in determining the LGD.

The Group management has resolved to use the recovery rates as published by Moodys credit analytics for all credit exposures to sovereign denominated in foreign currencies and all corporate exposures.

For sovereign exposures denominated in Naira which are assessed as low credit risk exposures, we have resolved to use LGDs within the range of 5-10% based on the Central banks of Nigeria's Revised Guidance Notes on Credit

Credit-impaired financial assets

At each reporting date, the Group assesses whether financial assets measured at amortised cost, debt investments credit-impaired at FVOCI and lease receivables are credit-impaired. A financial asset is when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the debtor;
- a breach of contract such as a default or past-due event;
- the restructuring of an amount due to the Group on terms that the Group would not otherwise consider;
- the debtor entering bankruptcy or other financial reorganisation becoming probable; or
- the disappearance of an active market for a security because of financial difficulties. A financial asset that has been renegotiated due to a deterioration in the borrower's condition is usually considered to be credit-impaired unless there is evidence that the risk of not receiving contractual cash flows has reduced significantly and there are no other indicators of impairment.

In assessing whether an investment in sovereign debt is credit-impaired, the Group considers the following factors:

- the market's assessment of creditworthiness as reflected in bond yields;
- the rating agencies' assessments of creditworthiness;
- the country's ability to access the capital markets for new debt issuance;
- the probability of debt being restructured, resulting in holders suffering losses through voluntary or mandatory debt forgiveness; and
- the international support mechanisms in place to provide the necessary support as 'lender of last resort' to that country, as well as the intention, reflected in public statements, of governments and agencies to use those mechanisms, including an assessment of the depth of those mechanisms and, irrespective of the political intent, whether there is the capacity to fulfil the required criteria.

Presentation of loss allowances in the statement of financial position

Loss allowances for ECL are presented as follows:

- financial assets measured at amortised cost: the loss allowance is deducted from the gross carrying amount of the assets; and
- debt investments measured at FVOCI: the loss allowance does not reduce the carrying amount of the financial assets (which are measured at fair value) but gives rise to an equal and opposite gain in OCI.

Write-off

The gross carrying amount of a financial asset is written off when the Group has no reasonable expectations of recovering a financial asset in its entirety or a portion thereof. This is generally the case when the Group determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. This assessment is carried out at the individual asset level.

Although the Group expects no significant recovery from amounts written off, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due.

iv. Derecognition and contract modification

Financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the financial asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred or in which the Group neither transfers nor retains substantially all of the risks and rewards of ownership and it does not retain control of the financial asset.

On derecognition of a financial asset, the difference between the carrying amount at the date of derecognition and the consideration received (including any new asset obtained less any new liability assumed) is recognised in profit or loss. For debt investments at FVOCI and financial assets that had already been derecognised at 1 January 2024, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss. The cumulative gain or loss on equity investments designated as at FVOCI is not reclassified to profit or loss.

The Group enters into transactions whereby it transfers assets recognised in its statement of financial position, but retains either all or substantially all of the risks and rewards of the transferred assets. In these cases, the transferred assets are not derecognised. Examples of such transactions are securities lending and sale-and-repurchase transactions.

In transactions in which the Group neither retains nor transfers substantially all of the risks and rewards of ownership of a financial asset and it retains control over the asset, the Group continues to recognise the asset to the extent of its continuing involvement, determined by the extent to which it is exposed to changes in the value of the transferred asset.

If the terms of a financial asset are modified, then the Group evaluates whether the cash flows of the modified asset are substantially different. If the cash flows are substantially different, then the contractual rights to cash flows from the original financial asset are deemed to have expired. In this case, the original financial asset is derecognised and a new financial asset is recognised at fair value plus any eligible transaction costs. Any fees received as part of the modification are accounted for as follows.

- Fees that are considered in determining the fair value of the new asset and fees that represent reimbursement of eligible transaction costs are included in the initial measurement of the new asset.
- Other fees are included in profit or loss as part of the gain or loss on derecognition.

If cash flows are modified when the debtor is in financial difficulties, then the objective of the modification is usually to maximise recovery of the original contractual cash flows rather than to originate a new asset with substantially different terms. If the Group plans to modify a financial asset in a way that would result in forgiveness of cash flows, then it first considers whether a portion of the asset should be written off before the modification takes place (see 'Write-off' under (iii)).

If a financial asset measured at amortised cost or FVOCI is modified but not substantially, then the financial asset is not derecognised. If the asset had not been derecognised at 1 January 2024, then the Group recalculates the gross carrying amount of the financial asset by discounting the modified contractual cash flows at the original effective interest rate and recognises the resulting adjustment to

the gross carrying amount as a modification gain or loss in profit or loss. For floating-rate financial assets, the original effective interest rate used to calculate the modification gain or loss is adjusted to reflect current market terms at the time of the modification. If such a modification is carried out because of financial difficulties of the borrower (see (iii)), then the gain or loss is presented together with impairment losses; in other cases, it is presented as interest revenue. Any costs or fees incurred and modification fees received adjust the gross carrying amount of the modified financial asset and are amortised over the remaining term of the modified financial asset."

b Basis of Consolidation

IFRS 10 defines the principle of control and establishes control as the basis for determining which entities are consolidated in the group financial statements.

The Group controls an investee entity when it is exposed, or has rights, to variable returns from its involvement with the investee entity and has the ability to affect those returns through its power over the investee entity. The Group applies the following three elements of control as set out by the principle of control in IFRS 10 when assessing control of an investee:

- (a) power over the investee entity;
- (b) exposure, or rights, to variable returns from involvement with the investee entity; and
- (c) the ability to use power over the investee to affect the amount of the investor's returns.

c Consolidated entities

(i) Subsidiaries

Subsidiaries are all entities over which the Group exercises control.

The financial statements of subsidiaries are consolidated from the date the Group acquires control, up to the date that such effective control ceases.

In the separate financial statements, investments in subsidiaries are measured at cost less any impairment.

(ii) Transactions eliminated on consolidation

Inter-company transactions, balances and unrealised gains on transactions between companies within the Group are eliminated on consolidation. Unrealised losses are also eliminated in the same manner as unrealised gains, but only to the extent that there is no evidence of impairment. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the Group.

Investment in subsidiaries in the separate financial statement of the parent entity is measured at cost less impairment.

(iii) Business combinations

The Group applies the acquisition method to account for Business Combinations and acquisition-related costs are expensed as incurred.

The consideration transferred in the acquisition is generally measured at fair value as are the identifiable net assets acquired.

If the business combination is achieved in stages, fair value of the acquirer's previously held equity interest in the acquiree is re-measured to fair value at the acquisition date through profit or loss.

Any contingent consideration to be transferred by the Group is recognised at fair value at the acquisition date. Subsequent changes

to the fair value of the contingent consideration that is deemed to be an asset or liability is recognised in compliance with IFRS 9 either in profit or loss or as a change to other comprehensive income. Contingent consideration that is classified as equity is not re-measured, and its subsequent settlement is accounted for within equity.

Goodwill is initially measured as the excess of the aggregate of the consideration transferred and the fair value of non-controlling interest over the net identifiable assets acquired and liabilities assumed. If this consideration is lower than the fair value of the net assets of the subsidiary acquired, the difference is recognised in profit or loss.

Business combination under common control

A business combination involving entities or businesses under common control is a business combination in which all of the combining entities or businesses are ultimately controlled by the same party or parties before and after the combination, and control is not transitory.

In the separate financial statements of the acquirer and the transferring entity, a business combination under control is accounted for using the exchange amount. In the consolidated financial statements of the acquirer, a business combination under common control is accounted for using book value accounting on the basis that the investment acquired has simply been moved from one part of the Group to another. The book value of the entity transferred is used. Any difference between the consideration paid and the capital of the acquiree is recognized in equity in the consolidated financial statements of the acquirer.

(iv) Non-controlling interests

Non-controlling Interest (NCI) are measured initially at their proportionate share of the acquiree's identifiable net assets at the acquisition date.

(v) Changes in ownership interests in subsidiaries without change in control

Transactions with non-controlling interests that do not result in loss of control are accounted for as equity transactions – that is, as transactions with the owners in their capacity as owners. The difference between fair value of any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity between retained earnings and Non-controlling interests. Gains or losses on disposals to non-controlling interests are also recorded in equity.

(vi) Loss of control

When the Group ceases to have control, any retained interest in the entity is re-measured to its fair value at the date when control is lost, with the change in carrying amount recognised in profit or loss. The fair value is the initial carrying amount for the purposes of subsequently accounting for the retained interest as an associate, joint venture or financial asset. In addition, any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities. This may mean that amounts previously recognised in other comprehensive income are reclassified to profit or loss. The Group derecognises the assets and liabilities of the subsidiary, and any related non-controlling interests and other components of equity.

d Segment reporting

An operating segment is a component of the Group that engages in business activities from which it can earn revenues and incur expenses, including revenues and expenses that relate to transactions with any of the Group's other components, whose operating results are reviewed regularly by the Chief Operating Decision Maker to make decisions about resources allocated to each segment and assess its performance, and for which discrete financial information is available.

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision maker. The chief operating decision maker, which is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Management Underwriting and Investment Committee (MUIC) that makes strategic decisions.

e Foreign currency translation

(i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the 'functional currency').

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

Monetary items denominated in foreign currency are translated using the closing rate as at the reporting date. Non-monetary items measured at historical cost denominated in a foreign currency are translated with the exchange rate as at the date of initial recognition; non-monetary items (e.g. investment property) in a foreign currency that are measured at fair value are translated using the closing rate as at the date when the fair value was determined.

Foreign exchange gains and losses are presented in profit or loss within 'Net losses/gains on financial instruments'.

In the case of changes in the fair value of monetary assets denominated in foreign currency and classified as available-for-sale, a distinction is made between translation differences resulting from changes in amortised cost of the security and other changes in the carrying amount of the security. Translation differences on non-monetary financial assets and liabilities such as equities measured at fair value through profit and loss are recognised in profit or loss as part of net gain/loss on financial assets. Translation differences on non-monetary financial assets such as equities classified as available for sale are included in other comprehensive income.

(iii) Group companies

The results and financial position of all the group entities (none of which has the currency of a hyper-inflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- Assets and liabilities for each statement of financial position presented are translated at the closing rate on the reporting date;
- income and expenses for each income statement are translated at average exchange rates (unless this average is

not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the rate on the dates of the transactions); and

- all resulting exchange differences are recognised in other comprehensive income.

f Investment property

Property held for rental yields and capital appreciation that is not occupied by the companies in the Group is classified as investment property. Investment property comprises freehold land and building.

Investment properties are measured initially at cost, including transaction costs. The carrying amount includes the cost of replacing part of an existing investment property at the time that cost is incurred if the recognition criteria are met; and excludes the costs of day-to-day servicing of an investment property.

Subsequently, it is carried at fair value, adjusted if necessary, for any difference in the nature, location or condition of the specific asset. If this information is not available, the Group uses alternative valuation methods such as discounted cash flow projections or recent prices in less active markets. These valuations are reviewed annually by an independent valuation expert.

Changes in fair values are recorded in profit or loss. Property located on land that is held under a lease is classified as investment property as long as it is held for long-term rental yields and is not occupied by the companies in the consolidated Group. The initial cost of the property shall be the fair value (where available). When not available the initial cost shall be used. The property is carried at fair value after initial recognition.

Investment properties are derecognized either when they have been disposed of, or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal.

Properties could have dual purposes whereby part of the property is used for own activities. The portion of a dual use property is classified as an investment property only if it could be sold or leased out separately under a finance lease or if the portion occupied by the owner is immaterial to the total lettable space. Currently, the group occupies less than 10% of the lettable space (264sqm out of 6,902sqm). The portion of the investment property occupied by the owner is considered immaterial to the total lettable space and to the value of the investment property.

g Intangible assets

(i) Computer software

Software acquired by the Group is measured at cost less accumulated amortization and any accumulated impairment losses.

Costs associated with maintaining computer software programmes are recognised as an expense when incurred.

Development costs that are directly attributable to the design and testing of identifiable and unique software products controlled by the Group are recognised as intangible assets when the following criteria are met:

- It is technically feasible to complete the software product so that it will be available for use;
- Management intends to complete the software product and use or sell it;

- There is an ability to use or sell the software product;
- It can be demonstrated how the software product will generate probable future economic benefits;
- Adequate technical, financial and other resources to complete the development and to use or sell the software product are available; and
- The expenditure attributable to the software product during its development can be reliably measured.

Directly attributable costs that are capitalised as part of the software product include the software development employee costs, capitalised borrowing costs and an appropriate portion of directly attributable overheads. Internally developed software is stated at capitalized cost less accumulated amortization and any accumulated impairment losses.

Other development expenditures that do not meet these criteria are recognised as an expense when incurred. Development costs previously recognised as an expense are not recognised as an asset in a subsequent period. Subsequent expenditure on software assets is capitalised only when it increases the future economic benefits embodied in the specific assets to which it relates.

Computer software development costs recognised as assets are amortised over their useful lives, which does not exceed five years. The residual values and useful lives are reviewed at the end of each reporting period and are adjusted as appropriate.

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific assets to which it relates. Amortization is calculated to write off the cost of intangible assets less their estimated residual values using the straight line method over their useful lives, and is generally recognised in profit or loss.

Amortisation commences from the date that it is available for use since this most closely reflects the expected pattern of consumption of future economic benefits embodied in the asset. Amortisation methods, useful lives and residual values are reviewed at each reporting date and adjusted if appropriate.

(ii) Goodwill

Goodwill arises on the acquisition of subsidiaries and represents the excess of the consideration transferred over the Group's interest in the fair value of the net identifiable assets, liabilities and contingent liabilities of the acquiree and the fair value of the non-controlling interest in the acquiree. Subsequent to initial recognition, goodwill is measured at cost less accumulated impairment losses.

For the purpose of impairment testing, goodwill acquired in a business combination is allocated to each of the Cash Generating Units (CGU)'s or groups of CGUs, that is expected to benefit from the synergies of the combination. Goodwill is monitored at the operating segment level.

Goodwill impairment reviews are undertaken annually or more frequently if events or changes in circumstances indicate a potential impairment. The carrying value of goodwill is compared to the recoverable amount, which is the higher of value in use and the fair value less costs to sell. Any impairment is recognised immediately as an expense and is not subsequently reversed.

(iii) License fee

The Group applies the cost model in recognising intangible assets acquired in a business combination. Licenses acquired in a business combination are recognised at fair value at the acquisition

date. Subsequently, they are carried at cost less accumulated amortisation and impairment losses. Licenses acquired in a business combination are amortised on a straight line basis over a period of 25 years.

h Property and equipment

Land and buildings comprise mainly outlets and offices occupied by the Group.

Land is carried at cost. All other property and equipment are stated at historical cost less accumulated depreciation and accumulated impairment charges. Historical cost includes borrowing cost and all other expenditure that is directly attributable to the acquisition of the items.

Depreciation begins when an asset is available for use and ceases at the earlier of the date that the asset is derecognised or classified as held for sale in accordance with IFRS 5. A non-current asset or disposal group is not depreciated while it is classified as held for sale.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance are charged to profit or loss during the financial period in which they are incurred.

Land is not depreciated. Depreciation on property and equipment is calculated using the straight-line method to allocate the cost less the residual values over the estimated useful lives as follows.

Building	50 years
Motor Vehicles	5 years
Furniture and fittings	2-5 years
Office equipments	2-5 years
Computer equipment	3 years

Leasehold improvements are depreciated over the lower of the useful life of the asset and the lease term.

The assets residual values and useful lives are reviewed at the end of each reporting period and adjusted if appropriate.

An asset's carrying amount is written down immediately to its recoverable amount, if the asset's carrying amount is greater than its estimated recoverable amount.

WIP represents items under construction and depreciation are not charged until the assets are put into use.

Property and equipment are derecognised at the disposal date or at the date when it is permanently withdrawn from use without the ability to be disposed of. Gains and losses on disposals are determined by comparing the proceeds with the carrying amount. These are included within other income in the Statement of Comprehensive Income.

If an investment property becomes owner-occupied, it is reclassified as property, plant and equipment, and its fair value at the date of reclassification becomes its cost for subsequent accounting purposes.

If an item of property, plant and equipment becomes an investment property because its use has changed, any difference arising between the carrying amount and the fair value of this item at

the date of transfer is recognised in other comprehensive income as a revaluation of property, plant and equipment. However, if a fair value gain reverses a previous impairment loss, the gain is recognised in profit or loss. Upon the disposal of such investment property any surplus previously recorded in equity is transferred to retained earnings net of associated tax; the transfer is not made through profit or loss.

i Impairment of Non-financial Asset

At each reporting date, the group reviews the carrying amounts of its non-financial assets (other than insurance and reinsurance contract assets) to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. For impairment testing, assets are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGUs. The Group's corporate assets do not generate separate cash inflows and are used by more than one CGU. Corporate assets are allocated to CGUs on a reasonable and consistent basis and tested for impairment as part of the testing of the CGUs to which the corporate assets are allocated. The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs of disposal. Value in use is based on the estimated future cash flows, discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value money and the risks specific to the asset or CGU. An impairment loss is recognised if the carrying amount of an asset or CGU exceeds its recoverable amount. Impairment losses are recognised in profit or loss. Impairment losses recognised for a CGU are allocated first to reduce the carrying amount of any goodwill allocated to the CGU, and then to reduce the carrying amounts of the other assets in the CGU on a pro rata basis. An impairment loss in respect of goodwill is not reversed. For other assets, an impairment loss is reversed only to the extent that the asset's carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

j Statutory deposit

Statutory deposit represents 10% of the paid up capital of the Company deposited with the Central Bank of Nigeria (CBN) in pursuant to Section 10(3) of the Insurance Act, 2003. Statutory deposit is measured at cost.

k A. IFRS 17 Insurance Contracts

B. Identifying contracts in the scope of IFRS 17

When identifying contracts in the scope of IFRS 17, in some cases the Group will have to assess whether a set or series of contracts needs to be treated as a single contract and whether embedded derivatives, investment components and goods and services components have to be separated and accounted for under another standard. For insurance and reinsurance contracts, the Group does not expect significant changes arising from the application of these requirements.

If a contract does not meet the definition of an insurance contract or the definition of an investment contract with discretionary participation features, then it falls outside the scope of IFRS17. For products that are outside the scope of IFRS17, the value of liabilities as determined by the applicable IFRS standard will be reported.

C. Level of aggregation

The Group aggregates insurance contracts into contract groups for measurement purposes. Groups of contracts are determined by first identifying portfolios of contracts, each comprising contracts subject to similar risks and managed together. Contracts in different product lines or issued by different Group entities are expected to be in different portfolios. Each portfolio is then divided into annual cohorts (i.e., by year of issue) and each annual cohort into three groups:

- any contracts that are onerous on initial recognition i.e. the estimated expected fulfilment cash flow is a net outflow.
- any contracts that, on initial recognition, have no significant possibility of becoming onerous subsequently; and
- any remaining contracts in the annual cohort.

Group has not identified any group of insurance contracts that have no significant possibility of becoming onerous subsequently.

When a contract is recognised, it is added to an existing group of contracts or, if the contract does not qualify for inclusion in an existing group, it forms a new group to which future contracts may be added. Groups of reinsurance contracts are established such that each group comprises a single contract. The level of aggregation requirements of IFRS 17 limit the offsetting of gains on groups of profitable contracts, which are generally deferred as a CSM, against losses on groups of onerous contracts, which are recognised immediately, on the measurement of the Life and Non-Life contracts). Compared with the level at which the liability adequacy test is performed under IFRS 4 (i.e. portfolio of contracts level), the level of aggregation under IFRS 17 is more granular and is expected to result in more contracts being identified as onerous and losses on onerous contracts being recognised sooner.

D. Initial Recognition

The Company recognizes a group of insurance contracts that it issues from the earliest of:

- The beginning of the coverage period of the group of contracts; and
- For a group of onerous contracts, when the group becomes onerous if facts and circumstances indicate there is such a group.

A group of reinsurance contracts held is recognized on the following date:

- Reinsurance contracts held initiated by the Company that provide proportionate coverage: the date on which any underlying insurance contract is initially recognized; and
- Other reinsurance contracts held initiated by the Company: the beginning of the coverage period of the group of reinsurance contracts.

E. Contract boundaries

The measurement of a group of contracts includes all of the future cash flows within the boundary of each contract in the group. Compared with the current accounting, the Group expects that for certain contracts the IFRS 17 contract boundary requirements will change the scope of cash flows to be included in the measurement of existing recognised contracts, as opposed to future unrecognised contracts. The period covered by the premiums within the contract boundary is the 'coverage period', which is relevant when applying a number of requirements in IFRS 17.

i) Insurance Contracts

For insurance contracts, cash flows are within the contract boundary if they arise from substantive rights and obligations that exist during the reporting period in which the Group can compel the policyholder to pay premiums or has a substantive obligation to provide services (including insurance coverage and investment services). A substantive obligation to provide services ends when:

- the Group has the practical ability to reassess the risks of the policyholder and can set a price or level of benefits that fully reflects those reassessed risks; or
- the Group has the practical ability to reassess the risks of the portfolio that contains the contract and can set a price or level of benefits that fully reflects the risks of that portfolio, and the pricing of the premiums up to the reassessment date does not take into account risks that relate to periods after the reassessment date.

Some term life and critical illness contracts issued by the Group have annual terms that are guaranteed to be renewable each year. Currently, the Group accounts for these contracts as annual contracts. Under IFRS 17, the cash flows related to future renewals (i.e., the guaranteed renewable terms) of these contracts will be within the contract boundary, this is because the Group does not have the practical ability to reassess the risks of the policyholders at individual contract or portfolio level.

ii) Reinsurance contracts

For reinsurance contracts, cash flows are within the contract boundary if they arise from substantive rights and obligations that exist during the reporting period in which the Group is compelled to pay amounts to the reinsurer or has a substantive right to receive services from the reinsurer. A substantive right to receive services from the reinsurer ends when the reinsurer:

- has the practical ability to reassess the risks transferred to it and can set a price or level of benefits that fully reflects those reassessed risks; or
- has a substantive right to terminate the coverage.

F. Measurement- Overview

There are three measurement models provided by IFRS 17 to measure insurance contracts:

- The Premium Allocation Approach (PAA);
- The General Measurement Model (GMM); and
- The Variable Fee Approach (VFA).

The Group has applied the PAA and GMM models based on types of insurance contracts written.

Premium Allocation Approach (PAA)

The Group expects that it will apply the PAA to all contracts in the non-life segment because the following criteria are expected to be met at inception.

- Insurance contracts and loss-occurring reinsurance contracts: The coverage period of each contract in the group is one year or less.
- Risk-attaching reinsurance contracts: The Group reasonably expects that the resulting measurement of the asset for remaining coverage would not differ materially from the result of applying the accounting policies described above.

On initial recognition of each group of non-life insurance contracts, the carrying amount of the liability for remaining coverage is measured at the premiums received on initial recognition. The Group will elect to recognise insurance acquisition cash flows as expenses when they are incurred.

Subsequently, the carrying amount of the liability for remaining coverage is increased by any further premiums received and decreased by the amount recognised as insurance revenue for services provided. The Group expects that the time between providing each part of the services and the related premium due date will be no more than a year. Accordingly, as permitted under IFRS 17, the Group will not adjust the liability for remaining coverage to reflect the time value of money and the effect of financial risk.

If at any time before and during the coverage period, facts and circumstances indicate that a group of contracts is onerous, then a loss will be recognised in profit or loss and will increase the liability for remaining coverage to the extent that the current estimates of the fulfilment cash flows that relate to remaining coverage exceed the carrying amount of the liability for remaining coverage. The fulfilment cash flows will be discounted (at current rates) if the liability for incurred claims is also discounted.

The Group will recognise the liability for incurred claims of a group of contracts at the amount of the fulfilment cash flows relating to incurred claims. The future cash flows will be discounted (at current rates) unless they are expected to be paid in one year or less from the date the claims are incurred.

The Group will apply the same accounting policies to measure a group of reinsurance contracts, adapted where necessary to reflect features that differ from those of insurance contracts.

General Measurement Model (GMM)

The Group applies this model to its Individual Life products such as pure protection, annuities and life and savings.

On initial recognition, a group of insurance contracts is measured as the total of the fulfilment cash flows, and the CSM.

Fulfilment cash flows comprise estimates of future cash flows weighted by probability, and discounted to reflect the time value of money and the associated financial risks, with an additional risk adjustment for non-financial risk.

The Group estimates future contractual cash flows within the contracts' boundary by considering current and past experiences, as well as possible future expectations to reflect market and non-market variables impacting the valuation of cash flows. The risk adjustment is the compensation the Group receives in fulfilling an insurance contract that arises from uncertainties surrounding the amount and timing of cash flows for non-financial risks. The non-financial risk assumptions are mortality, longevity, morbidity, lapse, and expense. Estimates and assumptions are reviewed periodically for appropriateness in reflecting current, past, and future experiences. When estimating fulfilment cash flows, the Group includes all cash flows that are within the contract boundary including:

- Premiums and related cashflows;
- Claims and benefits, including reported claims not yet paid, incurred claims not yet reported and expected future claims;
- Cash flows from loans to policyholders (if applicable);
- Insurance acquisition cash flows which are allocated to groups of contracts on a systematic and rational basis; and

- Other fixed and variable expenses directly attributable to the fulfillment of insurance contracts.

Contractual Service Margin (CSM)

The CSM of a group of insurance contracts represents the unearned profit that the Group expects to recognize in the future as it provides services under those contracts.

On initial recognition of a group of insurance contracts, if the total of the fulfilment cash flows, any derecognized assets for insurance acquisition cash flows, and any cash flows arising at that date is a net inflow, the group of contracts is non-onerous. In this case, the CSM is measured as the equal and opposite amount of the net inflow, which results in no net income or expenses arising on initial recognition.

Discount Rates

The Group measures time value of money using discount rates that are consistent with observable market prices and reflect the liquidity characteristics of the insurance contracts. They exclude the effect of factors that influence such observable market prices but do not affect the future cash flows of the insurance contracts (e.g., credit risk).

The Group applies the bottom-up approach to set the discount rate. This approach uses a risk-free rate as determined by the Nigerian Actuarial Society.

G. Measurement-Life contracts

Insurance contracts and investment contracts with DPF

On initial recognition, the Group will measure a group of contracts as the total of

- (a) the fulfilment cash flows, which comprise estimates of future cash flows, adjusted to reflect the time value of money and the associated financial risks, and a risk adjustment for non-financial risk; and
 - (b) the CSM. The fulfilment cash flows of a group of contracts do not reflect the Group's non-performance risk.
- The Group's objective in estimating future cash flows is to determine the expected value of a range of scenarios that reflects the full range of possible outcomes. The cash flows from each scenario will be discounted and weighted by the estimated probability of that outcome to derive an expected present value. If there are significant interdependencies between cash flows that vary based on changes in market variables and other cash flows, then the Group will use stochastic modelling techniques to estimate the expected present value. Stochastic modelling involves projecting future cash flows under a large number of possible economic scenarios for variables such as interest rates and equity returns.

All cash flows will be discounted using risk-free yield curves adjusted to reflect the characteristics of the cash flows and the liquidity characteristics of the contracts. Cash flows that vary based on the returns on any underlying items will be adjusted for the effect of that variability using risk-neutral measurement techniques and discounted using the risk-free rates as adjusted for illiquidity. When the present value of future cash flows is estimated by stochastic modelling, the cash flows will be discounted at scenario-specific rates calibrated, on average, to be the risk-free rates as adjusted for illiquidity.

The risk adjustment for non-financial risk for a group of contracts, determined separately from the other estimates, is the compensation that the Group would require for bearing uncertainty about the amount and timing of the cash flows that arises from non-financial risk.

The CSM of a group of contracts represents the unearned profit that the Group will recognize as it provides services under those contracts. On initial recognition of a group of contracts, the group is not onerous if the total of the following is a net inflow:

- (a) the fulfilment cash flows;
- (b) any cash flows arising at that date; and
- (c) any amount arising from the derecognition of any assets or liabilities previously recognised for cash flows related to the group (including assets for insurance acquisition cash flows; see below).

In this case, the CSM is measured as the equal and opposite amount of the net inflow, which results in no income or expenses arising on initial recognition. If the total is a net outflow, then the group is onerous and the net outflow is generally recognised as a loss in profit or loss; a loss component is created to depict the amount of the net cash outflow, which determines the amounts that are subsequently presented in profit or loss as reversals of losses on onerous contracts and are excluded from insurance revenue on presentation and disclosure. Subsequently, the carrying amount of a group of contracts at each reporting date is the sum of the liability for remaining coverage and the liability for incurred claims. The liability for remaining coverage comprises (a) the fulfilment cash flows that relate to services that will be provided under the contracts in future periods and (b) any remaining CSM at that date. The liability for incurred claims includes the fulfilment cash flows for incurred claims and expenses that have not yet been paid, including claims that have been incurred but not yet reported.

- The fulfilment cash flows of groups of contracts are measured at the reporting date using current estimates of future cash flows, current discount rates and current estimates of the risk adjustment for non-financial risk. Changes in fulfilment cash flows are recognised as follows:
 - Changes relating to future services adjusted against the CSM (or recognized in the insurance service result in profit or loss if the group is onerous)
 - Changes relating to current or past services adjusted against the CSM (or recognized in the insurance service result in profit or loss if the group is onerous)
 - Effects of the time value of money, financial risk and recognised as insurance finance income or expenses changes therein on estimated future cash flows
- The CSM is adjusted subsequently only for changes in fulfilment cash flows that relate to future services and other specified amounts and is recognised in profit or loss as services are provided. The CSM at each reporting date represents the profit in the group of contracts that has not yet been recognised in profit or loss because it relates to future service.

Reinsurance contracts

The Group will apply the same accounting policies to measure a group of reinsurance contracts, with the following modifications.

The carrying amount of a group of reinsurance contracts at each reporting date is the sum of the asset for remaining coverage

and the asset for incurred claims. The asset for remaining coverage comprises

- (a) the fulfilment cash flows that relate to services that will be received under the contracts in future periods and,
- (b) any remaining CSM at that date.

The estimates of the present value of future cash flows will be measured using assumptions that are consistent with those used to measure the estimates of the present value of future cash flows for the underlying insurance contracts, with an adjustment for any risk of non-performance by the reinsurer. The effect of the non-performance risk of the reinsurer is assessed at each reporting date and the effect of changes in the non-performance risk is recognised in the insurance service result in profit or loss.

The risk adjustment for non-financial risk will represent the amount of risk being transferred by the Group to the reinsurer.

The CSM of a group of reinsurance contracts represents a net cost or net gain on purchasing reinsurance. It is measured such that no income or expense arises on initial recognition, except that the Group will:

- (a) recognise any net cost on purchasing reinsurance coverage immediately in profit or loss as an expense if it relates to insured events that occurred before the purchase of the group; and
- (b) recognise income when it recognises a loss on initial recognition of onerous underlying contracts if the reinsurance contract is entered into before or at the same time as the onerous underlying contracts are recognised. A loss-recovery component is created, which determines the amounts that are subsequently disclosed as reversals of recoveries of losses from the reinsurance contracts and are excluded from the allocation of reinsurance premiums paid. The CSM is adjusted subsequently only for specified amounts and is recognised in profit or loss as services are received.

H. Insurance acquisition cash flows

Insurance acquisition cash flows arise from the activities of selling, underwriting and starting a group of contracts that are directly attributable to the portfolio of contracts to which the group belongs. For Life contracts, insurance acquisition cash flows are allocated to groups of contracts using systematic and rational methods based on the total premiums for each group.

Insurance acquisition cash flows that are directly attributable to a group of contracts (e.g., non refundable commissions paid on issuance of a contract) are allocated only to that group and to the groups that will include renewals of those contracts. The allocation to renewals will only apply to certain term life and critical illness contracts that have a one-year coverage period. The Group expects to recover part of the related insurance acquisition cash flows through renewals of these contracts. The allocation to renewals will be based on the manner in which the Group expects to recover those cash flows.

Only insurance acquisition cash flows that arise before the recognition of the related insurance contracts are recognised as separate assets and tested for recoverability, whereas other insurance acquisition cash flows are included in the estimates of the present value of future cash flows as part of the measurement of the related insurance contracts. The Group expects that most assets for insurance acquisition cash flows will relate to the renewals of term life and critical illness contracts, as described above. These assets

will be presented in the same line item as the related portfolio of contracts and derecognised once the related group of contracts has been recognised. This differs from the Group's current practice, under which all acquisition costs are recognised and presented as separate assets from the related insurance contracts ('deferred acquisition costs').

The Group will assess, at each reporting date, whether facts and circumstances indicate that an asset for insurance acquisition cash flows may be impaired. If it is impaired, then the Group will:

- recognise an impairment loss in profit or loss so that the carrying amount of the asset does not exceed the expected net cash inflow for the related group; and
- if the asset relates to future renewals, recognise an impairment loss in profit or loss to the extent that it expects those insurance acquisition cash flows to exceed the net cash inflow for the expected renewals and this excess has not already been recognised as an impairment loss under (a).

The Group will reverse any impairment losses in profit or loss and increase the carrying amount of the asset to the extent that the impairment conditions have improved.

I. Measurement - Non-Life

On initial recognition of each group of Non-life insurance contracts, the carrying amount of the liability for remaining coverage is measured at the premiums received on initial recognition. The Group will elect to recognise insurance acquisition cash flows as expenses when they are incurred.

Subsequently, the carrying amount of the liability for remaining coverage is increased by any further premiums received and decreased by the amount recognised as insurance revenue for services provided. The Group expects that the time between providing each part of the services and the related premium due date will be no more than a year. Accordingly, as permitted under IFRS 17, the Group will not adjust the liability for remaining coverage to reflect the time value of money and the effect of financial risk.

If at any time before and during the coverage period, facts and circumstances indicate that a group of contracts is onerous, then the Group will recognise a loss in profit or loss and increase the liability for remaining coverage to the extent that the current estimates of the fulfilment cash flows that relate to remaining coverage exceed the carrying amount of the liability for remaining coverage. The fulfilment cash flows will be discounted (at current rates) if the liability for incurred claims is also discounted.

The Group will recognise the liability for incurred claims of a group of contracts at the amount of the fulfilment cash flows relating to incurred claims. The future cash flows will be discounted (at current rates) unless they are expected to be paid in one year or less from the date the claims are incurred.

The Group will apply the same accounting policies to measure a group of reinsurance contracts, adapted where necessary to reflect features that differ from those of insurance contracts.

J. Presentation and disclosure

Portfolios of insurance contracts that are assets and those that are liabilities, and portfolios of reinsurance contracts that are assets and those that are liabilities, are presented separately in the statement of financial position. All rights and obligations arising from a portfolio of contracts will be presented on a net basis; therefore, balances such as insurance receivables and payables

and policyholder loans will no longer be presented separately. Any assets or liabilities recognised for cash flows arising before the recognition of the related group of contracts (including any assets for insurance acquisition cash flows) will also be presented in the same line item as the related portfolios of contracts.

Amounts recognised in the statement of profit or loss and OCI are disaggregated into (a) an insurance service result, comprising insurance revenue and insurance service expenses; and (b) insurance finance income or expenses. Amounts from reinsurance contracts will be presented separately.

The separate presentation of underwriting and financial results under IFRS 17 and IFRS 9 will provide added transparency about the sources of profits and quality of earnings.

IFRS 17 requires extensive new disclosures about amounts recognised in the financial statements, including detailed reconciliations of contracts, effects of newly recognised contracts and information on the expected CSM emergence pattern, as well as disclosures about significant judgements made. There will also be expanded disclosures about the nature and extent of risks from insurance contracts and reinsurance contracts. Disclosures will generally be made at a more granular level than under IFRS 4, providing more transparent information for assessing the effects of contracts on the financial statements.

K. Insurance service result

For contracts not measured using the PAA, insurance revenue for each year represents the changes in the liabilities for remaining coverage that relate to services for which the Group expects to receive consideration and an allocation of premiums that relate to recovering insurance acquisition cash flows.

For contracts measured using the PAA, insurance revenue is recognised based on an allocation of expected premium receipts to each period of coverage, which is based on the expected timing of incurred insurance service expenses for certain property contracts and the passage of time for other contracts. The requirements in IFRS 17 to recognise insurance revenue over the coverage period will result in slower revenue recognition compared with the Group's current practice of recognising revenue when the related premiums are written.

Expenses that relate directly to the fulfilment of contracts will be recognised in profit or loss as insurance service expenses, generally when they are incurred. Expenses that do not relate directly to the fulfilment of contracts will be presented outside the insurance service result.

Amounts recovered from reinsurers and reinsurance expenses will no longer be presented separately in profit or loss, because the Group will present them on a net basis as 'net expenses from reinsurance contracts' in the insurance service result, but information about these will be included in the disclosures.

The Group may choose not to disaggregate changes in the risk adjustment for non-financial risk between the insurance service result and insurance finance income or expenses. All changes in the risk adjustment for non-financial risk recognised in profit or loss will be included in the insurance service result.

L. Insurance finance income and expenses

The Group has presented changes in the carrying amounts of groups of contracts arising from the effects of the time value of money, financial risk and changes as insurance finance income

or expenses. They include changes in the measurement of groups of contracts caused by changes in the value of underlying items (excluding additions and withdrawals). We have represented these impacts in P&L and OCI as applicable

I Insurance contracts

The Group issues contracts that transfer insurance risk or financial risk or both. Insurance contracts are those contracts where a party (the policy holder) transfers significant insurance risk to another party (insurer) and the latter agrees to compensate the policyholder or other beneficiary if a specified uncertain future event (the insured event) adversely affects the policyholder, or other beneficiary. Such contracts may also transfer financial risk when the insurer issues financial instruments with a discretionary participation feature.

(1) Types of Insurance Contracts

The group classifies insurance contract into life and non-life insurance contracts.

(i) Non-life insurance contracts

These contracts are accident and casualty and property insurance contracts.

Accident and casualty insurance contracts protect the Group's customers against the risk of causing harm to third parties as a result of their legitimate activities. Damages covered include both contractual and non-contractual events. The typical protection offered is designed for employers who become legally liable to pay compensation to injured employees (employers' liability) and for individual and business customers who become liable to pay compensation to a third party for bodily harm or property damage (public liability).

Property insurance contracts mainly compensate the Group's customers for damage suffered to their properties or for the value of property lost. Customers who undertake commercial activities on their premises could also receive compensation for the loss of earnings caused by the inability to use the insured properties in their business activities (business interruption cover).

Non-life insurance contracts protect the Group's customers from the consequences of events (such as death or disability) that would affect the ability of the customer or his/her dependents to maintain their current level of income. Guaranteed benefits paid on occurrence of the specified insurance event are either fixed or linked to the extent of the economic loss suffered by the policyholder. There are no maturity or surrender benefits.

(ii) Life insurance contracts

These contracts insure events associated with human life (such as death or disability). These are divided into the individual life, group life and Annuity contracts.

- Individual life contracts are usually long term insurance contracts and span over one year while the group life insurance contracts usually cover a period of 12 months. A liability for contractual benefits that are expected to be incurred in the future when the premiums are recognised. The liability is determined as the sum of the expected discounted value of the benefit payments and the future administration expenses that are directly related to the contract, less the expected discounted value of the theoretical premiums that would be required to meet the benefits and administration expenses based on the valuation assumptions used. The liability is based on assumptions as to mortality, persistency, maintenance

expenses and investment income that are established at the time the contract is issued.

- **Annuity contracts**

These contracts insure customers from consequences of events that would affect the ability of the customers to maintain their current level of income. There are no maturity or surrender benefits. The annuity contracts are fixed annuity plans. Policy holders make a lump sum payment recognised as part of premium in the period when the payment was made. Constant and regular payments are made to annuitants based on terms and conditions agreed at the inception of the contract and throughout the life of the annuitants. The annuity funds are invested in long term government bonds and reasonable money markets instruments to meet up with the payment of monthly/quarterly annuity payments. The annuity funds liability is actuarially determined based on assumptions as to mortality, persistency, maintenance expenses and investment income that are established at the time the contract is issued.

(2) Recognition and measurement

(i) Non-life insurance contracts premium and claims

These contracts are accident, casualty and property insurance contracts. Accident and casualty insurance contracts protect the Group's customers against the risk of causing harm to third parties as a result of their legitimate activities. Damages covered include both contractual and non-contractual events. The typical protection offered is designed for employers who become legally liable to pay compensation to injured employees (employers' liability) and for individual and business customers who become liable to pay compensation to a third party for bodily harm or property damage (public liability). Property insurance contracts mainly compensate the Group's customers for damage suffered to their properties or for the value of property lost. Customers who undertake commercial activities on their premises could also receive compensation for the loss of earnings caused by the inability to use the insured properties in their business activities.

(ii) Life insurance contracts premium and claims

Life insurance contracts protects the Group's customers from the consequences of events (such as death or disability) that would affect the ability of the customer or his/her dependents to maintain their current level of income. Guaranteed benefits paid on occurrence of the specified insurance event are either fixed or linked to the extent of the economic loss suffered by the insured. There are no maturity or surrender benefits.

For all these contracts, premiums are recognised as revenue (earned premiums) proportionally over the period of coverage.

The portion of premium received on in-force contracts that relates to unexpired risks at the reporting date is reported as the unearned premium liability. Premiums are shown before deduction of commission.

(iii) Claims on Non-Life and Life Insurance Contract

Claims and loss adjustment expenses are charged to income as incurred based on the estimated liability for compensation owed to contract holders or third parties damaged by the contract holders. They include direct and indirect claims settlement costs and arise from events that have occurred up to the end of the reporting period even if they have not yet been reported to the Group. The Group does not discount its liabilities for unpaid claims. Liabilities for unpaid claims are estimated using the input of assessments for

individual cases reported to the Group and statistical analyses for the claims incurred but not reported, and to estimate the expected ultimate cost of more complex claims that may be affected by external factors (such as court decisions).

(ii) Life insurance contracts premium and claims

Premiums are recognised as revenue when they become payable by the contract holders. Premium are shown before deduction of commission. Life insurance premium are recognised as premium in the statement of comprehensive income.

Claims and other benefits are recorded as an expense when they are incurred.

(iii) Annuity premium and claims

Annuity premiums relate to single premium payments and recognised as earned premium income in the period in which payments are received. Claims are made to annuitants in the form of monthly/quarterly payments based on the terms of the annuity contract and charged to profit or loss as incurred. Premiums are recognised as revenue when they become payable by the contract holders. Premium are shown before deduction of commission.

(iv) Salvages

Some non-life insurance contracts permit the Group to sell (usually damaged) property acquired in the process of settling a claim. The Group may also have the right to pursue third parties for payment of some or all costs of damages to its clients property (i.e. subrogation right).

Salvage recoveries are used to reduce the claim expense when the claim is settled.

(v) Subrogation

Subrogation is the right for an insurer to pursue a third party that caused an insurance loss to the insured. This is done as a means of recovering the amount of the claim paid to the insured for the loss. A receivable for subrogation is recognised in other assets when the liability is settled and the Company has the right to receive future cash flow from the third party.

(vi) Insurance acquisition cashflows (IACF)

Insurance acquisition cash flows are allocated to groups of insurance contracts using a systematic and rational method and considering, in an unbiased way, all reasonable and supportable information that is available without undue cost or effort.

If insurance non-refundable acquisition cash flows are directly attributable to a group of contracts (e.g. commissions paid on issuance of a contract), then they are allocated to that group and to the groups that will include renewals of those contracts. The allocation to renewals only applies to non-life contracts and certain term assurance and critical illness contracts that have a one-year coverage period. The Group expects to recover part of the related insurance acquisition cash flows through renewals of these contracts. The allocation to renewals is based on the manner in which the Group expects to recover those cash flows.

If insurance acquisition cash flows are directly attributable to a portfolio but not to a group of contracts, then they are allocated to groups in the portfolio using a systematic and rational method.

Insurance acquisition cash flows arising before the recognition of the related group of contracts are recognised as an asset. Insurance acquisition cash flows arise when they are paid or when a liability

is required to be recognised under a standard other than IFRS 17. Such an asset is recognised for each group of contracts to which the insurance acquisition cash flows are allocated. The asset is derecognised, fully or partially, when the insurance acquisition cash flows are included in the measurement of the group of contracts.

When the Group acquires insurance contracts in a transfer of contracts or a business combination, at the date of acquisition it recognises an asset for insurance acquisition cash flows at fair value for the rights to obtain:

- renewals of contracts recognised at the date of acquisition; and
- other future contracts after the date of acquisition without paying again insurance acquisition cash flows that the acquiree has already paid.

At each reporting date, the Group revises the amounts allocated to groups to reflect any changes in assumptions that determine the inputs to the allocation method used. Amounts allocated to a group are not revised once all contracts have been added to the group. “

(vii) Deferred income

Deferred income represent a proportion of commission received on reinsurance contracts which are booked during a financial year and are deferred to the extent that they are recoverable out of future revenue margins. It is calculated by applying to the reinsurance commission income the ratio of prepaid reinsurance to reinsurance cost.

(viii) Insurance Contract Asset and Insurance Contract Liabilities

Insurance Contract Assets and Liabilities are recognised when due. These include amounts due to and from agents, brokers and insurance companies (as coinsurers) and reinsurance companies.

- Insurance Contract Assets and Liabilities to agents, brokers and insurance companies (as coinsurers)

The Group's insurance contract assets and liabilities to agents, brokers and insurance companies (as coinsurers) relate to premium and commission.

If there is objective evidence that the insurance receivable is impaired, the Group reduces the carrying amount of the insurance receivable accordingly and recognises that impairment loss in the income statement. The Group gathers the objective evidence that an insurance receivable is impaired using the same methodology adopted for financial assets held at amortised cost. The impairment loss is calculated under the same method used for these financial assets.

- Reinsurance and coinsurance contracts held

Contracts entered into by the Group with reinsurers and that meet the classification requirements for insurance contracts are classified as reinsurance contracts held. Contracts that do not meet these classification requirements are classified as financial assets.

Reinsurance assets consist of short-term balances due from reinsurers, as well as longer term receivables that are dependent on the expected claims and benefits arising under the related reinsured insurance contracts. Reinsurance liabilities are primarily premiums payable for reinsurance contracts and are recognised as an expense when due. The Group has the right to set-off re-insurance payables against amount due from re-insurance and brokers in line with the agreed arrangement between both parties.

The Group assesses its reinsurance assets for impairment on a quarterly basis. If there is objective evidence that the reinsurance asset is impaired, the Group reduces the carrying amount of the reinsurance asset to its recoverable amount and recognises that impairment loss in the income statement. The Group gathers the objective evidence that a reinsurance asset is impaired using the same process adopted for financial assets held at amortised cost. The impairment loss is calculated using the number of days that the receivable has been outstanding.

m Investment contracts

Investment contracts are those contracts that transfer financial risk with no significant insurance risk. Investment contracts can be classified into interest linked and unitised fund. Interest linked investment contracts are measured at amortised cost while unitised funds are measured at fair value.

Investment contracts with guaranteed returns (interest linked) and other business of a savings nature are recognised as liabilities. Interest accruing to the life assured from investment of the savings is recognised in profit and loss account in the year it is earned while interest paid and due to depositors is recognised as an expense. The net result of the deposit administration revenue account is transferred to the profit or loss of the group. Unitised funds contracts sell units under seven portfolios with the value of each unit determined by the value of the underlying assets for each portfolio.

n Technical reserves

These are computed in compliance with the provisions of Sections 20, 21, and 22 of the Insurance Act 2003 as follows:

(i) General insurance contracts

Liability for Remaining Coverage

This is measured as the amount of premiums received, less any acquisition cash flows paid and any amounts arising from the derecognition of the prepaid acquisition cash flows asset.

Liability for Incurred Claims

This comprises of the fulfillment cash flows relating to past service allocated to the contracts as at the valuation date. It comprises of the discounted best estimate liabilities (IBNR and Outstanding claims) and the risk adjustment.

Risk Adjustment (RA)

The RA assessment follows a bottom-up approach with each applicable sub-risk's RA calculated using stress scenarios at 70th percentile within a 1-year horizon, on a stand-alone basis considering everything else as equal at model point level. The RAs per sub-risk are then aggregated across risks using their expected correlation between the risks. The minimum confidence level is calculated using the value at risk methodology

(ii) Life business

Life fund

This is made up of net liabilities on policies in force as computed by the actuaries at the time of the actuarial valuation or as at reporting period end.

Liability adequacy test

At each end of the reporting period, liability adequacy tests are performed by an Actuary to ensure the adequacy of the contract liabilities net of related DAC assets. In performing these tests, current best estimates of future contractual cash

flows and claims handling and administration expenses, as well as investment income from the assets backing such liabilities, are used. Any deficiency is immediately charged to profit or loss initially by writing off DAC and by subsequently establishing a provision for losses arising from liability adequacy tests "the unexpired risk provision".

The provisions of the Insurance Act 2003 requires an actuarial valuation for life reserves only however, IFRS 4 requires a liability adequacy test for both life and non-life insurance reserves. The provision of section 59 of the Financial Reporting Council Act 2020 (as amended) gives superiority to the provision of IFRS.

(i) Borrowings

Borrowings are recognised initially at fair value, net of transaction costs incurred. Borrowings are subsequently stated at amortised cost; any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the income statement over the period of the borrowings using the effective interest method.

Fees paid on the establishment of loan facilities are recognised as transaction cost of the loan to the extent that it is probable that some or all of the facility will be drawn down. The fee is deferred until the drawdown occurs. To the extent there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised and amortised over the period of the facility to which it relates.

Borrowings are classified as current liabilities unless the group has an unconditional right to defer settlement of the liabilities for at least 12 months after the date of the statement of financial position.

Borrowing costs are interest and other costs incurred by the Group directly attributable to the acquisition and construction of qualifying assets which are assets that necessarily take a substantial period of time to get ready for its intended use or sale.

Borrowing costs are capitalized as part of the cost of a qualifying asset only when it is probable that they will result in future economic benefits to the Group and the costs can be measured reliably. Other borrowing costs are recognised as an expense in the period in which they are incurred.

When the carrying amount or the expected ultimate cost of the qualifying asset exceeds its recoverable amount or net realizable value, the carrying amount is written down or written off. Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

(ii) Trade and other payables

Trade and other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method. The fair value of a non-interest bearing liability is its discounted repayment amount. If the due date of the liability is less than one year discounting is omitted.

(iii) Financial guarantee contracts

Financial guarantees are contracts that require the Group to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in compliance with the original or modified terms of a debt instrument.

Financial guarantee contracts are initially recognised at their fair value, which is the premium received, and then amortised over the life of the financial guarantee. Subsequent to initial recognition, the financial guarantee contracts are measured at the higher of the present value of any expected payment and the unamortised premium when a payment under the guarantee has become probable. Financial guarantees are included within other liabilities in line with the requirements of IFRS 9.

o Provisions

Provisions are recognised when: the Group has a present legal or constructive obligation as a result of past events; it is more likely than not that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated. Provisions are not recognised for future operating losses.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of the expenditures expected to be required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation. The increase in the provision due to passage of time is recognised as interest expense.

p Equity and Reserves

(i) Share capital

Shares are classified as equity when there is no obligation to transfer cash or other assets. Incremental costs directly attributable to the issue of equity instruments are shown in equity as a deduction from the proceeds, net of tax.

Where any member of the Group purchases the Company's equity share capital (treasury shares), the consideration paid, including any directly attributable incremental costs (net of income taxes), is reported as a separate component of equity attributable to the Company's equity holders. Where such shares are subsequently sold, reissued or otherwise disposed of, any consideration received is included in equity attributable to the Company's equity holders, net of any directly attributable incremental transaction costs and the related income tax effects.

(ii) Share premium

Share premium represents surplus on the par value price of shares issued. The share premium is classified as an equity instrument in the statement of financial position.

(iii) Fair value reserves

Fair value reserves represents the fair value gains or losses on valuation of financial assets classified as fair value through other comprehensive income.

(iv) Treasury shares

When shares recognised as equity are repurchased, the amount of the consideration paid, which includes directly attributable costs, net of tax effects, is recognised as a deduction from equity. Repurchased shares are classified as treasury shares and are presented in the treasury shares reserve. When treasury shares are sold or reissued subsequently, the amount received is recognised as an increase in equity and the resulting surplus or deficit on the transaction is presented within share premium.

(iii) Cash settled employee benefit

The group operates an cash settled share-based compensation plans. The fair value of the amount payable to employees in respect of share appreciation rights which are settled in cash is recognised as an expense with a corresponding increase in liabilities over the period during which the employees become entitled to payment. The liability is remeasured at each reporting date and at the settlement date based on the fair value of the Share appreciation rights. Any changes in the liability are recognised in profit or loss.

(v) Contingency reserves

(a) Non-life business

compliance with Section 21 (2) of Insurance Act 2003, the contingency reserve is credited with the greater of 3% of total premiums, or 20% of the net profits. This shall accumulate until it reaches the amount of greater of minimum paid-up capital or 50% of net premium.

(b) Life business

In compliance with Section 22 (1) (b) of Insurance Act 2003, the contingency reserve is credited with the higher of 1% of gross premiums or 10% of net profit.

(vi) Statutory reserves

In accordance with the provisions of Section 69 of the Pension Reform Act 2004, the statutory reserve is credited with an amount equivalent to 12.5% of net profit after tax or such other percentage of the net profit as the National Pension Commission may from time to time stipulate.

(vii) Capital reserves

This refers to reserves arising from business restructuring. In 2007 the Group restructured and changed the nominal share price from ₦1 to 50k per share. The surplus nominal value from this reconstruction was transferred to this account.

(viii) Retained earnings

Retained earnings comprise the undistributed profits from previous years, which have not been reclassified to the other reserves.

(ix) Dividends

Dividend on the Company's ordinary shares are recognised in equity in the period in which they are approved by the Company's shareholders. Dividend distribution to the Company's shareholders is recognised as equity in the financial statements in the period in which the dividend is paid to the Company's shareholders.

q Earnings per share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year excluding treasury shares held by the Company.

Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares which comprise share options granted to staff.

r Contingent liabilities

A contingent liability is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future

events not wholly within the control of the Group or the Group has a present obligation as a result of past events which is not recognised because it is not probable that an outflow of resources will be required to settle the obligation; or the amount cannot be reliably estimated. Contingent liabilities normally comprise of legal claims under arbitration or court process in respect of which a liability is not likely to crystallise.

s Revenue recognition

- (a) Insurance service results: Insurance revenue and insurance service expenses exclude any investment components and are recognised as follows:

Insurance revenue - Contracts not measured under the PAA (Premium Allocation Approach)

The Group recognises insurance revenue as it satisfies its performance obligations - i.e. as it provides services under groups of insurance contracts. For contracts not measured under the PAA, the insurance revenue relating to services provided for each year represents the total of the changes in the liability for remaining coverage that relate to services for which the Group expects to receive consideration, and comprises the following items.

- A release of the CSM (Contractual Service Margin), measured based on coverage units provided (see 'Release of the CSM' below).
- Changes in the risk adjustment for non-financial risk relating to current services.
- Claims and other insurance service expenses incurred in the year, generally measured at the amounts expected at the beginning of the year. This includes amounts arising from the derecognition of any assets for cash flows other than insurance acquisition cash flows at the date of initial recognition of a group of contracts (see (v)), which are recognised as insurance revenue and insurance service expenses at that date.
- Other amounts, including experience adjustments for premium receipts for current or past services for the life risk segment and amounts related to incurred policyholder tax expenses for the participating segment.

In addition, the Group allocates a portion of premiums that relate to recovering insurance acquisition cash flows to each period in a systematic way based on the passage of time. The Group recognises the allocated amount, adjusted for interest accretion at the discount rates determined on initial recognition of the related group of contracts, as insurance revenue and an equal amount as insurance service expenses.

Release of the CSM

The CSM is a component of the group of insurance contracts that represents the unearned profit the Company will recognize as it provides services in the future. An amount of the CSM for a group of insurance contracts is recognized in the Consolidated Statements of Earnings as insurance revenue in each period to reflect the services provided under the group of insurance contracts in that period. The amount that is recognized in the Statement of Comprehensive Income for the current period is determined by identifying the coverage units in the group, allocating the CSM at the end of the period to each coverage unit provided in the current period and expected to be provided in the future periods.

The number of coverage units in a group is the quantity of coverage provided by the contracts in the group, which is determined by

considering the quantity of the benefits provided and the expected coverage duration.

For reinsurance contracts issued, the number of coverage units in a group reflects the expected pattern of underwriting of the underlying contracts because the level of service provided depends on the number of underlying contracts in-force.

For reinsurance contracts held, the CSM amortization is similar to the reinsurance contracts issued and reflects the expected pattern of underwriting of the underlying contracts because the level of service provided depends on the number of underlying contracts in-force.

Insurance revenue - Contracts measured under the PAA

For contracts measured under the PAA, the insurance revenue for each period is the amount of expected premium receipts for providing services in the period. The Group allocates the expected premium receipts to each period on the following bases: - certain property contracts: the expected timing of incurred insurance service expenses; and - other contracts: the passage of time.

Loss components: For contracts not measured under the PAA, the Group establishes a loss component of the liability for remaining coverage for onerous groups of insurance contracts. The loss component determines the amounts of fulfilment cash flows that are subsequently presented in profit or loss as reversals of losses on onerous contracts and are excluded from insurance revenue when they occur. When the fulfilment cash flows are incurred, they are allocated between the loss component and the liability for remaining coverage excluding the loss component on a systematic basis. The systematic basis is determined by the proportion of the loss component relative to the total estimate non-financial of the present value of the future cash outflows plus the risk adjustment for risk at the beginning of each year (or on initial recognition if a group of contracts is initially recognised in the year).

Changes in fulfilment cash flows relating to future services and changes in the amount of the Group's share of the fair value of the underlying items for direct participating contracts are allocated solely to the loss component. If the loss component is reduced to zero, then any excess over the amount allocated to the loss component creates a new CSM for the group of contracts.

Risk Adjustment

The risk adjustment for non-financial risk represents the compensation that the Group requires for bearing uncertainty in the amount and timing of insurance contract cash flows due to non-financial risk. Non-financial risks are insurance risks such as life mortality, annuity mortality and morbidity, and other risks such as expense and lapse along with non-life risks such as premium and reserve risks. The risk adjustment is calculated by applying a margin to non-financial assumptions and discounting the resulting margin cash flows at the same discount rates as the best estimate cash flows. The margins applied reflect diversification benefits across all non-financial risks. The risk adjustment for insurance contracts issued by the Group reflects the degree of diversification available across the Group operations. The target range for the confidence level of the risk adjustment is the 70th percentile. The confidence level is determined on a net-of-reinsurance basis.

- (b) Rendering of services: Revenue arising from asset management and other related services offered by the Group are recognised in the accounting period in which the services are rendered. Fees consist primarily of investment management fees arising

from services rendered in conjunction with the issue and management of investment contracts where the Group actively manages the consideration received from its customers to fund a return that is based on the investment profile that the customer selected on origination of the instrument.

These services comprise the activity of trading financial assets and derivatives in order to reproduce the contractual returns that the Group's customers expect to receive from their investments. Such activities generate revenue that is recognised by reference to the stage of completion of the contractual services.

In all cases, these services comprise an indeterminate number of acts over the life of the individual contracts. For practical purposes, the Group recognises these fees on a straight-line basis over the estimated life of the contract. Certain upfront payments received for asset management services ('front-end fees') are deferred and amortised in proportion to the stage of completion of the service for which they were paid.

The Group charges its customers for asset management and other related services using the following different approaches:- Front-end fees are charged to the client on inception. This approach is used particularly for single premium contracts. The consideration received is deferred as a liability and recognised over the life of the contract on a straight-line basis; and Regular fees are charged to the customer periodically (monthly, quarterly or annually) either directly or by making a deduction from invested funds. Regular charges billed in advance are recognised on a straight-line basis over the billing period; fees charged at the end of the period are accrued as a receivable that is offset against the financial liability when charged to the customer.

- (c) Dividend income: dividend income for equities at fair value through other comprehensive income is recognised when the right to receive payment is established, this is the ex-dividend date for equity securities. They are reported within other income.

(d) Net gains/(losses) on financial assets

Net realised gains/(losses) on financial assets comprises gains less losses related to financial assets at FVOCI and financial assets at FVTPL, and includes all realised and unrealised fair value changes and foreign exchange differences and realised gain or loss on available-for-sale investment.

(e) Net fair value gain on non financial assets

Net fair value gain on non financial assets at fair value represents fair value gains on the Group's non financial instruments such as investment property.

t Changes in life fund estimates

Actuarial valuation of the life fund is conducted annually to determine the net liabilities on the existing policies and the adequacy of the assets representing the insurance fund as at the date of valuation. All deficits arising therefrom are charged to profit or loss.

u Investment income

Interest income and expenses for all interest-bearing financial instruments including financial instruments measured at fair value through profit or loss, are recognised within investment income and finance cost respectively in the income statement using the effective interest rate method. When a receivable is impaired, the

Group reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument, and continues unwinding the discount as interest income.

v Operating expenditure

Insurance service expenses

Insurance service expenses arising from insurance contracts are recognised in profit or loss generally as they are incurred. They exclude repayments of investment components and comprise the following items.

- Incurred claims and other insurance service expenses: For some life risk contracts, incurred claims also include premiums waived on detection of critical illness.
- Amortisation of insurance acquisition cash flows: For contracts not measured under the PAA, this is equal to the amount of insurance revenue recognised in the year that relates to recovering insurance acquisition cash flows. For contracts measured under the PAA, the Group amortises insurance acquisition cash flows on a straight-line basis over the coverage period of the group of contracts.
- Losses on onerous contracts and reversals of such losses.
- Adjustments to the liabilities for incurred claims that do not arise from the effects of the time value of money, financial risk and changes therein.
- Impairment losses on assets for insurance acquisition cash flows and reversals of such impairment losses.

Net expenses from reinsurance contracts

Net expenses from reinsurance contracts comprise an allocation of reinsurance premiums paid less amounts recovered from reinsurers. The Group recognises an allocation of reinsurance premiums paid in profit or loss as it receives services under groups of reinsurance contracts. For contracts not measured under the PAA, the allocation of reinsurance premiums paid relating to services received for each period represents the total of the changes in the asset for remaining coverage that relate to services for which the Group expects to pay consideration.

For contracts measured under the PAA, the allocation of reinsurance premiums paid for each period is the amount of expected premium payments for receiving services in the period. For a group of reinsurance contracts covering onerous underlying contracts, the Group establishes a loss-recovery component of the asset for remaining coverage to depict the recovery of losses recognised:

- on recognition of onerous underlying contracts, if the reinsurance contract covering those contracts is entered into before or at the same time as those contracts are recognised; and
- for changes in fulfilment cash flows of the group of reinsurance contracts relating to future services that result from changes in fulfilment cash flows of the onerous underlying contracts.

The loss-recovery component determines the amounts that are subsequently presented in profit or loss as reversals of recoveries of losses from the reinsurance contracts and are excluded from the allocation of reinsurance premiums paid. It is adjusted to reflect changes in the loss component of the onerous group of underlying contracts, but it cannot exceed the portion of the loss component of the onerous group of underlying contracts that the Group expects to recover from the reinsurance contracts.

Other operating expenses

Other expenses are expenses other than claims expenses, employee benefit, expenses for marketing and administration and underwriting expenses. They include wages for contract staff, professional fee, depreciation expenses and other non-operating expenses. Other operating expenses are accounted for on accrual basis and recognised in profit or loss upon utilization of the service.

Expense allocation

The Group categorizes the following expenses as directly attributable:

- Insurance acquisition expenses such as commissions which are attributable to the portfolio to which a contract belongs.
- Policy administration and maintenance cost such as premium billing and handling policy endorsements, recurring commissions payable to intermediaries.
- Claim handling costs including legal and loss-adjustors 'fees and internal costs of investigating and processing claims.
- Investment related costs that the entity incurred performing investment activity to enhance benefits from insurance coverage for policyholders.

The Group categorizes the following expenses as indirectly attributable:

- Fixed and variable overheads directly attributable to fulfilling insurance contracts such as: Finance, Human Resources, Information Technology and Support, Rent, Maintenance and Utilities.

Shared Services: These are employee costs of non-sales and non-technical staff that are being allocated based on service contribution to business lines. The approach was done via collecting individual staff data on their service contribution to P&C, Life, Health and Investment. Methodology for allocating other costs: The cost allocation was carried out by categorizing costs into direct cost and allocated cost. Directs cost are costs that are directly attributable to each business line while allocated costs are costs that are not directly attributable to a business and are borne by Insurance on behalf of all entities. Allocated costs are further split into Sales Efforts and Shared Service. "

Employee benefits**(a) Defined contribution plans**

The Group operates a defined contributory pension scheme for eligible employees. Employees and the Group contribute 7.5% and 10.5% respectively of each qualifying staff's salary in line with the provisions of the Pension Reform Act 2014. The Group pays contributions to pension fund administrators on a mandatory basis. The Group has no further payment obligations once the contributions have been paid. The contributions are recognised as employee benefits expense when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

(b) Short-term benefits

Wages, salaries, paid annual leave and sick leave, bonuses and non-monetary benefits are recognised as employee benefit expense and accrued when the associated services are rendered by the employees of the Group.

(c) Share based payment**(i) Equity-settled share based payment**

The group operates an equity share-based compensation plans. The fair value of equity-settled share options is determined on the grant date and accounted for as staff costs over the vesting period of the share options, with a corresponding increase in equity. At the end of each reporting period, the group revisits its estimates of the number of options that are expected to vest based on the non market and service conditions. It recognises the impact of the revision to initial estimates, if any, in profit or loss with a corresponding adjustment to equity. On vesting of share options, amounts previously credited to the share-based payment reserve are transferred to retained earnings through an equity transfer. On exercise of equity-settled share options, proceeds received are credited to share capital and premium.

The grant date fair value of equity-settled share-based payments awards granted to employees is generally recognised as an expense, with a corresponding increase in equity, over the vesting period of the awards. The amount recognised as an expense is adjusted to reflect the number of awards for which the related services and unobservable performance conditions are expected to be met, such that the amount ultimately recognised is based on the number of awards that meet the related service and unobservable performance conditions at the vesting date. For share-based payment awards with non vesting conditions, the grant date fair value of the share based payment is measured to reflect such conditions and there is no true-up for differences between expected and actual outcomes.

(ii) Cash-settled share based payment

The fair value of the amount payable to employees in respect of share appreciation rights, which are settled in cash, is recognised as an expense, with a corresponding increase in liabilities, over the period in which the employees become unconditionally entitled to payment. The liability is remeasured at each reporting date and at settlement date based on the fair value of the share appreciation rights. Any changes in the fair value of the liability are recognised in profit or loss.

(d) Termination benefits

Termination benefits are expensed at the earlier of when the Group can no longer withdraw the offer of those benefits and when the Group recognises costs for a restructuring if benefits are not expected to be settled wholly within the 12 months of the reporting date, then they are discounted.

w Leases**Group acting as a lessee**

At commencement or on modification of a contract that contains a lease component, the Group allocates consideration in the contract to each lease component on the basis of its relative standalone price. The Group recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove any improvements made to branches or office premises.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the end of the lease term. In addition, the right-of-use asset is periodically

reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease.”

Lease payments included in the measurement of the lease liability comprise the following:

- fixed payments, including in-substance fixed payments;
- variable lease payments that depend on an index or a rate, initially measured using the index or rate as at the commencement date;
- amounts expected to be payable under a residual value guarantee; and
- the exercise price under a purchase option that the Group is reasonably certain to exercise, lease payments in an optional renewal period if the Group is reasonably certain to exercise an extension option, and penalties for early termination of a lease unless the Group is reasonably certain not to terminate early.

The lease liability is measured at amortised cost using the effective interest method. It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Group's estimate of the amount expected to be payable under a residual value guarantee, if the Group changes its assessment of whether it will exercise a purchase, extension or termination option or if there is a revised in-substance fixed lease payment.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Group acting as a lessor

At inception or on modification of a contract that contains a lease component, the Group allocates the consideration in the contract to each lease component on the basis of their relative stand-alone selling prices. When the Group acts as a lessor, it determines at lease inception whether the lease is a finance lease or an operating lease.

To classify each lease, the Group makes an overall assessment of whether the lease transfers substantially all of the risks and rewards incidental to ownership of the underlying asset. If this is the case, then the lease is a finance lease; if not, then it is an operating lease. As part of this assessment, the Group considers certain indicators such as whether the lease is for the major part of the economic life of the asset.

The Group applies the derecognition and impairment requirements in IFRS 9 to the net investment in the lease. The Group further regularly reviews estimated unguaranteed residual values used in calculating the gross investment in the lease.

x Intangibles (goodwill)

Goodwill represents the cost of acquisition less the aggregate of the fair value of the purchased entity's identifiable net assets and liabilities. Goodwill has been recognised by the group at the acquisition of AXA Mansard Health Limited in 2013. Additional judgments and assumptions are as disclosed in note 17(c).

y Investment property

The Group's Investment property -Mansard Place- is accounted for in the books of APD Limited. The property was valued using the

income approach. The valuation was based on market data such as discount rates, rental risk and reversionary rates. Management estimated the market value of the leasehold interest based on the highest and best use of the property.

z Current income tax

Income tax

Income tax comprises current tax and deferred tax. Income tax expense is recognized in the income statement except to the extent that it relates to items recognized directly in equity, in which case it is recognized in equity. The Group and Company has determined that interest and penalties relating to income tax, including uncertain tax treatments, do not meet the definition of income taxes, and therefore are accounted for under IAS 37, provisions, contingent liabilities and contingent assets (see S).

Current tax

Current tax is the expected tax payable on taxable income for the year, using tax rates enacted or substantively enacted at the statement of financial position date, and any adjustment to tax payable in respect of previous years. The amount of current tax payable or receivable is the best estimate of the tax amount expected to be paid or received that reflects uncertainty related to income taxes. It is assessed as follows:

- Company income tax (30%) is assessed on taxable profits
- Tertiary Education tax (3%) is computed on assessable profits
- National Information Technology Development levy (1%) is computed on profit before tax
- Nigerian Police Trust Fund (0.005%) is computed on net profit

Minimum tax

Minimum tax which is based on a gross amount is outside the scope of IAS 12 and therefore, are not presented as part of income tax expense in the profit or loss.

Minimum tax is determined based on the sum of 0.5% of gross turnover less franked investment income. When the minimum tax charge is higher than the Company Income Tax (CIT), a hybrid tax situation exists. In this situation, the CIT is recognized in the income tax expense line in the profit or loss and the excess amount is presented above the income tax line as minimum tax.

Deferred tax

Deferred tax is recognised in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. Deferred tax is not recognised for:

- (i) temporary differences on initial recognition of assets or liabilities in a transaction that:
 - is not a business combination; and
 - at the time of the transaction (i) affects neither the accounting nor taxable profit or loss and
- (ii) does not give rise to equal taxable and deductible temporary differences:
 - temporary differences related to investments in subsidiaries, associates and joint arrangements to the extent that the Group is able to control the timing of the reversal of the temporary differences and it is probable that they will not reverse in the foreseeable future; and

- taxable temporary differences arising on the initial recognition of goodwill.

Deferred tax assets are recognised for unused tax losses, unused tax credits and deductible temporary differences to the extent that it is probable that future taxable profits will be available against which they can be used. Future taxable profits are determined based on the reversal of relevant taxable temporary differences. If the amount of taxable temporary differences is insufficient to recognise a deferred tax asset in full, then future taxable profits, adjusted for reversals of existing temporary differences, are considered, based on the business plans for individual subsidiaries in the Group. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable that the related tax benefit will be realised; these reductions are reversed when the probability of future taxable profits improves.

Unrecognised deferred tax assets are reassessed at each reporting date and recognised to the extent that it has become probable that future taxable profits will be available against which they can be used.

Deferred tax is measured at the tax rates that are expected to be applied to temporary differences when they reverse, using tax rates enacted or substantively enacted at the reporting date, and reflects uncertainty related to income taxes, if there is any.

The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities. For this purpose, the carrying amount of investment property measured at fair value is presumed to be recovered through sale, and the group has not rebutted this presumption.

Deferred tax assets and liabilities offset only if the criteria are met.

Deferred tax is not recognised for the following temporary differences: the initial recognition of assets or liabilities in a transaction that is not a business combination and that affects neither accounting nor taxable profit, differences relating to investments in subsidiaries to the extent that they probably will not reverse in the foreseeable future and differences arising from investment property measured at fair value whose carrying amount will be recovered through use. Deferred tax assets are reviewed at each reporting date and are reduced to the extent that it is no longer probable and that the related tax benefit will be realised.

Additional income taxes that arise from the distribution of dividends are recognised at the same time as the liability to pay the related dividend is recognised.

ai Description

Entity	Product	Product sub-class	Product Description	IFRS 17 Model
NON-LIFE	AVIATION	Hull All Risk	This is a type of aviation cover on aircraft whilst taxing, in flight, landing, moored and on ground	PAA
		Liability Insurance	This section provides cover for material damage due to unforeseen and sudden physical loss or damage from any cause other than those specifically excluded from the policy	PAA
		Crew Personal Accident	This insurance is arranged to ensure coverage for the operational crew	PAA
	ENERGY	Upstream (On/Offshore)	It consist of activities relating to exploration and production of crude oil and natural gas on onshore or offshore (in deep or shallow waters)	PAA
		Downstream (Onshore)	It consists of the refining and/or 1st processing of petroleum crude oil and processing/purifying of raw natural gas as well as the marketing and distribution of products derived.	PAA
	ENGINEERING	Contractors All Risks	It indemnifies the insured against all sums they are liable to pay for damage in respect of death or bodily injury or illness of any person, or any form of risk around the site or other form of third party liabilities.	PAA
		Erection All Risks	This section provides cover for material damage due to unforeseen and sudden physical loss or damage from any cause other than those specifically excluded from the policy	PAA
		Plant All Risks	It covers unforeseen and sudden physical loss or damage from any cause not specifically excluded in a manner necessitating repair or replacement.	PAA
		Machinery Breakdown	It is often applied to equipment that is perfectly defined (type characteristics, value, etc).	PAA
		Electronic Equipment	Covers unforeseen and sudden physical loss or damage from any cause other than those specifically excluded in a manner necessitating repair or replacement	PAA
		Deterioration of Stock insurance	It indemnifies the insured against loss or damage to the stock in cold room or silos caused by deterioration due to any unforeseen circumstances and sudden physical loss from whatsoever cause.	PAA
		Machinery Loss of Profits insurance	This cover requires deep technical analysis of the process to identify bottlenecks, time of repair, and availability of spare parts	PAA
	FIRE	Fire & Speril Peril Insurance	This covers against loss of Fire (whether resulting from explosion or otherwise), Lighting, Explosion of boilers or gas	PAA
		Consequential loss due to fire	This covers against loss of earning ability following damages/loss caused by fire and special perils.	PAA
	MARINE	Marine Hull Insurance	This entails all vessels that navigate in shallow water, as opposed to deep blue water. Covers collision Liability in case of loss of or damage to any ship owned or operated by a third party including the consequential Delay or Loss of Use of the third party's property.	PAA
		MARINE CARGO	Marine cargo for micro (self-employed, craftsmen, small merchants) and small companies, all containerized / packaged cargos, Textile, Pharmaceutical products, Machineries	PAA

Entity	Product	Product sub-class	Product Description	IFRS 17 Model
NON-LIFE	MOTOR	AutoFlex	Customizable & flexible motor policy, you make big savings on your motor insurance premium	PAA
		AutoPlus	Excess buy back, flood cover and other extras are covered free of charge with this motor insurance plan	PAA
		AutoClassic	A very affordable comprehensive motor insurance with all the basic coverage needed	PAA
		AutoGo	Buy your Third Party motor insurance now and get your certificate instantly	PAA
	GENERAL ACCIDENT	Public Liability Insurance	It covers the cost of claims made by members of the public for incidents that occur in connection with the business activities.	PAA
		Burglary (Business Insurance)	It provides indemnity to the insured in respect of loss of or damage to the property belonging to the insured or held by the insured or on commission as a result of theft accompany by actual forcible and violent entry	PAA
		Money Insurance	Money insurance being “all risks” insurance provides cover against loss or damage to money	PAA
		Directors & Officers Liability Policy	This covers the insured against all liabilities relating to the director or officer in an organisation	PAA
		Group Personal Accident	This cover is designed to provide a tax-free cash payment in the event of the death, disablement or loss of hearing, sight or speech following an accident. Both fixed lump sums and ongoing weekly benefits are available	PAA
		Fidelity Guarantee Insurance	This policy provides for loss of money and/or goods belonging to the insured or for which the insured is responsible as a result of any act of fraud or dishonesty of the insured's employees.	PAA
		Goods-in-Transit	This policy covers the insured against general goods of various descriptions.	PAA
		Occupeiars Liability (Public Building Insurance)	This covers legal liability of the insured arising from ownership, maintenance or use of the designated premises, including the ways immediately adjoining the premises or buildings for death bodily injury or property damage sustained by any user.	PAA
		Combined Workmen Compesation/ Group Personal Accident	It covers the person(s) insured against the risks of death, permanent disablement or injuries resulting from external and violent means	PAA
		Personal Accident	it is designed to foster the welfare of employees as well as reduce the financial strain that an organization could undergo in the event of accident, death or bodily injury to a member of staff	PAA
		Workmen Compesation	It covers the person(s) insured against the risks of death, permanent disablement or injuries resulting from external and violent means	PAA
		Automobile Thirdparty Liability	This covers the insured against all costs and expenses incurred, damages, death of or bodily injury to any third party including passengers other than to anyone in the course of the insured's employment or any member of his household	PAA
		Public Liability Policy	It covers accidental bodily injury to or illness of any person (whether or not death results), accidental loss of property occurring during the Period of Insurance and in connection with the Business carried on at any place described in the Schedule	PAA
		Builders Liability Insurance	This covers the company against contractors or builders liabilities during construction and maintenance period.	PAA

Entity	Product	Product sub-class	Product Description	IFRS 17 Model	
NON-LIFE	INDIVIDUAL LIFE	Enhanced Life Savings	Our savings plan offers customers free annual life cover as a reward for saving with us. The policy includes a 6-month partial liquidation clause, allowing no access to funds in the first 6 months For terminations within the first six months, a 1% surrender charge applies to the policy value. Additionally, customers will forfeit any accrued interest and lose their life cover if they terminate the plan within the following six months."	GMM	Savings
		EasyLife & Easy Life Plus	Offers life insurance and investment linked that specifies different investment mix based on the customers risk appetite	GMM	Fund
		Extra Life & Extra Life Plus			
		Heritage & Heritage Plus			
		Secure & Secure Plus			
		Aspire & Aspire Plus			
		Achieve & Achieve Plus			
		Life Plus (MLIP)	Term Life Insurance cover with investment plan . A customer pays a contribution, risk premium and expense is deducted and the remainder goes into investible	GMM	Savings
		Edu Plan Policy	Term Life Insurance cover with investment plan . A customer pays a contribution, risk premium and expense is deducted and the remainder goes into investible	GMM	Savings
		Bonus Life	Whole Life Insurance cover with investment plan . A customer pays a contribution, risk premium and expense is deducted and the remainder goes into investible	GMM	Savings
		Instant Plan	A one year renewable micro off the shelves product that covers for death/PD/Medical Expenses. Premium is fixed based on bands of sum assured chosen	GMM	PROTECTION
		Term Assurance	Pure term life cover. Benfit is paid only when the assured dies within the choosen tenure.	GMM	PROTECTION
		Level Keyman Assurance	Pure term life cover. Benfit is paid only when the assured dies within the choosen tenure.	GMM	PROTECTION
		Whole Life Assurance	Customers pays premium and cover is guaranteed for whole of life	GMM	PROTECTION
		Life Celebration	Funeral Insurance cover that covers the policyholder and up to spouse parents and subject to maximum of 5 persons	GMM	PROTECTION
		SmartLife	Pure term life cover. Benefit is paid when the assured dies within the choosen tenure or survives afterwards.	GMM	PROTECTION
		SmartLife+	Pure term life cover. Benefit is paid when the assured dies within the choosen tenure or survives. The survival benefit is paid in three batches	GMM	PROTECTION
		Cash Back Term Life	Customer pays premium and cover is guaranteed within the choosen tenure however cashback benefit is paid every 5 years	GMM	PROTECTION
		Credit Life Assurance	The financial institution or customer takes up an insurance to cover for personal loan default either due to death, critical illness, loss of Job and permanent disability	GMM	PROTECTION
		Mortgage Protection Plan	The financial institution or customer takes up an insurance to cover for mortgage loan default either due to death, critical illness, loss of Job and permanent disability	GMM	PROTECTION
		Loan Based Keyman Assurance	The financial institution or customer takes up an insurance to cover for business loan default either due to death, critical illness, loss of Job and permanent disability	GMM	PROTECTION

Entity	Product	Product sub-class	Product Description	IFRS 17 Model	
NON-LIFE	GROUP LIFE	Group Life	Compulsory annually renewable term life policy taken by an employer on behalf of the employee such that at death the beneficiaries of the employee will receive the Sum assured	PAA	GROUP PROTECTION
		Group Association Policy	Compulsory annually renewable term life policy taken by an association such that at death the beneficiaries of the member will receive the Sum assured	PAA	GROUP PROTECTION
		Group Education Policy	Compulsory annually renewable term life policy taken by a school on behalf of the parents of their students such that at death the beneficiaries of the employee will receive the Sum assured	PAA	GROUP PROTECTION

2.3 CRITICAL ACCOUNTING ESTIMATES AND JUDGMENTS

The Group makes estimates and assumptions that affect the reported amounts of assets and liabilities within the financial year. Estimates and judgments are continually evaluated and based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Assumptions and Estimation Uncertainties

(a) Impairment of financial assets

In the application of the Group and Company's accounting policies, the Directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. In assessing the impairment, the Group and Company use historical information on the timing of the recoveries and the amount of loss incurred, and makes an adjustment if current economic and credit conditions are such that the actual losses are likely to be greater or lesser than suggested by historical trends. Actual results may differ from these estimates.

Financial assets accounted for at amortised cost and at fair value through other comprehensive income are evaluated for impairment on a basis described in the accounting policies.

(b) Impairment for premium receivables

The Group tests periodically whether premium receivables have suffered any impairment. With the no premium no cover policy, all premium transactions are paid for immediately except in the case of brokered transactions. For brokered transactions, the period is extended for 30 days if credit notes have been received from the broker. If all insurance receivables within 30 days and reinsurance receivables within 90 days were deemed as impaired, an impairment would have been recognised in the income statement.

Judgements

(c) Liabilities arising from insurance contracts

(i) Claims arising from non-life insurance contracts

Claims on non-life insurance contracts are payable on a claims-occurrence basis. The Group is liable for all insured events that occur during the term of the contract. There are several variables that affect the amount and timing of cash flows from these contracts. These mainly relate to the inherent risks of the business activities carried out by individual contract holders and the risk management procedures adopted. The estimated cost of claims includes direct expenses to be incurred in settling claims, net of the

expected subrogation value and other recoveries. The Group takes all reasonable steps to ensure that it has appropriate information regarding its claims exposures. However, given the uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established. A sensitivity analysis was done to determine how the LIC would change if we were to consider the 75th percentile as opposed to the best estimate figures included in the reserve reviews as at 31 December 2024 and an additional gross provision of N5.6billion (vs N4.1billion as at 31 December 2023) would have been reported.

(ii) Liabilities arising from life insurance contracts

The liabilities for life insurance contracts are estimated using appropriate and acceptable base tables of standard mortality according to the type of contract being written. Management make various assumptions such as expenses inflation, valuation interest rate, mortality and further mortality improved in estimating the required reserves for life contracts. However if the group should change its basis for mortality by -5%, the group would have recognised an actuarial valuation surplus of N50.5 million (2023: N121 million) in the Statement of Comprehensive Income.

(d) Financial assets and liabilities

Accounting classification measurement basis and fair value

Determination of fair value

The determination of fair value for each class of financial instruments was based on the particular characteristic of the instruments. The method and assumptions applied are enumerated below:

Cash and cash equivalent, borrowings and unquoted held-to-maturity bonds

The estimated fair value of fixed interest placement with banks, bonds and borrowings is based on the discounted cash flow techniques using prevailing money market interest rates for debts and similar credit risk and remaining maturity.

Quoted securities (held-to-maturity and held for trading)

The fair value for treasury bills and bonds assets is based on market prices or brokers/dealers price quotations. Where this information is not available, fair valuation is estimated using quoted market prices for securities with similar credit, maturity and yield characteristics.

NON LIFE BUSINESS AND LIFE ACTUARIAL VALUATION

Non life business Reserving

AXA Mansard Insurance Plc ("AXA Mansard") commissioned QED Actuaries & Consultants to calculate non life business reserves as at 31 December 2024.

The eight (8) classes of business that were reviewed are Aviation, Oil and Energy, Engineering, Fire, General Accident, Marine Cargo, Marine Hull and Motor.

The reserves have been analysed gross of reinsurance. However, net Best Estimate Liability (BEL) reserve is calculated by multiplying the gross BEL reserve by a factor that is calculated as the ratio of the gross incurred claims to the net incurred claims over the past three years.

Reserving methodology

For all the classes of business, claims paid data was sub-divided into large and attritional claims. This was to allow for separate BEL reserves to be calculated for attritional and large claims as the large claims are expected to behave differently from the attritional claims in terms of reporting and settlement. The limits used are given in the table below:

Class	Large Claim Definition (N'000)
Aviation	25,000
Energy	700,000
Engineering	60,000
Fire	230,000
General Accident	25,000
Marine Cargo	20,000
Marine Hull	40,000
Motor	24,000

Claims of such a large nature are expected to have a very short reporting delay, and as such, no new large claims are expected to be reported.

The methodologies governing the attritional claim reserve calculations are described below:

Basic Chain Ladder Method (BCL)

Development factors were calculated using the last 1 to 10 years' data by accident period. Ultimate development factors were calculated and judgment was applied in the selection of these factors.

Ultimate development factors were then applied to the paid data per accident period and an ultimate claim amount is calculated. The future claims (the ultimate claim amount less paid claims to date) were allocated to future payment periods in line with the development patterns calculated above. The outstanding claims reported to date are then subtracted from the total future claims to give the resulting BEL figure per accident half-year period.

BEL = Ultimate claim amount (excl. extreme large losses)
 minus paid claims to 31 December, 2024 (excl. extreme large losses)
 minus claims outstanding (excl. extreme large losses)

Assumptions underlying the BCL

The Basic Chain Ladder Method assumes that past experience is indicative of future experience i.e. that claims recorded to date will continue to develop in a similar manner in the future. An implicit assumption is that, for an immature accident year, the claims observed thus far tell something about the claims yet to be observed. A further assumption is that it assumes consistent claim processing, a stable mix of types of claims, stable inflation and stable policy limits.

Loss Ratio method

The Loss ratio method is often used when there is little experience (claims history) in the line of business.

We allowed for expected experience to date and the average assumed ultimate loss ratio in carrying out the calculation.

BEL= Expected average ultimate annual loss ratio
 multiplied by earned premium
 minus experience to date

Assumptions underlying the Loss Ratio Method

An estimate of the average ultimate loss ratio needed to be assumed. We based the loss ratios off of experience that has been seen to date in previous accident years.

Bornhuetter-Ferguson Method (BF Method)

For more recent loss halves, initial development of each origin period is typically subject to volatility as the cumulative data are sparse. This volatility may cause the estimates of ultimate claims produced by the CL method to be misleading. For this reason, an alternative estimate of the ultimate claims using a technique known as the BF method.

Assumptions underlying the BF Method

This method requires estimates of the ultimate loss ratio for each origin period and the accompanying earned premium.

Liability for Incurred Claims (LIC)

This refers to the summation of the claims which have been incurred but not reported as at the valuation date for all accident years up to and including the valuation date. It also includes the outstanding claims, risk adjustment and allows for discounting.

Liability for Remaining Coverage (LRC)

Total value of premiums received but which have not yet been earned as at the valuation date less the portion of acquisition costs that relates to the portion of premiums which have not been earned at the valuation date. The Advance Premium (AP) and deferred acquisition cost were calculated using a time-apportionment basis, in particular, the 365ths method. In the calculations, it was assumed that both the start and end date were included in the coverage period.

Premium received in advance

Sensitivity Analysis

A sensitivity analysis was done to determine how the Liability for Incurred Claims (LIC) amount would change if we were to consider the 75th percentile and 90th percentile as opposed to our best estimate figures (which would represent the 50th percentile) included in reserve reviews as at 31 December 2024. The 75th percentile is a generally accepted level of prudence. Overall, there

is 28% increase from the gross best estimate reserves to the gross reserves calculated at the 75th percentile and a 73% increase from the gross best estimate reserves to the gross reserves calculated

on the 90th percentile. In conclusion, there is only a 25% chance that the LIC reserves required will exceed NGN 25,876 million and only a 40% chance that the LIC reserves required will exceed NGN 34,978 million as at 31 December 2024.

<i>In thousands on naira</i>	Gross LIC		
	Best Estimate	75th Percentile	90th Percentile
Aviation	326,991	452,152	713,740
Energy	11,656,567	14,853,068	20,159,128
Engineering	1,520,297	2,024,885	2,940,593
Fire	5,048,420	6,372,931	8,108,389
General Accident	586,475	727,168	886,366
Marine Cargo	120,227	180,701	332,659
Marine Hull	179,476	235,211	572,027
Motor	821,883	1,030,387	1,265,559
	20,260,336	25,876,503	34,978,461

Life & Savings Reserving

Valuation methods

Individual Life

Individual risk business comprises whole life assurances, credit life business, term assurances of various descriptions, including mortgage protection and annuity. For all individual risk business the gross premium method of valuation was adopted.

Reserves were calculated via a cashflow projection approach, taking into account future office premiums, expenses and benefit payments including an allowance for rider benefits and surrenders where applicable. Future cashflows were discounted back to the valuation date at the valuation rate of interest.

Annuity

Annuities are reserved for using a discounted cash flow approach. Here, reserves were set equal to the present value of future annuity payments plus expenses, with allowance being made for any guaranteed periods as required.

As at 31 December 2024, the Company did not underwrite any new annuity policies.

The movement in the annuity portfolio is analysed below:

	Number of annuity policies	Annual Annuity (N'000)
At 31 December 2023	394	289,788
New entrants	-	-
Additional Funds	-	-
Deaths	(1)	491
At 31 December 2024	393	290,279

Group Life

Reserves for Group Life comprise a Liability for Remaining Coverage and a Liability for Incurred Claims to make an allowance for the delay in payment of claims that have been incurred. The Advance Premiums (AP) represents the unexpired portion of the premium for each scheme, net of an expense margin reflecting the acquisition cost loadings. The adequacy of the AP is then

tested by comparing against an Additional Unexpired Risk Reserve (AURR), which is calculated using pooled industry claims data for the underlying assumptions. A Loss Component is held in cases where the AP was deemed insufficient to meet claims in respect of the unexpired period.

Assumptions used

The assumptions used for the insurance contracts disclosed in this note are as follows:

Valuation interest rate

Discounting of liabilities is done based on current market risk-free yields with adjustments. This is in line with the requirements of IFRS 17. The use of a risk-free rate also implies that future investment margins (in excess of the risk-free return) will not be capitalized upon. Further, the result is a "fair value" liability calculation which aids the comparability of accounts between insurers.

For the Life business, we adopted the yield curve as provided by the Nigerian Actuarial Society as at 31st December 2024.

Expense

Expense for Individual Life (including annuity) and individual deposit-based business were reserved explicitly at N8,100 per policy per annum excluding AXA Instant Plan, for which an expense of N1,000 was used. Credit Life Expenses were reserved for at N1,000 per policy annum. All expenses were assumed to increase with inflation at 14.5% pa.

Future maintenance expenses

The regulatory maintenance expenses are derived from the best estimate maintenance expenses plus a prudence margin for adverse deviations. Some expense lines were removed from the reported Individual Life operating expenses which were identified as being directly attributable to new business, e.g. advertising, sales promotion and merchandising. 35% of the remaining reported operating expenses was allocated to new business. We allowed for a notional expense per policy of N1,000 pa for Credit Life business. This is predominantly short term retail business from our financial institution partners which requires less policy administration compared to other Individual Life business. The remaining expenses were apportioned over the remaining Individual

Life policies to estimate the 2024 maintenance expense incurred which was N8,100 per policy per annum.

Commission

Commission rates are set as known, and understood to be 10% of each premium for all individual products (excluding annuity).

Mortality and Future Improvements

The Mortality Table used in the valuation is the UK's Mortality of Assured Lives A6770 (1967-70) table. The exception is the annuity business for which the UK's Pension Annuitants table, PA90 (rated -5) was used.

Withdrawals

Surrenders are permitted for the Whole Life Plan. An allowance has been made in the valuation for exits by surrender using the rates: Single premium policies-0%, Year 1 (lapse without value) - 10%, Year 2 (lapse without value) - 7.5%, Year 3 - 5%, Years 4 and above - 2.5%. The payment of the surrender value at the exit date has been allowed for within the cashflows.

The account balance has been held for investment and deposit linked policies that have lapsed by the valuation date but the funds have not been paid out. A provision has also been made for the reinstatement of life cover assuming a reinstatement rate of 20%. No allowance has been made in the valuation for the reinstatement of traditional policies that lapsed before the valuation date. An allowance has been made for future lapses at the following rates: Single premium policies: 0%, Year 1 - 10%, Year 2 - 7.5%, Year 3 - 5% whilst Year 4 and above - 2.5%.

Reinsurance Agreements

Reinsurance is allowed for in the valuation by having gross and reinsurance ceded records in the policy files. For IFRS compliance purposes all reserves were reported gross of reinsurance, with the value of the reinsurance asset calculated and reported separately.

Health Reserving

The product offerings from the Health business includes products under the Corporate, Personal and International plans. Liability for Incurred Claims was calculated for products under each plan.

Reserving Methodology and Assumptions

For the Corporate, Personal and International plans, ultimate claims were projected using Basic Chain Ladder ("BCL"). Paid claims are then deducted from the ultimate claims to determine the Best Estimate LIC. For the Easycare and BCHIP plans, the Loss Ratio ("LR") method is used to project the ultimate claims. Paid claims are then deducted from the ultimate claims to determine the Best Estimate LIC.

Basic Chain Ladder Method

BCL method is appropriate where there is significant data as we see for the Corporate, Personal and International plans. The methodology assumes that past experience is indicative of future experience i.e. claims recorded to date will continue to develop in a similar manner in the future.

Bornhuetter-Ferguson Method

BF method is used to determine reserves for periods where there is high variability in loss development patterns. This is the methodology we have used to determine reserves for the most recent two (2) months of the Corporate plans. This method is based on the expected loss ratios.

Loss Ratio Method

LR method is appropriate where there is limited data available as we see in the Personal plans and International plans. An ultimate loss ratio is assumed from previous years' experience and the reserve is calculated as:

(Ultimate Loss Ratio x Earned Premiums) - Paid Claims - Outstanding Claims

Additionally, this is the methodology we have used to determine reserves for the most recent two (2) months of the Corporate, Personal and International plans.

Sensitivity Analysis

A sensitivity analysis was done to determine how the Liability for Incurred Claims (LIC) amount would change if we were to consider the 75th percentile and 90th percentile as opposed to our best estimate figures (which would represent the 50th percentile) included in reserve reviews as at 31 December 2024. The 75th percentile is a generally accepted level of prudence.

	LIC (N'000)		
	Best Estimate	75th Percentile	90th Percentile
Corporate Plan	6,813,668	7,361,983	8,391,209
Personal Plan	181,681	196,301	223,745
Others	533,595	576,534	657,136
Total	7,528,944	8,134,818	9,272,090

Sensitivity analysis

The analysis which follows is performed for reasonably possible movements in key assumptions with all other assumptions held constant, and shows the impact on gross and net liabilities, profit before tax and equity. These variables are valuation interest rate, claims handling expenses, inflation, lapses and mortality rate. Movements in these assumptions are non-linear and sensitivity information vary according to the current economic assumptions, mainly due to the impact of changes to both the intrinsic cost and time value of options and guarantees. These variables have been tested by -/+1%, -/+2%, -/+5% and -

The results of the changes in the variables have been summarised below:

The sensitivity analysis of the life business indicates that a +1% change in Valuation Interest Rate (VIR) will result in a reduction of the Life fund liability to ₦7.14bn whilst a -1% change in VIR will increase the Life liability to ₦7.31bn.

The sensitivity analysis also indicates that an increase of mortality rates by 5% will change the Life liability to ₦7.31bn whilst a reduction of mortality rate by 5% will decrease the Life fund liability to ₦7.13bn.

A movement of expenses by +10% will result in an increase the Life fund liability to ₦7.41bn whilst a -10% change will reduce the Life fund liability to ₦7bn. Expense inflation moving by +2% will change the life fund to ₦7.48bn whilst a -2% will produce a reduced Life fund liability of ₦7.11bn

A 5% increase in the Lapse rate will also reduce the Life fund liability to ₦7.23bn whilst a 5% decrease in the Lapse rate will increase the Liability to ₦7.24bn.

SENSITIVITY OF LIABILITIES TO CHANGES IN LONG TERM VALUATION ASSUMPTIONS FOR THE 31 DECEMBER 2024 VALUATION

N'000	Base	VIR +1%	VIR -1%	Expense +10%	Expense -10%	Expense Inflation +2%	Expense Inflation -2%	Lapse +5%	Lapse -5%	Mortality +5%	Mortality -5%
Individual Life BEL	2,196,041	2,155,926	2,238,196	2,301,508	2,093,624	2,269,377	2,131,122	2,192,820	2,199,286	2,240,047	2,155,265
CSM	1,608,767	1,579,380	1,669,505	1,702,828	1,505,100	1,799,787	1,574,700	1,637,575	1,638,458	1,660,135	1,576,315
Individual Life Risk Adjustment	75,960	74,572	77,418	79,573	72,417	78,497	73,714	75,849	76,072	77,482	74,550
Group Life - LRC	1,437,012	1,437,012	1,437,012	1,437,012	1,437,012	1,437,012	1,437,012	1,437,012	1,437,012	1,437,012	1,437,012
Group Life - LIC	2,482,047	2,482,047	2,482,047	2,482,047	2,482,047	2,482,047	2,482,047	2,482,047	2,482,047	2,482,047	2,482,047
Loss Component	620,589	620,589	620,589	620,589	620,589	620,589	620,589	620,589	620,589	620,589	620,589
Group Life Risk Adjustment	61,699	61,699	61,699	61,699	61,699	61,699	61,699	61,699	61,699	61,699	61,699
Gross liability	8,482,115	8,411,225	8,586,466	8,684,257	8,272,489	8,749,007	8,380,884	8,507,591	8,515,164	8,579,011	8,407,477
Reinsurance	(1,272,915)	(1,272,915)	(1,272,915)	(1,272,915)	(1,272,915)	(1,272,915)	(1,272,915)	(1,272,915)	(1,272,915)	(1,272,915)	(1,272,915)
Net liability	7,209,200	7,138,310	7,313,551	7,411,342	6,999,574	7,476,092	7,107,969	7,234,676	7,242,249	7,306,096	7,134,562
% Change in net liability	0.00%	-0.99%	1.43%	2.73%	-2.99%	3.57%	-1.42%	0.35%	0.46%	1.33%	-1.05%

Summary	Base	VIR +1%	VIR -1%	Expense +10%	Expense -10%	Expense Inflation +2%	Expense Inflation -2%	Lapse +5%	Lapse -5%	Mortality +5%	Mortality -5%
Individual	4,501,357	4,430,467	4,605,708	4,703,499	4,291,731	4,768,249	4,400,126	4,526,833	4,534,406	4,598,253	4,426,719
Group	2,707,843	2,707,843	2,707,843	2,707,843	2,707,843	2,707,843	2,707,843	2,707,843	2,707,843	2,707,843	2,707,843
Net liability	7,209,200	7,138,310	7,313,551	7,411,342	6,999,574	7,476,092	7,107,969	7,234,676	7,242,249	7,306,096	7,134,562
% change in liability	0.00%	-0.99%	1.43%	2.73%	-2.99%	3.57%	-1.42%	0.35%	0.46%	1.33%	-1.05%

SENSITIVITY OF LIABILITIES TO CHANGES IN LONG TERM VALUATION ASSUMPTIONS FOR THE 31 DECEMBER 2023 VALUATION (IFRS17 RESTATED)

N'000	Base	VIR +1%	VIR -1%	Expense +10%	Expense -10%	Expense Inflation +2%	Expense Inflation -2%	Lapse +5%	Lapse -5%	Mortality +5%	Mortality -5%
Individual Life BEL	2,531	2,444,585	2,481,479	2,609,870	2,212,646	2,487,628	2,439,174	2,451,964	2,473,855	2,540,509	2,389,491
CSM	1,138	1,131,535	1,134,421	1,137,527	1,128,525	1,134,024	1,131,163	1,132,695	1,133,211	1,139,006	1,126,945
Individual Life Risk Adjustment	100	96,845	98,307	103,393	87,657	98,550	96,631	97,137	98,005	100,645	94,662
Group Life - LRC	1,311	1,311,402	1,311,402	1,311,402	1,311,402	1,311,402	1,311,402	1,311,402	1,311,402	1,311,402	1,311,402
Group Life - LIC	2,622	2,622,338	2,622,338	2,622,338	2,622,338	2,622,338	2,622,338	2,622,338	2,622,338	2,622,338	2,622,338
Loss Component	360	359,745	359,745	359,745	359,745	359,745	359,745	359,745	359,745	359,745	359,745
Group Life Risk Adjustment	125	124,987	124,987	124,987	124,987	124,987	124,987	124,987	124,987	124,987	124,987
Gross liability	8,188	8,091,437	8,132,679	8,269,262	7,847,300	8,138,674	9,855,294	8,100,268	8,123,543	8,198,632	8,029,570
Reinsurance	-1,276	(1,276,431)	(1,276,431)	(1,276,431)	(1,276,431)	(1,276,431)	(1,276,431)	(1,276,431)	(1,276,431)	(1,276,431)	(1,276,431)
Net liability	6,911	6,815,006	6,856,248	6,992,831	6,570,869	6,862,243	6,809,009	6,823,837	6,847,112	6,922,201	6,753,139
% Change in net liability	0%	-1%	-1%	1%	-5%	-1%	-2%	-1%	-1%	0%	-2%

Summary	Base	VIR +1%	VIR -1%	Expense +10%	Expense -10%	Expense Inflation +2%	Expense Inflation -2%	Lapse +5%	Lapse -5%	Mortality +5%	Mortality -5%
Individual	4,129	4,032,710	4,073,952	4,210,535	3,788,573	4,079,947	4,026,713	4,041,541	4,064,816	4,139,905	3,970,843
Group	2,782	2,782,296	2,782,296	2,782,296	2,782,296	2,782,296	2,782,296	2,782,296	2,782,296	2,782,296	2,782,296
Net liability	6,911	6,815,006	6,856,248	6,992,831	6,570,869	6,862,243	6,809,009	6,823,837	6,847,112	6,922,201	6,753,139
% change in liability	0.00%	-1%	-1%	1%	-5%	-1%	-2%	-1%	-1%	0%	-2%

3 FINANCIAL RISK MANAGEMENT

(a) Introduction and overview

The Group is exposed to a range of financial risks through its financial instruments, insurance assets and insurance liabilities. The key financial risk is that in the long term its investments proceeds are not sufficient to fund the obligations arising from its insurance and investment contracts. The most important components of the financial risks are:

- Market risk
- Credit risk
- Liquidity risk

3.1 MARKET RISK

Market risk is the risk of loss in On-or Off-balance sheet positions, as a result of adverse movement in foreign exchange rate, interest rate, and equity or commodity prices. The identification, management, control, measurement and reporting of market risk are aligned towards the sub-risk categories namely:

- Price risk
- Foreign exchange risk
- Interest-rate risk

3.1.1 PRICE RISK

The Group's management of price risk is guided by the following limits:

- Investment quality and limit analysis
- Stop loss limit analysis
- Stock to total loss limit analysis

Investment quality and limit analysis

Management Underwriting & Investment Committee establishes and approves a list of eligible listed and unlisted stocks aligned with investment approval/dealer limits as approved by the Board through its Board Finance and Investment Committee.

The approved stop loss limit below shows the percentage of stock positions that can be sold given a position of events: a given percentage loss and absolute loss amounts. For example, a combination of 20% loss and ₦10 million loss would require the Company to sell down 25% of the position.

Stop loss limit analysis

Market capitalizations, liquidity and market volatiles are criteria used to classify certain eligible stocks. These are in categories A, B and C. Stop loss limits (which depict the volume of loss the Group is willing to accept) are ascribed to each stock category. Periodic reviews and reassessments are undertaken on the performance of the stocks. The stop loss limits on categories of stocks as approved by Management Underwriting & Investment Committee are depicted below:

CLASS	STOP LOSS LIMIT	CHARATERISTICS
A	25%	Very liquid, high market capitalisation, low market volatility
B	23%	Very liquid, moderate market capitalisation, low market volatility
C	20%	Liquid, moderate market capitalisation, low market volatility

Maximum losses permissible in Naira	Percentage losses		
	15%	20%	25%
₦10,000,000	0.0%	25%	50%
₦15,000,000	25%	50%	75%
₦20,000,000	50%	75%	100%

The Group's Enterprise Risk Management (ERM) function monitors compliance of the Investment arm to these limits and reports to Management on a weekly basis.

A summary of the Group's Stop Loss Limit position on trading equities is as follows:

December 2024

Amounts in thousands of Naira

STOP LOSS LIMIT ANALYSIS ON GROUP'S QUOTED SECURITY PORTFOLIO

SECTOR OF STOCK	COST PRICE	MARKET PRICE	STOCK CLASS	% GAIN/ LOSS	BENCHMARK	EXCEPTION
Banking and other financial institutions	325,702	476,732	A	46%	25%	NO
Building materials	29,619	70,292	A	137%	25%	NO
Consumer goods	58,513	22,161	C	-62%	20%	NO
Insurance	88,751	54,383	A	-39%	25%	NO
Oil and gas	4,244	59,048	C	1291%	20%	NO
Real estate	19,500	19,449	C	0%	20%	NO
Telecommunications						
Total	526,329	702,065				

2

December 2024

Amounts in thousands of Naira

STOP LOSS LIMIT ANALYSIS ON COMPANY'S QUOTED SECURITY

SECTOR OF STOCK	COST PRICE	MARKET PRICE	STOCK CLASS	% GAIN/ LOSS	BENCHMARK	EXCEPTION
Banking and other financial institutions	202,275	274,285	A	36%	25%	NO
Building materials	29,619	70,292	A	137%	25%	NO
Consumer goods	58,513	22,160	C	-62%	20%	NO
Insurance	88,751	54,384	A	-39%	25%	NO
Premium received in advance	4,244	59,048	C	1291%	20%	NO
Real estate	19,500	19,449	C	0%	20%	NO
Telecommunications	-	-				NO
Total	402,901	499,618				

December 2023

Amounts in thousands of Naira

STOP LOSS LIMIT ANALYSIS ON COMPANY'S QUOTED SECURITY

SECTOR OF STOCK	COST PRICE	MARKET PRICE	STOCK CLASS	% GAIN/ LOSS	BENCHMARK	EXCEPTION
Banking and other financial institutions	142,063	300,771	A	39%	25%	NO
Building materials	15,117	17,382	A	18%	25%	NO
Consumer goods	54,229	100,926	C	30%	20%	NO
Insurance	4,000	9,431	A	34%	25%	NO
Oil and gas	55,250	76,735	C	-28%	20%	NO
Real estate	47,850	19,499	C	-31%	20%	NO
Telecommunications						
Total	318,509	524,744				

December 2023

Amounts in thousands of Naira

STOP LOSS LIMIT ANALYSIS ON COMPANY'S QUOTED SECURITY

SECTOR OF STOCK	COST PRICE	MARKET PRICE	STOCK CLASS	% GAIN/ LOSS	BENCHMARK	EXCEPTION
Banking and other financial institutions	82,726	173,024	A	109%	25%	NO
Building materials	15,117	17,382	A	15%	25%	NO
Consumer goods	54,229	100,925	C	86%	20%	NO
Insurance	4,000	9,432	A	136%	25%	NO
Oil and gas	55,250	76,735	C	39%	20%	NO
Real estate	47,850	19,499	C	-59%	20%	NO
Telecommunications				0%		NO
Total	259,172	396,997				

The Group manages its exposure to price risk through adherence to stop loss limits and investment in eligible stocks as approved by the Board. Potential losses and exception as seen in the schedule above were within the Group's stated risk appetite.

The Group further reduces its exposure to price risk with relatively low investment in quoted equities. The position held on quoted equities by the Company and Group is less than 2% of its investment portfolio mitigating the effect of price volatilities.

Stock to Total Limit Analysis

Considering the volatility of stocks (typically quoted stocks), the Group monitors the contribution of stocks within each sector to the total stocks holding in a portfolio. The objective of the analysis is to evaluate the Company's concentration on stocks within each sector and ultimately exposure to market volatility if the price of any of the stocks should drastically plummet.

A summary of the Group's stock to total limit position on equities is as follows:

STOCK TO TOTAL LIMIT ON GROUP'S INVESTMENT EQUITY SECURITY

SECTOR OF STOCK	DEC 2024	DEC 2024	DEC 2023	DEC 2023
	GROUP	GROUP	GROUP	GROUP
	MARKET PRICE	% of Total	MARKET PRICE	% of Total
Banking and other financial institutions	476,732	68%	300,771	57%
Building materials	70,292	10%	17,382	3%
Consumer goods	22,161	3%	100,926	19%
Insurance	54,383	8%	9,431	2%
Oil and gas	59,048	8%	76,735	15%
Real estate	19,449	3%	19,499	4%
Telecommunications				
Total	702,065		524,744	

STOCK TO TOTAL LIMIT ON COMPANY'S INVESTMENT EQUITY SECURITY

SECTOR OF STOCK	DEC 2024	DEC 2024	DEC 2023	DEC 2023
	PARENT	PARENT	PARENT	PARENT
	MARKET PRICE	%	MARKET PRICE	%
Banking and other financial institutions	274,285	55%	173,024	44%
Building materials	70,292	14%	17,382	4%
Consumer goods	22,160	4%	100,925	25%
Insurance	54,384	11%	9,432	2%
Oil and gas	59,048	12%	76,735	19%
Real estate	19,449	4%	19,499	5%
Telecommunications				
Total	499,618		396,997	

December 2024

PRICE RISK SENSITIVITY

Group	Gross amount	Increase by 13.5%	Increase by 20%	Decrease by 13.5%	Decrease by 20%
Investment securities					
Government & corporate bonds	88,768,771	11,983,784	17,753,754	(11,983,784)	(17,753,754)
Treasury bills	6,624,238	894,272	1,324,848	(894,272)	(1,324,848)
Equity securities	702,065	94,779	140,413	(94,779)	(140,413)
Investment funds	2,336,396	315,413	467,279	(315,413)	(467,279)
Financial assets designated at fair value	2,500,958	337,629	500,192	(337,629)	(500,192)
Impact on profit after tax	100,932,428	9,538,114	14,130,540	(9,538,114)	(14,130,540)

Parent	Gross amount	Increase by 13.5%	Increase by 20%	Decrease by 13.5%	Decrease by 20%
Investment securities					
Government & corporate bonds	66,494,441	8,976,750	13,298,888	(8,976,750)	(13,298,888)
Treasury bills	6,497,840	877,208	1,299,568	(877,208)	(1,299,568)
Equity securities	499,618	67,448	99,924	(67,448)	(99,924)
Investment funds	1,702,846	229,884	340,569	(229,884)	(340,569)
Financial assets designated at fair value	2,500,958	337,629	500,192	(337,629)	(500,192)
Impact on profit after tax	77,695,703	10,488,920	15,539,141	(10,488,920)	(15,539,141)
Impact on profit after tax	54,386,992	7,342,244	10,877,398	(7,342,244)	(10,877,398)

December 2023

PRICE RISK SENSITIVITY

Group	Gross amount	Increase by 13.5%	Increase by 20%	Decrease by 13.5%	Decrease by 20%
Investment securities					
Government & corporate bonds	38,339,052	5,175,772	7,667,810	(5,175,772)	(7,667,810)
Treasury bills	1,555,681	210,017	311,136	(210,017)	(311,136)
Other Investment Securities at amortised Costs	2,237,525	302,066	447,505	(302,066)	(447,505)
Equity securities	524,744	70,840	104,949	(70,840)	(104,949)
Investment funds	10,531,515	1,421,755	2,106,303	(1,421,755)	(2,106,303)
Financial assets designated at fair value	2,496,669	337,050	499,334	(337,050)	(499,334)
Impact on profit before tax		7,517,500	11,137,037	(7,517,500)	(11,137,037)
Impact on profit after tax		5,262,250	7,795,926	(5,262,250)	(7,795,926)

Parent	Gross amount	Increase by 13.5%	Increase by 20%	Decrease by 13.5%	Decrease by 20%
Investment securities					
Government & corporate bonds	33,898,851	4,576,345	6,779,770	(4,576,345)	(6,779,770)
Treasury bills	1,473,651	198,943	294,730	(198,943)	(294,730)
Other Investment Securities at amortised Costs	2,237,525	302,066	447,505	(302,066)	(447,505)
Equity securities	396,997	53,595	79,399	(53,595)	(79,399)
Investment funds	8,092,843	1,092,534	1,618,569	(1,092,534)	(1,618,569)
Financial assets designated at fair value	2,496,669	337,050	499,334	(337,050)	(499,334)
Impact on profit before tax		6,560,533	9,719,307	(6,560,533)	(9,719,307)

4.1.2 FOREIGN EXCHANGE RISK

AXA Mansard Insurance Group is exposed to foreign exchange currency risk primarily through undertaking certain transactions denominated in foreign currency. The Group is exposed to foreign currency risk through its investment in bank balances, fixed deposits and bonds denominated in foreign currencies.

The carrying amounts of the Group's foreign currency denominated assets and liabilities at end of the year are as follows:

Group	31 December 2024			31 December 2023		
	USD	EUR	GBP	USD	EUR	GBP
Cash and cash equivalents	11,656,846	7,418	654	10,507,545	307,396	35,886
Financial assets	58,237,304	310,062	-	1,662,437	-	-
Borrowings	8,904,094	-	-	5,257,670	-	-

Parent	31 December 2024			31 December 2023		
	USD	EUR	GBP	USD	EUR	GBP
Cash and cash equivalents	11,395,282	3,295	559	8,638,915	307,396	36
Financial assets	41,989,289	310,062	-	1,494,948	-	-

Foreign currency changes are monitored by the investment committee and holdings are adjusted when there is a deviation from the investment policy. The Group further manages its exposure to foreign risk exchange using sensitivity analysis to assess potential changes in the value of foreign exchange positions and impact of such changes on the Group's investment income. At the year end, the foreign currency investments held in the portfolio were on unquoted equity, bonds, treasury bills and cash and cash equivalents. APD Limited manages the Group's investment property and the rental payments are in USD per the tenancy agreement.

The following table details the effect of foreign exchange risk on the profit as at 31 December 2024:

31 December 2024

FOREIGN EXCHANGE SENSITIVITY

Group	Increase by 10%	Increase by 15%	Decrease by 10%	Decrease by 15%
Investment securities exposed to foreign exchange risk				
Cash and cash equivalents	1,166,492	1,749,738	(1,166,492)	(1,749,738)
<i>Investment securities</i>				
Fair value through OCI	890,409	1,335,614	(5,854,737)	(8,782,105)
Financial liabilities exposed to foreign exchange risk				
Borrowings	11	(1,335,614)	890,409	1,335,614
Effect on profit before tax	1,166,503	414,124	(276,082)	(414,124)
Taxation @ 30%	349,951	124,237	(82,825)	(124,237)
Effect on profit after tax	816,552	289,887	(193,258)	(289,887)
Effect on other components of equity -OCI	267,123	400,684	(1,756,421)	(2,634,631)

Parent	Increase by 10%	Increase by 15%	Decrease by 10%	Decrease by 15%
Investment securities exposed to foreign exchange risk				
Cash and cash equivalents	1,139,914	1,709,871	(1,139,914)	(1,709,871)
<i>Investment securities</i>				
FDs above 90days at AMC	184,598	276,896	(184,598)	(276,896)
Fair value through OCI	4,045,338	6,068,006	(4,045,338)	(6,068,006)
Effect on profit before tax	1,324,511	1,986,767	(1,324,511)	(1,986,767)
Taxation @ 30%	397,353	596,030	(397,353)	(596,030)
Effect on profit after tax	927,158	1,390,737	(927,158)	(1,390,737)
Effect on other components of equity -OCI	1,213,601	1,820,402	(1,213,601)	(1,820,402)

31 December 2023

FOREIGN EXCHANGE SENSITIVITY

Group	Increase by 10%	Increase by 15%	Decrease by 10%	Decrease by 15%
Investment securities exposed to foreign exchange risk				
Cash and cash equivalents	1,627,624	1,085,083	(1,085,083)	(1,627,624)
<i>Investment securities</i>				
Fair value through OCI	249,365	166,244	(166,244)	(249,365)
Financial liabilities exposed to foreign exchange risk				
Borrowings	(788,650)	(525,767)	525,767	788,650
Effect on profit before tax	838,974	559,316	(559,316)	(838,974)
Taxation @ 30%	251,692	167,795	(167,795)	(251,692)
Effect on profit after tax	587,282	391,521	(391,521)	(587,282)
Effect on other components of equity -OCI	74,810	49,873	(49,873)	(74,810)

Parent	Increase by 10%	Increase by 15%	Decrease by 10%	Decrease by 15%
Investment securities exposed to foreign exchange risk				
Cash and cash equivalents	1,341,952	894,635	(894,635)	(1,341,952)
<i>Investment securities</i>				
Fair value through OCI	224,242	149,495	(149,495)	(224,242)
Effect on profit before tax	1,341,952	894,635	(894,635)	(1,341,952)
Taxation @ 30%	402,586	268,390	(268,390)	(402,586)
Effect on profit after tax	939,366	626,244	(626,244)	(939,366)
Effect on other components of equity -OCI	67,273	44,848	(44,848)	(67,273)

The method used to arrive at the possible risk of foreign exchange rate was based on statistical analysis. The statistical analysis has been based on main currencies movement for the last five years. This information is then revised and adjusted for reasonableness under the current economic circumstances.

4.1.3 INTEREST-RATE RISK

The Group is moderately exposed to interest-rate risk through its conservative investment approach with high investment in fixed income and money market instruments which have fixed interest rates rather than floating rates. Interest rate risk also exists in policies that carry investment guarantees on early surrender or at maturity, where claim values can become higher than the value of backing assets as a result of rises or falls in interest rates.

A significant portion of the Group's assets relate to its capital rather than liabilities, the value of its interest rate based assets exceeds its interest rate based liabilities. As a result, the Company's investment income will move with fixed interest rates over the medium to long-term with short-term interest rate fluctuations creating unrealized fair value gains or losses in other comprehensive income.

The Group's major exposure to interest-rate sensitive liabilities arises from investment-linked products which accounts for a small portion of its business which are linked to the CBN Monetary Policy Rates (MPR). The fluctuations in interest rates cannot significantly impact our statement of financial position as interest-rate sensitive liabilities are quite small compared with assets.

Interest rate risk is managed principally through monitoring interest rate gaps and sensitivity analysis across all investment portfolios.

The table below, however, details the maturity profile of the interest rate sensitivity analysis of AXA Mansard Insurance Plc. as at 31 December 2023, holding all other variables constant and assuming that all interest rates are floating and move in line with prevailing interest rates. Based on historical data, 100 and 500 basis points changes are deemed to be reasonably possible and are used when reporting interest rate risk.

31 December 2024

GROUP	Non interest bearing	1-3 months	3-6 months	6-12 months	> 12 months	Total
	Interest earning assets					
Cash and cash equivalents		20,056,892	-	-	-	20,056,892
Government & corporate bonds	-	-	-	-	88,768,771	88,768,771
Tenored deposits with initial maturity of 90 days and above	-		1,864,192		-	1,864,192
Treasury bills	-	5,689,873	422,086	512,279		6,624,238
Equity securities	702,065	-	-	-	-	702,065
Investment funds	2,336,396	-	-	-		2,336,396
Financial assets designated at fair value	2,500,958	-	-	-		2,500,958
Loans and receivables	1,846,913	-	-	-	-	1,846,913
Statutory deposit	500,000		-	-		500,000
	7,886,332	25,746,764	2,286,278	512,279	88,768,771	125,200,425

Interest bearing liabilities

Investment contract liabilities						
– At amortised cost	-	-	-		10,287,523	10,287,523
– Liabilities designated at fair value	-	-	-	-	2,500,958	2,500,958
Borrowings	-	-	-	-		-
	-	-	-	-	12,788,481	12,788,481
Gap		25,746,764	2,286,278	512,279	75,980,290	112,411,944

Cumulative gap - Sensitivity analysis

	25,746,764	2,286,278	2,798,557	78,778,847	
Increase by 100bp	257,468	22,863	5,123	759,803	1,124,119
Increase by 500bp	1,287,338	114,314	25,614	3,799,015	5,620,597
Decrease by 100bp	(257,468)	(22,863)	(5,123)	(759,803)	(1,124,119)
Decrease by 500bp	(1,287,338)	(114,314)	(25,614)	(3,799,015)	(5,620,597)

31 December 2024

PARENT	Non interest bearing	1-3 months	3-6 months	6-12 months	> 12 months	Total
	Interest earning assets					
Cash and cash equivalents		17,310,395	-	-	-	17,310,395
Government & corporate bonds	-	-	-		66,494,441	66,494,441
Tenored deposits with initial maturity of 90 days and above	-		1,864,192	-	-	1,864,192
Treasury bills	-	5,663,656	484,312	349,872	-	6,497,839
Equity securities	499,618	-	-	-	-	499,618
Investment funds	1,702,846	-	-	-		1,702,846
Financial assets designated at fair value	2,500,958	-	-	-		2,500,958
Loans and receivables	1,789,206	-	-	-	-	1,789,206
Statutory deposit	500,000		-	-		500,000
	6,992,628	22,974,051	2,348,504	349,872	66,494,441	99,159,495

Interest bearing liabilities

Investment contract liabilities						
– At amortised cost	-				10,287,523	10,287,523
– Liabilities designated at fair value	-	-	-	-	2,500,958	2,500,958
	-	-	-	-	12,788,481	12,788,481
Gap		22,974,051	2,348,504	349,872	53,705,960	86,371,014

Cumulative gap - Sensitivity analysis

	22,974,051	2,348,504	2,698,375	56,404,335	
Increase by 100bp	229,741	23,485	3,499	537,060	863,710
Increase by 500bp	1,148,703	117,425	17,494	2,685,298	4,318,551
Decrease by 100bp	(229,741)	(23,485)	(3,499)	(537,060)	(863,710)
Decrease by 500bp	(1,148,703)	(117,425)	(17,494)	(2,685,298)	(4,318,551)

31 December 2023

GROUP	Non interest bearing	1-3 months	3-6 months	6-12 months	> 12 months	Total
	Interest earning assets					
Cash and cash equivalents	17,923,579	8,249,743	-	-	-	26,173,322
Government & corporate bonds	-	-	-	-	38,339,052	38,339,052
Tenored deposits with initial maturity of 90 days and above	-	-	-	-	2,237,525	2,237,525
Treasury bills	-	-	-	-	1,555,681	1,555,681
Equity securities	524,744	-	-	-	-	524,744
Investment funds	-	-	-	1,209,930	9,321,585	10,531,515
Financial assets designated at fair value	-	-	-	-	2,496,669	2,496,669
Loans and receivables	4,369,661	-	-	-	-	4,369,661
Statutory deposit	-	-	-	-	500,000	500,000
Total interest earning assets	22,817,984	8,249,743	-	1,209,930	54,450,512	86,728,169
Interest bearing liabilities						
Investment contract liabilities						
– At amortised cost	-	860,800	830,921	1,209,032	6,812,299	9,713,052
– Liabilities designated at fair value	-	-	-	-	2,496,669	2,496,669
Borrowings	-	-	-	-	5,257,670	5,257,670
Total interest bearing liabilities		860,800	830,921	1,209,032	14,566,638	17,467,391
Gap		7,388,943	(830,921)	898	39,883,874	69,260,778
Cumulative gap - Sensitivity analysis						
Increase by 100bp		7,388,943	(830,921)	(830,023)	39,053,851	
Increase by 500bp		73,889	(8,309)	9	398,839	692,608
Decrease by 100bp		369,447	(41,546)	45	1,994,194	3,463,039
Decrease by 500bp		(73,889)	8,309	(9)	(398,839)	(692,608)
		(369,447)	41,546	(45)	(1,994,194)	(3,463,039)

31 December 2023

PARENT	Non interest bearing	1-3 months	3-6 months	6-12 months	> 12 months	Total
	Interest earning assets					
Cash and cash equivalents	12,406,669	6,614,200	-	-	-	19,020,869
Government & corporate bonds	-	-	-	4,009,278	29,889,573	33,898,851
Tenored deposits with initial maturity of 90 days and above	-	-	-	-	-	2,237,525
Treasury bills	-	-	-	1,473,651	-	1,473,651
Equity securities	396,997	-	-	-	396,997	396,997
Investment funds	-	-	-	-	8,092,843	8,092,843
Financial assets designated at fair value	-	-	-	-	2,496,669	2,496,669
Loans and receivables	5,264,846	-	-	-	-	5,264,846
Statutory deposit	-	-	-	-	500,000	500,000
Total interest earning assets	18,068,512	6,614,200	-	5,482,929	41,376,082	73,382,251
Interest bearing liabilities						
Investment contract liabilities						
– At amortised cost	-	860,800	830,921	1,209,032	6,812,299	9,713,052
– Liabilities designated at fair value	-	-	-	-	2,496,669	2,496,669
Total interest bearing liabilities	-	860,800	830,921	1,209,032	9,308,968	12,209,721
Gap		5,753,400	(830,921)	4,273,897	32,067,114	61,172,530
Cumulative gap - Sensitivity analysis						
Increase by 100bp		5,753,400	(830,921)	3,442,976	35,510,090	
Increase by 500bp		57,534	(8,309)	42,739	320,671	611,725
Decrease by 100bp		287,670	(41,546)	213,695	1,603,356	3,058,627
Decrease by 500bp		(57,534)	8,309	(42,739)	(320,671)	(611,725)
		(287,670)	41,546	(213,695)	(1,603,356)	(3,058,627)

4.2 NON-FINANCIAL ASSET EXPOSED TO PRICE RISK

The Group is exposed to property risk through its investment in property. AXA Mansard Insurance Group manages such risk by monitoring the contribution of property to its portfolio.

GROUP'S EXPOSURE TO PROPERTY PRICE RISK

Instrument	Dec-24	Dec-24	Dec-23	Dec-23
	Amount	% Exposure	Amount	% Exposure
Property	31,769,053	100.00%	20,874,577	100.00%
		0.00%		0.00%
	31,769,053		20,874,577	

4.3 CREDIT RISK

AXA Mansard Insurance Group is exposed to risk relating to its investment securities (bonds, treasury bills, fixed deposits and loan receivables. Its receivables comprise trade receivables from customers, reinsurers and coinsurers recoverable and other receivables.

Collateral held and other credit enhancements, and their financial effect

The group does not hold collateral or any other enhancements against any of its receivables as at 31 December 2024.

Trade receivables

The Group has placed more responsiveness on effective management of credit risk exposure that relates to trade receivables. In general, the regulator has laid great emphasis on "No Premium, No Cover" and this has positively changed the phase of credit management within the industry. The Group defines credit risk as the risk of counterparty's failure to meet its contractual obligations. Credit risk arises from insurance cover granted to parties with payment instruments or payments plan issued by stating or implying the terms of contractual agreement.

The Group has placed stringent measures to guard against credit default. Credit risk exposure operates from the level of brokered transactions with little emphasis placed on direct business. The Company's credit risk exposure to brokered business is very low as the Company requires brokers to provide payment within 30 days after which impairment trigger is identified and the receivable is assessed for impairment.

Sources of credit risk:

· Direct default risk: risk that the Group will not receive the cash flows or assets to which it is entitled because a party with which the Group has a bilateral contract defaults on one or more obligations.

- Downgrade Risk: risk that changes in the possibility of a future default by an obligor will adversely affect the present value of the contract with the obligor today.
- Settlement Risk: risk arising from the lag between the value and settlement dates of securities transactions.

Management of credit risk due to trade receivables

The Company constantly reviews brokers' contribution to ensure that adequate attention is paid to high premium contributing brokers.

The Group credit risk is constantly reviewed and approved during the Management Underwriting & Investment Committee (MUIC) meeting. There is also a Criticized Assets Committee (CAC) which is responsible for the assessment and continued review of the Company's premium debt and direct appropriate actions in respect of delinquent ones. It also ensured that adequate provisions are taken in line with IAS 39. Other credit risk management measures include:

- Formulating credit policies with strategic business units, underwriters, brokers, covering brokers grading, reporting, assessment, legal procedures and compliance with regulatory and statutory bodies.
- Identification of credit risk drivers within the Group in order to coordinate and monitor the probability of default that could have an unfortunate impact.
- Developing and monitoring credit limits. The Group is responsible for setting credit limits through grading in order to categorize risk exposures according to the degree of financial loss and the level of priority expected from management.
- Assessment of credit risk. All first-hand assessment and review of credit exposures in excess of credit limits, prior to granting insurance cover are subject to review process and approval given during MUIC meeting.
- Continuous reviewing of compliance and processes in order to maintain credit risk exposure within acceptable parameters.

Impairment model

Premium debtors are measured at amortized cost, less provision for impaired receivables. Under IFRS, an asset is impaired if the carrying amount is greater than the recoverable amount. The standard favours the use of the incurred loss model in estimating the impairment of its receivables.

By the provisions of IFRS 9, the impairment of the premium debtors is to be assessed at two different levels, individually or collectively. However, based on NAICOM's "No Premium No Cover" guidelines which state that "all insurance covers shall be provided on a strict 'no premium no cover' basis", only cover for which payment has been received shall be booked. However, brokers have a 30 day period to make payments from the date of the credit notes. The Company uses the aging of receivables as the major parameter in calculating impairment.

Below is the analysis of the group's maximum exposure to credit risk at the year end.

		Group	Group	Parent	Parent
Maximum exposure to credit risk		Carrying amount	Carrying amount	Carrying amount	Carrying amount
<i>In thousands of Naira</i>	Notes	Dec 2024	Dec 2023	Dec 2024	Dec 2023
Cash and cash equivalents	8	20,056,892	26,173,322	17,310,395	19,020,869
Financial assets fair valued through profit or loss (less equity security)	9.1	2,336,396	10,531,515	1,702,846	8,092,843
Financial assets at fair value through OCI	9.2	95,393,009	39,894,733	72,992,281	35,372,502
Other Investment Securities at amortised Costs	9.4	1,864,192	2,237,525	1,864,192	2,237,525
Financial assets designated at fair value	9.3	2,500,958	2,496,669	2,500,958	2,496,669
Loans and receivable	13	1,846,913	4,369,661	1,789,206	5,264,846
Trade receivable	11	6,691,718	5,528,269	434,409	375,945
Reinsurance contract assets (less prepaid reinsurance, reserves and IBNR)		9,181,191	21,343,581	8,665,518	7,041,633
Other receivable (less prepayment)	12	2,313,107	2,942,650	66,474	1,024,095
Statutory deposit	19	500,000	500,000	500,000	500,000
		142,684,376	116,017,925	107,826,278	81,426,927

The Group's investment policy puts limits on the Fixed Income and Money Market instruments including portfolio composition limits, issuer type limits, aggregate issuer limits and corporate sector limits.

The Group's investment portfolio is exposed to credit risk through its fixed income and money market instruments.

The Group's exposure to credit risk is low as Government sector (government bonds and treasury bills) accounted for largest part 66% (2023: 43%) of the investment as at 31 December 2024.

The Group further manages its exposure to credit risk through counterparty risk via established limits as approved by the Board. These limits are determined based on credit ratings of the counterparty amongst other factors. All fixed income investments are measured for performance on a quarterly basis and monitored by management on a monthly basis.

Exposures to credit risks is managed through counterparty risks using instituted limits as approved the MUIC. These limits are based on counter party credit ratings amongst other factors.

Amount arising from ECL on financial assets

Loss allowance

The following tables show reconciliations from the opening balance to the closing balance of the loss allowance by class of financial instrument. Transfers due to changes in credit risk are determined in accordance with the accounting policy.

<i>In thousands of Naira</i>	Group		Parent	
	Dec 2024	Dec 2023	Dec 2024	Dec 2023
	Stage 1	Stage 1	Stage 1	Stage 1
Government bonds at FVOCI				
Balance at 1 January	(76,804)	(1,371)	(27,034)	(14,371)
Net measurement of loss allowance	50,172	(75,433)	2,176	(12,663)
Balance at 31 December	(26,632)	(76,804)	(24,858)	(27,034)

<i>In thousands of Naira</i>	Group		Parent	
	Dec 2024	Dec 2023	Dec 2024	Dec 2023
	Stage 1	Stage 1	Stage 1	Stage 1
Corporate bonds at FVOCI				
Balance at 1 January	(563,229)	(10,055)	(198,250)	(105,386)
Net measurement of loss allowance	366,346	(553,174)	13,609	(92,864)
Balance at 31 December	(196,883)	(563,229)	(184,641)	(198,250)

	Group		Parent	
	Dec 2024	Dec 2023	Dec 2024	Dec 2023
	Stage 1	Stage 1	Stage 1	Stage 1
<i>In thousands of Naira</i>				
Treasury bills at FVOCI				
Balance at 1 January	11,659	606	11,659	576
Net measurement of loss allowance	(12,660)	11,053	(12,887)	11,083
Balance at 31 December	(1,001)	11,659	(1,228)	11,659

Group	Dec 2024				Dec 2023			
	stage 1	stage 2	stage 3	total	stage 1	stage 2	stage 3	total
Premium receivables								
Balance as at 1 January 2024	772,741			772,741	427,604	-	-	427,604
Transfer to stage 1	-	-	-	-	-	-	-	-
Transfer to stage 2	-	-	-	-	-	-	-	-
Transfer to stage 3	-	-	-	-	-	-	-	-
Net measurement of loss allowance	(10,251)	-	-	(10,251)	345,137	-	-	345,137
Balance at 31 December	762,490	-	-	762,490	772,741	-	-	772,741

Parent	Dec 2024				Dec 2023			
	stage 1	stage 2	stage 3	total	stage 1	stage 2	stage 3	total
Premium receivables								
Balance as at 1 January 2024	169,542			169,542	184,867			184,867
Transfer to stage 1	-	-	-	-	-	-	-	-
Transfer to stage 2	-	-	-	-	-	-	-	-
Transfer to stage 3	-	-	-	-	-	-	-	-
Net measurement of loss allowance	(10,251)	-	-	(10,251)	(15,325)	-	-	-15,325
Balance at 31 December	159,291	-	-	159,291	169,542	-	-	169,542

Group and parent	Dec 2024				Dec 2023			
	stage 1	stage 2	stage 3	total	stage 1	stage 2	stage 3	total
Coinsureance receivables								
Balance as at 1 January 2024	-	-	-	-	-	-	-	-
Transfer to stage 1	-	-	-	-	-	-	-	-
Transfer to stage 2	-	-	-	-	-	-	-	-
Transfer to stage 3	-	-	-	-	-	-	-	-
Net measurement of loss allowance	-	-	158,832	158,832	-	-	-	-
Balance at 31 December	-	-	158,832	158,832	-	-	-	-

Group	Dec 2024				Dec 2023			
	stage 1	stage 2	stage 3	total	stage 1	stage 2	stage 3	total
Other receivables								
Balance as at 1 January 2024	351,351	-	-	351,351	142,182	-	-	142,182
Transfer to stage 1	-	-	-	-	-	-	-	-
Transfer to stage 2	-	-	-	-	-	-	-	-
Transfer to stage 3	-	-	-	-	-	-	-	-
Net measurement of loss allowance	-	-	735,914	735,914	209,169	-	-	209,169
Balance at 31 December	351,351	-	735,914	1,087,265	351,351	-	-	351,351

Parent Other receivables	Dec 2024				Dec 2023			
	stage 1	stage 2	stage 3	total	stage 1	stage 2	stage 3	total
Balance as at 1 January 2024	135,155	-	-	135,155	135,155	-	-	135,155
Transfer to stage 1	-	-	-	-	-	-	-	-
Transfer to stage 2	-	-	-	-	-	-	-	-
Transfer to stage 3	-	-	-	-	-	-	-	-
Net measurement of loss allowance	-	-	-	-	-	-	-	-
Balance at 31 December	135,155	-	-	135,155	135,155	-	-	135,155

4.3.1 CREDIT QUALITY

Except for staff loans included in loans and receivables, other receivables and trade receivables, all financial assets are neither past due nor impaired. The credit quality of the assets are as analysed below:

Group

31 December 2024

	Unrated	A/A-	AA	B/B+	BB-	BBB/CCC	TOTAL
		High credit quality	Very strong	Strong financial security	Substantive	Doubtful	
<i>In thousands of Nigerian Naira</i>							
Cash and cash equivalents	-			-	20,056,892	-	20,056,892
Financial assets fair valued through profit or loss (less equity security)	-	-	-	-	2,336,396	-	2,336,396
Financial assets at fair value through OCI				-	94,477,104	915,905	95,393,009
Financial assets designated at fair value			-	-	2,500,958	-	2,500,958
Loans and receivables	1,846,913	-	-	-	-	-	1,846,913
Trade receivable	6,691,718	-	-	-	-	-	6,691,718
Reinsurance contract assets (less prepaid reinsurance, reserves and IBNR)	9,181,191	-	-	-	-	-	9,181,191
Other receivable (less prepayment)	2,313,107	-	-	-	-	-	2,313,107
Statutory deposit	-	-	-	500,000	-	-	500,000
	20,032,929	-	-	500,000	119,371,350	915,905	140,820,185

Parent

31 December 2023

	Unrated	A/A-	AA	B/B+	BB-	BBB/CCC	TOTAL
		High credit quality	Very strong	Strong financial security	Substantive	Doubtful	
<i>In thousands of Nigerian Naira</i>							
Cash and cash equivalents	-	3,826,912	3,126,728	16,931,171	2,293,423	-	26,178,234
Financial assets fair valued through profit or loss (less equity security)	-	-	-	11,056,259	-	-	11,056,259
Financial assets at fair value through OCI			368,326	39,033,897	492,510	-	39,894,733
Other Investment Securities at amortised Costs		2,237,525					2,237,525
Financial assets designated at fair value	1,428,791	609,372	162,092	244,622	51,792	-	2,496,669
loans and receivables at amortized cost	4,369,661	-	-	-	-	-	4,369,661
Trade receivable	5,528,269	-	-	-	-	-	5,528,269
Reinsurance contract assets (less prepaid reinsurance, reserves and IBNR)	21,343,581	-	-	-	-	-	21,343,581
Other receivable (less prepayment)	2,942,650	-	-	-	-	-	2,942,650
Statutory deposit	-	-	-	500,000	-	-	500,000
	35,612,952	6,673,809	3,657,146	67,765,949	2,837,725	-	116,547,581

Parent

31 December 2024

	Unrated	A/A-	AA	B/B+	BB-	BBB/CCC	TOTAL
		High credit quality	Very strong	Strong financial security	Substantive	Doubtful	
<i>In thousands of Nigerian Naira</i>							
Cash and cash equivalents	-				17,310,395	-	17,310,395
Financial assets fair valued through profit or loss (less equity security)	-	-	-		1,702,846	-	1,702,846
Financial assets at FVTOCI					72,199,931	792,350	72,992,281
Financial assets designated at fair value					2,500,958	-	2,500,958
Loans and receivables	1,789,206	-	-	-	-	-	1,789,206
Trade receivables	434,409	-	-	-	-	-	434,409
Reinsurance assets (less prepaid reinsurance and IBNR)	8,665,518	-	-	-	-	-	8,665,518
Other receivables (less prepayment)	66,474	-	-	-	-	-	66,474
Statutory deposit	-	-	-		500,000.00	-	500,000
	10,955,607	-	-	-	94,214,130	792,350	105,962,087

Parent

31 December 2023

	Unrated	A/A-	AA	B/B+	BB-	BBB/CCC	TOTAL
		High credit quality	Very strong	Strong financial security	Substantive	Doubtful	
<i>In thousands of Nigerian Naira</i>							
Cash and cash equivalents	-	3,102,832	2,810,828	12,413,476	693,733	-	19,020,869
Financial assets fair valued through profit or loss	-	-	-	8,489,840	-	-	8,489,840
Financial assets at fair value through OCI	198,180	2,983,192	102,092	31,719,008	370,030	-	35,372,502
Other Investment Securities at amortised Costs				2,237,502			2,237,502
Financial assets designated at fair value	1,130,721	587,621	192,781	542,517	43,029	-	2,496,669
loans and receivables at amortized cost	5,264,846	-	-	-	-	-	5,264,846
Trade receivable	375,945	-	-	-	-	-	375,945
Reinsurance contract assets (less prepaid reinsurance, reserves and IBNR)	20,181,134	-	-	-	-	-	20,181,134
Other receivable (less prepayment)	1,024,095	-	-	-	-	-	1,024,095
Statutory deposit	-	-	-	500,000	-	-	500,000
	28,174,921	6,673,645	3,105,701	55,902,343	1,106,792	-	94,963,402

Global Corporate Rating (GCR)'s Rating Symbols and Definitions Summary

AAA	Extremely strong financial security characteristics and is the highest FSR assigned by GCR.
AA	Has very strong financial security characteristics, differing only slightly from those rated higher.
A	Has strong financial security characteristics, but is somewhat more likely to be affected by adverse business conditions than assurers with higher ratings.
BBB	Has good financial security characteristics, but is much more likely to be affected by adverse business conditions than assurers with higher ratings.
BB	Has vulnerable financial security characteristics, which might outweigh its strengths. The ability of these companies to discharge obligations is not well safeguarded in the future.
B	Possessing substantial risk that obligations will not be paid when due. Judged to be speculative to a high degree.

Trade receivable and reinsurance assets (claims receivable) subject to credit risk are further assessed below:

<i>in thousands of Naira</i>	Group		Parent	
	Dec 2024	Dec 2023	Dec 2024	Dec 2023
Premium receivables	7,247,974	6,022,264	387,466	266,741
Co-insurance receivable	365,066	278,746	365,066	278,746
Reinsurers' share of outstanding claims	5,549,951	7,014,970	5,549,951	7,014,970
Recoverables from reinsurers on claims paid	4,733,770	1,442,762	4,232,388	1,587,516
Total	17,896,761	14,758,742	10,534,871	9,147,973
Receivables (net of impairment)	16,975,439	13,986,001	10,216,748	8,978,431
Stage 1	921,322	772,741	318,123	169,542
Gross total	17,896,761	14,758,742	10,534,871	9,147,973
Impairment allowance	(921,322)	(772,741)	(318,123)	(169,542)
Carrying amount	16,975,439	13,986,001	10,216,748	8,978,431

Loans & receivables and other receivables subject to credit risk are further assessed below:

<i>Neither due nor impaired in thousands of Naira</i>	Group		Parent	
	Dec 2024	Dec 2023	Dec 2024	Dec 2023
Other receivable (less prepayment)	2,313,107	2,942,650	66,474	1,024,095
Loans and receivable at amortised costs	1,846,913	4,369,661	1,789,206	5,264,846
Total	4,160,020	7,312,311	1,855,680	6,288,941
Receivables (net of impairment)	5,247,285	7,663,662	1,990,835	6,424,097
Stage 1	1,087,265	351,351	135,155	135,156
Gross total	6,334,550	8,015,013	2,125,990	6,559,253
Impairment allowance	(1,087,265)	(351,351)	(135,155)	(135,156)
Carrying amount	5,247,285	7,663,662	1,990,835	6,424,097

Credit quality

Credit Rating

Credit rating under the new dispensation of No Premium, No Cover policy has taken a different turn. We continually review credit notes issued by brokers and adequately follow-up to ensure prompt payments as stated.

Internally, the Company categorizes brokers and reinsurers into grade A, B, C, D and E on the basis of previous premium contribution, future prospect and recommendation. The rating determines the outstanding credit limit of the broker. The credit limit of brokers is as follows:

CATEGORIZATION	CREDIT LIMIT	CREDIT PERIOD
Grade A	No credit limit	Exposure of 20 million for a max. of 60 days
Grade B	Outstanding credit limit not exceeding ₦50 million	Exposure of 5 million for a max. of 60 days
Grade C	Outstanding credit limit not exceeding ₦25 million	Exposure of 2.5 million for a max. of 60 days
Grade C2	Outstanding credit limit not exceeding ₦10 million	Any exposure after 45 days
Grade D	Outstanding credit limit not exceeding ₦0.5 million	Any exposure after 45 days
Grade E	Zero Credit	Cash only

The Group's categorization of Trade and Reinsurance receivable (less prepaid reinsurance and IBNR) as at 31 December 2024 is as follows:

<i>in thousands of Naira</i>	Group		Parent	
	Dec 2024	Dec 2023	Dec 2024	Dec 2023
Trade receivable	6,691,718	5,528,269	434,409	375,945
Reinsurance receivable	9,181,191	21,343,581	8,665,518	20,181,134
Total	15,872,909	26,871,850	9,099,927	20,557,079

Group

31 December 2024

Category	A	B	C	D	TOTAL
Insurance brokers	7,029,088	-	27,155	191,731	7,247,974
Insurance companies	365,066	-	-	-	365,066
Reinsurance companies	9,181,191	-	-	-	9,181,191
Policy holders	-	-	-	-	-
	16,575,345	-	27,155	191,731	16,794,231
Impairment	(740,567)	-	(2,857)	(20,170)	(762,490)
Collective impairment	-	-	-	-	-
Net carrying amount	15,834,777	-	24,298	171,561	16,031,741

Group

31 December 2023

Category	A	B	C	D	TOTAL
Insurance brokers	47,855	-	27,155	191,731	266,741
Insurance companies	278,746	-	-	-	278,746
Reinsurance companies	21,343,581	-	-	-	21,343,581
Policy holders	-	4,982,782	-	-	4,982,782
	21,670,182	4,982,782	27,155	191,731	26,871,850
ECL allowance	(623,159)	(143,287)	(781)	(5,514)	(772,741)
Net carrying amount	21,047,023	4,839,495	26,374	186,217	26,099,109

Parent

31 December 2024

Category	A	B	C	D	TOTAL
Insurance brokers	168,580	-	27,155	191,731	387,466
Insurance companies	365,066	-	-	-	365,066
Reinsurance companies	8,665,518	-	-	-	8,665,518
Policy holders	-	-	-	-	-
	9,199,164	-	27,155	191,731	9,418,050
ECL allowance	-	-	-	(159,291)	(159,291)
Net carrying amount	9,199,164	-	27,155	32,440	9,258,759

Parent

31 December 2023

Category	A	B	C	D	TOTAL
Insurance brokers	47,855	-	27,155	191,731	266,741
Insurance companies	278,746	-	-	-	278,746
Reinsurance companies	20,181,134	-	-	-	20,181,134
Policy holders	-	-	-	-	-
	20,507,735	-	27,155	191,731	20,726,621
Impairment	-	-	-	(169,542)	(169,542)
Collective impairment	-	-	-	-	-
Net carrying amount	20,507,735	-	27,155	22,189	20,557,079

4.3.2 CONCENTRATION OF CREDIT RISK

The Group monitors concentration of credit risk by sector.

31 December 2024

GROUP

Concentration of credit risk	Financial institutions	Real estate	Public sector	Whole-sale and retail trade	Corporate	Total
Cash and cash equivalents	20,056,892	-	-	-	-	20,056,892
Financial assets fair valued through profit or loss	2,813,078	19,500	-	-	205,883	3,038,461
Financial assets at fair value through OCI	8,011,276	-	86,430,542	-	951,191	95,393,009
Other Investment Securities at amortised Costs	1,864,192	-	-	-	-	1,864,192
Financial assets designated at fair value	2,500,958	-	-	-	-	2,500,958
Loans and receivables	-	-	-	1,846,913	-	1,846,913
Trade receivables	-	-	-	6,691,718	-	6,691,718
Reinsurance contract assets	-	-	-	19,837,967	-	19,837,967
Other receivables	-	-	-	4,514,704	-	4,514,704
Statutory deposit	-	-	500,000	-	-	500,000
Total	35,246,396	19,500	86,930,542	32,891,302	1,157,074	156,244,814

31 December 2024

PARENT

Concentration of credit risk	Financial institutions	Real estate	Public sector	Whole-sale and retail trade	Corporate	Total
Cash and cash equivalents	17,310,395	-	-	-	-	17,310,395
Financial assets fair valued through profit or loss	1,977,080	19,500	-	-	205,883	2,202,463
Financial assets at fair value through OCI	4,553,389	-	67,487,650	-	951,191	72,992,230
Other Investment Securities at amortised Costs	1,864,192	-	-	-	-	1,864,192
Financial assets designated at fair value	2,500,958	-	-	-	-	2,500,958
Loans and receivables	-	-	-	-	-	-
Trade receivables	-	-	-	1,789,206	-	1,789,206
Reinsurance contract assets	-	-	-	18,266,144	-	18,266,144
Other receivables	-	-	-	1,729,323	-	1,729,323
Statutory deposit	-	-	500,000	-	-	500,000
Total	28,206,014	19,500	67,987,650	21,784,673	1,157,074	119,154,910

GROUP

31 December 2023

Concentration of credit risk	Financial institutions	Real estate	Public sector	Whole-sale and retail trade	Individuals	Total
Cash and cash equivalents	26,173,322	-	-	-	-	26,173,322
Financial assets fair valued through profit or loss	11,056,259	-	-	-	-	11,056,259
Financial assets at FVTOCI	1,555,681	-	38,339,052	-	-	39,894,733
Other Investment Securities at amortised Costs			2,237,525			2,237,525
Financial assets designated at fair value	2,496,669	-	-	-	-	2,496,669
Loans and receivables	4,369,661	-	-	-	-	4,369,661
Trade receivables	-	-	-	-	-	-
Reinsurance assets	-	-	-	17,512,870	-	17,512,870
Other receivables	-	-	-	4,515,984	-	4,515,984
Statutory deposit	-	-	500,000	-	-	500,000
Total	45,651,592	-	41,076,577	22,028,854	-	108,757,023

PARENT

31 December 2023

Concentration of credit risk	Financial institutions	Real estate	Public sector	Whole-sale and retail trade	Individuals	Total
Cash and cash equivalents	19,020,869	-	-	-	-	19,020,869
Financial assets fair valued through profit or loss	-	-	8,489,840	-	-	8,489,840
Financial assets at FVTOCI	1,473,651	-	33,898,851	-	-	35,372,502
Other Investment Securities at amortised Costs			2,237,525			2,237,525
Financial assets designated at fair value	2,496,669	-	-	-	-	2,496,669
Loans and receivables	5,264,846	-	-	-	-	5,264,846
Trade receivables	375,945	-	-	-	-	375,945
Reinsurance assets	-	-	-	16,770,219	-	16,770,219
Other receivables	-	-	-	1,786,882	-	1,786,882
Statutory deposit	-	-	500,000	-	-	500,000
Total	28,631,980	-	45,126,216	18,557,101	-	92,315,297

4.3.3 OFFSETTING FINANCIAL ASSETS AND FINANCIAL LIABILITIES

The disclosures set out in the tables below include financial assets and financial liabilities that are subject to an enforceable master netting arrangement or similar agreement that covers similar financial instruments, irrespective of whether they are offset in the statement of financial position.

Similar financial assets and liabilities include trade receivables and payables.

None of these agreements met the criteria for offsetting in the statement of financial position. Reinsurance payable and receivables create for the parties to the agreement a right of set-off of recognised amounts that is enforceable only following predetermined events as stipulated within the treaty agreements. Also, under the 'IFRS 4 - Insurance contract' requirements, reinsurance assets and liabilities are disclosed gross. Receivables and payables from insurance companies and insurance brokers or agents allow for a net settlement by the counterparties when both elect to settle on a net basis. Each party to the agreement will have the option to settle all such amounts on a net basis in the event of default of the other party. An event of default includes a failure by a party to make payment when due. At the point of payment, the offsetting agreement is used to settle on a net basis with the Counterparty.

Financial assets subject to offsetting, enforceable master netting arrangements and similar agreements

GROUP

31 December 2024

				Related amounts not offset in the statement of financial position		
	Gross amount of recognised financial asset	Gross amount of financial liabilities offset in the statement of financial position	Net amounts of financial assets presented in the statement of financial position	Financial instruments not offset in the statement of financial position	Cash collateral received	Net amount
<i>In thousands of Nigerian Naira</i>						
Trade receivables	6,691,718	-	6,691,718	-	-	6,691,718
Reinsurance contract assets	9,181,191	-	9,181,191	-	-	9,181,191
Total	15,872,909	-	15,872,909	-	-	15,872,909

Financial liabilities subject to offsetting, enforceable master netting arrangements and similar agreements

				Related amounts not offset in the statement of financial position		
	Gross amount of recognised financial liability	Gross amount of financial assets offset in the statement of financial position	Net amounts of financial liabilities presented in the statement of financial position	Financial instruments not offset in the statement of financial position	Cash collateral received	Net amount
<i>In thousands of Nigerian Naira</i>						
Trade payables	12,716,537	-	12,716,537	-	-	12,716,537
Other Insurance liabilities	4,173,307	-	4,173,307	-	-	4,173,307
Total	16,889,844	-	16,889,844	-	-	16,889,844

PARENT

31 December 2024

				Related amounts not offset in the statement of financial position		
	Gross amount of recognised financial asset	Gross amount of financial liabilities offset in the statement of financial position	Net amounts of financial assets presented in the statement of financial position	Financial instruments not offset in the statement of financial position	Cash collateral received	Net amount
<i>In thousands of Nigerian Naira</i>						
Trade receivables	434,409	-	434,409	-	-	434,409
Reinsurance contract assets	8,665,518	-	8,665,518	-	-	8,665,518
Total	9,099,927	-	9,099,927	-	-	9,099,927

Financial liabilities subject to offsetting, enforceable master netting arrangements and similar agreements

				Related amounts not offset in the statement of financial position		
	Gross amount of recognised financial liability	Gross amount of financial assets offset in the statement of financial position	Net amounts of financial liabilities presented in the statement of financial position	Financial instruments not offset in the statement of financial position	Cash collateral received	Net amount
<i>In thousands of Nigerian Naira</i>						
Trade payables	12,716,537	-	12,716,537	-	-	12,716,537
Other Insurance liabilities	3,674,922	-	3,674,922	-	-	3,674,922
Total	16,391,459	-	16,391,459	-	-	16,391,459

GROUP

31 December 2023

31 December 2023				Related amounts not offset in the statement of financial position		
	Gross amount of recognised financial asset	Gross amount of financial liabilities offset in the statement of financial position	Net amounts of financial assets presented in the statement of financial position	Financial instruments not offset in the statement of financial position	Cash collateral received	Net amount
<i>In thousands of Nigerian Naira</i>						
Trade receivables	5,528,269	-	5,528,269	-	-	5,528,269
Reinsurance contract assets	17,512,870	-	17,512,870	-	-	17,512,870
Total	23,041,139	-	23,041,139	-	-	23,041,139

Financial liabilities subject to offsetting, enforceable master netting arrangements and similar agreements

				Related amounts not offset in the statement of financial position		
	Gross amount of recognised financial liability	Gross amount of financial assets offset in the statement of financial position	Net amounts of financial liabilities presented in the statement of financial of position	Financial instruments not offset in the statement of financial position	Cash collateral received	Net amount
<i>In thousands of Nigerian Naira</i>						
Trade payables	10,773,177	-	10,773,177	-	-	10,773,177
Other Insurance liabilities	3,036,931	-	3,036,931	-	-	3,036,931
Total	13,810,108	-	13,810,108	-	-	13,810,108

PARENT

31 December 2023

31 December 2023				Related amounts not offset in the statement of financial position		
	Gross amount of recognised financial asset	Gross amount of financial liabilities offset in the statement of financial position	Net amounts of financial assets presented in the statement of financial position	Financial instruments not offset in the statement of financial position	Cash collateral received	Net amount
<i>In thousands of Nigerian Naira</i>						
Trade receivables	375,945	-	375,945	-	-	375,945
Reinsurance contract assets	16,770,219	-	16,770,219	-	-	16,770,219
Total	17,146,164	-	17,146,164	-	-	17,146,164

Financial liabilities subject to offsetting, enforceable master netting arrangements and similar agreements

				Related amounts not offset in the statement of financial position		
	Gross amount of recognised financial liability	Gross amount of financial assets offset in the statement of financial position	Net amounts of financial liabilities presented in the statement of financial of position	Financial instruments (including non cash collateral	Cash collateral received	Net amount
<i>In thousands of Nigerian Naira</i>						
Trade payables	10,773,177	-	10,773,177	-	-	10,773,177
Other Insurance liabilities	2,041,199	-	2,041,199	-	-	2,041,199
Total	12,814,376	-	12,814,376	-	-	12,814,376

The gross amount of financial assets and financial liabilities and their net amounts disclosed in the above tables have been measured in the statement of financial position on the following bases:

Trade receivables and payables	Amortised cost
Reinsurance receivables and payables	Amortised cost

4.4 LIQUIDITY RISK

Liquidity risk is the risk that financial resources may not be available to meet maturing obligations at a reasonable cost. The Group mitigates this risk by monitoring liquidity and expected outflows. The Group's current liabilities arise as claims are made and/or clients request for termination of their investment-linked products. It also arises from other normal business activities across the subsidiaries within the group. The Group has no material commitments for capital expenditures and there is no need for such expenditures in the normal course of business. Claims payments are funded by current operating cash flow including investment income.

The Company's investment policy requires that a minimum of 35% of the Company's life and non-life portfolio be held in liquid money market instruments and highlighting the availability of liquid marketable securities sufficient to meet its liabilities as at when due. The money market instruments include cash, treasury bills and term deposits with an original maturity of less than 90 days.

The limits are monitored and reported on a weekly and monthly basis to ensure that exposure of the Group's investment portfolio to this risk is properly managed.

Below is a summary of undiscounted contractual cashflows of financial assets matched with financial liabilities.

31 December 2024 GROUP	Carrying amount	Gross total	1-3 months	3-6 months	6-12 months	1-5 years	> 5years
Cash and cash equivalents	20,056,892	20,690,442	20,690,442	-	-	-	-
Financial assets at FVTPLC	2,336,396	2,336,396	-	-	2,336,396	-	-
Financial assets at FVTOCI	95,393,009	101,310,053	5,786,000	530,000	430,000	39,681,722	54,882,331
Other Investment Securities at amortised Cost	1,864,192	1,864,192	-	-	1,864,192	-	-
Financial assets designated at fair value	2,500,958	2,500,958	2,500,958	-	-	-	-
Loans and receivables	1,846,913	1,846,913	1,846,913	-	-	-	-
Trade receivables	6,691,718	6,691,718	6,691,718	-	-	-	-
Reinsurance assets (less prepaid reinsurance, IBNR & Reserves)	9,181,191	9,181,191	-	-	9,181,191	-	-
Other receivables (less prepayment)	2,313,107	2,313,107	2,313,107	-	-	-	-
Total financial assets	142,184,376	148,734,970	39,829,138	530,000	13,811,779	39,681,722	54,882,331
<i>Investment contract liabilities:</i>							
- At amortised cost	10,287,523	10,287,523	8,719,303	-	1,568,220	-	-
- Liabilities designated at fair value	2,500,958	2,500,958	2,500,958	-	-	-	-
Borrowings	8,904,094	8,904,094	2,337,325	2,540,781	2,540,781	1,485,208	-
Trade payables	12,716,537	12,716,537	12,716,537	-	-	-	-
Other liabilities (less deferred income)	5,025,308	5,025,308	5,025,308	-	-	-	-
Total financial liabilities	39,434,420	39,434,420	31,299,431	2,540,781	4,109,001	1,485,208	-
Net financial assets/ (liabilities)	102,749,956	109,300,550	8,529,707	(2,010,781)	9,702,778	38,196,514	54,882,331
Insurance contract liabilities	62,625,709	62,625,709	25,588,338	21,695,428	2,628,632	5,282,111	7,431,200
Net policyholders' assets/(liabilities)	40,124,247	46,674,841	(17,058,631)	(23,706,209)	7,074,146	32,914,403	47,451,131

The Group manages its cashflows in a way to ensure that net cash outflow positions through rental inflows and advance payments on service charge.

31 December 2024 PARENT	Carrying amount	Gross total	1-3 months	3-6 months	6-12 months	1-5 years	> 5years
Cash and cash equivalents	17,310,395	17,512,573	17,512,573	-	-	-	-
Financial assets at FVTPLC	1,702,846	1,702,846	-	-	1,702,846	-	-
Financial assets at FVTOCI	72,992,281	78,909,325	5,786,000	530,000	430,000	33,764,678	38,398,647
Other Investment Securities at amortised Cost	1,864,192				1,864,192		
Financial assets designated at fair value (less equity security)	2,500,958	2,500,958	2,500,958	-	-	-	-
Loans and receivables	1,789,206	350,238	350,238	-	-	-	-
Trade receivables	434,409	434,409	434,409	-	-	-	-
Reinsurance assets (less prepaid reinsurance, IBNR and reserves)	8,665,518	8,665,518	-	-	8,665,518	-	-
Other receivables (less prepayment)	66,474	1,399,774	1,399,774	-	-	-	-
Total financial assets	107,326,279	111,475,642	27,983,953	530,000	12,662,556	33,764,678	38,398,647
<i>Insurance contract liabilities</i>							
Investment contract liabilities:							
- At amortised cost	10,287,523	10,287,523	8,719,303	-	1,568,220	-	-
- Liabilities designated at fair value	2,500,958	2,500,958	2,500,958	-	-	-	-
Trade payables	12,716,537	12,716,537	12,716,537	-	-	-	-
Other liabilities (less deferred income)	3,367,830	3,367,830	3,367,830	-	-	-	-
Total financial liabilities	28,872,848	28,872,848	27,304,628	-	1,568,220	-	-
Net financial assets/ (liabilities)	78,453,431	82,602,794	679,325	530,000	11,094,336	33,764,678	38,398,647
Insurance contract liabilities	37,144,114	37,144,114	20,588,338	1,213,833	2,628,632	5,282,111	7,431,200
Net policyholders' assets/(liabilities)	41,309,318	45,458,680	(19,909,013)	(683,833)	8,465,704	28,482,567	30,967,447
31 December 2023 GROUP	Carrying amount	Gross total	1-3 months	3-6 months	6-12 months	1-5 years	> 5years
Cash and cash equivalents	26,173,322	26,173,322	-	-	-	-	-
Financial assets at FVTPLC	10,531,515	10,531,515	-	-	10,531,515	-	-
Financial assets at FVTOCI	39,894,733	39,894,733	189,028	2,082,671	581,982	21,782,992	15,258,060
Other Investment Securities at amortised Cost	2,237,525	2,237,525	2,237,525				
Financial assets designated at fair value	2,496,669	2,496,669	2,496,669	-	-	-	-
Loans and receivables	4,369,661	4,369,661	4,369,661	-	-	-	-
Trade receivables	5,528,269	5,528,269	5,528,269	-	-	-	-
Reinsurance assets (less prepaid reinsurance, IBNR & Reserves)	21,343,581	21,343,581	-	-	21,343,581	-	-
Other receivables (less prepayment)	2,942,650	2,942,650	2,942,650	-	-	-	-
Total financial assets	115,517,924	115,517,925	17,763,802	2,082,671	32,457,078	21,782,992	15,258,060
<i>Investment contract liabilities:</i>							
- At amortised cost	9,713,052	9,713,052	8,232,404	-	1,480,648	-	-
- Liabilities designated at fair value	2,496,669	2,496,669	2,496,669	-	-	-	-
Borrowings	5,257,670	5,257,670	1,380,138	1,583,594	2,179,343	114,594	-
Trade payables (less premium received in advance)	10,773,177	10,773,177	10,773,177	-	-	-	-
Other liabilities (less deferred income)	4,334,469	4,334,469	4,334,469	-	-	-	-
Total financial liabilities	32,575,037	32,575,037	27,216,857	1,583,594	3,659,991	114,594	-
Net financial assets/ (liabilities)	82,942,888	82,942,888	(9,453,055)	499,077	28,797,087	21,668,398	15,258,060
Insurance contract liabilities	50,656,633	50,656,633	21,481,151	13,833,539	2,628,632	5,282,111	7,431,200
Net policyholders' assets/(liabilities)	32,286,255	32,286,255	(30,934,206)	(13,334,463)	26,168,455	16,386,287	7,826,860

31 December 2023 PARENT	Carrying amount	Gross total	1-3 months	3-6 months	6-12 months	1-5 years	> 5years
Cash and cash equivalents	19,020,869	19,020,869	19,020,869	-	-	-	-
Financial assets at FVTPL	8,092,843	2,490,288	-	-	-	-	2,490,288
Financial assets at FVTOCI	35,372,502	36,600,181	189,028	2,082,671	581,982	20,588,440	13,158,060
Other Investment Securities at amortised Cost	2,237,525	2,237,525	2,237,525	-	-	-	-
Financial assets designated at fair value	2,496,669	2,496,669	2,496,669	-	-	-	-
Loans and receivables	5,264,846	5,965,323	350,238	-	5,615,084	-	-
Trade receivables	375,945	375,945	375,945	-	-	-	-
Reinsurance assets (less prepaid reinsurance, IBNR and reserves)	20,181,134	20,181,134	-	-	20,181,134	-	-
Other receivables (less prepayment)	1,024,095	1,024,095	1,024,095	-	-	-	-
Total financial assets	94,066,428	90,392,029	25,694,369	2,082,671	26,378,200	20,588,440	15,648,348
Insurance contract liabilities							
Investment contract liabilities:							
- At amortised cost	9,713,052	9,713,052	8,232,404	-	1,480,648	-	-
- Liabilities designated at fair value	2,496,669	2,496,669	2,496,669	-	-	-	-
Trade payables (less premium received in advance)	10,773,177	10,773,177	10,773,177	-	-	-	-
Other liabilities (less deferred income)	3,067,669	3,067,669	3,067,669	-	-	-	-
Total financial liabilities	26,050,567	26,050,567	24,569,919	-	1,480,648	-	-
Net financial assets/ (liabilities)	68,015,861	64,341,462	1,124,450	2,082,671	24,897,552	20,588,440	15,648,348
Insurance contract liabilities	33,036,927	33,036,927	16,481,151	1,213,833	2,628,632	5,282,111	7,431,200
Net policyholders' assets/(liabilities)	34,978,934	31,304,535	(15,356,701)	868,838	22,268,920	15,306,329	8,217,148

4.3 CAPITAL MANAGEMENT

The Group's policy is to maintain a strong capital base to maintain investor, creditor and market confidence and to sustain the future development of the business. The impact of the level of capital on shareholders' return is also recognised and the Group recognises the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position. The Group and its individually regulated operations have complied with all externally imposed capital requirements.

Management uses regulatory capital ratios to monitor its capital base. The allocation of capital between specific operations and activities is, to a large extent, driven by optimisation of the return achieved on the capital allocated. The amount of capital allocated to each operation or activity is based primarily on the regulatory capital, but in some cases the regulatory requirements do not fully reflect the varying degree of risk associated with different activities. In such cases, the capital requirements may be flexed to reflect differing risk profiles, subject to the overall level of capital to support a particular operation or activity not falling below the minimum required for regulatory purposes. The process of allocating capital to specific operations and activities is undertaken independently of those responsible for the operation by Group Risk and Group Credit, and is subject to review by the Group Credit Committee or the Group Asset and Liability Management Committee (ALCO), as appropriate. The Group ensures it maintains the minimum required capital at all times throughout the year. The Regulatory capital for the non-life businesses is determined as the solvency margin. The table below summarises the minimum required capital across the Group and the regulatory capital held against each of them.

In thousands of Naira	Group		Company	
	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Regulatory capital held	47,114,278	36,748,669	30,753,346	28,223,712
Minimum regulatory capital	5,550,000	5,550,000	5,000,000	5,000,000

The Group has different requirements depending on the specific operations which it engages in. The four main businesses are Insurance, Health Insurance, Asset management (fund manager) and Property development.

The insurance business is divided into the life and non life business. The life business has a regulatory minimum capital of ₦2 billion while the Non life business has a regulatory minimum capital base of ₦3 billion. The asset management business has a minimum capital base of ₦150 million, as a fund manager. These three businesses met and exceeded these minimum requirements as at 31 December 2024 as indicated below:

	Health maintenance organisation	Life insurance business	Non life insurance business	Asset management business
<i>In thousands of Naira</i>	31-Dec-24	31-Dec-24	31-Dec-24	31-Dec-24
Regulatory capital held	12,298,572	3,126,600	27,626,745	2,388,248
Minimum regulatory capital	400,000	2,000,000	3,000,000	150,000

Although maximisation of the return on risk-adjusted capital is the principal basis used in determining how capital is allocated within the Group to particular operations or activities, it is not the sole basis used for decision making. Account is also taken of synergies with other operations and activities, the availability of management and other resources, and the fit of the activity with the Group's longer-term strategic objectives. The Group's policies in respect of capital management and allocation are reviewed regularly by the board of directors.

Insurance industry regulator measures the financial strength of insurance companies using the capital adequacy requirements for composite companies. This test compares insurers' capital against the risk profile. The regulator indicated that insurers should produce a minimum solvency margin of 15% which is calculated as 15% of net premium or the minimum paid up share capital whichever is higher. The regulator has the authority to request more extensive reporting and can place restrictions on the Parent's operations if the Parent falls below this requirement if deemed necessary. Over the years, the Parent Company has consistently exceeded this minimum.

The Solvency Margin for the parent as at 31 December 2024 is as follows:

(All amounts in thousands of Naira)

	31-Dec-24			31-Dec-23		
	TOTAL	ADMISSIBLE	INADMISSIBLE	TOTAL	ADMISSIBLE	INADMISSIBLE
ASSETS						
Cash and cash equivalents	17,310,395	12,618,863	4,691,532	19,020,869	11,914,668	7,106,201
Treasury Bills	6,497,840	6,497,840	-	1,473,651	1,473,651	-
Placements in Financial Institutions	1,864,192	1,864,192	-	2,237,525	2,237,525	-
Government Bonds	61,259,606	61,259,606	-	29,866,222	29,866,222	-
Corporate Bonds & Debentures - Quoted	5,234,835	5,234,835	-	4,032,630	4,032,630	-
Corporate Bonds & Debentures - Unquoted	-	-	-	-	-	-
Quoted Shares	443,652	443,652	-	341,031	341,031	-
Unquoted Shares	55,966	-	55,966	55,966	55,966	-
Other Assets - Financial assets designated at fair value	2,500,958	2,500,958	-	2,496,669	2,496,669	-
Mortgage Loans	272,200	272,200	-	-	-	-
Loans to Policyholders	-	-	-	-	-	-
Loans to staff	451,127	451,127	-	170,935	170,935	-
Other Assets - Investment Funds	1,702,846	1,702,846	-	8,092,843	8,092,843	-
Other loans and Invested Assets	1,065,879	-	1,065,879	5,093,911	-	5,093,911
Premiums Receivables	434,409	228,175	206,234	375,945	97,199	278,746
Other receivables & Prepayment	1,729,323	360,793	1,368,530	1,786,882	211,430	1,786,882
Reinsurance contract assets	18,266,144	17,816,658	449,486	16,770,219	16,770,221	-
Insurance Contract Assets	-	-	-	-	-	-
Investments in Associates	-	-	-	-	-	-
Investment in subsidiaries	1,652,000	1,652,000	-	1,652,000	1,652,000	-
Investment in Jointly Control Entities	-	-	-	-	-	-
Investment Properties/Land & Buildings	894,258	894,258	-	907,401	907,401	-
Non Current Assets held for sales	-	-	-	-	-	-
Property and equipment excluding Land & Building	2,670,381	2,670,381	-	2,325,080	2,325,080	-
Other Assets - Intangible assets	936,352	936,352	-	898,846	898,846	-
Statutory deposit	500,000	500,000	-	500,000	500,000	-
Other Assets - Right-of-use asset	374,552	-	374,552	1,106,768	-	1,106,768
TOTAL ASSETS	126,116,914	117,904,736	8,212,178	99,205,392	84,044,316	15,372,508

	31-Dec-24			31-Dec-23		
	TOTAL	ADMISSIBLE	INADMISSIBLE	TOTAL	ADMISSIBLE	INADMISSIBLE
LIABILITIES						
Insurance contract liabilities	37,144,114	37,144,114	-	33,036,927	33,036,927	-
Investment contract liabilities:						
– At amortised cost	10,287,523	10,287,523	-	9,713,052	9,713,052	-
– Liabilities designated at fair value	2,500,958	2,500,958	-	2,496,669	2,496,669	-
Other Insurance liabilities	3,674,922	3,674,922	-	2,041,199	2,041,199	-
Other technical liabilities	24,536,167	24,536,167	-	8,813,122	8,813,122	-
Provision and Other Payables	16,084,367	16,084,367	-	13,840,846	13,840,846	-
Other Financial Liabilities	-	-	-	-	-	-
Borrowing	-	-	-	-	-	-
Retirement Benefit Obligation	-	-	-	-	-	-
Deposits for Shares	-	-	-	-	-	-
Tax Payable	1,135,518	1,135,518	-	1,039,866	1,039,866	-
TOTAL LIABILITIES	95,363,569	95,363,569	-	70,981,681	70,981,681	-
Available Solvency Margin (Total Admissible Assets minus Admissible Liabilities)		22,541,167			13,062,635	
The higher of 15% of Net premium income and minimum paid up capital		5,317,308			5,000,000	
Solvency Ratio		424%			261%	

5. MEASUREMENT OF FINANCIAL ASSETS AND LIABILITIES

5.1. ACCOUNTING CLASSIFICATION MEASUREMENT BASIS AND FAIR VALUE

The table below set out the group's classification of each class of financial instruments and liabilities and their fair value

Group 31 Dec 2024						
<i>In thousands of Nigerian Naira</i>	Notes	Amortised cost	Fair value through profit or loss	Fair value through other comprehensive income	Carrying amount	Fair value
Cash and cash equivalents	8	20,056,892	-	-	20,056,892	20,056,892
Investment securities:						
- Fair value through profit or loss	9.1	-	3,038,461	-	3,038,461	3,038,461
- Fair value through OCI	9.2	-	-	95,393,009	95,393,009	95,393,009
Investment contract assets at fair value through profit or loss	9.3	-	2,500,958	-	2,500,958	2,500,958
Loans and receivables	13	1,846,913	-	-	1,846,913	1,846,913
Trade receivables	11	6,691,718	-	-	6,691,718	6,691,718
Reinsurance receivables (excluding prepaid re-insurance, IBNR & Reserves)	10a (i)	9,181,191	-	-	9,181,191	9,181,191
Other receivables (excl. prepayment)	12	2,313,107	-	-	2,313,107	2,313,107
Statutory deposit	19	500,000	-	-	500,000	500,000
		40,589,821	5,539,419	95,393,009	141,522,249	141,522,249
Investment contracts:						
– Designated at fair value	21.2	-	2,500,958	-	2,500,958	2,500,958
– At amortised cost	21.1	10,287,523	-	-	10,287,523	10,287,523
Borrowing	25	8,904,094	-	-	8,904,094	8,904,094
Trade payables	21	12,716,537	-	-	12,716,537	12,716,537
Other liabilities (excluding deferred income)	22	5,025,308	-	-	5,025,308	5,025,308
		36,933,462	2,500,958	-	39,434,420	39,434,420

Parent 31 Dec 2024						
<i>In thousands of Nigerian Naira</i>	Notes	Amortised cost	Fair value through profit or loss	Fair value through other comprehensive income	Carrying amount	Fair value
Cash and cash equivalents	8	17,310,395	-	-	17,310,395	17,310,395
Investment securities:						
- Fair value through profit or loss	9.1	-	2,202,464	-	2,202,464	2,202,464
- Fair value through OCI	9.2	-	-	72,992,281	72,992,281	72,992,281
-Other investment securities at amortised cost	9.4	1,864,192	-	-	1,864,192	1,864,192
Investment contract assets at fair value through profit or loss	9.3	-	2,500,958	-	2,500,958	2,500,958
Trade receivables	10	434,409	-	-	434,409	434,409
Loans and receivables	14	1,789,206	-	-	1,789,206	1,789,206
Reinsurance receivables (excluding prepaid re-insurance)	10a (i)	8,665,518	-	-	8,665,518	8,665,518
Other receivables (excl. prepayment)	12	66,474	-	-	66,474	66,474
Statutory deposit	19	500,000	-	-	500,000	500,000
		30,630,193	4,703,422	72,992,281	14,190,826	108,325,897
Investment contracts:						
- Designated at fair value	21.2	-	2,500,958	-	2,500,958	2,500,958
- At amortised cost	21.1	10,287,523	-	-	10,287,523	10,287,523
Trade payables	21	12,716,537	-	-	12,716,537	12,716,537
Other liabilities (excluding deferred income and advance premium)	22	3,367,830	-	-	3,367,830	3,367,830
		26,371,890	2,500,958	-	28,872,848	28,872,848
Group 31 Dec 2023	Notes	Amortised cost	Fair value through profit or loss	Fair value through other comprehensive income	Carrying amount	Fair value
<i>In thousands of Nigerian Naira</i>						
Cash and cash equivalents	8	13,469,877	-	-	13,469,877	13,469,877
Investment securities:						
- Fair value through profit or loss	9.1	-	3,386,475	-	3,386,475	3,386,475
- Fair value through OCI	9.2	-	-	40,078,903	40,078,903	40,078,903
Investment contract assets at fair value through profit or loss	9.3	-	2,505,441	-	2,505,441	2,505,441
Trade receivables	10	7,791,783	-	-	7,791,783	7,791,783
Loans and receivables	14	3,773,985	-	-	3,773,985	3,773,985
Reinsurance receivables (excluding prepaid re-insurance, IBNR & Reserves)	11	7,119,243	-	-	7,119,243	7,119,243
Premium received in advance	13	2,056,471	-	-	2,056,471	2,056,471
Statutory deposit	19	500,000	-	-	500,000	500,000
		34,711,359	5,891,916	40,078,903	80,682,178	80,682,178
Investment contracts:						
- Designated at fair value	21.2	-	2,505,441	-	2,505,441	2,505,441
- At amortised cost	21.1	4,211,201	-	-	4,211,201	4,211,201
Borrowing	25	2,180,878	-	-	2,180,878	2,180,878
Trade payables	21	13,818,487	-	-	13,818,487	13,818,487
Other liabilities (excluding deferred income)	22	2,803,611	-	-	2,803,611	2,803,611
		23,014,177	2,505,441	-	25,519,618	25,519,618

Parent 31 Dec 2024						
<i>In thousands of Nigerian Naira</i>	Notes	Amortised cost	Fair value through profit or loss	Fair value through other comprehensive income	Carrying amount	Fair value
Cash and cash equivalents	8	11,107,664	-	-	11,107,664	11,107,664
Investment securities:						
- Fair value through profit or loss	9.1	-	3,386,475	-	3,386,475	3,386,475
- Fair value through OCI	9.2	-	-	37,940,243	37,940,243	37,940,243
Investment contract assets at fair value through profit or loss	9.3	-	2,505,441	-	2,505,441	2,505,441
Trade receivables	10	454,081	-	-	454,081	454,081
Loans and receivables	14	4,229,583	-	-	4,229,583	4,229,583
Reinsurance receivables (excluding prepaid re-insurance)	11	7,041,633	-	-	7,041,633	7,041,633
Other receivables (excl. prepayment)	13	2,198,457	-	-	2,198,457	2,198,457
Statutory deposit	19	500,000	-	-	500,000	500,000
		25,531,418	5,891,916	37,940,243	69,363,577	69,363,577
Investment contracts:						
- Designated at fair value	21.2	-	2,505,441	-	2,505,441	2,505,441
- At amortised cost	21.1	4,211,201	-	-	4,211,201	4,211,201
Trade payables	21	13,743,301	-	-	13,743,301	13,743,301
Other liabilities (excluding deferred income and advance premium)	22	2,467,858	-	-	2,467,858	2,467,858
		20,422,360	2,505,441	-	22,927,801	22,927,801

5.2 FAIR VALUE HIERARCHY

The Group's accounting policy on fair value measurements is discussed under note 2.3.

The fair values of financial assets and liabilities that are traded in active markets are based on quoted market prices or dealer price quotations. For all other financial instruments, the group determines fair values using other valuation techniques.

For financial instruments that trade infrequently, and had little price transparency, fair value is less objective, and requires varying degrees of judgement depending on liquidity, concentration, uncertainty of market factors, pricing assumptions and other risk affecting the specific instrument.

Valuation models

The group measures fair values using the following fair value hierarchy, which reflects the significance of the inputs used in making the measurements.

(a) Financial instruments in level 1

The fair value of financial instruments traded in active markets is based on quoted market prices at the reporting date. A market is regarded as active if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service, or regulatory agency, and those prices represent actual and regularly occurring market transactions on an arm's length basis. The quoted market price used for financial assets held by the group is the current bid price. These instruments are included in Level 1. Instruments included in Level 1 comprise primarily Nigerian Stock Exchange equity investments classified as trading securities or available for sale.

(b) Financial instruments in level 2

Inputs other than quoted prices included within Level 1 that are observable either directly (i.e. as prices) or indirectly (i.e. derived from prices). This category includes instruments valued using: quoted market prices in active markets for similar instruments; quoted prices for identical or similar instruments in markets that are considered less than active; or other valuation techniques in which all significant inputs are directly or indirectly observable from market data.

(c) Financial instruments in level 3

Inputs that are unobservable. This category includes all instruments for which the valuation technique includes inputs not based on observable data and the unobservable inputs have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments for which significant unobservable adjustments or assumptions are required to reflect differences between the instruments.

The table below analyses financial instruments measured at fair value at the end of the reporting period, by the level in the fair value hierarchy into which the fair value measurement is categorized. The amounts are based on the values recognised in the statement of financial position.

Financial assets and liabilities measured at fair value

(All figures are in thousands of naira)

Group

31-Dec-24

	Level 1	Level 2	Level 3	Total
Financial assets at fair value through profit or loss (excluding unquoted equity at cost)	2,982,495	-	-	2,982,495
Financial assets at other comprehensive income	87,381,733	-	-	87,381,733
Investment contract assets at fair value through profit or loss	2,500,958	-	-	2,500,958
Total	92,865,186	-	-	92,865,186
Liability type				
Other financial liabilities designated at fair value	2,500,958	-	-	2,500,958

Group

31-Dec-23

	Level 1	Level 2	Level 3	Total
Financial assets at fair value through profit or loss	10,531,515	505,244	19,500	11,056,259
Financial assets at other comprehensive income	35,333,894	2,237,525	-	37,571,419
Investment contract assets at fair value through profit or loss	2,281,048	224,393	-	2,505,441
Total	48,146,457	2,967,162	19,500	51,133,119
Liability type				
Other financial liabilities designated at fair value	2,281,048	224,393	-	2,505,441

Parent

31-Dec-24

	Level 1	Level 2	Level 3	Total
Financial assets at fair value through profit or loss (excluding unquoted equity at cost)	2,146,498	-	-	2,146,498
Financial assets at other comprehensive income	72,992,281	-	-	72,992,281
Investment contract assets at fair value through profit or loss	2,500,958	-	-	2,500,958
Total	77,639,737	-	-	77,639,737
Other financial liabilities designated at fair value	2,500,958	-	-	2,500,958

Parent

31-Dec-23

	Level 1	Level 2	Level 3	Total
Financial assets at fair value through profit or loss	8,092,843	377,497	19,500	8,489,840
Financial assets at other comprehensive income	31,339,872	2,237,525	-	33,577,397
Investment contract assets at fair value through profit or loss	2,281,048	224,393	-	2,505,441
Total	41,713,763	2,839,415	19,500	44,572,678
Other financial liabilities designated at fair value	2,281,048	224,393	-	2,505,441

Financial instruments in level 2

Debt security	Similar securities with close maturity dates
---------------	--

There was no transfer between levels during the year under review.

Financial instruments not measured at fair value

The following table sets out the carrying amount of financial instruments not measured at fair value and the analysis per level in the fair value hierarchy into which each fair value measurement is categorised.

Group

31-Dec-24	FAIR VALUE				Carrying amount
	Level 1	Level 2	Level 3	Total	
Cash and cash equivalents	20,056,892	-	-	20,056,892	20,056,892
Tenored deposits with maturity above 90 days	1,864,192	-	-	1,864,192	1,864,192
Trade receivables	6,691,718	-	-	6,691,718	6,691,718
Loan and receivables	1,846,913	-	-	1,846,913	1,846,913
Reinsurance contract assets (less prepaid reinsurance)	9,181,191	-	-	9,181,191	9,181,191
Other receivables (less prepayment)	2,313,107	-	-	2,313,107	2,313,107
Statutory deposit	500,000	-	-	500,000	500,000
Total	42,454,013	-	-	42,454,013	42,454,013
Investment contracts at amortised cost	10,287,523	-	-	10,287,523	10,287,523
Borrowings	8,904,094	-	-	8,904,094	8,904,094
Trade payables	12,716,537	-	-	12,716,537	12,716,537
Other liabilities (excluding deferred income)	5,025,308	-	-	5,025,308	5,025,308
Total	36,933,462	-	-	36,933,462	36,933,462

2

Parent

31-Dec-24	FAIR VALUE				Carrying amount
	Level 1	Level 2	Level 3	Total	
Cash and cash equivalents	17,310,395	-	-	17,310,395	17,310,395
Tenored deposits with maturity above 90 days	1,864,192	-	-	1,864,192	1,864,192
Trade receivables	434,409	-	-	434,409	434,409
Loans and receivables	1,789,206	-	-	1,789,206	1,789,206
Reinsurance contract assets (less prepaid reinsurance)	8,665,518	-	-	8,665,518	8,665,518
Other receivables (less prepayment)	66,474	-	-	66,474	66,474
Statutory deposit	500,000	-	-	500,000	500,000
Total	30,630,193	-	-	30,630,193	30,630,193
Investment contracts at amortised cost	10,287,523	-	-	10,287,523	10,287,523
Trade payables	12,716,537	-	-	12,716,537	12,716,537
Other liabilities	3,367,830	-	-	3,367,830	3,367,830
Total	26,371,890	26,371,890	-	26,371,890	26,371,890

Group**31-Dec-23**

	FAIR VALUE				Carrying amount
	Level 1	Level 2	Level 3	Total	
Cash and cash equivalents	-	26,173,322	-	26,173,322	26,173,322
Trade receivables	-	5,528,269	-	5,528,269	5,528,269
Loan and receivables	-	4,369,661	-	4,369,661	4,369,661
Reinsurance contract assets (less prepaid reinsurance)	-	21,343,581	-	21,343,581	21,343,581
Other receivables (less prepayment)	-	2,942,650	-	2,942,650	2,942,650
Statutory deposit	-	500,000	-	500,000	500,000
Total	-	60,857,483	-	60,857,483	60,857,483

Liability type

Investment contracts at amortised cost	-	4,211,201	-	4,211,201	4,211,201
Borrowings	-	2,180,878	-	2,180,878	2,180,878
Trade payables	-	13,818,487	-	13,818,487	13,818,487
Other liabilities (excluding deferred income)	-	2,803,611	-	2,803,611	2,803,611
Total	-	23,014,177	-	23,014,177	23,014,177

Parent**31-Dec-23**

	FAIR VALUE				Carrying amount
	Level 1	Level 2	Level 3	Total	
Cash and cash equivalents	-	19,020,869	-	19,020,869	19,020,869
Trade receivables	-	375,945	-	375,945	375,945
Loans and receivables	-	5,264,846	-	5,264,846	5,264,846
Reinsurance contract assets (less prepaid reinsurance)	-	7,041,633	-	7,041,633	7,041,633
Other receivables (less prepayment)	-	1,024,095	-	1,024,095	1,024,095
Statutory deposit	-	500,000	-	500,000	500,000
Total	-	32,727,388	-	33,227,388	32,727,388

Liability type

Investment contracts at amortised cost	-	4,211,201	-	5,153,521	5,153,521
Trade payables	-	13,743,301	-	8,947,445	8,947,445
Other liabilities	-	2,467,858	-	1,183,712	1,183,712
Total	-	20,422,360	-	15,284,678	15,284,678

Determination of fair value

The determination of fair value for each class of financial instruments was based on the particular characteristic of the instruments. The method and assumptions applied are enumerated below:

Cash and cash equivalent and borrowings

The estimated fair value of fixed interest placement with banks, bonds and borrowings is based on the discounted cash flow techniques using prevailing money market interest rates for debts and similar credit risk and remaining maturity.

Quoted securities

The fair value for treasury bills and bonds assets is based on market prices or brokers/dealers price quotations. Where this information is not available, fair valuation is estimated using quoted market prices for securities with similar credit, maturity and yield characteristics.

Unquoted equity securities available for sale

The fair value of available-for-sale securities is based on the market approach which consider similar/ identical transactions.

Trade receivables and payables, reinsurance receivables and other liabilities

The estimated fair value of receivables and payables with no stated maturity which includes no interest payables and receivables is the amount repayable or to be received on demand.

The carrying amounts of other liabilities are reasonable approximation of their fair values which are payable on demand.

Non financial asset measured at fair value

Investment property is valued using the income approach. The rental income/prices of comparable buildings in close proximity are adjusted for differences in key attributes such as property size,

beta, growth rates, discount rate, inflation rate, holding period and capitalisation rate. The adjusted rental income/prices forms the cashflows which is discounted using the relevant discount rate. A variation of +/-5% will result in N685 million fair value losses/gain respectively.

Non financial asset measured at fair value

Valuation model

The Group measures fair values using the following fair value hierarchy which reflects the significance of the inputs used in making the measurements.

Level 1: Inputs that are quoted market prices(unadjusted) in active markets for identical instruments

Level 2: Inputs other than quoted market prices included in level 1 that are observable either directly or indirectly. This category includes instruments valued using quoted market prices in active markets for similar instruments, quoted prices for identical or similar instruments in markets that are considered less than active or other valuation technique.

Level 3: Inputs that are unobservable. This category includes all instruments for which valuation techniques includes unobservable inputs that have a significant effect on the instrument's valuation. This category includes instruments that are valued based on quoted prices for similar instruments for which significant unobservable adjustments or assumptions are required to reflect differences between the instruments

There are no changes in the fair value hierarchy as of the end of the reporting period

Valuation techniques includes discounted cash flow models, comparison with similar instruments for which observable market prices exist, Black-Scholes and other valuation models. Assumptions and inputs used in valuation techniques include risk-free and benchmark interest rates, credit spreads and other premiums used in estimating discount rates, bond and equity prices and expected price volatilities and correlations

The objective of the valuation techniques is to arrive at a fair value measurement that reflects the price that would be received to sell the asset or paid to transfer the liability in an orderly transaction between market participants at the measurement date.

The fair value measurement for the investment property has been categorised as level 3 fair value based on the inputs to the valuation techniques.

Investment property is valued using the income approach. The rental income/prices of comparable buildings in close proximity are adjusted for differences in key attributes such as property size, beta, growth rates, discount rate, inflation rate, holding period and capitalisation rate. The adjusted rental income/prices forms the cashflows which is discounted using the relevant discount rate. A variation of +/-5% will result in N685 million fair value losses/gain respectively. Details of valuation techniques is in Note 14.

2

Office property

Valuation technique	Fair value as at 31 December 2024 (in thousands)	Unobservable inputs	Range of unobservable inputs (probability weighted average)
Discounted Income Capitalisation Cashflow approach The valuation model considers the present value of net cashflows to be generated from the property taking into account the expected rental price per square meter, capitalization rate. The relevant capitalization rate is chosen based on the investment rate of return expected (as derived from comparisons of other similar property investments) for the type of property concerned taking into consideration such factors as risk, capital appreciation, security of income, ease of sale, management of the property, etc	31,769,053	Forecast price per square metre	\$500
		2%	
		Capitalisation rate	6%

Office property

Valuation technique	Fair value as at 31 December 2023	Unobservable inputs	Range of unobservable inputs (probability weighted average)
Discounted Income Capitalisation Cashflow approach The valuation model considers the present value of net cashflows to be generated from the property taking into account the expected rental price per square meter, capitalization rate. The relevant capitalization rate is chosen based on the investment rate of return expected (as derived from comparisons of other similar property investments) for the type of property concerned taking into consideration such factors as risk, capital appreciation, security of income, ease of sale, management of the property, etc	20,874,595	Forecast price per square metre	\$500
		Capitalisation rate	6%

6. ASSET AND LIABILITY MANAGEMENT (ALM)

The Group is exposed to a range of financial risks through its financial assets, financial liabilities (investment contracts and borrowings), reinsurance assets and insurance liabilities. In particular, the key financial risk is that in the long-term its investment proceeds are not sufficient to fund the obligations arising from its insurance and investment contracts. The most important components of this financial risk are interest rate risk, equity price risk, foreign currency risk and credit risk.

These risks arise from open positions in interest rate, currency and equity products, all of which are exposed to general and specific market movements. The risks that the Group primarily faces due to the nature of its investments and liabilities are interest rate risk and equity price risk.

The Group manages these positions within an ALM framework that has been developed to achieve long-term investment returns in excess of its obligations under insurance and investment contracts. Within the ALM framework, the Group periodically produces reports at portfolio, legal entity and asset and liability class level that are circulated to the Group's key management personnel. The principal

technique of the Group's ALM is to match assets to the liabilities arising from insurance and investment contracts by reference to the type of benefits payable to contract holders. For each distinct class of liabilities, a separate portfolio of assets is maintained. The Group has not changed the processes used to manage its risks from previous periods.

The Group's ALM is integrated with the management of the financial risks associated with the Group's other classes of financial assets and liabilities not directly associated with insurance and investment liabilities (in particular, borrowings and investments in foreign operations). The notes below explain how financial risks are managed using the categories utilized in the Group's ALM framework. In particular, the ALM Framework requires the management of interest rate risk, equity price risk and liquidity risk at the portfolio level. Foreign currency and credit risk are managed on a group-wide basis.

The table below hypothecates the total assets of the parent into assets that represents insurance funds, shareholders' funds and other funds such as investment contracts and annuity:

31 December 2023 <i>In thousands of Naira</i>	Non Life	Life Insurance Funds	Investment Contracts Funds	Annuity funds	Total Life	Total
Total						₦'000
Insurance Contract liabilities	28,826,241	6,813,735	-	1,504,138	8,317,873	37,144,114
Investment Contract liabilities	-	-	12,788,481	-	12,788,481	12,788,481
Gross Insurance Funds	28,826,241	6,813,735	12,788,481	1,504,138	21,106,354	49,932,595
Less:						
Reinsurance Receivables						
Reinsurance Contract Assets	16,993,229	1,272,915	-	-	1,272,915	18,266,144
Net Insurance Funds	11,833,012	5,540,820	12,788,481	1,504,138	19,833,439	31,666,451
Admissible Assets						
Cash and Cash Equivalents	6,129,121	1,818,556	-	3,507	1,822,062	7,951,183
Treasury bills and Government Bonds	32,017,761	10,060,737	13,829,836	3,439,340	27,329,913	59,347,674
Corporate Bonds & Debenture	3,901,900	169,093	78,055	-	247,148	4,149,048
Other Investment Securities at amortised Cost	1,845,976	18,215	-	-	18,215	1,864,191
Ordinary & Preference Shares	-	-	-	125,407	125,407	125,407
Agency Loan	-	-	-	-	-	-
Loan to Policy holders	-	-	-	-	-	-
Other Loans & Investments	-	-	-	-	-	-
Investment in subsidiaries,	-	-	-	-	-	-
Investment in Associates	-	-	-	-	-	-
Investment in jointly controlled entities	-	-	-	-	-	-
Investment Properties	-	-	-	-	-	-
Total Admissible Assets	43,894,758	12,066,601	13,907,891	3,568,254	29,542,745	73,437,504
SURPLUS IN ASSETS COVER	32,061,746	6,525,781	1,119,410	2,064,115	9,709,306	41,771,053

31 December 2023 <i>In thousands of Naira</i>	Non Life	Life Insurance Funds	Investment Contracts Funds	Annuity funds	Total Life	Total
Total						₦'000
Insurance Contract liabilities	25,406,398	5,786,000	-	1,844,529	7,630,529	33,036,927
Investment Contract liabilities	-	-	12,209,721	-	12,209,721	12,209,721
Gross Insurance Funds	25,406,398	5,786,000	12,209,721	1,844,529	19,840,250	45,246,648
Less:						
Reinsurance Contract Asset	15,300,092	1,470,129	-	-	1,470,129	16,770,221
Net Insurance Funds	10,106,306	4,315,871	12,209,721	1,844,529	18,370,121	28,476,427
Admissible Assets						
Cash and Cash Equivalents	14,955,638	3,201,673	456,157	1,805	3,659,636	18,615,274
Treasury bills and Government Bonds	7,707,742	2,461,619	11,815,627	1,832,729	16,109,975	23,817,716
Placement with Financial Institutions	933,486	1,221,405	-	-	1,221,405	2,154,891
Corporate Bonds & Debenture	3,303,898	193,544	101,699	-	295,243	3,599,141
Ordinary & Preference Shares	-	-	-	142,489	142,489	142,489
Agency Loan	-	-	-	-	-	-
Loan to Policy holders	-	-	-	-	-	-
Other Loans & Investments	-	-	-	-	-	-
Investment in subsidiaries,	-	-	-	-	-	-
Investment in Associates	-	-	-	-	-	-
Investment in jointly controlled entities	-	-	-	-	-	-
Investment Properties	-	-	-	-	-	-
Total Admissible Assets	26,900,764	7,078,241	12,373,483	1,977,024	21,428,748	48,329,512
SURPLUS IN ASSETS COVER	16,794,458	2,762,370	163,762	132,495	3,058,627	19,853,085

7 SEGMENT INFORMATION

The Group is organized into six operating segments. These segments distribute their products through various forms of brokers, agencies and direct marketing programs. Management identifies its reportable operating segments by product line consistent with the reports used by the Management Investment and Underwriting Committee. These segments and their respective operations are as follows:

- i **Non-Life business:** This segment covers the protection of customers' assets (particularly their properties, both for personal and commercial business) and indemnification of other parties that have suffered damage as a result of customers' accidents. All contracts in this segment are short-term in nature. Revenue in this segment is derived primarily from insurance premium, investment income and net realized gains on financial assets.
- ii **Life business:** This segment covers the protection of the Group's customers against the risk of premature death, disability, critical illness and other accidents. Revenue from this segment is derived primarily from insurance premium, investment income and net realized gains on financial assets.
- iii **Asset management:** Offers a range of investment products domestically and abroad to suit customer's long- and short-term investment needs. Revenue from this segment is derived primarily from fee income, investment income and net realized gains on financial assets.
- iv **Property development:** The Group undertakes real estate development project with the aim of outright sale or lease of

the properties to meet the needs of individual and corporate bodies. The Group offers various products in real estate to meet clients' needs while promoting value adding business relationships and utilizes a combination of debt and equity finance to provide funds for projects. Revenue from this segment is derived primarily from fee income, investment income and net realized gains on financial assets.

- v **Health Maintenance Organisation (HMO):** This segment provides health maintenance services to a wide range of individuals both within the Group and outside the Group.

Expenses for corporate units that render services for all business segments are initially paid by the general business segment and transferred to other business units at cost price. The expenses are allocated based on service man hours rendered by the corporate units to the various business segments.

The corporate expenses for the following centrally shared services are being apportioned to all business segments in the Group:

- System and controls
- Financial control
- Human resources
- Information technology

AXA Mansard Investments Limited rendered asset management services for other business segments of the Group. Fee income earned on asset management services is eliminated on consolidation. AXA Mansard Health Limited provides health maintenance services for staff members with the Group.

7 (a) The segment information provided by the Management Underwriting & Investment Committee (MUC) for the reporting segments for the period ended 31 December 2024 is as follows:

December 2024 <i>In thousands of Nigerian Naira</i>	Non life business	Life Business	Elimination between Life & non life	AXA Mansard Insurance	Investment Management	Property Development	Health Maintenance	Elimination adjustments	Total
Cash and cash equivalents	15,246,782	2,063,613	-	17,310,395	47,771	227,421	2,471,305	-	20,056,892
<i>Investment securities</i>									
-Fair value through profit or loss	1,069,840	1,132,624		2,202,464	207,949	193,613	434,435	-	3,038,461
-Fair value through OCI	50,154,825	22,837,456	-	72,992,281	2,217,420	-	20,183,308	-	95,393,009
-Other Investment Securities at amortised Cost	1,845,976	18,216		1,864,192	-	-	-	-	1,864,192
-Loans and receivables at amortised costs	3,376,945	3,834,575	(5,422,314)	1,789,206	849,742	-	7,137,625	(7,929,660)	1,846,913
Financial assets designated at fair value	-	2,500,958	-	2,500,958	-	-	-	-	2,500,958
Trade receivables	343,453	90,956	-	434,409	-	-	6,257,309	-	6,691,718
Reinsurance contract assets	16,993,229	1,272,915	-	18,266,144	-	-	1,571,823	-	19,837,967
Other receivables	1,576,990	152,333	-	1,729,323	440,543	341,037	2,003,801	-	4,514,704
Investment properties	-	-	-	-	-	31,769,053	-	-	31,769,053
Investment in subsidiaries	1,252,000	400,000	-	1,652,000	-	-	4,400,000	(6,052,000)	-
Intangible assets	936,352	-	-	936,352	17,273	-	20,025	12,000	985,650
Property, plant and equipment	3,564,236	403	-	3,564,639	23,554	307,258	314,289	-	4,209,740
Right of Use	314,531	60,021	-	374,552	-	-	25,057	-	399,609
Statutory deposit	300,000	200,000	-	500,000	-	-	-	-	500,000
TOTAL ASSETS	96,975,159	34,564,069	(5,422,314)	126,116,914	3,804,252	32,838,382	44,818,977	(13,969,660)	193,608,866
Insurance liabilities	28,826,241	8,317,873	-	37,144,114	-	-	25,481,595	-	62,625,709
Reinsurance contract liabilities	2,850,708	824,214	-	3,674,922	-	-	498,385	-	4,173,307
<i>Investment contract liabilities:</i>									
- At amortised cost	-	10,287,523	-	10,287,523	-	-	-	-	10,287,523
- Financial liabilities designated at fair value	-	2,500,958	-	2,500,958	-	-	-	-	2,500,958
Trade payables	12,623,721	92,816	-	12,716,537	-	-	-	-	12,716,537
Other technical liabilities	21,034,690	3,501,477	-	24,536,167	-	-	-	-	24,536,167
Premium received in advance	3,306,897	5,483,247	(5,422,314)	3,367,830	875,281	647,541	2,787,829	(961,002)	6,717,479
Current income tax liabilities	706,157	429,361	-	1,135,518	387,240	212,103	1,865,051	-	3,599,912
Borrowings	-	-	-	-	-	16,339,047	-	(7,434,953)	8,904,094
Deferred income tax	-	-	-	-	153,480	2,627,454	1,887,547	-	4,668,481
TOTAL LIABILITIES	69,348,414	31,437,469	(5,422,314)	95,363,569	1,416,002	19,826,145	32,520,407	(8,395,955)	140,730,167
Share capital	10,000,000	8,000,000	-	18,000,000	150,000	5,152	700,000	(855,152)	18,000,000
Share premium	78,255	-	-	78,255	790,000	1,454,974	-	(2,244,974)	78,255
Contingency reserve	7,347,620	1,409,564	-	8,757,184	-	-	-	-	8,757,184
Treasury shares	(111,476)	-	-	(111,476)	-	-	-	-	(111,476)
Retained earnings	20,098,633	(2,938,927)	-	17,159,706	1,423,187	5,787,690	12,045,957	(2,473,579)	33,942,963
Insurance finance reserve	495,739	282,601	-	778,340	-	-	143,123	-	921,463
Fair value reserves	(10,282,025)	(3,626,638)	-	(13,908,663)	25,061	-	(590,508)	-	(14,474,110)
EQUITY	27,626,746	3,126,600	-	30,753,346	2,388,248	7,247,816	12,298,572	(5,573,705)	47,114,278
Non-controlling interests in equity	-	-	-	-	-	5,764,421	-	-	5,764,421
TOTAL EQUITY	27,626,746	3,126,600	-	30,753,346	2,388,248	13,012,237	12,298,572	(5,573,705)	52,878,700
TOTAL LIABILITIES AND EQUITY	96,975,159	34,564,069	(5,422,314)	126,116,914	3,804,252	32,838,382	44,818,977	(13,969,660)	193,608,866

7 (b) The consolidated financial data for the reporting segments for the year ended 31 December 2024 is as follows:

December 2024 <i>In thousands of Nigerian Naira</i>	Non life Business	Life business	Insurance	Investment management	Property development	Health Maintenance	Elimination Adjustments	Total
Continuing operations								
Insurance revenue	61,882,387	22,556,588	84,438,975	-	-	47,934,600	(706,401)	131,667,174
Insurance service expenses	(24,672,084)	(18,111,085)	(42,783,169)	-	-	(41,741,985)	-	(84,525,154)
Net expense from reinsurance contracts held	(32,003,422)	(836,640)	(32,840,062)	-	-	(640,677)	-	(33,480,739)
Insurance service results	5,206,881	3,608,863	8,815,744	-	-	5,551,938	(706,401)	13,661,280
Interest revenue calculated using the effective interest method	4,786,388	2,589,690	7,376,078	228,960	-	2,571,355	(299,985)	9,876,408
Other investment revenue	16,074,479	838,470	16,912,949	621,430	2,973,763	6,141,389	(1,050,000)	25,599,531
Impairment loss on financial assets	(273,044)	62,763	(210,281)	(29,646)	-	15,891	-	(224,036)
Impairment loss on Non-financial assets	12,252	(160,833)	(148,581)	(735,914)				(884,495)
Investment return	20,612,328	3,328,088	23,930,165	84,830	2,973,763	8,728,635	(1,349,985)	34,367,408
Net finance income/(expense) from reinsurance contracts	(364)	199	(165)	-	-	(193)	-	(358)
Net financial result	20,611,964	3,328,287	23,930,000	84,830	2,973,763	8,728,442	(1,349,985)	34,367,050
Other income	57,735	97,635	155,370	2,269,783	1,986,419	146,108	(900,160)	3,657,520
Expenses for marketing and administration	(2,260,762)	(1,459,842)	(3,720,604)	-	-	(380,658)	-	(4,101,262)
Employee benefit expense	(477,067)	(3,422,265)	(3,899,332)	(614,958)	-	(2,916,833)	706,401	(6,724,722)
Finance cost	(21,083)	-	(21,083)	-	(842,838)	(27,347)	299,985	(591,283)
Other operating expenses	(4,513,690)	(2,898,534)	(7,412,224)	(780,340)	(274,749)	(1,007,258)	900,160	(8,574,412)
Profit before tax	18,603,979	(745,856)	17,847,872	959,315	3,842,595	10,094,392	(1,050,001)	31,694,172
Income tax expense	(700,836)	(428,477)	(1,129,313)	(490,743)	(1,373,540)	(2,735,527)	-	(5,729,123)
Profit for the year	17,903,143	(1,174,333)	16,718,558	468,572	2,469,055	7,358,865	(1,050,001)	25,965,049

(All amounts in thousands of Naira unless otherwise stated)

8 CASH AND CASH EQUIVALENTS

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Cash at bank and in hand	16,388,874	17,923,579	13,842,697	12,406,669
Tenored deposits (see note (a) below)	3,668,018	8,249,743	3,467,698	6,614,200
	20,056,892	26,173,322	17,310,395	19,020,869

(a) Tenored deposits are made for varying periods of between one day and three months, depending on the immediate cash requirements of the Group. The carrying amounts disclosed above reasonably approximate fair value at the reporting date.

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Current	20,056,892	26,173,322	17,310,395	19,020,869
Non-current	-	-	-	-
	20,056,892	26,173,322	17,310,395	19,020,869

9 INVESTMENT SECURITIES

The Group's investment securities are summarized below by measurement category:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Fair value through profit or loss (see note 9.1)	3,038,461	11,056,259	2,202,464	8,489,840
Fair value through other comprehensive income (see note 9.2)	95,393,009	39,894,733	72,992,281	35,372,502
Financial assets designated at fair value (see note 9.3)	2,500,958	2,496,669	2,500,958	2,496,669
Other Investment Securities at amortised Costs (see note 9.4)	1,864,192	2,237,525	1,864,192	2,237,525
Loans and receivables at amortised costs (see note 13)	1,846,913	4,369,661	1,789,206	5,264,846
	104,643,533	60,054,847	81,349,101	53,861,382
Current	3,038,461	11,056,259	2,202,464	8,489,840
Non-current	101,605,072	48,998,588	79,146,637	45,371,542
	104,643,533	60,054,847	81,349,101	53,861,382

9.1 Fair value through profit or loss

Fair value through profit or loss instruments represent investments in equity instruments and investment funds as at year end.

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Equity investments	702,065	524,744	499,618	396,997
Investment funds (see note (9b(iii)))	2,336,396	10,531,515	1,702,846	8,092,843
	3,038,461	11,056,259	2,202,464	8,489,840

(a) Movement in fair value through profit or loss

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	11,056,259	8,700,392	8,489,840	7,394,124
Addition during the year	11,013,317	7,918,465	6,628,105	4,928,736
Disposal	(19,352,262)	(3,847,352)	(13,071,682)	(3,542,979)
Fair value gain/(loss)	321,147	(1,715,246)	156,202	(290,041)
	3,038,461	11,056,259	2,202,464	8,489,840

(b(i)) Movement in fair value through profit or loss assets

Equity investments	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	524,744	355,710	396,997	275,240
Addition during the year	266,759	79,293	166,409	22,185
Disposal	(42,993)	-	(17,343)	-
Fair value (loss)/gain	(46,445)	89,741	(46,445)	99,572
	702,065	524,744	499,618	396,997

(b(ii)) Investment funds

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	10,531,515	8,344,682	8,092,843	7,118,884
Addition during the year	10,746,558	7,839,172	6,461,696	4,906,551
Disposal	(19,309,269)	(3,847,352)	(13,054,339)	(3,542,979)
Fair value gain/(loss)	367,592	(1,804,987)	202,647	(389,613)
	2,336,396	10,531,515	1,702,846	8,092,843

(b(iii)) The investment funds comprise of money market funds, mutual funds, equity income funds, fixed income funds managed by the respective Fund managers.

9.2 Fair value through other comprehensive income

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Government bonds (see note ((a(i))) below)	80,757,495	33,778,213	61,259,606	29,866,222
Corporate bonds (see note (a(ii)) below)	8,011,276	4,560,839	5,234,835	4,032,630
Treasury bills (see note (a(iii)) below)	6,624,238	1,555,681	6,497,840	1,473,651
	95,393,009	39,894,733	72,992,281	35,372,502

Out of Investment securities held at FVOCI, Assets pledged for collateral amounts to N11b for the Group (2023: Nil). The counterparty received these assets as pledged collateral for loans granted to APD Limited (a subsidiary of AXA Mansard Health) by Stanbic IBTC Bank

(a) Movement in financial assets at fair value through other comprehensive income

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	39,894,733	30,333,096	35,372,503	29,500,705
Addition during the year	83,122,936	23,580,451	56,565,598	15,950,466
Disposal	(23,907,159)	(12,363,918)	(13,340,182)	(8,459,439)
Impairment loss	(224,516)	(651,692)	(210,727)	(236,943)
Fair value loss	(12,591,870)	(1,866,200)	(12,128,975)	(1,686,360)
Accrued interest	9,098,885	862,996	6,734,065	304,074
	95,393,009	39,894,733	72,992,281	35,372,503

(a(i)) Government bonds

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	33,778,213	25,242,765	29,866,222	24,685,603
Addition during the year	58,046,819	13,716,766	36,842,018	11,610,939
Disposal	(10,634,923)	(6,682,343)	(3,876,163)	(5,242,196)
Impairment loss	(26,632)	-	(24,858)	-
Fair value (loss)/gain	(7,203,807)	1,402,576	(6,968,595)	(1,229,252)
Accrued interest	6,797,825	98,450	5,420,983	41,129
	80,757,495	33,778,213	61,259,606	29,866,222

(a(ii)) Corporate bonds

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	4,560,839	3,408,356	4,032,630	3,333,127
Addition during the year	11,047,075	1,852,080	9,198,853	1,649,008
Disposal	(2,185,468)	(786,848)	(2,184,466)	(707,818)
Impairment loss	(196,883)	-	(184,641)	-
Fair value (loss)/gain	(6,030,287)	73,957	(5,809,440)	(247,241)
Accrued interest	816,000	13,293	181,900	5,553
	8,011,276	4,560,839	5,234,835	4,032,630

See below Corporate Bonds for 2024

Institution	Maturity Date	Group N' 000
Access Corporate Bonds	21/09/2026	1,167,844
Dangote Corporate Bonds	05/12/2032	169,093
ETI Corporate Bonds	16/02/2026	1,245,295
Fidelity Bank Corporate Bonds	28/10/2026	1,383,354
First Bank Corporate Bond	27/10/2025	2,436,629
Union Bank Corporate Bonds	27/06/2029	78,055
UBA Corporate Bonds	19/11/2026	1,220,944
Bank of Industry Corporate Bonds	16/02/2027	310,062
Total		8,011,276

(a(ii)i) Treasury bills

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	1,555,681	1,681,975	1,473,651	1,481,975
Addition during the year	14,029,042	4,279,205	10,524,728	2,690,519
Disposal	(11,086,768)	(4,894,727)	(7,279,553)	(2,509,425)
Impairment loss	(1,001)	-	(1,228)	-
Fair value gain	642,224	389,667	649,060	(209,867)
Accrued interest	1,485,060	99,561	1,131,182	20,449
	6,624,238	1,555,681	6,497,840	1,473,651

9.3 Financial assets designated at fair value

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Investment contracts designated at fair value (see note (i))	2,500,958	2,496,669	2,500,958	2,496,669
	2,500,958	2,496,669	2,500,958	2,496,669

(i) Investment contracts designated at fair value

Financial assets designated at fair value represent the assets of the investment contracts managed on behalf of customers and unavailable for day to day use by the Company. The assets match the financial liabilities carried at fair value as at year end.

The category of financial assets held can be analysed as follows:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Bank balances (see (a) below)	162,127	157,784	162,127	157,784
Short term deposit	114,801	46,263	114,801	46,263
Government treasury bills	248,135	85,070	248,135	85,070
Government and corporate bonds	1,975,895	2,207,552	1,975,895	2,207,552
Quoted equity securities	-	-	-	-
	2,500,958	2,496,669	2,500,958	2,496,669

The breakdown of Investment contract designated at fair value is as follows:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance at the beginning of the year	2,496,669	2,505,441	2,496,669	2,505,441
Contributions	4,289	468,116	4,289	468,116
Withdrawals	-	(476,889)	-	(476,889)
Balance at the end of the year	2,500,958	2,496,669	2,500,958	2,496,669

9.4 Other Investment Securities at amortised Costs

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Tenored deposits with maturity above 90 days (see note 9.4a below)	1,864,192	2,237,525	1,864,192	2,237,525
	1,864,192	2,237,525	1,864,192	2,237,525

9.4(a) Tenored deposits with maturity above 90 days

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	2,237,525	4,431,890	2,237,525	4,431,890
Addition during the year	8,926,100	2,201,079	8,926,100	2,201,079
Disposal	(9,331,998)	(4,420,348)	(9,331,998)	(4,420,348)
Impairment charge	-	5,408	-	5,408
Fair value gain/(loss)	-	1,403	-	1,403
Interest receivables	32,565	18,093	32,565	18,093
	1,864,192	2,237,525	1,864,192	2,237,525

10a (i) Insurance contract liabilities and Reinsurance Contract Assets**Group**

December 2024

<i>in thousands of Naira</i>	Non-Life business	Life business	Health Maintenance	Total
Insurance contract liabilities				
Insurance contract balances	31,706,558	7,744,354	26,221,978	65,672,890
Assets for insurance acquisition cashflows	(534,268)	-	(615,711)	(1,149,979)
Other pre-recognition cash flows	(2,346,049)	573,519	(124,672)	(1,897,202)
	28,826,241	8,317,873	25,481,595	62,625,709
Reinsurance contracts				
Reinsurance contract assets	16,993,229	1,272,915	1,571,823	19,837,967

Group
December 2023

<i>in thousands of Naira</i>	Non-Life business	Life business	Health Maintenance	Total
Insurance contract liabilities				
Insurance contract balances	26,128,185	6,606,010	17,999,400	50,733,595
Assets for insurance acquisition cashflows	(683,163)	-	(410,587)	(1,093,750)
Other pre-recognition cash flows	(38,624)	1,024,519	30,893	1,016,788
	25,406,398	7,630,529	17,619,706	50,656,633
Reinsurance contracts				
Reinsurance contract assets	15,300,093	1,470,126	742,650	17,512,870

Company
December 2024

<i>in thousands of Naira</i>	Non-Life business	Life business	Total
Insurance contract liabilities			
Insurance contract balances	31,706,558	7,744,354	39,450,912
Assets for insurance acquisition cashflows	(534,268)	-	(534,268)
Other pre-recognition cash flows	(2,346,049)	573,519	(1,772,530)
	28,826,241	8,317,873	37,144,114
Reinsurance contracts			
Reinsurance contract assets	16,993,229	1,272,915	18,266,144

Company
December 2023

<i>in thousands of Naira</i>	Non-Life business	Life business	Total
Insurance contract liabilities			
Insurance contract balances	26,128,185	6,606,010	32,734,195
Assets for insurance acquisition cashflows	(683,163)	-	(683,163)
Other pre-recognition cash flows	(38,624)	1,024,519	985,895
	25,406,398	7,630,529	33,036,927
Reinsurance contracts			
Reinsurance contract assets	15,300,093	1,470,126	16,770,219

10a (ii) Effect of Contracts Initially Recognized in the year

The following tables summarise the effect on the measurement components arising from the initial recognition of insurance not measured under the PAA in the year

Life Risk - Insurance contracts issued

<i>in thousands of Naira</i>	31 December, 2024		
	Onerous contracts originated	Non-onerous contracts originated	Total
Estimates of the present value of future cash outflows	745,529	338,178	1,083,707
Estimates of the present value of future cash inflows	(335,784)	(577,169)	(912,953)
Risk adjustment for non-financial risk	45,665	4,889	50,554
CSM	-	234,102	234,102
Increase in insurance contracts liabilities from contracts recognised in the period	455,410	-	455,410

	31 December, 2023		
	Onerous contracts originated	Non-onerous contracts originated	Total
<i>in thousands of Naira</i>			
Estimates of the present value of future cash outflows	418,999	2,163,998	2,582,996
Insurance acquisition cash flows	(21,918)	(46,001)	(67,919)
Claims and other directly attributable expenses	(884,477)	(3,537,910)	(4,422,387)
Estimates of the present value of future cash inflows	218,545	511,620	730,165
Risk adjustment for non-financial risk	21,635	51,798	73,433
Insurance acquisition cash flows assets and other pre-recognition cash flows derecognised	(29,587)	33,095	3,508
CSM	-	1,137,846	1,137,846
Increase in insurance contracts liabilities from contracts recognised in the period	(276,804)	314,446	37,642

10a (iii) Contractual service margin

The following table sets out when the Group expects to recognise the remaining CSM in profit or loss after the reporting date for contracts not measured under the PAA.

Group & Company

31 December 2024

	Life business	
	Insurance contracts	Reinsurance contracts
<i>in thousands of Naira</i>		
Less than one year	1,511,937	(87,519)
One to two years	77,185	(7,828)
Two to three years	15,643	(18,562)
Three to four years	2,378	(14,645)
Four to five years	873	(27,124)
Five to ten years	751	(2,786)
Total	1,608,767	(158,464)

Group & Company

31 December 2023

	Life business	
	Insurance contracts	Reinsurance contracts
<i>in thousands of Naira</i>		
Less than one year	1,069,359	(23,905)
One to two years	54,592	(2,138)
Two to three years	11,064	(5,070)
Three to four years	1,682	(4,000)
Four to five years	618	(7,408)
Five to ten years	531	(761)
Total	1,137,845	(43,282)

10a (iv) Other Insurance Liabilities

	Group	Group	Parent	Parent
	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
<i>in thousands of Naira</i>				
Other Insurance Liabilities				
Default risk(B/S)	52,743	52,385	52,511	52,347
OCI Stock - Reinsurance	458,071	14,415	442,140	14,304
Payable to reinsurer	3,662,492	2,970,129	3,180,270	1,974,546
	4,173,307	3,036,929	3,674,922	2,041,197

10a (v) As at 31 December 2024 - Company

Non Life	0 - 90days		91 - 180 days		181 - 270 days		271 - 365 days		365 days and above		Total	
	Qty	N' 000	Qty	N' 000	Qty	N' 000	Qty	N' 000	Qty	N' 000	Qty	N' 000
2024 claims status - Reason												
Discharged vouchers signed and returned to policy holders	-	-	-	-	-	-	-	-	-	-	-	-
Discharge vouchers not yet signed	33	232,483	9	8,962	7	5,265	13	10,127	68	120,662	130	377,499
Claims reported but incomplete documentation	117	173,310	36	216,332	47	183,927	28	19,277	547	6,326,844	775	6,919,690
Claims reported but being adjusted	18	74,909	3	880	3	2,354	1	21,000	7	11,686	32	110,829
Claims repudiated	3	6,229	2	4,947	2	3,325	-	-	6	12,468	13	26,969
Awaiting adjusters final report	28	162,385	5	375,750	1	1,378	4	13,024	26	1,606,459	64	2,158,996
Litigation awarded	2	1,573,250	-	-	-	-	-	-	3	1,995,015	5	3,568,265
Awaiting Lead insurer's instruction	5	7,441	2	1,552	8	7,153	4	18,140	33	53,464	52	87,750
Third party liability outstanding	-	-	-	-	-	-	-	-	-	-	-	-
Adjusters fee payable	-	-	-	-	-	-	-	-	-	-	-	-
Total	206	2,230,007	57	608,423	68	203,402	50	81,568	690	10,126,598	1,071	13,249,998

Life	0 - 90days		91 - 180 days		181 - 270 days		271 - 365 days		365 days and above		Total	
	Qty	N' 000	Qty	N' 000	Qty	N' 000	Qty	N' 000	Qty	N' 000	Qty	N' 000
2024 claims status - Reason												
Discharged vouchers signed and returned to policy holders	14	31,512	5	284,988	3	8,688	-	-	26	104,311	48	429,499
Discharge vouchers not yet signed	1	4,000	-	-	-	-	-	-	-	-	1	4,000
Claims reported but incomplete documentation	18	256,090	13	78,510	5	3,786	3	1,961	56	49,205	95	389,551
Claims reported but being adjusted	-	-	-	-	-	-	-	-	-	-	-	-
Claims repudiated	-	-	-	-	-	-	-	-	-	-	-	-
Awaiting adjusters final report	-	-	-	-	-	-	-	-	-	-	-	-
Litigation awarded	2	5,500	-	-	-	-	-	-	1	3,312	3	8,812
Awaiting Lead insurer's instruction	6	4,011	-	-	2	1,166	-	-	3	1,238	11	6,415
Third party liability outstanding	-	-	-	-	-	-	-	-	-	-	-	-
Adjusters fee payable	-	-	-	-	-	-	-	-	-	-	-	-
Total	41	301,113	18	363,498	10	13,640	3	1,961	86	158,066	158	838,277

10a (vi) Summary for age analysis of outstanding claims**Non-life business**

Days	No of Claimants	Amount N'000
0 - 90days	206	2,230,007
91 - 180 days	57	608,423
181 - 270 days	68	203,402
271 - 365 days	50	81,568
365 days and above	690	10,126,598
	1,071	13,249,998

Summary for age analysis of outstanding claims**Life business**

Days	No of Claimants	Amount N'000
0 - 90days	41	301,113
91 - 180 days	18	363,498
181 - 270 days	10	13,640
271 - 365 days	3	1,961
365 days and above	86	158,066
	158	838,277

10a(vii) The table below illustrates how estimates of cumulative claims for the Group's life and non life segment have developed over time on a gross and net of reinsurance basis.

Estimates of undiscounted gross cumulative claims

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Total
One year later	2,074,086	2,108,058	2,538,377	2,390,420	2,444,114	2,065,224	1,911,267	1,613,779	1,279,750	8,508,901	26,933,976
Two years later	3,743,772	3,360,243	6,385,513	5,095,688	4,089,950	6,265,364	3,159,821	2,328,801	2,992,367	-	37,421,519
Three years later	3,875,261	3,670,858	6,772,456	5,520,995	4,405,311	6,470,540	3,551,476	3,413,837	-	-	37,680,733
Four years later	4,065,120	3,951,324	7,213,050	5,581,522	4,483,821	6,515,822	3,603,386	-	-	-	35,414,045
Five years later	4,141,015	4,029,922	7,245,473	5,652,118	4,506,052	6,522,148	-	-	-	-	32,096,727
Six years later	4,159,973	4,247,951	7,263,186	5,656,703	4,511,526	-	-	-	-	-	25,839,339
Seven years later	4,171,391	4,267,114	7,264,860	5,883,927	-	-	-	-	-	-	21,587,292
Eight years later	4,178,451	4,988,293	7,265,081	-	-	-	-	-	-	-	16,431,826
Nine years later	4,179,887	4,995,399	-	-	-	-	-	-	-	-	9,175,285
Ten years later	4,179,887	-	-	-	-	-	-	-	-	-	4,179,887

10b (i) Insurance Contract Liabilities

Reconciliation of the measurement components of insurance contract balances for the Group

Insurance contract liabilities - Group

31 December 2024

GMM MODEL	GENERAL MEASUREMENT MODEL (GMM)	PREMIUM ALLOCATION APPROACH (PAA)	GMM + PAA
Liabilities for remaining coverage (LRC):			
Excluding loss component	1,608,767	25,189,706	26,798,473
Loss component	620,589	185,786	806,375
LRC	2,229,356	25,375,492	27,604,848
Liabilities for incurred claims (LIC):			
Incurred claims/PV of future cash flows	2,137,324	31,962,196	34,099,520
Risk adjustment	75,960	845,380	921,340
LIC	2,213,284	32,807,576	35,020,860
Total Insurance Contract Liabilities	4,442,640	58,183,069	62,625,708

Group

31 December 2023

GMM MODEL	GENERAL MEASUREMENT MODEL (GMM)	PREMIUM ALLOCATION APPROACH (PAA)	GMM + PAA
Liabilities for remaining coverage (LRC):			
Excluding loss component	(1,141,094)	(696,649)	(1,837,743)
Loss component	-	-	-
LRC	(1,141,094)	(696,649)	(1,837,743)
Liabilities for incurred claims (LIC):			
Incurring claims	5,287,592	47,016,653	52,304,244
Risk adjustment	-	190,132	190,132
LIC	5,287,592	47,206,785	52,494,376
Total Insurance Contract Liabilities	4,146,498	46,510,135	50,656,633

Company

31 December 2024

GMM MODEL	GENERAL MEASUREMENT MODEL (GMM)	PREMIUM ALLOCATION APPROACH (PAA)	GMM + PAA
Liabilities for remaining coverage (LRC):			
Excluding loss component	1,608,768	7,078,002	8,686,770
Loss component	620,589	185,786	806,375
LRC	2,229,357	7,263,788	9,493,145
Liabilities for incurred claims (LIC):			
Incurring claims/PV of future cash flows	2,137,323	24,803,803	26,941,126
Risk adjustment	75,960	633,882	709,842
LIC	2,213,283	25,437,685	27,650,968
Total Insurance Contract Liabilities	4,442,640	32,701,473	37,144,113

Company

31 December 2023

GMM MODEL	GENERAL MEASUREMENT MODEL (GMM)	PREMIUM ALLOCATION APPROACH (PAA)	GMM + PAA
Liabilities for remaining coverage (LRC):			
Excluding loss component	(1,141,093)	(4,640,329)	(5,781,422)
Loss component	-	-	-
LRC	(1,141,093)	(4,640,329)	(5,781,422)
Liabilities for incurred claims (LIC):			
Incurring claims	5,287,591	33,324,073	38,611,663
Risk adjustment	-	206,686	206,686
LIC	5,287,591	33,530,759	38,818,349
Total Insurance Contract Liabilities	4,146,498	28,890,429	33,036,927

(All amounts in thousands of Naira unless otherwise stated)

10b (ii) Reinsurance Contract Assets

Reconciliation of the measurement components of reinsurance contract balances for the Group

Company

31 December 2024

GMM MODEL	GENERAL MEASUREMENT MODEL (GMM)	PREMIUM ALLOCATION APPROACH (PAA)	GMM + PAA
	N'000	N'000	N'000
Assets for Remianing Coverage (ARC)	(158,463)	3,519,703	3,361,240
Assets for incurred claims (AIC):			
Inurred claims/PV of future cash flows	152,738	16,009,090	16,161,828
Risk adjustment	(117)	315,016	314,899
	152,621	16,324,106	16,476,727
Total Reinsurance Contract Assets	(5,842)	19,843,809	19,837,967

Company

31 December 2023

GMM MODEL	GENERAL MEASUREMENT MODEL (GMM)	PREMIUM ALLOCATION APPROACH (PAA)	GMM + PAA
	N'000	N'000	N'000
Assets for Remianing Coverage (ARC)	(152,043)	(53,918,578)	(54,070,621)
Assets for incurred claims (AIC):			
Inurred claims/PV of future cash flows	(914,731)	70,988,673	70,073,942
Risk adjustment	855,946	653,609	1,509,555
	(58,785)	71,642,282	71,583,497
Total Reinsurance Contract Assets	(210,828)	17,723,704	17,512,870

Reinsurance Contract Assets - Company

31 December 2024

GMM MODEL	GENERAL MEASUREMENT MODEL (GMM)	PREMIUM ALLOCATION APPROACH (PAA)	GMM + PAA
	N'000	N'000	N'000
Assets for Remianing Coverage (ARC)	(158,463)	2,570,712	2,412,249
Assets for incurred claims (AIC):			
Inurred claims/PV of future cash flows	152,738	15,382,738	15,535,476
Risk adjustment	(117)	318,536	318,419
	152,621	15,701,274	15,853,895
Total Reinsurance Contract Assets	(5,842)	18,271,986	18,266,144

Reinsurance Contract Assets - Company

31 December 2023

GMM MODEL	GENERAL MEASUREMENT MODEL (GMM)	PREMIUM ALLOCATION APPROACH (PAA)	GMM + PAA
	N'000	N'000	N'000
Assets for Remianing Coverage (ARC)	(152,044)	(53,226,930)	(53,378,974)
Assets for incurred claims (AIC):			
Inurred claims/PV of future cash flows	(914,731)	69,559,767	68,645,036
Risk adjustment	855,947	648,210	1,504,157
	(58,784)	70,207,977	70,149,193
Total Reinsurance Contract Assets	(210,828)	16,981,047	16,770,219

10c Movement in Insurance Contract Liabilities

The following table shows the reconciliation from the opening to the closing balances of the net asset or liability for the remaining coverage and the liability for incurred claims for insurance contracts:

(c) i Insurance Contracts measured under GMM - Group (Individual Life)

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims			Liabilities for remaining coverage		Liabilities for incurred claims		
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(1,141,094)	-	5,287,592	-	4,146,498	87,098	-	3,891,278	-	3,978,378
Net opening balance	(1,141,094)	-	5,287,592	-	4,146,498	87,098	-	3,891,278	-	3,978,378
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(13,952,784)	-	-	-	(13,952,784)	-	-	10,052,345	-	10,052,345
	(13,952,784)	-	-	-	(13,952,784)	-	-	10,052,345	-	10,052,345
Insurance service expenses										
Incurred claims	-	260,844	12,490,915	-	12,751,760	-	-	(7,145,042)	-	(7,145,042)
Other insurance service expenses	-	-	1,090,171	-	1,090,171	-	-	(2,015,292)	-	(2,015,292)
Adjustments to liabilities for incurred claims	-	-	(245,950)	2,527	(243,423)	-	-	-	-	-
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	417,855	-	-	-	417,855	(384,554)	-	-	-	(384,554)
	417,855	260,844	13,335,136	2,527	14,016,362	(384,554)	-	(9,160,334)	-	(9,544,888)
Insurance service results	(13,534,929)	260,844	13,335,136	2,527	63,579	(384,554)	-	892,011	-	507,457
Net finance expense from insurance contract	-	-	134,548	-	134,548	-	-	-	-	-
Total changes in statement of profit or loss and OCI	(13,534,929)	260,844	13,469,684	2,527	198,126	(384,554)	-	892,011	-	507,457
Cash flows										
Premium received	13,745,390	-	-	-	13,745,390	-	-	7,514,803	-	7,514,803
Insurance acquisition cash flows	(1,061,484)	-	-	-	(1,061,484)	(843,638)	-	-	-	(843,638)
Claims Paid	-	-	(12,676,224)	-	(12,676,224)	-	-	(14,963,525)	-	(14,963,525)
Total cash flows	12,683,906	-	(12,676,224)	-	7,682	(843,638)	-	(7,448,722)	-	(8,292,360)
Non-Cash flows										
Effect of reconciliation on opening balance	3,600,884	359,745	(3,943,729)	73,433	90,333	-	-	7,953,023	-	7,953,023
Total Non-Cashflow	3,600,884	359,745	(3,943,729)	73,433	90,333	-	-	7,953,023	-	7,953,023
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	1,608,767	620,589	2,137,324	75,960	4,442,640	(1,141,094)	-	5,287,592	-	4,146,498
Net closing balance	1,608,767	620,589	2,137,324	75,960	4,442,640	(1,141,094)	-	5,287,592	-	4,146,498

10(c) ii Insurance Contracts measured under PAA - Group (Group Protection, Non-Life & Health)

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(696,650)	-	47,016,653	190,132	46,510,135	9,570,655	-	25,290,711	243,483	35,104,849
Net opening balance	(696,650)	-	47,016,653	190,132	46,510,135	9,570,655	-	25,290,711	243,483	35,104,849
Changes in statement of profit or loss and OCI										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(117,714,390)	-	-	-	(117,714,390)	-	-	72,701,089	-	72,701,089
	(117,714,390)	-	-	-	(117,714,390)	-	-	72,701,089	-	72,701,089
Insurance service expenses										
Incurred claims	-	-	60,062,114	-	60,062,114	-	-	(34,723,556)	-	(34,723,556)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	(1,840,609)	271,432	(1,569,177)	-	-	(648,664)	(53,351)	(702,015)
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	(185,781)	-	(185,781)
Amortisation of insurance acquisition cashflows	12,015,854	-	-	-	12,015,854	(6,892,753)	-	-	-	(6,892,753)
	12,015,854	-	58,221,506	271,432	70,508,791	(6,892,753)	-	(35,558,001)	(53,351)	(42,504,105)
Insurance service results	(105,698,536)	-	58,221,506	271,432	(47,205,599)	(6,892,753)	-	37,143,088	(53,351)	30,196,984
Net finance expense from insurance contract	-	-	787,640	-	787,640	-	-	50,796	-	50,796
Total changes in statement of profit or loss and OCI	(105,698,536)	-	59,009,145	271,432	(46,417,959)	(6,892,753)	-	37,193,884	(53,351)	30,247,780
Cash flows										
Premium received	117,771,915	-	-	-	117,771,915	-	-	95,223,741	-	95,223,741
Insurance acquisition cash flows	(8,592,580)	-	-	-	(8,592,580)	(3,374,552)	-	-	-	(3,374,552)
Claims Paid	-	-	(50,538,363)	-	(50,538,363)	-	-	(34,891,142)	-	(34,891,142)
Total cash flows	109,179,335	-	(50,538,363)	-	58,640,971	(3,374,552)	-	60,332,599	-	56,958,047
Non-Cash flows										
Effect of reconciliation on opening balance	22,405,558	185,786	(23,525,239)	383,817	(550,078)	-	-	(75,800,542)	-	(75,800,542)
Total Non-Cashflow	22,405,558	185,786	(23,525,239)	383,817	(550,078)	-	-	(75,800,542)	-	(75,800,542)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	25,189,706	185,786	31,962,196	845,380	58,183,069	(696,650)	-	47,016,653	190,132	46,510,135
Net closing balance	25,189,706	185,786	31,962,196	845,380	58,183,069	(696,650)	-	47,016,653	190,132	46,510,135

10(c) iii Insurance Contracts measured under GMM and PAA - Group

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(1,837,744)	-	52,304,245	190,132	50,656,633	9,657,749	-	29,181,994	243,483	39,083,226
Net opening balance	(1,837,744)	-	52,304,245	190,132	50,656,633	9,657,749	-	29,181,994	243,483	39,083,226
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(131,667,174)	-	-	-	(131,667,174)	-	-	82,753,433	-	82,753,433
	(131,667,174)	-	-	-	(131,667,174)	-	-	82,753,433	-	82,753,433
Insurance service expenses										
Incurred claims	-	260,844	72,553,030	-	72,813,874	-	-	(41,868,598)	-	(41,868,598)
Other insurance service expenses	-	-	1,090,171	-	1,090,171	-	-	(2,015,292)	-	(2,015,292)
Adjustments to liabilities for incurred claims	-	-	(2,086,559)	273,959	(1,812,600)	-	-	(648,664)	(53,351)	(702,015)
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	(185,781)	-	(185,781)
Amortisation of insurance acquisition cashflows	12,433,709	-	-	-	12,433,709	(7,277,306)	-	-	-	(7,277,306)
	12,433,709	260,844	71,556,642	273,959	84,525,154	(7,277,306)	-	(44,718,335)	(53,351)	(52,048,992)
Insurance service results	(119,233,465)	260,844	71,556,642	273,959	(47,142,020)	(7,277,306)	-	38,035,098	(53,351)	30,704,441
Net finance expense from insurance contract	-	-	922,188	-	922,188	-	-	50,797	-	50,797
Total changes in statement of profit or loss and OCI	(119,233,465)	260,844	72,478,829	273,959	(46,219,833)	(7,277,306)	-	38,085,895	(53,351)	30,755,238
Cash flows										
Premium received	131,517,305	-	-	-	131,517,305	-	-	102,738,544	-	102,738,544
Insurance acquisition cash flows	(9,654,064)	-	-	-	(9,654,064)	(4,218,191)	-	-	-	(4,218,191)
Claims Paid	-	-	(63,214,587)	-	(63,214,587)	-	-	(49,854,668)	-	(49,854,668)
Total cash flows	121,863,241	-	(63,214,587)	-	58,648,654	(4,218,191)	-	52,883,876	-	48,665,685
Non-Cash flows										
Effect of reconciliation on opening balance	26,006,442	545,531	(27,468,967)	457,249	(459,745)	-	-	(67,847,517)	-	(67,847,517)
Total Non-Cashflow	26,006,442	545,531	(27,468,967)	457,249	(459,745)	-	-	(67,847,517)	-	(67,847,517)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	26,798,473	806,375	34,099,520	921,340	62,625,708	(1,837,747)	-	52,304,248	190,132	50,656,633
Net closing balance	26,798,473	806,375	34,099,520	921,340	62,625,708	(1,837,747)	-	52,304,248	190,132	50,656,633

(c) iv Insurance Contracts measured under GMM - Company (Individual Life)

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(1,141,093)	-	5,287,591	-	4,146,498	87,099	-	3,891,279	-	3,978,378
Net opening balance	(1,141,093)	-	5,287,591	-	4,146,498	87,099	-	3,891,279	-	3,978,378
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(13,952,784)	-	-	-	(13,952,784)	-	-	10,052,344	-	10,052,344
	(13,952,784)	-	-	-	(13,952,784)	-	-	10,052,344	-	10,052,344
Insurance service expenses										
Incurred claims	-	260,844	12,490,915	-	12,751,760	-	-	(7,145,042)	-	(7,145,042)
Other insurance service expenses	-	-	1,090,171	-	1,090,171	-	-	(2,015,292)	-	(2,015,292)
Adjustments to liabilities for incurred claims	-	-	(245,950)	2,527	(243,423)	-	-	-	-	-
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	417,855	-	-	-	417,855	(384,554)	-	-	-	(384,554)
	417,855	260,844	13,335,136	2,527	14,016,362	(384,554)	-	(9,160,334)	-	(9,544,888)
Insurance service results	(13,534,930)	260,844	13,335,136	2,527	63,578	(384,554)	-	892,010	-	507,456
Net finance expense from insurance contract	-	-	134,548	-	134,548	-	-	-	-	-
Total changes in statement of profit or loss and OCI	(13,534,930)	260,844	13,469,684	2,527	198,126	(384,554)	-	892,010	-	507,456
Cash flows										
Premium received	13,745,390	-	-	-	13,745,390	-	-	7,514,803	-	7,514,803
Insurance acquisition cash flows	(1,061,484)	-	-	-	(1,061,484)	(843,639)	-	-	-	(843,639)
Claims Paid	-	-	(12,676,224)	-	(12,676,224)	-	-	(14,963,525)	-	(14,963,525)
Total cash flows	12,683,906	-	(12,676,224)	-	7,682	(843,639)	-	(7,448,722)	-	(8,292,360)
Non-Cash flows										
Effect of reconciliation on opening balance	3,600,884	359,745	(3,943,729)	73,433	90,333	-	-	7,953,023	-	7,953,023
Total Non-Cashflow	3,600,884	359,745	(3,943,729)	73,433	90,333	-	-	7,953,023	-	7,953,023
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	1,608,768	620,589	2,137,323	75,960	4,442,640	(1,141,093)	-	5,287,591	-	4,146,498
Net closing balance	1,608,768	620,589	2,137,323	75,960	4,442,640	(1,141,093)	-	5,287,591	-	4,146,498

10(c) v Insurance Contracts measured under PAA - Company/Group Protection, Non-Life

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(4,640,329)	-	33,324,070	206,686	28,890,426	2,148,785	-	18,940,084	287,648	21,376,517
Net opening balance	(4,640,329)	-	33,324,070	206,686	28,890,426	2,148,785	-	18,940,084	287,648	21,376,517
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(70,486,191)	-	-	-	(70,486,191)	-	-	40,252,238	-	40,252,238
	(70,486,191)	-	-	-	(70,486,191)	-	-	40,252,238	-	40,252,238
Insurance service expenses										
Incurred claims	-	-	21,734,812	-	21,734,812	-	-	(8,552,163)	-	(8,552,163)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	(1,762,339)	200,488	(1,561,851)	-	-	(648,664)	(80,961)	(729,625)
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	(185,781)	-	(185,781)
Amortisation of insurance acquisition cashflows	8,593,845	-	-	-	8,593,845	(5,191,249)	-	-	-	(5,191,249)
	8,593,845	-	19,972,473	200,488	28,766,806	(5,191,249)	-	(9,386,608)	(80,961)	(14,658,818)
Insurance service results	(61,892,346)	-	19,972,473	200,488	(41,719,385)	(5,191,249)	-	30,865,630	(80,961)	25,593,420
Net finance expense from insurance contract	-	-	655,222	-	655,222	-	-	58,860	-	58,860
Total changes in statement of profit or loss and OCI	(61,892,346)	-	20,627,695	200,488	(41,064,163)	(5,191,249)	-	30,924,490	(80,961)	25,632,280
Cash flows										
Premium received	64,992,039	-	-	-	64,992,039	-	-	59,447,645	-	59,447,645
Insurance acquisition cash flows	(5,170,571)	-	-	-	(5,170,571)	(1,597,863)	-	-	-	(1,597,863)
Claims Paid	-	-	(14,483,457)	-	(14,483,457)	-	-	(15,089,025)	-	(15,089,025)
Total cash flows	59,821,468	-	(14,483,457)	-	45,338,010	(1,597,863)	-	44,358,620	-	42,760,757
Non-Cash flows										
Effect of reconciliation on opening balance	13,789,210	185,786	(14,664,504)	226,708	(462,800)	-	-	(60,899,124)	-	(60,899,124)
Total Non-Cashflow	13,789,210	185,786	(14,664,504)	226,708	(462,800)	-	-	(60,899,124)	-	(60,899,124)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	7,078,002	185,786	24,803,803	633,882	32,701,473	(4,640,329)	-	33,324,070	206,686	28,890,426
Net closing balance	7,078,002	185,786	24,803,803	633,882	32,701,473	(4,640,329)	-	33,324,070	206,686	28,890,426

10(c) vi Insurance Contracts measured under GMM and PAA - Company

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(5,781,419)	-	38,611,661	206,686	33,036,927	2,235,883	-	22,831,363	287,648	25,354,894
Net opening balance	(5,781,419)	-	38,611,661	206,686	33,036,927	2,235,883	-	22,831,363	287,648	25,354,894
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(84,438,975)	-	-	-	(84,438,975)	-	-	50,304,583	-	50,304,583
	(84,438,975)	-	-	-	(84,438,975)	-	-	50,304,583	-	50,304,583
Insurance service expenses										
Incurred claims	-	260,844	34,225,727	-	34,486,571	-	-	(15,697,205)	-	(15,697,205)
Other insurance service expenses	-	-	1,090,171	-	1,090,171	-	-	(2,015,292)	-	(2,015,292)
Adjustments to liabilities for incurred claims	-	-	(2,008,289)	203,015	(1,805,274)	-	-	(648,664)	(80,961)	(729,625)
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	(185,781)	-	(185,781)
Amortisation of insurance acquisition cashflows	9,011,700	-	-	-	9,011,700	(5,575,803)	-	-	-	(5,575,803)
	9,011,700	260,844	33,307,609	203,015	42,783,169	(5,575,803)	-	(18,546,942)	(80,961)	(24,203,706)
Insurance service results	(75,427,275)	260,844	33,307,609	203,015	(41,655,806)	(5,575,803)	-	31,757,641	(80,961)	26,100,877
Net finance expense from insurance contract	-	-	789,770	-	789,770	-	-	58,860	-	58,860
Total changes in statement of profit or loss and OCI	(75,427,275)	260,844	34,097,379	203,015	(40,866,037)	(5,575,803)	-	31,816,501	(80,961)	26,159,737
Cash flows										
Premium received	78,737,429	-	-	-	78,737,429	-	-	66,962,448	-	66,962,448
Insurance acquisition cash flows	(6,232,055)	-	-	-	(6,232,055)	(2,441,502)	-	(30,052,550)	-	(30,052,550)
Claims Paid	-	-	(27,159,681)	-	(27,159,681)	-	-	-	-	-
Total cash flows	72,505,374	-	(27,159,681)	-	45,345,693	(2,441,502)	-	36,909,898	-	34,468,396
Non-Cash flows										
Effect of reconciliation on opening balance	17,390,094	545,531	(18,608,233)	300,141	(372,467)	-	-	(24,926,209)	-	(24,926,209)
Total Non-Cashflow	17,390,094	545,531	(18,608,233)	300,141	(372,467)	-	-	(24,926,209)	-	(24,926,209)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	8,686,773	806,375	26,941,126	709,842	37,144,116	(5,781,419)	-	38,611,661	206,686	33,036,927
Net closing balance	8,686,773	806,375	26,941,126	709,842	37,144,116	(5,781,419)	-	38,611,661	206,686	33,036,927

10(c) vii Insurance Contracts Analysed by Components GMM - Group/Company

	31 December 2024				31 December 2023			
	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	CSM	Total	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	CSM	Total
Insurance contract assets as at 1 January	-	-	-	-	-	-	-	-
Insurance contract liabilities as at 1 January	2,935,219	73,433	1,137,846	4,146,498	2,697,831	105,059	1,175,488	3,978,378
Net Opening Balance Analysed by Components - GMM	2,935,219	73,433	1,137,846	4,146,498	2,697,831	105,059	1,175,488	3,978,378
Changes in the statement of profit or loss								
<i>CSM recognised for services provided</i>	-	-	(470,924)	(470,924)	-	-	37,642	37,642
Change in risk adjustment for non-financial risk for risk expired	-	2,527	-	2,527	-	253,609	-	253,609
Experience adjustments	-	-	-	-	9,761,093	-	-	9,761,093
Total - Changes that relate to current service	-	2,527	(470,924)	(468,397)	9,761,093	253,609	37,642	10,052,344
Changes that relate to future service								
Contracts initially recognised in the year	170,754	50,554	234,102	455,410	(9,160,334)	-	-	(9,160,334)
Changes in estimates that adjust the CSM	-	-	-	-	-	-	-	-
Changes in estimates that result in losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-
Changes that relate to past service								
Adjustments to liabilities for incurred claims	76,566	-	-	76,566	-	-	(384,554)	(384,554)
Insurance service result	247,320	50,554	234,102	531,976	(9,160,334)	-	(384,554)	(9,544,888)
	247,320	53,081	(236,822)	63,579	600,759	253,609	(346,912)	507,456
	134,548	-	-	134,548	-	-	-	-
Total changes in the statement of profit or loss	381,868	53,081	(236,822)	198,127	600,759	253,609	(346,912)	507,456
Cash flows								
Premiums received (including investment components)	13,745,390	-	-	13,745,390	7,514,803	-	-	7,514,803
Insurance acquisition cash flows	(1,061,484)	-	(1,061,484)	(1,061,484)	(843,636)	-	-	(843,636)
Claims Paid	(12,676,224)	-	(12,676,224)	(12,676,224)	(7,034,539)	(285,236)	309,270	(7,010,505)
Total cash flows	7,682	-	-	7,682	(363,371)	(285,236)	309,270	(339,337)
Non-Cash flows								
Effect of reconciliation on opening balance	(432,308)	(50,554)	707,742	224,879	-	-	-	-
Net Closing Liabilities Analysed by Component - GMM	2,757,913	75,960	1,608,767	4,442,640	2,935,219	73,433	1,137,846	4,146,498
Insurance contract assets as at 31 December	-	-	-	-	-	-	-	-
Insurance contract liabilities as at 31 December	2,757,913	75,960	1,608,767	4,442,640	2,935,219	73,433	1,137,846	4,146,498
Net Closing Balance Analysed by Component - GMM	2,757,913	75,960	1,608,767	4,442,640	2,935,219	73,433	1,137,846	4,146,498

10d Movement in Insurance Contract by Reporting Segments

10(d) i Insurance Contracts - Protection

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(863,003)	-	1,277,653	-	414,650	(387,811)	-	785,649	-	397,838
Net opening balance	(863,003)	-	1,277,653	-	414,650	(387,811)	-	785,649	-	397,838
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(1,128,305)	-	(1,128,305)	-	(1,128,305)	-	-	1,442,538	-	1,442,538
	(1,128,305)	-	-	-	(1,128,305)	-	-	1,442,538	-	1,442,538
Insurance service expenses										
Incurred claims	-	250,844	962,538	-	1,223,382	-	-	(457,989)	-	(457,989)
Other insurance service expenses	-	-	1,430,561	-	1,430,561	-	-	(2,155,696)	-	(2,155,696)
Adjustments to liabilities for incurred claims	-	-	(183,194)	(2,763)	(185,956)	-	-	-	-	-
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	249,147	-	249,147	-	249,147	(247,410)	-	-	-	(247,410)
	249,147	260,844	2,209,905	(2,763)	2,717,134	(247,410)	-	(2,613,685)	-	(2,861,095)
Insurance service results	(879,158)	260,844	2,209,905	(2,763)	1,588,829	(247,410)	-	(1,171,147)	-	(1,418,556)
Net finance expense from insurance contract	-	-	15,272	-	15,272	-	-	-	-	-
Total changes in statement of profit or loss and OCI	(879,158)	260,844	2,225,177	(2,763)	1,604,101	(247,410)	-	(1,171,147)	-	(1,418,556)
Cash flows										
Premium received	1,560,152	-	1,560,152	-	1,560,152	-	-	2,828,074	-	2,828,074
Insurance acquisition cash flows	(120,509)	-	(120,509)	-	(120,509)	(227,782)	-	-	-	(227,782)
Claims Paid	-	-	(1,214,808)	-	(1,214,808)	-	-	(8,199,183)	-	(8,199,183)
Total cash flows	1,439,644	-	(1,214,808)	-	224,835	(227,782)	-	(5,371,109)	-	(5,598,891)
Non-Cash flows										
Effect of reconciliation on opening balance	408,714	40,832	(1,729,143)	8,335	(1,271,262)	-	-	7,034,259	-	7,034,259
Total Non-Cashflow	408,714	40,832	(1,729,143)	8,335	(1,271,262)	-	-	7,034,259	-	7,034,259
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	106,196	301,677	558,879	5,572	972,325	(863,003)	-	1,277,653	-	414,650
Net closing balance	106,196	301,677	558,879	5,572	972,325	(863,003)	-	1,277,653	-	414,650

10(d) ii Insurance Contracts - Group Protection

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(1,009,525)	-	4,493,556	-	3,484,032	36,412	-	4,108,661	-	4,145,073
Net opening balance	(1,009,525)	-	4,493,556	-	3,484,032	36,412	-	4,108,661	-	4,145,073
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(8,603,804)	-	-	-	(8,603,804)	-	-	7,115,074	-	7,115,074
	(8,603,804)	-	-	-	(8,603,804)	-	-	7,115,074	-	7,115,074
Insurance service expenses										
Incurred claims	-	-	3,116,696	-	3,116,696	-	-	(2,862,092)	-	(2,862,092)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	(107,888)	(730)	(108,618)	-	-	(648,664)	-	(648,664)
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	1,086,644	-	-	-	1,086,644	(854,193)	-	-	-	(854,193)
	1,086,644	-	3,008,808	(730)	4,094,723	(854,193)	-	(3,510,756)	-	(4,364,949)
Insurance service results	(7,517,159)	-	3,008,808	(730)	(4,509,081)	(854,193)	-	3,604,318	-	2,750,125
Net finance expense from insurance contract	-	-	83,891	-	83,891	-	-	-	-	-
Total changes in statement of profit or loss and OCI	(7,517,159)	-	3,092,699	(730)	(4,425,190)	(854,193)	-	3,604,318	-	2,750,125
Cash flows										
Premium received	8,570,286	-	-	-	8,570,286	-	-	1,826,746	-	1,826,746
Insurance acquisition cash flows	(662,213)	-	-	-	(662,213)	(191,744)	-	-	-	(191,744)
Claims Paid	-	-	(2,922,883)	-	(2,922,883)	-	-	(8,827,332)	-	(8,827,332)
Total cash flows	7,908,073	-	(2,922,883)	-	4,985,190	(191,744)	-	(7,000,586)	-	(7,192,330)
Non-Cash flows										
Effect of reconciliation on opening balance	1,950,100	-	(2,181,325)	62,429	(168,797)	-	-	3,781,163	-	3,781,163
Total Non-Cashflow	1,950,100	-	(2,181,325)	62,429	(168,797)	-	-	3,781,163	-	3,781,163
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	1,331,489	-	2,482,047	61,699	3,875,235	(1,009,525)	-	4,493,556	-	3,484,032
Net closing balance	1,331,489	-	2,482,047	61,699	3,875,235	(1,009,525)	-	4,493,556	-	3,484,032

10(d) iii Insurance Contracts - Savings

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(277,727)	-	1,024,096	-	746,370	268,615	-	447,494	-	716,108
Net opening balance	(277,727)	-	1,024,096	-	746,370	268,615	-	447,494	-	716,108
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(12,781,478)	-	-	-	(12,781,478)	-	-	8,560,784	-	8,560,784
	(12,781,478)	-	-	-	(12,781,478)	-	-	8,560,784	-	8,560,784
Insurance service expenses										
Incurred claims	-	-	11,237,445	-	11,237,445	-	-	(6,396,538)	-	(6,396,538)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	-	-	-	-	-	-	-	-
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	165,391	-	-	-	165,391	(125,648)	-	-	-	(125,648)
	165,391	-	11,237,445	-	11,402,836	(125,648)	-	(6,396,538)	-	(6,522,187)
Insurance service results	(12,616,086)	-	11,237,445	-	(1,378,642)	8,397,533	-	(6,358,936)	-	2,038,597
Net finance expense from insurance contract	-	-	119,229	-	119,229	-	-	-	-	-
Total changes in statement of profit or loss and OCI	(12,616,086)	-	11,356,673	-	(1,259,413)	8,397,533	-	(6,358,936)	-	2,038,597
Cash flows										
Premium received	12,180,392	-	-	-	12,180,392	-	-	2,407,203	-	2,407,203
Insurance acquisition cash flows	(940,832)	-	-	-	(940,832)	(420,693)	-	-	-	(420,693)
Claims Paid	-	-	(11,170,509)	-	(11,170,509)	-	-	(5,322,276)	-	(5,322,276)
Total cash flows	11,239,560	-	(11,170,509)	-	69,051	(420,693)	-	(2,915,073)	-	(3,335,766)
Non-Cash flows										
Effect of reconciliation on opening balance	3,190,901	318,786	(976,761)	65,072	2,597,997	-	-	1,327,431	-	1,327,431
Total Non-Cashflow	3,190,901	318,786	(976,761)	65,072	2,597,997	-	-	1,327,431	-	1,327,431
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	1,536,648	318,786	233,499	65,072	2,154,005	(277,727)	-	1,024,096	-	746,370
Net closing balance	1,536,648	318,786	233,499	65,072	2,154,005	(277,727)	-	1,024,096	-	746,370

10(d) iv Insurance Contracts - Funds

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(35,940)	-	118,869	-	82,930	(23,740)	-	103,307	-	79,567
Net opening balance	(35,940)	-	118,869	-	82,930	(23,740)	-	103,307	-	79,567
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(5,085)	-	-	-	(5,085)	-	-	9,452	-	9,452
	(5,085)	-	-	-	(5,085)	-	-	9,452	-	9,452
Insurance service expenses										
Incurred claims	-	-	3,737	-	3,737	-	-	(2,950)	-	(2,950)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	-	-	-	-	-	-	-	-
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	3,317	-	-	-	3,317	(11,496)	-	-	-	(11,496)
	3,317	-	3,737	-	7,054	(11,496)	-	(2,950)	-	(14,446)
Insurance service results	(1,768)	-	3,737	-	1,969	(11,496)	-	6,502	-	(4,994)
Net finance expense from insurance contract	-	-	47	-	47	-	-	-	-	-
Total changes in statement of profit or loss and OCI	(1,768)	-	3,784	-	2,016	(11,496)	-	6,502	-	(4,994)
Cash flows										
Premium received	4,846	-	-	-	4,846	-	-	13,231	-	13,231
Insurance acquisition cash flows	(143)	-	-	-	(143)	(704)	-	-	-	(704)
Claims and other insurance service expenses paid, including investment components	-	-	(3,710)	-	(3,710)	-	-	(863,072)	-	(863,072)
Total cash flows	4,702	-	(3,710)	-	992	(704)	-	(849,840)	-	(850,545)
Non-Cash flows										
Effect of reconciliation on opening balance	1,269	127	(86,503)	26	(85,081)	-	-	858,901	-	858,901
Total Non-Cash flow	1,269	127	(86,503)	26	(85,081)	-	-	858,901	-	858,901
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	(31,736)	127	32,440	26	857	(35,940)	-	118,869	-	82,930
Net closing balance	(31,736)	127	32,440	26	857	(35,940)	-	118,869	-	82,930

10(d) v Insurance Contracts - Annuity

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	35,575	-	2,866,974	-	2,902,549	230,034	-	2,554,829	-	2,784,864
Net opening balance	35,575	-	2,866,974	-	2,902,549	230,034	-	2,554,829	-	2,784,864
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	37,917	-	-	-	37,917	-	-	39,571	-	39,571
	37,917	-	-	-	37,917	-	-	39,571	-	39,571
Insurance service expenses										
Incurred claims	-	-	287,196	-	287,196	-	-	(287,565)	-	(287,565)
Other insurance service expenses	-	-	(340,390)	-	(340,390)	-	-	140,404	-	140,404
Adjustments to liabilities for incurred claims	-	-	(62,757)	5,290	(57,467)	-	-	-	-	-
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	-	-	(115,951)	5,290	(110,661)	-	-	(147,161)	-	(147,161)
	(37,917)	-	(115,951)	5,290	(148,577)	-	39,571	(147,161)	-	(107,590)
Insurance service results	(37,917)	-	(115,951)	5,290	(148,577)	-	39,571	(147,161)	-	(107,590)
Net finance expense from insurance contract	-	-	-	-	-	-	-	-	-	-
Total changes in statement of profit or loss and OCI	(37,917)	-	(115,951)	5,290	(148,577)	-	39,571	(147,161)	-	(107,590)
Cash flows										
Premium received	-	-	-	-	-	-	-	2,266,295	-	2,266,295
Insurance acquisition cash flows	-	-	-	-	-	(194,459)	-	-	-	(194,459)
Claims and other insurance service expenses paid, including investment components	-	-	(287,196)	-	(287,196)	-	-	(578,994)	-	(578,994)
Total cash flows	-	-	(287,196)	-	(287,196)	(194,459)	-	1,687,300	-	1,492,841
Non-Cash flows										
Effect of reconciliation on opening balance	-	-	(1,151,322)	-	(1,151,322)	-	-	(1,267,566)	-	(1,267,566)
Total Non-Cash flow	-	-	(1,151,322)	-	(1,151,322)	-	-	(1,267,566)	-	(1,267,566)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	(2,342)	-	1,312,506	5,290	1,315,454	35,575	-	2,866,974	-	2,902,549
Net closing balance	(2,342)	-	1,312,506	5,290	1,315,454	35,575	-	2,866,974	-	2,902,549

10(d) vi Insurance Contracts - Fire

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(1,862,175)	-	7,096,712	225,958	5,460,495	77,953	-	3,599,527	26,005	3,703,485
Net opening balance	(1,862,175)	-	7,096,712	225,958	5,460,495	77,953	-	3,599,527	26,005	3,703,485
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(12,646,605)	-	-	-	(12,646,605)	-	-	7,122,039	-	7,122,039
	(12,646,605)	-	-	-	(12,646,605)	-	-	7,122,039	-	7,122,039
Insurance service expenses										
Incurred claims	-	-	3,849,061	-	3,849,061	-	-	(2,308,918)	-	(2,308,918)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	(343,218)	51,930	(291,287)	-	-	-	199,953	199,953
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	3,265,100	-	-	-	3,265,100	(1,596,705)	-	-	-	(1,596,705)
	3,265,100	-	3,505,844	51,930	6,822,874	(1,596,705)	-	(2,308,918)	199,953	(3,705,670)
Insurance service results	(9,381,504)	-	3,505,844	51,930	(5,823,730)	5,525,334	-	(2,308,918)	199,953	3,416,369
Net finance expense from insurance contract	-	-	122,018	-	122,018	-	-	12,651	-	12,651
Total changes in statement of profit or loss and OCI	(9,381,504)	-	3,627,862	51,930	(5,701,712)	5,525,334	-	(2,296,267)	199,953	3,429,019
Cash flows										
Premium received	12,049,937	-	-	-	12,049,937	-	-	17,574,251	-	17,574,251
Insurance acquisition cash flows	(962,845)	-	-	-	(962,845)	(343,423)	-	-	-	(343,423)
Claims and other insurance service expenses paid, including investment components	-	-	(2,164,753)	-	(2,164,753)	-	-	(1,345,801)	-	(1,345,801)
Total cash flows	11,087,091	-	(2,164,753)	-	8,922,338	(343,423)	-	16,228,450	-	15,885,027
Non-Cash flows										
Effect of reconciliation on opening balance	2,528,468	39,678	(4,874,926)	35,085	(2,271,695)	-	-	(17,557,036)	-	(17,557,036)
Total Non-Cash flow	2,528,468	39,678	(4,874,926)	35,085	(2,271,695)	-	-	(17,557,036)	-	(17,557,036)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	2,371,880	39,678	3,684,895	312,973	6,409,426	(1,862,175)	-	7,096,712	225,958	5,460,495
Net closing balance	2,371,880	39,678	3,684,895	312,973	6,409,426	(1,862,175)	-	7,096,712	225,958	5,460,495

10(d) vii Insurance Contracts - General Accident

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(768,318)	-	2,895,182	15,507	2,142,371	(74,509)	-	1,508,431	19,103	1,453,025
Net opening balance	(768,318)	-	2,895,182	15,507	2,142,371	(74,509)	-	1,508,431	19,103	1,453,025
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(3,350,234)	-	(3,350,234)	-	(3,350,234)	-	-	2,794,261	-	2,794,261
	(3,350,234)	-	-	-	(3,350,234)	-	-	2,794,261	-	2,794,261
Insurance service expenses										
Incurred claims	-	-	719,843	-	719,843	-	-	(353,866)	-	(353,866)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	(12,985)	1,748	(11,236)	-	-	-	(3,596)	(3,596)
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	608,444	-	-	-	608,444	(559,070)	-	-	-	(559,070)
	608,444	-	706,858	1,748	1,317,051	(559,070)	-	(353,866)	(3,596)	(916,532)
Insurance service results	(2,741,789)	-	706,858	1,748	(2,033,183)	(559,070)	-	2,440,395	(3,596)	1,877,729
Net finance expense from insurance contracts	-	-	34,306	-	34,306	-	-	4,963	-	4,963
Total changes in statement of profit or loss and OCI	(2,741,789)	-	741,164	1,748	(1,998,877)	(559,070)	-	2,445,358	(3,596)	1,882,692
Cash flows										
Premium received	3,387,899	-	-	-	3,387,899	-	-	3,704,399	-	3,704,399
Insurance acquisition cash flows	(270,709)	-	-	-	(270,709)	(134,739)	-	-	-	(134,739)
Claims and other insurance service expenses paid, including investment components	-	-	(703,513)	-	(703,513)	-	-	(528,011)	-	(528,011)
Total cash flows	3,117,190	-	(703,513)	-	2,413,677	(134,739)	-	3,176,387	-	3,041,649
Non-Cash flows										
Effect of reconciliation on opening balance	710,891	11,156	(1,659,052)	9,864	(927,141)	-	-	(4,234,995)	-	(4,234,995)
Total Non-Cash flow	710,891	11,156	(1,659,052)	9,864	(927,141)	-	-	(4,234,995)	-	(4,234,995)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	317,974	11,156	1,273,781	27,119	1,630,030	(768,318)	-	2,895,182	15,507	2,142,371
Net closing balance	317,974	11,156	1,273,781	27,119	1,630,030	15,490,242	-	(13,363,378)	15,507	2,142,371

10(d) viii Insurance Contracts - Motor

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(439,562)	-	3,137,650	(1,193)	2,696,894	147,715	-	1,642,819	38,585	1,829,120
Net opening balance	(439,562)	-	3,137,650	(1,193)	2,696,894	147,715	-	1,642,819	38,585	1,829,120
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(4,946,904)	-	(4,946,904)	-	(4,946,904)	-	-	3,517,517	-	3,517,517
	(4,946,904)	-	-	-	(4,946,904)	-	-	3,517,517	-	3,517,517
Insurance service expenses										
Incurred claims	-	-	1,114,278	-	1,114,278	-	-	(716,350)	-	(716,350)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	(13,268)	8,182	(5,086)	-	-	-	(39,778)	(39,778)
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	665,975	-	-	-	665,975	(417,664)	-	-	-	(417,664)
	665,975	-	1,101,010	8,182	1,775,167	(417,664)	-	(716,350)	(39,778)	(1,173,792)
Insurance service results	(4,280,928)	-	1,101,010	8,182	(3,171,736)	(417,664)	-	2,801,167	(39,778)	2,343,725
Net finance expense from insurance contracts	-	-	50,042	-	50,042	-	-	6,248	-	6,248
Total changes in statement of profit or loss and OCI	(4,280,928)	-	1,151,052	8,182	(3,121,694)	(417,664)	-	2,807,415	(39,778)	2,349,973
Cash flows										
Premium received	4,941,908	-	-	-	4,941,908	-	-	4,469,745	-	4,469,745
Insurance acquisition cash flows	(394,881)	-	-	-	(394,881)	(169,614)	-	-	-	(169,614)
Claims and other insurance service expenses paid, including investment components	-	-	(877,082)	-	(877,082)	-	-	(664,680)	-	(664,680)
Total cash flows	4,547,027	-	(877,082)	-	3,669,945	(169,614)	-	3,805,065	-	3,635,452
Non-Cash flows										
Effect of reconciliation on opening balance	1,036,973	16,273	(1,661,644)	14,389	(594,009)	-	-	(5,117,650)	-	(5,117,650)
Total Non-Cash flow	1,036,973	16,273	(1,661,644)	14,389	(594,009)	-	-	(5,117,650)	-	(5,117,650)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	863,509	16,273	1,749,976	21,378	2,651,136	(439,562)	-	3,137,650	(1,193)	2,696,894
Net closing balance	863,509	16,273	1,749,976	21,378	2,651,136	(439,562)	-	3,137,650	(1,193)	2,696,894

10(d) ix Insurance Contracts - Marine

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(325,332)	-	896,567	12,899	584,134	(84,705)	-	477,732	3,152	396,178
Net opening balance	(325,332)	-	896,567	12,899	584,134	(84,705)	-	477,732	3,152	396,178
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(1,285,834)	-	-	-	(1,285,834)	-	-	761,876	-	761,876
	(1,285,834)	-	-	-	(1,285,834)	-	-	761,876	-	761,876
Insurance service expenses										
Incurred claims	-	-	104,105	-	104,105	-	-	(46,438)	-	(46,438)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	(4,694)	(1,737)	(6,432)	-	-	-	9,747	9,747
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	250,682	-	-	-	250,682	(203,889)	-	-	-	(203,889)
	250,682	-	99,410	(1,737)	348,355	(203,889)	-	(46,438)	9,747	(240,580)
Insurance service results	(1,035,152)	-	99,410	(1,737)	(937,479)	(203,889)	-	715,438	9,747	521,296
Net finance expense from insurance contracts	-	-	12,681	-	12,681	-	-	1,353	-	1,353
Total changes in statement of profit or loss and OCI	(1,035,152)	-	112,092	(1,737)	(924,798)	(203,889)	-	716,791	9,747	522,649
Cash flows										
Premium received	1,252,342	-	-	-	1,252,342	-	-	1,061,486	-	1,061,486
Insurance acquisition cash flows	(100,068)	-	-	-	(100,068)	(36,737)	-	-	-	(36,737)
Claims and other insurance service expenses paid, including investment components	-	-	(198,308)	-	(198,308)	-	-	(143,966)	-	(143,966)
Total cash flows	1,152,274	-	(198,308)	-	953,966	(36,737)	-	917,520	-	880,782
Non-Cash flows										
Effect of reconciliation on opening balance	262,782	4,124	(206,391)	3,646	64,162	-	-	(1,215,476)	-	(1,215,476)
Total Non-Cash flow	262,782	4,124	(206,391)	3,646	64,162	-	-	(1,215,476)	-	(1,215,476)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	54,572	4,124	603,960	14,808	677,464	(325,332)	-	896,567	12,899	584,134
Net closing balance	54,572	4,124	603,960	14,808	677,464	(325,332)	-	896,567	12,899	584,134

10(d) x Insurance Contracts - Engineering

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(441,753)	-	1,105,452	21,380	685,078	(179,738)	-	639,689	4,691	464,642
Net opening balance	(441,753)	-	1,105,452	21,380	685,078	(179,738)	-	639,689	4,691	464,642
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(1,116,974)	-	-	-	(1,116,974)	-	-	893,539	-	893,539
	(1,116,974)	-	-	-	(1,116,974)	-	-	893,539	-	893,539
Insurance service expenses										
Incurred claims	-	-	467,866	-	467,866	-	-	(967,256)	-	(967,256)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	(22,261)	12,959	(9,302)	-	-	-	16,689	16,689
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	(185,781)	-	(185,781)
Amortisation of insurance acquisition cashflows	324,002	-	-	-	324,002	(218,929)	-	-	-	(218,929)
	324,002	-	445,605	12,959	782,565	(218,929)	-	(1,153,037)	16,689	(1,355,277)
Insurance service results	(792,972)	-	445,605	12,959	(334,408)	(218,929)	-	(259,498)	16,689	(461,738)
Net finance expense from insurance contracts	-	-	10,617	-	10,617	-	-	1,587	-	1,587
Total changes in statement of profit or loss and OCI	(792,972)	-	456,222	12,959	(323,791)	(218,929)	-	(257,911)	16,689	(460,151)
Cash flows										
Premium received	1,048,476	-	-	-	1,048,476	-	-	2,219,326	-	2,219,326
Insurance acquisition cash flows	(83,778)	-	-	-	(83,778)	(43,086)	-	-	-	(43,086)
Claims and other insurance service expenses paid, including investment components	-	-	(114,652)	-	(114,652)	-	-	(168,846)	-	(168,846)
Total cash flows	964,698	-	(114,652)	-	850,046	(43,086)	-	2,050,480	-	2,007,394
Non-Cash flows										
Effect of reconciliation on opening balance	220,004	3,452	1,083,376	3,053	1,309,885	-	-	(1,326,807)	-	(1,326,807)
Total Non-Cashflow	220,004	3,452	1,083,376	3,053	1,309,885	-	-	(1,326,807)	-	(1,326,807)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	(50,023)	3,452	2,530,398	37,391	2,521,219	(441,753)	-	1,105,452	21,380	685,078
Net closing balance	(50,023)	3,452	2,530,398	37,391	2,521,219	(441,753)	-	1,105,452	21,380	685,078

10(d) xi Insurance Contracts - Oil & Gas

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	670,611	-	12,798,193	(69,857)	13,398,947	2,471,118	-	6,358,780	193,712	9,023,611
Net opening balance	670,611	-	12,798,193	(69,857)	13,398,947	2,471,118	-	6,358,780	193,712	9,023,611
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(37,469,841)	-	-	-	(37,469,841)	-	-	17,352,980	-	17,352,980
	(37,469,841)	-	-	-	(37,469,841)	-	-	17,352,980	-	17,352,980
Insurance service expenses										
Incurred claims	-	-	11,994,041	-	11,994,041	-	-	(1,153,232)	-	(1,153,232)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	(1,241,061)	126,926	(1,114,135)	-	-	-	(263,569)	(263,569)
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	2,137,265	-	-	-	2,137,265	(1,155,495)	-	-	-	(1,155,495)
	2,137,265	-	10,752,980	126,926	13,017,170	(1,155,495)	-	(1,153,232)	(263,569)	(2,572,296)
Insurance service results	(35,332,576)	-	10,752,980	126,926	(24,452,671)	(1,155,495)	-	16,199,748	(263,569)	14,780,684
Net finance expense from insurance contracts	-	-	331,613	-	331,613	-	-	30,823	-	30,823
Total changes in statement of profit or loss and OCI	(35,332,576)	-	11,084,593	126,926	(24,121,058)	(1,155,495)	-	16,230,571	(263,569)	14,811,507
Cash flows										
Premium received	32,748,424	-	-	-	32,748,424	-	-	27,697,688	-	27,697,688
Insurance acquisition cash flows	(2,616,750)	-	-	-	(2,616,750)	(645,012)	-	-	-	(645,012)
Claims and other insurance service expenses paid, including investment components	-	-	(7,161,164)	-	(7,161,164)	-	-	(3,279,068)	-	(3,279,068)
Total cash flows	30,131,674	-	(7,161,164)	-	22,970,510	(645,012)	-	24,418,620	-	23,773,607
Non-Cash flows										
Effect of reconciliation on opening balance	6,871,683	107,834	(4,889,749)	95,351	2,185,119	-	-	(34,209,778)	-	(34,209,778)
Total Non-Cash flow	6,871,683	107,834	(4,889,749)	95,351	2,185,119	-	-	(34,209,778)	-	(34,209,778)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	2,341,392	107,834	11,831,872	152,420	14,433,518	670,611	-	12,798,193	(69,857)	13,398,947
Net closing balance	2,341,392	107,834	11,831,872	152,420	14,433,518	670,611	-	12,798,193	(69,857)	13,398,947

(d) xii Insurance Contracts - Aviation

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(464,278)	-	900,766	1,987	438,476	(245,464)	-	604,448	2,394	361,378
Net opening balance	(464,278)	-	900,766	1,987	438,476	(245,464)	-	604,448	2,394	361,378
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(1,065,998)	-	-	-	(1,065,998)	-	-	694,952	-	694,952
	(1,065,998)	-	-	-	(1,065,998)	-	-	694,952	-	694,952
Insurance service expenses										
Incurred claims	-	-	368,922	-	368,922	-	-	(144,011)	-	(144,011)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	(16,964)	1,210	(15,754)	-	-	-	(407)	(407)
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	255,732	-	-	-	255,732	(185,303)	-	-	-	(185,303)
	255,732	-	351,958	1,210	608,900	(185,303)	-	(144,011)	(407)	(329,721)
Insurance service results	(810,266)	-	351,958	1,210	(457,098)	(185,303)	-	550,941	(407)	365,231
Net finance expense from insurance contracts	-	-	10,053	-	10,053	-	-	1,234	-	1,234
Total changes in statement of profit or loss and OCI	(810,266)	-	362,011	1,210	(447,045)	(185,303)	-	552,175	(407)	366,465
Cash flows										
Premium received	992,768	-	-	-	992,768	-	-	894,004	-	894,004
Insurance acquisition cash flows	(79,327)	-	-	-	(79,327)	(33,510)	-	-	-	(33,510)
Claims and other insurance service expenses paid, including investment components	-	-	(341,102)	-	(341,102)	-	-	(131,320)	-	(131,320)
Total cash flows	913,441	-	(341,102)	-	572,339	(33,510)	-	762,684	-	729,174
Non-Cash flows										
Effect of reconciliation on opening balance	208,310	3,269	(274,793)	2,891	(60,324)	-	-	(1,018,541)	-	(1,018,541)
Total Non-Cash flow	208,310	3,269	(274,793)	2,891	(60,324)	-	-	(1,018,541)	-	(1,018,541)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	(152,793)	3,269	646,881	6,088	503,446	(464,278)	-	900,766	1,987	438,476
Net closing balance	(152,793)	3,269	646,881	6,088	503,446	(464,278)	-	900,766	1,987	438,476

10(d) xiii Insurance Contracts - Health

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	3,943,679	-	13,692,576	(16,549)	17,619,706	7,421,871	-	6,350,621	(44,159)	13,728,333
Net opening balance	3,943,679	-	13,692,576	(16,549)	17,619,706	7,421,871	-	6,350,621	(44,159)	13,728,333
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(47,228,199)	-	-	-	(47,228,199)	-	-	32,448,851	-	32,448,851
	(47,228,199)	-	-	-	(47,228,199)	-	-	32,448,851	-	32,448,851
Insurance service expenses										
Incurred claims	-	-	38,327,303	-	38,327,303	-	-	(26,171,393)	-	(26,171,393)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	(78,270)	70,944	(7,326)	-	-	-	27,610	27,610
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-	-	-
Amortisation of insurance acquisition cashflows	3,422,009	-	-	-	3,422,009	(1,701,503)	-	-	-	(1,701,503)
	3,422,009	-	38,249,033	70,944	41,741,985	(1,701,503)	-	(26,171,393)	27,610	(27,845,286)
Insurance service results	(43,806,190)	-	38,249,033	70,944	(5,486,214)	(1,701,503)	-	6,277,458	27,610	4,603,565
Net finance expense from insurance contracts	-	-	132,418	-	132,418	-	-	(8,063)	-	(8,063)
Total changes in statement of profit or loss and OCI	(43,806,190)	-	38,381,451	70,944	(5,353,796)	(1,701,503)	-	6,269,395	27,610	4,595,502
Cash flows										
Premium received	52,779,876	-	-	-	52,779,876	-	-	35,776,096	-	35,776,096
Insurance acquisition cash flows	(3,422,009)	-	-	-	(3,422,009)	(1,776,689)	-	-	-	(1,776,689)
Claims and other insurance service expenses paid, including investment components	-	-	(36,054,906)	-	(36,054,906)	-	-	(19,802,118)	-	(19,802,118)
Total cash flows	49,357,867	-	(36,054,906)	-	13,302,961	(1,776,689)	-	15,973,978	-	14,197,289
Non-Cash flows										
Effect of reconciliation on opening balance	8,616,348	-	(8,860,735)	157,108	(87,278)	-	-	(14,901,418)	-	(14,901,418)
Total Non-Cashflow	8,616,348	-	(8,860,735)	157,108	(87,278)	-	-	(14,901,418)	-	(14,901,418)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	18,111,704	-	7,158,386	211,503	25,481,593	3,943,679	-	13,692,576	(16,549)	17,619,706
Net closing balance	18,111,704	-	7,158,386	211,503	25,481,593	3,943,679	-	13,692,576	(16,549)	17,619,706

10(d) xiv Insurance Contracts - (Non - Life)

	31 December 2024					31 December 2023				
	Liabilities for remaining coverage		Liabilities for incurred claims		Total	Liabilities for remaining coverage		Liabilities for incurred claims		Total
	Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	-	-	-	-	-	-	-	-	-	-
Opening liabilities	(3,630,807)	-	28,830,523	206,682	25,406,398	2,112,370	-	14,831,427	287,643	17,231,440
Net opening balance	(3,630,807)	-	28,830,523	206,682	25,406,398	2,112,370	-	14,831,427	287,643	17,231,440
<i>Changes in statement of profit or loss and OCI</i>										
Insurance revenue										
Contracts under the modified retrospective transition approach	-	-	-	-	-	-	-	-	-	-
Contract under the fair value transition approach	-	-	-	-	-	-	-	-	-	-
Other contracts	(61,882,388)	-	-	-	(61,882,388)	-	-	33,137,164	-	33,137,164
	(61,882,388)	-	-	-	(61,882,388)	-	-	33,137,164	-	33,137,164
Insurance service expenses										
Incurred claims	-	-	18,618,116	-	18,618,116	-	-	(5,690,071)	-	(5,690,071)
Other insurance service expenses	-	-	-	-	-	-	-	-	-	-
Adjustments to liabilities for incurred claims	-	-	(1,654,450)	201,218	(1,453,233)	-	-	-	(80,961)	(80,961)
Losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	(185,781)	-	(185,781)
Amortisation of insurance acquisition cashflows	7,507,201	-	-	-	7,507,201	(4,337,056)	-	-	-	(4,337,056)
	7,507,201	-	16,963,665	201,218	24,672,083	(4,337,056)	-	(5,875,852)	(80,961)	(10,293,869)
Insurance service results	(54,375,187)	-	16,963,665	201,218	(37,210,304)	(4,337,056)	-	27,261,312	(80,961)	22,843,295
Net finance expense from insurance contracts	-	-	571,331	-	571,331	-	-	58,859	-	58,859
Total changes in statement of profit or loss and OCI	(54,375,187)	-	17,534,996	201,218	(36,638,974)	(4,337,056)	-	27,320,171	(80,961)	22,902,154
Cash flows										
Premium received	56,421,752	-	-	-	56,421,752	-	-	57,620,899	-	57,620,899
Insurance acquisition cash flows	(4,508,358)	-	-	-	(4,508,358)	(1,406,119)	-	-	-	(1,406,119)
Claims and other insurance service expenses paid, including investment components	-	-	(11,560,574)	-	(11,560,574)	-	-	(6,261,692)	-	(6,261,692)
Total cash flows	51,913,394	-	(11,560,574)	-	40,352,820	(1,406,119)	-	51,359,206	-	49,953,087
Non-Cash flows										
Effect of reconciliation on opening balance	11,839,110	185,786	(12,483,179)	164,280	(294,003)	-	-	(64,680,283)	-	(64,680,283)
Total Non-Cashflow	11,839,110	185,786	(12,483,179)	164,280	(294,003)	-	-	(64,680,283)	-	(64,680,283)
Closing assets	-	-	-	-	-	-	-	-	-	-
Closing liabilities	5,746,511	185,786	22,321,765	572,179	28,826,241	(3,630,803)	-	28,830,519	206,682	25,406,398
Net closing balance	5,746,511	185,786	22,321,765	572,179	28,826,241	(3,630,803)	-	28,830,519	206,682	25,406,398

10e Movement in Reinsurance Contract Assets

The following table shows the reconciliation from the opening to the closing balances of the net asset or liability for the remaining coverage and the liability for incurred claims for reinsurance contracts:

10(e) i Reinsurance Contracts measured under GMM - Group (Individual Life)

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims		Total	Assets for remaining coverage		Assets for incurred claims		Total
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	(152,044)	-	(914,731)	855,947	(210,828)	(39,057)	-	(435,891)	17,016	(457,932)
<i>Changes in statement of profit or loss and OCI</i>										
Allocation of reinsurance premium paid	(128,204)	-	-	-	(128,204)	(94,624)	-	-	-	(94,624)
Recoveries of incurred claims and other insurance service expenses	583,802	-	-	-	583,802	-	-	158,303	-	158,303
CSM recognised for services received	-	-	(44,421)	-	(44,421)	(18,363)	-	-	-	(18,363)
Adjustments to assets for incurred claims	-	-	-	249,407	249,407	-	-	-	-	-
Net expense from reinsurance contracts	455,598	-	(44,421)	249,407	660,585	(112,987)	-	158,303	-	45,316
Effects of changes in non-performance risk of reinsurers	-	-	-	-	-	-	-	-	838,931	838,931
Net finance expenses from reinsurance contracts	-	-	-	-	-	-	-	-	-	-
Total changes in statement of profit or loss and OCI	455,598	-	(44,421)	249,407	660,585	(112,987)	-	158,303	838,931	884,247
Cash flows										
Premiums paid	(200,669)	-	-	-	(200,669)	-	-	(201,797)	-	(201,797)
Acquisition income received	(1,002,280)	-	-	-	(1,002,280)	-	-	-	-	-
Amounts received from reinsurers relating to incurred claims	(39,574)	-	-	-	(39,574)	-	-	(435,346)	-	(435,346)
Total cash flows	(1,242,523)	-	-	-	(1,242,523)	-	-	(637,143)	-	(637,143)
Non-Cash flows										
Effect of reconciliation on opening balances	780,506	-	1,111,889	(1,105,470)	786,924	-	-	-	-	-
Total Non-Cashflow	780,506	-	1,111,889	(1,105,470)	786,924	-	-	-	-	-
Closing assets	(158,463)	-	152,738	(117)	(5,842)	(152,044)	-	(914,731)	855,947	(210,828)

(e) ii Reinsurance Contracts measured under PAA - Group (P&C, Health & Group Protection)

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims			Assets for remaining coverage		Assets for incurred claims		
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total
Opening assets	(53,918,576)	-	70,988,668	653,609	17,723,698	(32,100,701)	-	44,080,021	420,070	12,399,388
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	(44,985,776)	-	-	-	(44,985,776)	(21,817,877)	-	-	-	(21,817,877)
Recoveries of incurred claims and other insurance service expenses	-	-	11,834,837	-	11,834,837	-	-	2,235,489	-	2,235,489
CSM recognised for services received	-	-	-	-	-	-	-	-	-	-
Adjustments to assets for incurred claims	-	-	-	(990,384)	(990,384)	-	-	71,352	30,834	102,186
Net expense from reinsurance contracts	(44,985,776)	-	11,834,837	(990,384)	(34,141,323)	(21,817,877)	-	2,306,841	30,834	(19,480,201)
Effects of changes in non-performance risk of reinsurers	-	-	-	-	-	-	-	-	202,705	202,705
Net finance expenses from reinsurance contracts	-	-	(358)	-	(358)	-	-	21,317	-	21,317
Total changes in statement of profit or loss and OCI	(44,985,776)	-	11,834,479	(990,384)	(34,141,681)	(21,817,877)	-	2,328,158	233,539	(19,256,179)
Cash flows										
Premiums paid	36,529,507	-	-	-	36,529,507	-	-	27,931,319	-	27,931,319
Acquisition income received	(4,164,681)	-	-	-	(4,164,681)	-	-	-	-	-
Amounts received from reinsurers relating to incurred claims	(4,694,196)	-	-	-	(4,694,196)	-	-	(3,350,826)	-	(3,350,826)
Total cash flows	27,670,630	-	-	-	27,670,630	-	-	24,580,493	-	24,580,493
Non-Cash flows										
Effect of reconciliation on opening balances	74,625,837	127,589	(66,814,057)	651,791	8,591,161					
Total Non-Cashflow	74,625,837	127,589	(66,814,057)	651,791	8,591,161					
Closing assets	3,392,114	127,589	16,009,090	315,016	19,843,807	(53,918,578)	-	70,988,673	653,609	17,723,698

10(e) iii Reinsurance Contracts measured under GMM & PAA - Group

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims		Total	Assets for remaining coverage		Assets for incurred claims		Total
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	(54,070,623)		70,073,937	1,509,555	17,512,870	(32,139,758)	-	43,644,130	437,086	11,941,458
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	(45,113,980)	-	-	-	(45,113,980)	(21,912,500)	-	-	-	(21,912,500)
Recoveries of incurred claims and other insurance service expenses	583,802	-	11,834,837	-	12,418,640	-	-	2,393,792	-	2,393,792
CSM recognised for services received	-	-	(44,421)	-	(44,421)	(18,363)	-	-	-	(18,363)
Adjustments to assets for incurred claims	-	-	-	(740,977)	(740,977)	-	-	71,352	30,834	102,186
Net expense from reinsurance contracts	(44,530,178)		11,790,417	(740,977)	(33,480,739)	(21,930,863)	-	2,465,144	30,834	(19,434,885)
Effects of changes in non-performance risk of reinsurers	-	-	-	-	-	-	-	-	1,041,636	1,041,636
Net finance expenses from reinsurance contracts	-	-	(358)	-	(358)	-	-	21,317	-	21,317
Total changes in statement of profit or loss and OCI	(44,530,178)		11,790,059	(740,977)	(33,481,097)	(21,930,863)	-	2,486,461	1,072,470	(18,371,932)
Cash flows										
Premiums paid	36,328,838		-	-	36,328,838	-	-	27,729,522	-	27,729,522
Acquisition income received	(5,166,961)		-	-	(5,166,961)	-	-	-	-	-
Amounts received from reinsurers relating to incurred claims	(4,733,770)		-	-	(4,733,770)	-	-	(3,786,171)	-	(3,786,171)
Total cash flows	26,428,107		-	-	26,428,107	-	-	23,943,351	-	23,943,351
Non-Cash flows										
Effect of reconciliation on opening balances	75,406,343	127,589	(65,702,168)	(453,679)	9,378,085					
Total Non-Cashflow	75,406,343	127,589	(65,702,168)	(453,679)	9,378,085					
Closing assets	3,233,649	127,589	16,161,828	314,899	19,837,965	(54,070,621)	-	70,073,941	1,509,555	17,512,870

10(e) iv Reinsurance Contracts measured under GMM - Company (Individual Life)

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims		Total	Assets for remaining coverage		Assets for incurred claims		Total
	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk			Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		
Opening assets	(152,044)	(914,731)	855,947	(210,828)		(39,057)	(435,891)	17,016	(457,932)	
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	(128,204)	-	-	(128,204)		(94,624)	-	-	(94,624)	
Recoveries of incurred claims and other insurance service expenses	583,802	-	-	583,802		-	158,303	-	158,303	
CSM recognised for services received	-	(44,421)	-	(44,421)		(18,363)	-	-	(18,363)	
Adjustments to assets for incurred claims	-	-	249,407	249,407		-	-	-	-	
Net expense from reinsurance contracts	455,598	(44,421)	249,407	660,585		(112,987)	158,303	-	45,316	
Effects of changes in non-performance risk of reinsurers	-	-	-	-		-	-	838,931	838,931	
Net finance expenses from reinsurance contracts	-	-	-	-		-	-	-	-	
Total changes in statement of profit or loss and OCI	455,598	(44,421)	249,407	660,585		(112,987)	158,303	838,931	884,247	
Cash flows										
Premiums paid	(200,669)	-	-	(200,669)		-	(201,797)	-	(201,797)	
Acquisition income received	(1,002,280)	-	-	(1,002,280)		-	-	-	-	
Amounts received from reinsurers relating to incurred claims	(39,574)	-	-	(39,574)		-	(435,346)	-	(435,346)	
Total cash flows	(1,242,523)	-	-	(1,242,523)		-	(637,143)	-	(637,143)	
Non-Cash flows										
Effect of reconciliation on opening balances	780,506	1,111,889	(1,105,470)	786,924		-	-	-	-	
Total Non-Cashflow	780,506	1,111,889	(1,105,470)	786,924		-	-	-	-	
Closing assets	(158,463)	152,738	(117)	(5,842)		(152,044)	(914,731)	855,947	(210,828)	

10(e) v Reinsurance Contracts measured under PAA - Company (P&C & Group Protection)

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims		Total	Assets for remaining coverage		Assets for incurred claims		Total
	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk			Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		
Opening assets	(53,226,929)	69,599,767	648,210	16,981,047		(31,741,353)	43,547,969	416,834	12,223,450	
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	(43,856,949)	-	-	(43,856,949)		(21,485,577)	-	-	(21,485,577)	
Recoveries of incurred claims and other insurance service expenses	-	11,359,286	-	11,359,286		-	1,852,683	-	1,852,683	
CSM recognised for services received	-	-	-	-		-	-	-	-	
Adjustments to assets for incurred claims	-	-	(1,002,983)	(1,002,983)		-	69,188	30,834	100,022	
	(43,856,949)	11,359,286	(1,002,983)	(33,500,647)		(21,485,577)	1,921,871	30,834	(19,532,872)	
Effects of changes in non-performance risk of reinsurers	-	-	-	-		-	-	200,542	200,542	
Net finance expenses from reinsurance contracts	-	(165)	-	(165)		-	23,099	-	23,099	
Total changes in statement of profit or loss and OCI	(43,856,949)	11,359,121	(1,002,983)	(33,500,812)		(21,485,577)	1,944,970	231,376	(19,309,231)	
Cash flows										
Premiums paid	35,409,776	-	-	35,409,776		-	27,417,654	-	27,417,654	
Acquisition income received	(4,880,904)	-	-	(4,880,904)		-	-	-	-	
Amounts received from reinsurers relating to incurred claims	(4,192,814)	-	-	(4,192,814)		-	(3,350,826)	-	(3,350,826)	
Total cash flows	26,336,058	-	-	26,336,058		-	24,066,828	-	24,066,828	
Non-Cash flows										
Effect of reconciliation on opening balances	73,190,944	127,589	673,309	8,455,693						
Total Non-Cashflow	73,190,944	127,589	673,309	8,455,693						
Closing assets	2,443,123	127,589	318,536	18,271,986		(53,226,930)	69,559,767	648,210	16,981,047	

10(e) vi Reinsurance Contracts measured under GMM & PAA - Company

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims		Total	Assets for remaining coverage		Assets for incurred claims		Total
	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk			Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		
Opening assets	(53,378,974)	68,645,036	1,504,156		16,770,219	(31,780,410)	43,112,078	433,850		11,765,518
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	(43,985,153)	-	-	(43,985,153)		(21,580,200)	-	-	(21,580,200)	
Recoveries of incurred claims and other insurance service expenses	583,802	11,359,286	-	11,943,088		-	2,010,985	-	2,010,985	
CSM recognised for services received	-	(44,421)	-	(44,421)		(18,363)	-	-	(18,363)	
Adjustments to assets for incurred claims	-	-	(753,577)	(753,577)		-	69,188	30,834	100,022	
Net expense from reinsurance contracts	(43,401,351)	11,314,865	(753,577)	(32,840,062)		(21,598,563)	2,080,173	30,834	(19,487,557)	
Effects of changes in non-performance risk of reinsurers	-	-	-	-		-	-	1,039,473	1,039,473	
Net finance expenses from reinsurance contracts	-	(165)	-	(165)		-	23,099	-	23,099	
Total changes in statement of profit or loss and OCI	(43,401,351)	11,314,700	(753,577)	(32,840,227)		(21,598,563)	2,103,272	1,070,307	(18,424,985)	
Cash flows										
Reinsurance Premiums paid	35,209,107	-	-	35,209,107		-	27,215,858	-	27,215,858	
Acquisition income received	(5,883,184)	-	-	(5,883,184)		-	-	-	-	
Amounts received from reinsurers relating to incurred claims	(4,232,388)	-	-	(4,232,388)		-	(3,786,171)	-	(3,786,171)	
Total cash flows	25,093,535	-	-	25,093,535		-	23,429,687	-	23,429,687	
Non-Cash flows										
Effect of reconciliation on opening balances	73,971,450	127,589	(64,424,261)	9,242,617						
Total Non-Cashflow	73,971,450	127,589	(64,424,261)	9,242,617						
Closing assets	2,284,660	127,589	15,535,476	18,266,144		(53,378,974)	68,645,036	1,504,157	16,770,219	

(c) vii Reinsurance Contracts Analysed by Components GMM - Group/Company

	31 December 2024				31 December 2023			
	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	CSM	Total	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	CSM	Total
Opening Reinsurance Assets	(102,376)	(65,170)	(43,282)	(210,828)	(282,119)	(114,167)	(61,645)	(457,931)
Net Opening Balance Analysed by Components - GMM	(102,376)	(65,170)	(43,282)	(210,828)	(282,119)	(114,167)	(61,645)	(457,931)
Changes in the statement of profit or loss								
<i>CSM recognised for services provided</i>				-	-	-	(18,363)	(18,363)
Change in risk adjustment for non-financial risk for risk expired	(128,204)		(44,421)	(172,624)	(94,624)			(94,624)
- Expected incurred claims and other insurance service expenses		249,407		249,407	158,303			158,303
Total - Changes that relate to future service	(128,204)	249,407	(44,421)	76,783	63,679	-	(18,363)	45,316
Contracts initially recognised in the year	-	-	-	-	-	-	-	-
Changes in recoveries of losses on onerous underlying contracts that adjust the CSM	-	-	-	-	-	-	-	-
Changes in estimates that adjust the CSM	-	-	-	-	-	-	-	-
Changes in estimates that result in losses and reversals of losses on onerous contracts	-	-	-	-	-	-	-	-
Changes that relate to past service	-	-	-	-	-	-	-	-
Adjustments to assets for incurred claims	-	-	-	-	-	838,931	-	838,931
Effects of changes in non-performance risk of reinsurers	-	-	-	-	-	838,931	-	838,931
Net expense from reinsurance contracts	(128,204)	249,407	(44,421)	76,783	63,679	838,931	(18,363)	884,247
Net finance expenses from reinsurance contracts								
Effect of movements in exchange rates				-				
Total changes in the statement of profit or loss and OCI	(128,204)	249,407	(44,421)	76,783	63,679	838,931	(18,363)	884,247
Cash flows				-				
Premiums paid	(200,669)			(200,669)	551,409		36,726	588,135
Acquisition income received	(1,002,280)			(1,002,280)				
Amounts received from reinsurers relating to incurred claims	(39,574)			(39,574)	(435,345)	(789,934)		(1,225,279)
Total cash flows	(1,242,523)	-	-	(1,242,523)	116,063	(789,934)	36,726	(637,145)
Closing assets	(1,473,102)	184,237	(87,703)	(1,376,568)	(102,376)	(65,171)	(43,282)	(210,829)
Effect of reconciliation on opening balance	1,625,841	(184,354)	(70,761)	1,370,726				
Net Closing Reinsurance Analysed by Component - GMM	152,739	(117)	(158,464)	(5,842)				
Reinsurance contract assets as at 31 December (GMM)	152,739	(117)	(158,464)	(5,842)	(102,376)	(65,170)	(43,282)	(210,828)

10f Movement in Reinsurance Contract Assets by reporting segment

The following table shows the reconciliation from the opening to the closing balances of the net asset or liability for the remaining coverage and the liability for incurred claims for reinsurance contracts:

10(f) i Reinsurance Contracts - Protection

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims			Assets for remaining coverage		Assets for incurred claims		
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total
Opening assets	(87,810)		(152,535)	208,721	(31,624)	25,177	-	(99,034)	5,167	(68,690)
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	(128,204)				(128,204)	(94,624)	-	-	-	(94,624)
Recoveries of incurred claims and other insurance service expenses	582,190				582,190	-	-	158,303	-	158,303
CSM recognised for services received					-	(18,363)	-	-	-	(18,363)
Adjustments to assets for incurred claims				249,424	249,424	-	-	-	-	-
Net expense from reinsurance contracts	453,987		-	249,424	703,411	(112,987)		158,303	-	45,316
Effects of changes in non-performance risk of reinsurers					-					
Net finance expenses from reinsurance contracts					-				203,554	203,554
Total changes in statement of profit or loss and OCI	453,987		-	249,424	703,411	(112,987)		158,303	203,554	248,870
Cash flows										
Premiums paid	(284,927)				(284,927)			(70,142)	-	(70,142)
Acquisition income received	(113,762)				(113,762)					
Amounts received from reinsurers relating to incurred claims	(4,492)				(4,492)			(141,662)	-	(141,662)
Total cash flows	(403,181)		-	-	(403,181)	-		(211,804)	-	(211,804)
Non-Cash flows										
Effect of reconciliations on opening balances	(539,692)		126,203	(125,475)	(538,964)					
Total Non-Cashflow	(539,692)		126,203	(125,475)	(538,964)	-		-	-	-
Closing assets	(576,697)	-	(26,332)	332,671	(270,358)	(87,810)		(152,535)	208,721	(31,624)

10(f) ii Reinsurance Contracts - Group Protection

	31 December 2024				31 December 2023			
	Assets for remaining coverage		Assets for incurred claims		Assets for remaining coverage		Assets for incurred claims	
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk
				Total				Total
Opening assets	(2,747,423)		4,385,187	1,680,954	(1,232,448)	-	3,047,536	1,070
Changes in statement of profit or loss and OCI								
Allocation of reinsurance premium paid	(2,142,814)			(2,142,814)	(1,514,975)	-	-	-
Recoveries of incurred claims and other insurance service expenses		660,098		660,098	-	-	503,019	503,019
CSM recognised for services received				-	-	-	-	-
Adjustments to assets for incurred claims				(14,508)	-	-	69,189	69,189
Net expense from reinsurance contracts	(2,142,814)		660,098	(1,497,224)	(1,514,975)		572,208	(942,767)
Effects of changes in non-performance risk of reinsurers				-				
Net finance expenses from reinsurance contracts		199		199	-	-	455	455
Total changes in statement of profit or loss and OCI	(2,142,814)		660,296	(1,497,025)	(1,514,975)		572,663	(900,192)
Cash flows								
Premiums paid	2,769,236			2,769,236			794,318	794,318
Acquisition income received	(624,924)			(624,924)			-	-
Amounts received from reinsurers relating to incurred claims	(24,674)			(24,674)			(29,330)	(29,330)
Total cash flows	2,119,637		-	2,119,637	-		764,988	764,988
Non-Cash flows								
Effect of reconciliations on opening balances	3,292,747		(4,306,474)	(1,024,809)				
Total Non-Cashflow	3,292,747		(4,306,474)	(1,024,809)	-		-	-
Closing assets	522,148	-	739,009	1,278,757	(2,747,423)		4,385,187	43,190
								1,680,954

10(f) iii Reinsurance Contracts - Savings

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims			Assets for remaining coverage		Assets for incurred claims		
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total
Opening assets	19,903	-	(136,007)	78,155	(37,949)	19,903	-	(104,266)	1,935	(82,428)
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	-	-	-	-	-	-	-	-	-	-
Recoveries of incurred claims and other insurance service expenses	-	-	-	-	-	-	-	-	-	-
CSM recognised for services received	-	-	(44,421)	-	(44,421)	-	-	-	-	-
Adjustments to assets for incurred claims	-	-	-	-	-	-	-	-	-	-
Net expense from reinsurance contracts	-	-	(44,421)	-	(44,421)	-	-	-	-	-
Effects of changes in non-performance risk of reinsurers	-	-	-	-	-	-	-	-	-	-
Net finance expenses from reinsurance contracts	-	-	-	-	-	-	-	-	-	-
Total changes in statement of profit or loss and OCI	-	-	(44,421)	-	(44,421)	-	-	-	-	76,220
Cash flows										
Premiums paid	(888,164)	-	-	-	-	-	-	21,304	-	21,304
Acquisition income received	-	-	-	(888,164)	-	-	-	-	-	-
Amounts received from reinsurers relating to incurred claims	(35,068)	-	-	(35,068)	-	-	-	(53,044)	-	(53,044)
Total cash flows	(923,233)	-	-	-	(923,233)	-	-	(31,741)	-	(31,741)
Non-Cash flows										
Effect of reconciliations on opening balances	1,271,687	985,294	985,294	(979,606)	1,277,375	-	-	-	-	-
Total Non-Cashflow	1,271,687	-	985,294	(979,606)	1,277,375	-	-	-	-	-
Closing assets	368,358	-	804,866	(901,451)	271,773	19,903	-	(136,007)	78,155	(37,949)

10(f) iv Reinsurance Contracts - Funds

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims			Assets for remaining coverage		Assets for incurred claims		
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total
Opening assets	(32,682)		(179,714)	155,472	(96,924)	(32,682)	-	(94,811)	3,851	(123,642)
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	-			-	-	-		-	-	-
Recoveries of incurred claims and other insurance service expenses	1,612		-	-	1,612				-	-
CSM recognised for services received	-		-	-	-				-	-
Adjustments to assets for incurred claims	-		-	(18)	(18)			-	-	-
Net expense from reinsurance contracts	1,612		-	(18)	1,594					
Effects of changes in non-performance risk of reinsurers					-				151,621	151,621
Net finance expenses from reinsurance contracts			-		-			-	-	-
Total changes in statement of profit or loss and OCI	1,612		-	(18)	1,594				151,621	151,621
Cash flows										
Premiums paid					-			20,684	-	20,684
Acquisition income received	(353)				(353)					
Amounts received from reinsurers relating to incurred claims	(14)				(14)			(105,587)	-	(105,587)
Total cash flows	(367)		-	-	(367)			(84,903)	-	(84,903)
Non-Cash flows										
Effect of reconciliations on opening balances	48,438		392	(390)	48,440					
Total Non-Cashflow	48,438	-	392	(390)	48,440					
Closing assets	17,000	-	(179,322)	155,065	(7,257)	(32,682)		(179,714)	155,472	(56,924)

10(f) v Reinsurance Contracts - Annuity

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims			Assets for remaining coverage		Assets for incurred claims		
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total
Opening assets	(51,455)	-	(446,475)	413,599	(84,331)	(51,455)	-	(137,780)	6,063	(183,173)
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	-	-	-	-	-	-	-	-	-	-
Recoveries of incurred claims and other insurance service expenses	-	-	-	-	-	-	-	-	-	-
CSM recognised for services received	-	-	-	-	-	-	-	-	-	-
Adjustments to assets for incurred claims	-	-	-	-	-	-	-	-	-	-
Net expense from reinsurance contracts	-	-	-	-	-	-	-	-	-	-
Effects of changes in non-performance risk of reinsurers	-	-	-	-	-	-	-	-	-	-
Net finance expenses from reinsurance contracts	-	-	-	-	-	-	-	-	407,536	407,536
Total changes in statement of profit or loss and OCI	-	-	-	-	-	-	-	-	407,536	407,536
Cash flows										
Premiums paid	84,258	-	-	-	84,258	-	-	(173,643)	-	(173,643)
Acquisition income received	-	-	-	-	-	-	-	-	-	-
Amounts received from reinsurers relating to incurred claims	-	-	-	-	-	-	-	(135,051)	-	(135,051)
Total cash flows	84,258	-	-	-	84,258	-	-	(308,694)	-	(308,694)
Non-Cash flows										
Effect of reconciliations on opening balances	73	-	-	-	73	-	-	-	-	-
Total Non-Cashflow	73	-	-	-	73	-	-	-	-	-
Closing assets	32,876	-	(446,475)	413,599	(0)	(51,455)	-	(446,475)	413,599	(84,331)

10(f) vi Reinsurance Contracts - Fire

	31 December 2024				31 December 2023			
	Assets for remaining coverage		Assets for incurred claims		Assets for remaining coverage		Assets for incurred claims	
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk
				Total				Total
Opening assets	(7,971,869)		11,165,178	3,206,813	(4,014,390)	-	6,211,320	96,175
Changes in statement of profit or loss and OCI								
Allocation of reinsurance premium paid	(8,111,468)			(8,111,468)	(3,957,479)	-	-	(3,957,479)
Recoveries of incurred claims and other insurance service expenses		1,595,368		1,595,368	-	-	802,145	802,145
Adjustments to assets for incurred claims			(166,704)	(166,704)	-	-	-	(108,018)
Net expense from reinsurance contracts	(8,111,468)		1,595,368	(6,682,804)	(3,957,479)		802,145	(3,263,352)
Effects of changes in non-performance risk of reinsurers				-	-	-	-	25,348
Net finance expenses from reinsurance contracts			1,268	1,268	-	-	3,623	3,623
Total changes in statement of profit or loss and OCI	(8,111,468)		1,596,636	(6,681,536)	(3,957,479)		805,768	(82,670)
Cash flows								
Premiums paid	11,397,490			11,397,490			4,260,364	4,260,364
Acquisition income received	(908,945)			(908,945)				
Amounts received from reinsurers relating to incurred claims	(890,185)			(890,185)	-	-	(112,274)	(112,274)
Total cash flows	9,598,359		-	9,598,359	-		4,148,090	4,148,090
Non-Cash flows								
Effect of reconciliations on opening balances	4,454,581	7,661	(3,676,595)	819,081				
Total Non-Cashflow	4,454,581	7,661	(3,676,595)	819,081				
Closing assets	7,703,170	27,249	(314,946)	7,381,189	(7,971,869)	-	11,165,178	13,504
								3,206,813

10(f) vii Reinsurance Contracts - General Accident

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims			Assets for remaining coverage		Assets for incurred claims		
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total
Opening assets	(392,822)		737,807	10,960	355,945	(74,825)	-	304,235	7,642	237,052
Changes in statement of profit or loss and OCI					-					
Allocation of reinsurance premium paid	(455,850)				(455,850)	(317,997)	-	-	-	(317,997)
Recoveries of incurred claims and other insurance service expenses			390,917		390,917	-	-	15,414	-	15,414
Adjustments to assets for incurred claims				(4,232)	(4,232)	-	-	-	765	765
Net expense from reinsurance contracts	(455,850)		390,917	(4,232)	(69,165)	(317,997)		15,414	765	(301,818)
Effects of changes in non-performance risk of reinsurers					-	-	-	-	2,553	2,553
Net finance expenses from reinsurance contracts			47		47	-	-	365	-	365
Total changes in statement of profit or loss and OCI	(455,850)		390,963	(4,232)	(69,118)	(317,997)		15,779	3,318	(298,900)
Cash flows										
Premiums paid	591,636				591,636		-	429,101	-	429,101
Acquisition income received	(255,554)				(255,554)					
Amounts received from reinsurers relating to incurred claims	(250,280)				(250,280)	-	-	(11,308)	-	(11,308)
Total cash flows	85,801		-	-	85,801	-	-	417,793	-	417,793
Non-Cash flows										
Effect of reconciliations on opening balances	4,454,581	7,661	(3,676,595)	41,095	819,081					
Total Non-Cashflow	4,454,581	7,661	(3,676,595)	41,095	819,081					
Closing assets	3,691,711	7,661	(2,547,825)	47,823	1,191,710	(392,822)		737,807	10,960	355,945

10(f) viii Reinsurance Contracts - Motor

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims			Assets for remaining coverage		Assets for incurred claims		
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total
Opening assets	(184,850)		327,104	3,070	145,324	(114,084)	-	229,541	(965)	114,492
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	(65,988)				(65,988)	(70,766)	-	-	-	(70,766)
Recoveries of incurred claims and other insurance service expenses			95,613		95,613	-	-	(10,877)	-	(10,877)
Adjustments to assets for incurred claims				(1,439)	(1,439)	-	-	-	3,373	3,373
Net expense from reinsurance contracts	(65,988)		95,613	(1,439)	28,186	(70,766)		(10,877)	3,373	(78,270)
Effects of changes in non-performance risk of reinsurers					-					
Net finance expenses from reinsurance contracts			28		28	-	-	-	662	662
Total changes in statement of profit or loss and OCI	(65,988)		95,641	(1,439)	28,215	(70,766)		(10,782)	4,035	(77,513)
Cash flows										
Premiums paid	171,108				171,108	-	-	111,278	-	111,278
Acquisition income received	(372,776)				(372,776)					
Amounts received from reinsurers relating to incurred claims	(365,082)				(365,082)	-	-	(2,933)	-	(2,933)
Total cash flows	(566,749)		-	-	(566,749)	-	-	108,345	-	108,345
Non-Cash flows										
Effect of reconciliations on opening balances	7,233,611	11,175	(5,363,028)	59,945	1,930,529					
Total Non-Cashflow	7,233,611	11,175	(5,363,028)	59,945	1,930,529					
Closing assets	6,416,025	11,175	(4,940,283)	61,576	1,537,318	(184,850)		327,104	3,070	145,324

10(f) ix Reinsurance Contracts - Marine

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims			Assets for remaining coverage		Assets for incurred claims		
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total
Opening assets	(725,404)		1,256,958	10,618	542,172	(424,609)	-	831,140	8,575	415,106
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	(470,558)				(470,558)	(300,795)	-	-	-	(300,795)
Recoveries of incurred claims and other insurance service expenses			81,483		81,483	-	-	(21,090)	-	(21,090)
Adjustments to assets for incurred claims				(9,516)	(9,516)	-	-	-	(685)	(685)
Net expense from reinsurance contracts	(470,558)		81,483	(9,516)	(398,591)	(300,795)		(21,090)	(685)	(322,570)
Effects of changes in non-performance risk of reinsurers					-	-	-	-	2,729	2,729
Net finance expenses from reinsurance contracts			303		303	-	-	390	-	390
Total changes in statement of profit or loss and OCI	(470,558)		81,786	(9,516)	(398,288)	(300,795)		(20,700)	2,044	(319,451)
Cash flows										
Premiums paid	612,792				612,792		-	458,604	-	458,604
Acquisition income received	(94,466)				(94,466)					
Amounts received from reinsurers relating to incurred claims	(92,516)				(92,516)	-	-	(12,086)	-	(12,086)
Total cash flows	425,810		-	-	425,810	-		446,518	-	446,518
Non-Cash flows										
Effect of reconciliations on opening balances	1,426,397	2,832	(1,359,059)	15,191	82,529					
Total Non-Cashflow	1,426,397	2,832	(1,359,059)	15,191	82,529					
Closing assets	656,244	2,832	(20,315)	16,293	652,223	(725,404)	-	1,256,958	10,618	542,172

10(f) x Reinsurance Contracts - Engineering

	31 December 2024					31 December 2023			
	Assets for remaining coverage		Assets for incurred claims		Total	Assets for remaining coverage		Assets for incurred claims	
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk
Opening assets	(1,315,992)		1,346,118	10,094	40,220	(952,022)	-	524,737	3,309
Changes in statement of profit or loss and OCI									
Allocation of reinsurance premium paid	(387,357)				(387,357)	(363,970)	-	-	-
Recoveries of incurred claims and other insurance service expenses			256,341		256,341	-	-	615,066	-
Adjustments to assets for incurred claims				(30,767)	(30,767)	-	-	-	5,526
Net expense from reinsurance contracts	(387,357)		256,341	(30,767)	(161,783)	(363,970)		615,066	5,526
Effects of changes in non-performance risk of reinsurers					-	-	-	-	1,260
Net finance expenses from reinsurance contracts			(0)		(0)	-	-	180	-
Total changes in statement of profit or loss and OCI	(387,357)		256,340	(30,767)	(161,783)	(363,970)		615,246	6,786
Cash flows									
Premiums paid	1,453,872				1,453,872		-	211,714	-
Acquisition income received	(79,088)				(79,088)				
Amounts received from reinsurers relating to incurred claims	(77,456)				(77,456)	-	-	(5,579)	-
Total cash flows	1,297,328		-	-	1,297,328	-		206,135	-
Non-Cash flows									
Effect of reconciliations on opening balances	2,397,274	2,371	(1,137,821)	12,718	1,272,172				
Total Non-Cashflow	2,397,274	2,371	(1,137,821)	12,718	1,272,172				
Closing assets	1,991,253	2,371	464,637	(7,954)	2,447,936	(1,315,992)	-	1,346,118	10,094
									40,220

10(f) xi Reinsurance Contracts - Oil & Gas

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims			Assets for remaining coverage		Assets for incurred claims		
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total
Opening assets	(37,694,495)		49,429,897	547,455	12,282,857	(22,994,042)	-	31,849,305	294,740	9,150,003
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	(31,845,097)				(31,845,097)	(14,700,453)	-	-	-	(14,700,453)
Recoveries of incurred claims and other insurance service expenses			8,279,714		8,279,714	-	-	(42,183)	-	(42,183)
Adjustments to assets for incurred claims				(775,786)	(775,786)	-	-	-	129,104	129,104
Net expense from reinsurance contracts	(31,845,097)		8,279,714	(775,786)	(24,341,169)	(14,700,453)		(42,183)	129,104	(14,613,532)
Effects of changes in non-performance risk of reinsurers					-	-	-	-	123,611	123,611
Net finance expenses from reinsurance contracts			(2,010)		(2,010)	-	-	17,668	-	17,668
Total changes in statement of profit or loss and OCI	(31,845,097)		8,277,704	(775,786)	(24,343,179)	(14,700,453)		(24,515)	252,715	(14,472,253)
Cash flows										
Premiums paid	17,849,322				17,849,322		-	20,772,412	-	20,772,412
Acquisition income received	(2,470,264)				(2,470,264)					
Amounts received from reinsurers relating to incurred claims	(2,419,280)				(2,419,280)		-	(3,167,305)	-	(3,167,305)
Total cash flows	12,959,778		-	-	12,959,778	-		17,605,107	-	17,605,107
Non-Cash flows										
Effect of reconciliations on opening balances	37,601,923	74,055	(35,539,048)	397,236	2,460,111					
Total Non-Cashflow	37,601,923	74,055	(35,539,048)	397,236	2,460,111					
Closing assets	(18,977,890)	74,055	22,168,553	168,904	3,359,567	(37,694,495)		49,429,897	547,455	12,282,857

10(f) xii Reinsurance Contracts - Aviation

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims			Assets for remaining coverage		Assets for incurred claims		
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total
Opening assets	(2,194,073)		911,519	9,318	(1,273,236)	(1,934,931)	-	550,156	6,289	(1,378,486)
<i>Changes in statement of profit or loss and OCI</i>										
Allocation of reinsurance premium paid	(377,818)				(377,818)	(259,142)	-	-	-	(259,142)
Recoveries of incurred claims and other insurance service expenses			(247)		(247)	-	-	(8,812)	-	(8,812)
Adjustments to assets for incurred claims				(32)	(32)	-	-	-	769	769
Net expense from reinsurance contracts	(377,818)		(247)	(32)	(378,097)	(259,142)		(8,812)	769	(267,186)
Effects of changes in non-performance risk of reinsurers			0		-	-	-	-	2,260	2,260
Net finance expenses from reinsurance contracts					0	-	-	323	-	323
Total changes in statement of profit or loss and OCI	(377,818)		(247)	(32)	(378,097)	(259,142)		(8,489)	3,029	(264,603)
Cash flows										
Premiums paid	564,320				564,320		-	379,863	-	379,863
Acquisition income received	(74,886)				(74,886)					
Amounts received from reinsurers relating to incurred claims	(73,340)				(73,340)		-	(10,011)	-	(10,011)
Total cash flows	416,093		-	-	416,093	-		369,852	-	369,852
Non-Cash flows										
Effect of reconciliations on opening balances	2,596,262	2,245	(1,077,365)	12,042	1,530,939					
Total Non-Cashflow	2,596,262	2,245	(1,077,365)	12,042	1,530,939					
Closing assets	440,464	2,245	(166,093)	21,328	295,699	(2,194,073)	-	911,519	9,318	(1,273,236)

10(f) xiii Reinsurance Contracts - Health

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims			Assets for remaining coverage		Assets for incurred claims		
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	Total
Opening assets	(691,648)		1,428,900	5,399	742,651	(359,348)	-	532,050	3,236	175,938
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	(1,128,827)				(1,128,827)	(332,300)	-	-	-	(332,300)
Recoveries of incurred claims and other insurance service expenses			475,552		475,552	-	-	382,807	-	382,807
Adjustments to assets for incurred claims				12,599	12,599	-	-	2,163	-	2,163
Net expense from reinsurance contracts	(1,128,827)		475,552	12,599	(640,676)	(332,300)		384,970	-	52,670
Effects of changes in non-performance risk of reinsurers					-		-		2,163	2,163
Net finance expenses from reinsurance contracts			(193)		(193)		-	(1,781)	-	(1,781)
Total changes in statement of profit or loss and OCI	(1,128,827)		475,358	12,599	(640,870)	(332,300)		383,189	2,163	53,052
Cash flows										
Premiums paid	1,119,731				1,119,731		-	513,661	-	513,661
Acquisition income received	716,223				716,223					
Amounts received from reinsurers relating to incurred claims	(501,382)				(501,382)		-	-	-	-
Total cash flows	1,334,572		-	-	1,334,572	-		513,661	-	513,661
Non-Cash flows										
Effect of reconciliations on opening balances	1,434,893		(1,277,907)	(21,518)	135,468					
Total Non-Cashflow	1,434,893	-	(1,277,907)	(21,518)	135,468					
Closing assets	948,990	-	626,351	(3,520)	1,571,821	(691,648)		1,428,900	5,399	742,651

10(f) xiv Reinsurance Contracts measured (Non-Life)

	31 December 2024					31 December 2023				
	Assets for remaining coverage		Assets for incurred claims		Total	Assets for remaining coverage		Assets for incurred claims		Total
	Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk		Excluding loss recovery component	Loss component	Estimates of present value of future cash flows	Risk adjustment for non-financial risk	
Opening assets	(50,479,507)	-	65,174,580	605,020	15,300,093	(30,508,906)	-	40,500,434	415,764	10,407,292
Changes in statement of profit or loss and OCI										
Allocation of reinsurance premium paid	(41,714,136)	-	-	-	-	-	-	-	-	-
Recoveries of incurred claims and other insurance service expenses	-	-	10,699,188	-	10,699,188	(19,970,602)	-	-	-	(19,970,602)
Adjustments to assets for incurred claims	-	-	-	(988,475)	(988,475)	-	-	1,349,662	-	1,349,662
Net expense from reinsurance contracts	(41,714,136)		10,699,188	(988,475)	(32,003,423)	(19,970,602)		1,349,662	30,834	(18,590,106)
Effects of changes in non-performance risk of reinsurers	-	-	-	-	-	-	-	-	158,422	158,422
Net finance expenses from reinsurance contracts	-	-	(364)	-	(364)	-	-	22,643	-	22,643
Total changes in statement of profit or loss and OCI	(41,714,136)		10,698,824	(988,475)	(32,003,786)	(19,970,602)		1,372,305	189,256	(18,409,041)
Cash flows										
Premiums paid	32,640,540	-	-	-	32,640,540	-	-	26,623,336	-	26,623,336
Acquisition income received	(4,255,980)	-	-	-	(4,255,980)	-	-	-	-	-
Amounts received from reinsurers relating to incurred claims	(4,168,140)	-	-	-	(4,168,140)	-	-	(3,321,496)	-	(3,321,496)
Total cash flows	24,216,421		-	-	24,216,421	-		23,301,840	-	23,301,840
Non-Cash flows										
Effect of reconciliations on opening balances	69,898,197	127,589	(61,229,675)	684,391	9,480,502	-	-	-	-	-
Total Non-Cashflow	69,898,197	127,589	(61,229,675)	684,391	9,480,502					
Closing assets	1,920,975	127,589	14,643,729	300,936	16,993,229	(50,479,507)		65,174,580	605,020	15,300,093

10g. Significant judgements and estimates

i. Fulfilment cashflows

Fulfilment cash flows comprise:

- estimates of cash flows
- an adjustment to reflect the time value of money and the financial risks related to future cash flows, to the extent that the financial risks are not included in the estimates of future cash flows; and
- a risk adjustment for no-financial risk.

The Group's objective in estimating future cash flows is to determine the expected value of a range of scenarios that reflects the full range of possible outcomes. The cash flows from each scenario are discounted and weighted by the estimated probability of that outcome to derive an expected present value. If there are significant interdependencies between cash flows that vary based on changes in market variables and other cash flows, then the Group uses stochastic modelling techniques to estimate the expected present value. Stochastic modelling involves projecting future cash flows under a large number of possible economic scenarios for market variables such as interest rates and equity returns.

Estimates of future cash flows

In estimating future cash flows, the Group incorporates, in an unbiased way, all reasonable and supportable information that is available without undue cost or effort at the reporting date. This information includes both internal and external historical data about claims and other experience, updated to reflect current expectations of future events.

The estimates of future cash flows reflect the Group's view of current conditions at the reporting date, as long as the estimates of any relevant market variables are consistent with observable market prices.

When estimating future cash flows, the Group takes into account current expectations of future events that affect those cash flows. However, expectations of future changes in legislation is substantively enacted. The Group derives cost inflation assumptions from the difference between the yield on nominal and inflation-linked government bonds.

Cash flows within the boundary of a contract relate directly to the fulfilment of the contract, including those for which the group has discretion over the amount or timing. These include payments to (or on behalf of) policyholders, insurance acquisition cash flows and other costs that are incurred in fulfilling contracts.

Insurance acquisition cash flows arise from the activities of selling, underwriting and starting a group of contracts that are directly attributable to the portfolio of contracts to which the group belongs. Other costs that are incurred in fulfilling the contracts include:

- claims handling, maintenance and administration costs;
- recurring commissions payable on installment premiums receivable within the contract boundary;
- costs that the Group will incur in providing investment services;
- costs that the Group will incur in performing investment activities to the extent that the Group performs them to enhance benefits from insurance coverage for policyholders by generating an investment return from which policyholders will benefit if an insured event occurs; and
- income tax and other costs specifically chargeable to the policyholder under the terms of the contracts.

Insurance acquisition cash flows and other costs that are incurred in fulfilling contracts comprise both direct costs and an allocation of fixed and variable overheads.

Cash flows are attributed to acquisition activities, other fulfillment activities and other activities using activity-based costing techniques. Cash flows attributable to acquisition and other fulfillment activities are allocated to groups of contracts using methods that are systematic and rational and are consistently applied to all costs that have similar characteristics. The Group generally allocates insurance acquisition cash flows to groups of contracts based on the total premiums for each group, claims handling costs based on the number of in-force contracts within each group. Other costs are recognised in profit or loss as they are incurred.

Contract boundaries

The assessment of the contract boundary, which defines which future cash flows are included in the measurement of a contract, requires judgement and consideration of the Group's substantive rights and obligations under the contract.

Insurance contracts

Some term assurance and critical illness contracts issued by the Group have annual terms that are renewable each year. The Group determines that the cash flows related to future renewals (i.e. the guaranteed renewable terms) of these contracts are outside the contract boundary. This is because the premium charged for each year reflects the Group's expectation of its exposure to risk for that year and, on renewal, the Group can reprice the premium to reflect the reassessed risks for the next year based on claims experience and expectations for the respective portfolio. Any renewal of the contract is treated as a new contract and is recognised, separately from the initial contract, when the recognition criteria are met.

Reinsurance contracts

Each of the Group's quota share reinsurance contracts has an annual term, covers underlying contracts issued within the term on a risk attaching basis and provides unilateral rights to both the Group and the reinsurer to terminate the cession of new business at any time by giving three months' notice to the other party. On initial recognition, the cash flows within the reinsurance contract boundary are determined to be those arising from underlying contracts that the Group expects to issue and cede under the reinsurance contract within the next three months. Subsequently, expected cash flows beyond the end of this initial notice period are considered cash flows of new reinsurance contracts and are recognised, separately from the initial contract, as they fall within the rolling three-month notice period.

Each of the Group's excess of loss and stop loss reinsurance contracts has an annual term and covers claims from underlying contracts incurred within the year (i.e. loss-occurring). Cash flows within the contract boundary are those arising from underlying claims incurred during the year.

Individual Life

Assumptions about mortality/longevity, morbidity and policyholder behaviour that are used in estimating future cash flows are developed by product type, reflecting recent experience and the profiles of policyholders within a group of insurance contracts.

Mortality/longevity and morbidity assumptions are generally developed using a blend of industry trends and the Group's recent

experience. Experience is monitored through regular studies, the results of which are reflected both in pricing new products and in the measurement of existing contracts.

Mortality/longevity is a key assumption in the measurement of immediate fixed annuities. Mortality tables are used and adjusted to reflect expected mortality improvements, as set out below.

	Mortality projections model	Mortality table used and adjustments	Adjustments for long-term mortality improvements
2024			
Individual Life (excluding Annuities)		UK's Mortality of Assured Lives A6770 table	
Annuities		PA90(-6)	
2023			
Individual Life (excluding Annuities)		UK's Mortality of Assured Lives A6770 table	
Annuities		PA90(-6)	

Disclosure of mortality/longevity assumptions for other countries that may have a material impact on estimates of future cash flows.

Policyholder behaviour is a key assumption in the measurement of life savings. Each type of policyholder behaviour is estimated by product type, based on trends in recent experience. The following table sets out the assumptions about surrender rates (expressed as weighted averages) by policy anniversary for life savings and participating contracts, other than annuity contracts.

	2024					2023				
	1 year	5 years	10 years	15 years	20 years	1 year	5 years	10 years	15 years	20 years
Life savings										
Individual Life	7.50%	2.50%	2.50%	2.50%	2.50%	7.50%	2.50%	2.50%	2.50%	2.50%

For deferred fixed annuity, crediting rates and discount rates (see 'Discount rates' below) are key assumptions in measuring those contracts. The assumed estimated crediting rates are generally based on the actual rates applied in the current year. The crediting rates applied vary between products and Group entities. In the current economic environment, the amounts credited are often determined by interest rate guarantees.

To determine how to identify changes in discretionary cash flows for these contracts, the Group generally regards its commitment to be return implicit in the estimates of the fulfilment cash flows on initial recognition, updated to reflect current financial risk assumptions.

Non-Life contracts

The Group estimates the ultimate cost of settling claims incurred but unpaid at the reporting date and the value of salvage and other expected recoveries by reviewing individual claims reported and making allowance for claims incurred but not yet reported. The ultimate cost of settling claims is estimated using a range of loss reserving techniques -e.g. the chain-ladder and Bornhuetter-Ferguson methods. These techniques assume that the Group's own claim experience is indicative of future claims development patterns and therefore ultimate claims cost. The ultimate cost of settling claims is estimated separately from other claims.

The assumptions used, including loss ratios and future claims inflation, are implicitly derived from the historical claims development data on which the projections are based, although judgement is applied to assess the extent to which past trends might not apply in the future and future trends are expected to emerge.

Discount rates

All cash flows are discounted using risk-free yield curves adjusted to reflect the characteristics of the cash flows and the liquidity of the insurance contracts. The Group adopts the yield curve provided by the Nigerian Actuarial Society as directed by NAICOM.

	2024					2023				
	1 year	5 years	10 years	15 years	20 years	1 year	5 years	10 years	15 years	20 years
All Insurance contracts										
NGN	30.09%	22.84%	16.20%	17.00%	14.18%	11.51%	15.25%	15.89%	17.88%	20.08%

Risk adjustments for non-financial risk

Risk adjustments for non-financial risk are determined to reflect the compensation that the individual issuing entity would require for bearing non-financial risk, separately for the non-life and other contracts, and are allocated to groups of contracts based on an analysis of the risk profiles of the groups. Risk adjustments for non-financial risk reflect the diversification benefits from contracts issued by the entity, in a way that is consistent with the compensation that it would require and that reflects its degree of risk aversion, and the effects of the diversification benefits are determined using a correlation matrix technique.

The risk adjustments for non-financial risk are determined using a confidence level technique.

To determine the risk adjustments for non-financial risk for reinsurance contracts, the Group applies this technique both gross and net of reinsurance and derives the amount of risk being transferred to the reinsurer as the difference between the two results.

Applying a confidence level technique, the Group estimates the probability distribution of the expected present value of the future cash flows from insurance contracts at each reporting date and calculates the risk adjustment for non-financial risk as the excess of the value at risk at the 70th percentile (the target confidence level) over the expected present value of the future cash flows.

The risk adjustment for non-financial risk for life corresponds to the 70th percentile confidence level for both non-life and Life.

ii. Contractual service margin**Determination of coverage units**

The CSM of a group of contracts is recognised in profit or loss to reflect services provided in each year based on the number of coverage units provided in the year, which is determined by considering for each contract the quantity of the benefits provided and its expected coverage period. The coverage units are reviewed and updated at each reporting date.

The Group determines the quantity of the benefits provided under each contract as follows.

Product	Basis for determining quantity of benefits provided
Term assurance Non-participating whole-life	Sum assured payable on death
Critical illness	Maximum amount payable (including any premiums waived on detection of illness)
Immediate fixed annuity	Annuity amount payable in each period
Non-life contracts acquired in their claims settlement period	Expected amount of claims to be settled in each period
Quota share reinsurance	The same basis as the underlying contracts, including expected new business within the reinsurance contract boundary
Excess of loss and stop loss reinsurance	Expected amount of claims to be settled in each period

For insurance contracts that provide both insurance coverage and investment services, the assessment of the quantity of benefits entails determining the relative weighting of the benefits provided to the policyholder by these services, determining how the benefits provided by each service change over the coverage period and aggregating those different benefits.

iii. Investment components

The Group identifies the investment component of a contract by determining the amount that it would be required to repay to the policyholder in all scenarios with commercial substance. These include circumstances in which an insured event occurs or the contract matures or is terminated without an insured event occurring. Investment components are excluded from insurance revenue and insurance service expenses.

Non-participating whole-life contracts have explicit surrender values. The investment component excluded from insurance revenue and insurance service expenses is determined as the surrender value specified in the contractual terms less any accrued fees and surrender charges.

The Group's other contracts do not contain investment components. These include deferred fixed annuity contracts that provide policyholders with a right to surrender the contract during the accumulation period and receive the current account value less any surrender charges. The Group determines that these contracts do not include any investment component, because the Group is not required to pay any amount if the policyholder

does not surrender the contract and does not survive until the first annuity payment date. Consequently, any surrender payments are treated as premium refunds for unused coverage. Even though the premium refunds do not represent repayments of investment components, the Group has disclosed them together with investment components in Note 9.3.

iv. Fair value of insurance contracts

The Group has measured the fair value of insurance contracts when it acquired contracts in a business combination and when it applied the fair value approach on transition to IFRS 17. The Group has measured the fair value of insurance contracts as the sum of (a) the present value of the net cash flows expected to be generated by the contracts, determined using a discounted cash flow technique; and (b) an additional margin, determined using a confidence level technique.

The cash flows considered in the fair value measurement are consistent with those that were within the contract boundary. Therefore, the cash flows related to expected future renewals of insurance contracts are not considered in determining the fair value of those contracts if they are outside the contract boundary.

The Group's approach to measuring fair value differs from the IFRS 17 requirements for measuring fulfilment cash flows in certain respects. These differences gave rise to a CSM at the date of acquisition or transition. In particular, in measuring fair value the Group:

- considers the cash flows included in the measurement of fulfilment cash flows but adjusts them to reflect the perspective of market participants. For example, expense cash flows are increased to cover a reasonable level of general overheads that are not directly attributable to fulfilling the insurance contracts but that a market participant acquiring the contracts would expect to bear;
- uses the discount rates applied in measuring fulfilment cash flows but increases the rates to reflect the effect of the Group's non-performance risk; and
- includes a margin comprising a risk premium to reflect what market participants would demand as compensation for the uncertainty inherent in the cash flows and a profit margin to reflect what market participants would require to assume the obligations to service the insurance contracts. In determining the risk premium, the Group allows for certain risks that were not reflected in the fulfilment cash flows but would be considered by market participants - e.g. general operational risk.

(All amounts in thousands of Naira unless otherwise stated)

11 TRADE RECEIVABLE

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Premium receivable (see 11.1 below)	6,485,484	5,249,523	228,175	97,199
Coinurance receivable (see 11.2 below)	206,234	278,746	206,234	278,746
	6,691,718	5,528,269	434,409	375,945

All trade receivables fall due within one year.

11.1 Premium receivables

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
(a) Premium receivables	7,247,974	6,022,264	387,466	266,741
Less: ECL Allowance	(762,490)	(772,741)	(159,291)	(169,542)
	6,485,484	5,249,523	228,175	97,199

Reconciliation of premium receivable (Group)

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Opening premium receivable	5,249,523	7,473,045	97,199	135,343
Gross Premium Written during the year	138,549,132	87,203,623	84,664,271	52,171,844
Premium received in advance	(5,795,866)	(2,812,408)	(5,795,866)	(2,812,408)
*Cash Premium received during the year(health inclusive)	(131,517,305)	(86,614,737)	(78,737,429)	(49,397,580)
Closing premium receivable	6,485,484	5,249,523	228,175	97,199

Reconciliation of premium receivable (life business)

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Opening premium receivable	2,532	296	2,532	296
Gross Premium Written during the year	23,416,924	17,303,840	23,416,924	17,303,840
Premium received in advance	(1,085,625)	(1,249,713)	(1,085,625)	(1,249,713)
Cash Premium received during the year	(22,315,676)	(16,051,891)	(22,315,676)	(16,051,891)
Closing premium receivable	18,155	2,532	18,155	2,532

Reconciliation of premium receivable (Non-life business)

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Opening premium receivable	94,667	135,047	94,667	135,048
Gross Premium Written during the year	61,247,347	34,868,005	61,247,347	34,868,004
Premium received in advance	(4,710,241)	(4,710,241)	(4,710,241)	(1,562,695)
Cash Premium received during the year	(56,421,752)	(23,299,676)	(56,421,752)	(26,447,223)
Premiums allocated during the year	-	(6,898,468)	-	(6,898,468)
Closing premium receivable	210,020	94,667	210,020	94,667

Analysis of premium receivables:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Life contracts insurance receivable	18,155	2,532	18,155	2,532
Non-life contracts insurance receivable	210,020	94,667	210,020	94,667
AXA Mansard Health (HMO) receivable	6,257,309	5,152,324	-	-
	6,485,484	5,249,523	228,175	97,199

Counter party categorization of insurance receivable:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Brokers and agents	387,466	266,741	387,466	266,741
Contract holders	6,860,508	5,755,523	-	-
Total insurance receivables	7,247,974	6,022,264	387,466	266,741
<i>Less impairment of receivables:</i>				
– Brokers and agents	(159,291)	(169,542)	(159,291)	(169,542)
– Contract holders	(603,199)	(603,199)	-	-
Total impairment	(762,490)	(772,741)	(159,291)	(169,542)

There is no concentration of credit risk with respect to trade receivables, as the Group has a non-symmetrical portfolio dispersed across many industries in Nigeria.

The aging analysis of gross premium receivable as at the end of the year is as follows:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
0 – 30 days	4,650,671	3,864,193	160,479	266,741
31 – 90 days	383,525	318,667	69,844	-
91 – 180 days	68,255	56,712	-	-
Above 180 days	2,145,523	1,782,692	157,143	-
Total	7,247,974	6,022,264	387,466	266,741

The movement in impairment of insurance receivable is as follows:

(b) Impairment of premium receivable

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of the year	772,741	427,604	169,542	184,867
Additional impairment/(write back) during the year	(10,251)	345,137	(10,251)	(15,325)
Balance, end of year	762,490	772,741	159,291	169,542

11.2 Co-insurance receivable

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Co-insurers' share of outstanding claims	365,066	278,746	365,066	278,746
Less: ECL Allowance	(158,832)	-	(158,832)	-
	206,234	278,746	206,234	278,746

The aging analysis of gross co-insurance receivable as at the end of the year is as follows:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
0 – 30 days	127,017	227,417	127,017	227,417
31 – 90 days	72,801	45,213	72,801	45,213
91 – 180 days	6,417	6,115	6,417	6,115
Above 180 days	158,832	-	158,832	-
Total	365,066	278,745	365,066	278,745

(a) The movement in co-insurance recoverable on claims paid

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of the year	278,746	318,738	278,746	318,738
Additions in the year	-	-	-	0
Receipts during the year	(72,511)	(39,992)	(72,511)	(39,992)
	206,234	278,746	206,234	278,746

12 OTHER RECEIVABLES

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Prepayment (see note (i) below)	2,201,597	1,573,334	1,662,849	762,787
Accrued income (see note (ii) below)	16,677	838,951	16,677	829,378
Other account receivables (see note (iii) below)	3,383,695	2,455,050	184,952	329,873
Gross	5,601,969	4,867,335	1,864,478	1,922,038
Less: ECL allowance on other receivables (see (a) below)	(1,087,265)	(351,351)	(135,155)	(135,156)
Net receivables	4,514,704	4,515,984	1,729,323	1,786,882

- (i) Prepayment includes prepaid expenses such as maintenance agreements. The average amortization period for these expenses is 24 months.
- (ii) Accrued income relates to dividend income earned but not yet received as at year end.
- (iii) Other account receivables relate to amounts due from various third parties and also includes cash advanced to staff in respect of various operating expenses.

12.1 Prepayment

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Prepayment - Admin cost	134,007	527,730	88,962	480,920
Prepayment - Travel Expenses	-	12,177	-	12,177
Prepayment - Maintainance Agreement	1,169,734	3,948	1,117,418	3,167
Prepayment - HR/ Training Expenses	403,853	815,276	360,793	52,320
Prepayment - Legal Expenses	99,458	1,397	93,031	1,398
Prepayment - Business Expenses	394,546	212,805	2,645	212,805
Total prepayment	2,201,597	1,573,334	1,662,849	762,787

12.2 Other Account receivables

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Withholding Tax Recoverable	293,913	162,381	-	72,713
Other Debtors	3,089,782	2,292,669	184,952	257,160
Total Other Account receivables	3,383,695	2,455,050	184,952	329,873

(a) The movement in provision for impairment of other receivables:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of the year	351,351	142,182	135,155	135,155
Charge/write back for the year	735,914	209,169	-	-
Balance end of year	1,087,265	351,351	135,155	135,155
Current	3,233,383	3,148,800	1,735,012	1,691,127
Non-current	2,368,587	1,718,535	129,466	230,911
	5,601,969	4,867,335	1,864,478	1,922,038

13 LOANS AND RECEIVABLES AT AMORTISED COSTS

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Loans and advances to related party	932,002	4,161,358	1,065,879	5,093,911
Staff loans and advances	914,948	208,303	723,327	170,935
Gross	1,846,950	4,369,661	1,789,206	5,264,846
Less:				
ECL allowance on staff loans and advances	(37)	-	-	-
	(37)	-	-	-
Net loans and receivables	1,846,913	4,369,661	1,789,206	5,264,846
Current	304,983	69,434	241,109	56,978
Non-current	1,541,930	4,300,227	1,548,097	5,207,868
	1,846,913	4,369,661	1,789,206	5,264,846

(a) Movement in loans and advances to related party:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of the year	4,161,358	3,254,656	5,093,911	4,036,258
Additions during the year	155,000	906,702	-	1,559,456
Payments during the year	(3,384,356)	-	(4,028,032)	(501,803)
Balance end of year	932,002	4,161,358	1,065,879	5,093,911

(b) Movement in staff loans and advances:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of the year	208,303	519,329	170,935	193,325
Additions during the year	693,011	75,720	534,393	68,314
Accrued Interest during the year	54,874	18,576	50,479	10,326
Payments during the year	(41,240)	(405,322)	(32,480)	(101,030)
Balance end of year	914,948	208,303	723,327	170,935

14 INVESTMENT PROPERTY

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Office property (Office building located at Bishop Aboyade Cole Street, VI - Lagos)	31,769,053	20,874,577	-	-
Balance, end of year	31,769,053	20,874,577	-	-
Non-current	31,769,053	20,874,577	-	-
	31,769,053	20,874,577	-	-

Investment properties comprise of office properties held for the purpose of capital appreciation and rental income. Investment property is carried at fair value which is determined by independent professional valuers; Osas & Oseji Estate Surveyors & Valuers (FRC/2012/000000000052) revalued the office property using the discounted income capitalisation cashflow approach and direct comparison approach. Valuation report was signed by Hyacinth Oseji(FRC/2019/004/000000/20162).

Rental income on investment property included in the statement of comprehensive income for the year was ₦1.9b (2023: ₦832m). See note 35.

The investment property was constructed in 2013 at a cost of ₦5.94b via a bank loan. The Asset is pledged on a facility taken by APD Ltd from Stanbic IBTC Bank.

The movement in investment property is analysed as follows:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	20,874,595	14,009,208	-	-
Foreign exchange gain	13,034,742	10,254,475	-	-
Change in fair value	(2,140,284)	(3,389,088)	-	-
Investment property at fair value	31,769,053	20,874,595	-	-

Fair value hierarchy

“The fair value of investment property was determined by external, independent property valuers, having appropriate recognised professional qualifications and recent experience in the location and category of property being valued. The independent valuers provide the fair value of the Group’s investment property annually.

The fair value measurement for the investment property has been categorised as level 3 fair value based on the inputs to the valuation techniques. The following table shows the valuation technique used in measuring the fair value of investment property, as well as the significant unobservable inputs used.

Valuation technique	Unobservable inputs	Fair value measurement uncertainty to unobservable inputs
Discounted Income Capitalisation Cashflow approach: The valuation model considers the present value of net cashflows to be generated from the property taking into account the expected rental price per square meter, capitalization rate. The relevant capitalization rate is chosen based on the investment rate of return expected (as derived from comparisons of other similar property investments) for the type of property concerned taking into consideration such factors as risk, capital appreciation, security of income, ease of sale, management of the property, etc.	Capitalization rate 6% (2023:6%)	The estimated fair value would increase/decrease if:
	Forecast price per square meter: \$500 per meter square (2023: \$100)	- the expected price per square metre were higher (lower)
		- the expected capitalization rate were higher (lower)

15 INVESTMENT IN SUBSIDIARIES

(a) The Company's investment in subsidiaries is as stated below:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Cost				
AXA Mansard Investments Limited	940,000	940,000		
AXA Mansard Health Limited	712,000	712,000		
	1,652,000	1,652,000		
Less: impairment on investment	-	-		
	1,652,000	1,652,000		

All investment in subsidiaries are non-current.

(b) Principal subsidiary undertakings:

The Parent of the Group is AXA Mansard Insurance Plc "the parent" (incorporated in Nigeria). The controlling interest of AXA Mansard Insurance Plc in the Group entities is disclosed in the table below:

Company name	Nature of business	Country of origin	% of equity capital controlled
AXA Mansard Investments Limited	Asset management services	Nigeria	100
AXA Mansard Health Limited	Health Maintenance Organisation	Nigeria	100

- 1 AXA Mansard Investments Limited was incorporated in January 2008 and its principal activity involves provision of portfolio management services to both individual and corporate clients.
- 2 AXA Mansard Health Limited was incorporated as a private limited liability company on 7 of August 2003 and its principal activity is to manage the provision of health care services through health care providers and for that purpose was accredited with the National Health Insurance Scheme.

APD Limited was incorporated on 2 September 2010 for the purpose of holding and developing a commercial office property located at Plot 928A/B, Bishop Aboyade Cole Street, Victoria Island, Lagos to an ultra modern office structure. The interest in APD Limited is currently held indirectly through AXA Mansard Health Limited

	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23
Balance, beginning of year	1,652,000	1,652,000
Additions, during the year	-	-
Disposal, during the year	-	-
Balance, end of year	1,652,000	1,652,000

(d) The table below summarises the information relating to the Group's subsidiary that are financially significant before any intra-group eliminations.

(i) **APD Limited**

	Group	Group
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23
NCI percentage	44.3%	44.3%
Cash and cash equivalents	227,421	188,112
Other receivables	341,037	122,759
Investment securities	193,613	161,503
Investment properties	31,769,053	20,874,577
Property and equipment	307,258	97,010
Intangible assets	-	35
Borrowings	(16,339,047)	(9,150,709)
Other liabilities	(3,487,098)	(1,750,087)
Net assets	13,012,237	10,543,200
Carrying amount of NCI	5,764,421	4,670,638

	Group	Group
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23
Income	4,960,182	6,355,910
Expenses	(1,117,587)	(3,473,394)
Profit before tax	3,842,595	2,882,516
Profit after tax	2,469,055	1,273,169
Profit allocated to NCI (44.3%)	1,093,791	564,013

(ii) **AXA Mansard Health Limited**

	Group	Group
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23
Cash and cash equivalents	227,421	6,086,378
Loans and other receivables	7,137,623	3,918,445
Investment securities	20,617,743	6,099,967
Property and equipment	314,291	293,187
Intangible assets	20,025	25,130
Other liabilities	(2,787,829)	(1,393,992)
Net assets	25,529,274	15,029,115

	Group	Group
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23
Income	56,809,150	31,010,616
Expenses	(46,714,759)	(25,116,561)
Profit before tax	10,094,391	5,894,055
Profit after tax	7,358,863	4,027,653

(e) Significant restrictions and impairment

Other than the equitable mortgage on the Group's investment property (office building) which was used to secure the refinanced borrowing from Stanbic (see note 25), the Group does not have significant restrictions on its ability to access or use its assets and settle its liabilities besides those resulting from the regulatory frameworks within which the insurance business operates.

The regulatory frameworks require all insurance companies to maintain certain levels of regulatory capital and liquid assets and comply with other ratios such as the solvency margin.

The Company's investment in subsidiaries was assessed for impairment as at 31 December 2024 with no trigger of impairment identified. Consequently, no impairment charge was recognised.

16 INTANGIBLE ASSETS

Analysis of intangible assets:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Computer software acquired (see note (a) below)	973,650	943,750	936,352	898,846
Goodwill (see note (b) below)	12,000	12,000	-	-
Total	985,650	955,750	936,352	898,846

(a) Group

December, 2024

<i>in thousands of Naira</i>	Computer software	Goodwill	Total
Cost:			
Balance, beginning of year	1,784,681	12,000	1,796,681
Additions	274,563	-	274,563
Balance, end of year	2,059,244	12,000	2,071,244
Amortization:			
Balance, beginning of year	840,931	-	840,931
Amortisation charge	244,663	-	244,663
Balance, end of year	1,085,594	-	1,085,594
Closing net book value	973,650	12,000	985,650

Group

December, 2023

<i>in thousands of Naira</i>	Computer software	Goodwill	Total
Cost:			
Balance, beginning of year	1,137,742	12,000	1,149,742
Additions	646,939	-	646,939
Balance, end of year	1,784,681	12,000	1,796,681
Amortization:			
Balance, beginning of year	704,148	-	704,148
Amortisation charge	136,783	-	136,783
Balance, end of year	840,931	-	840,931
Closing net book value	943,750	12,000	955,750

Parent**December, 2024**

<i>in thousands of Naira</i>	Computer software	Goodwill	Total
Cost:			
Balance, beginning of year	1,634,596	-	1,634,596
Additions	268,145	-	268,145
Balance, end of year	1,902,741	-	1,902,741
Amortization:			
Balance, beginning of year	735,750	-	735,750
Amortisation charge	230,639	-	230,639
Balance, end of year	966,389	-	966,389
Closing net book value	936,352	-	936,352

Parent**December, 2023**

<i>in thousands of Naira</i>	Computer software	Goodwill	Total
Cost:			
Balance, beginning of year	1,002,581	-	1,002,581
Additions	632,015	-	632,015
Balance, end of year	1,634,596	-	1,634,596
Amortization:			
Balance, beginning of year	611,380	-	611,380
Amortisation charge	124,370	-	124,370
Balance, end of year	735,750	-	735,750
Closing net book value	898,846	-	898,846

(b) Goodwill**(i) AXA Mansard Health Limited**

On 1 May 2013, AXA Mansard Insurance Plc acquired 99.9% of the share capital of AXA Mansard Health Limited for N12 million. The principal activity of AXA Mansard Health Limited is the provision of health care services through health care providers and for that purpose is accredited with the National Health Insurance Scheme.

As a result of this acquisition, the Group has access to the local health insurance market thereby growing the Group's insurance network. The goodwill of ₦12m arising represents the fair value of the consideration transferred as AXA Mansard Health Limited had a zero carrying value of its net assets at acquisition date. Cash was paid as consideration and there was no contingent consideration. None of the goodwill recognised is expected to be deductible for income tax purposes.

Annual impairment testing of goodwill

In accordance with the requirements of IAS 36 'Impairment of Assets', goodwill was tested annually for impairment in previous years for each CGU, by comparing the carrying amount of each CGU to its recoverable amount, being the higher of that CGU's value-in-use or fair value less costs to sell. An impairment charge is recognised when the recoverable amount is less than the carrying value.

No impairment test was done in 2024 as the remaining goodwill is immaterial to the Group's financial statements

(All amounts in thousands of Naira unless otherwise stated)

Property and equipment

Group

<i>in thousands of Naira</i>	Land	Building	Motor vehicle	Computer equipment	Office equipment	Furniture and fittings	Work in progress	Total
Cost								
Balance, 1 January 2024	389,664	657,165	2,047,880	2,414,135	1,045,611	1,851,189	381,289	8,786,932
Additions	-	-	615,165	344,474	395,439	216,183	-	1,571,262
Disposals	-	-	(104,085)	(16,254)	(27,581)	(6,982)	-	(154,902)
Reclassification	-	-	-	191,954	-	22,558	(214,512)	-
Balance, 31st December 2024	389,664	657,165	2,558,960	2,934,309	1,413,470	2,082,948	166,777	10,203,292
Accumulated depreciation								
Balance, 1 January 2024	-	135,045	1,154,667	1,705,228	679,312	1,285,161	-	4,959,412
Charge for the period	-	17,526	346,072	377,803	119,408	242,403	-	1,103,212
Disposals	-	-	(104,085)	(16,254)	(27,581)	(6,982)	-	(154,902)
Opening balance adjustment	-	-	-	85,830	-	-	-	85,830
Balance, 31st December 2024	-	152,571	1,396,654	2,152,607	771,139	1,520,582	-	5,993,552

Net book value

Balance, 1 January 2024	389,664	522,119	893,213	708,906	366,299	566,027	381,289	3,827,520
Balance, 31st December 2024	389,664	504,594	1,162,306	781,702	642,331	562,366	166,777	4,209,740

Property and equipment

Parent

<i>in thousands of Naira</i>	Land	Building	Motor vehicle	Computer equipment	Office equipment	Furniture and fittings	Work in progress	Total
Cost								
Balance, 1 January 2024	389,664	657,165	1,599,532	2,189,435	694,145	1,622,180	402,816	7,554,936
Additions	-	-	573,536	325,730	148,618	191,683	-	1,239,567
Disposals	-	-	(89,441)	(16,140)	(27,878)	(6,982)	-	(140,441)
Reclassification	-	-	-	191,954	-	44,086	(236,040)	-
Balance, 31st December 2024	389,664	657,165	2,083,627	2,690,979	814,885	1,850,967	166,777	8,654,064
Accumulated depreciation								
Balance, 1 January 2024	-	139,428	950,703	1,602,687	538,792	1,090,846	-	4,322,455
Charge for the period	-	13,143	272,956	363,316	92,852	165,145	-	907,412
Disposals	-	-	(89,441)	(16,140)	(27,878)	(6,982)	-	(140,441)
Reclassification	-	-	-	-	(95,495)	95,495	-	-
Balance, 31st December 2024	-	152,571	1,134,217	1,949,863	508,270	1,344,504	-	5,089,425

Net book value

Balance, 1 January 2024	389,664	517,737	648,829	586,748	155,353	531,334	402,816	3,232,481
Balance, 31st December 2024	389,664	504,594	949,409	741,116	306,615	506,463	166,777	3,564,639

The reclassification from Work in progress during the period was as a result of the capitalization of items such as furniture, laptops, inverters, etc after making full payment for those assets

(i) In the opinion of the directors, the market value of the Company's property and equipment is not less than the value shown in the financial statements

(ii) There were no capitalised borrowing cost related to the acquisition of property and equipment during the year (December 2023: nil)

(iii) All items of property and equipment are non-current

(iv) There was no leased asset included in property and equipment (December 2023: nil)

(v) The company had no capital commitment (December 2023: nil)

(vi) The company had no items pledged for borrowings included in property and equipment (December 2023: nil)

(vii) There were no impairment losses on any class of property and equipment

(All amounts in thousands of Naira unless otherwise stated)

17 PROPERTY AND EQUIPMENT

(b) Group

	Land	Building	Motorvehicle	Computer equipment	Office equipment	Furniture and fittings	Work in progress	Total
Cost								
Balance, 1 January 2023	389,664	657,165	1,638,791	1,992,274	763,307	1,757,651	167,154	7,366,007
Additions	-	-	409,088	438,590	285,028	93,538	214,135	1,440,378
Disposals	-	-	-	(16,729)	(2,724)	-	-	(19,453)
Balance, 31st December 2023	389,664	657,165	2,047,880	2,414,135	1,045,611	1,851,189	381,289	8,786,932
Accumulated depreciation								
Balance, 1 January 2023	-	124,091	957,651	1,423,585	526,861	1,234,254	-	4,266,442
Charge for the period	-	10,954	197,016	298,372	155,174	50,907	-	712,423
Disposals	-	-	-	(16,729)	(2,724)	-	-	(19,453)
Balance, 31st December 2023	-	135,045	1,154,667	1,705,228	679,312	1,285,161	-	4,959,412
Net book value								
Balance, 1 January 2023	389,664	533,073	681,140	568,690	236,446	523,397	167,154	3,099,565
At 31st December 2023	389,664	522,119	893,213	708,907	366,299	566,028	381,289	3,827,521

Parent									
in thousands of Naira		Land	Building	Motor vehicle	Computer equipment	Office equipment	Furniture and fittings	Work in progress	Total
Cost									
Balance, 1 January 2023		389,664	657,165	1,333,179	1,813,013	562,983	1,456,273	167,153	6,379,429
Additions		-	-	266,353	393,151	131,162	165,907	235,663	1,192,236
Disposals		-	-	-	(16,729)	-	-	-	(16,729)
Balance, 31st December 2023		389,664	657,165	1,599,532	2,189,435	694,145	1,622,180	402,816	7,554,936
Accumulated depreciation									
Balance, 1 January 2023		-	125,188	798,420	1,306,071	390,889	1,041,395	-	3,661,964
Charge for the period		-	14,239	152,282	313,344	147,903	49,451	-	677,220
Disposals		-	-	-	(16,729)	-	-	-	(16,729)
Balance, 31st December 2023		-	139,428	950,703	1,602,687	538,792	1,090,846	-	4,322,455
Net book value									
Balance, 1 January 2023		389,664	531,977	534,759	506,942	172,094	414,878	167,153	2,717,465
At 31st December 2023		389,664	517,737	648,829	586,748	155,353	531,334	402,816	3,232,481

(All amounts in thousands of Naira unless otherwise stated)

18 RIGHT OF USE ASSETS

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Cost				
As at January 1	2,115,947	1,459,692	1,972,265	1,316,009
Write off	(2,006,453)	-	(1,994,305)	-
Additions	422,784	656,255	475,346	656,256
As at December 31, 2024	532,278	2,115,947	453,306	1,972,265
Accumulated Depreciation				
As at January 1	(930,208)	(676,188)	(865,497)	(643,833)
Write off	844,996	-	832,848	-
Charge for the year	(47,457)	(254,019)	(46,105)	(221,664)
As at December 31, 2024	(132,669)	(930,208)	(78,754)	(865,497)
Carrying amount	399,609	1,185,740	374,552	1,106,768

18B EXTENSION OPTION

Some property leases contain extension options exercisable by the Group up to one year before the end of the non-cancellable period. Where practicable, the Group seeks to include extension options in new leases to provide operational flexibility. The extension options held are exercisable only by the Group and not by the lessors. The Group assesses at the lease commencement date whether it is reasonably certain to exercise the extension options. The Group reassesses whether it is reasonably certain to exercise the options if there is a significant event or significant changes in circumstances within its control.

The Right of Use assets relate to leased properties and are measured in line with IFRS 16. The write off during the period impacting the cost and accumulated depreciation of Right of Use Assets as well as Lease liability (note 22.1) was as a result of the derecognition of expired leases.

19 STATUTORY DEPOSIT

This represents amounts deposited with the Central Bank of Nigeria (CBN) pursuant to Section 10(3) of the Insurance Act, 2003. This amount is not available for the day-to-day use in the working capital of the Company and so it is excluded from cash and cash equivalents. Interest earned on statutory deposits are included in interest income. Statutory deposits are non-current.

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
As at January 1	500,000	500,000	500,000	500,000
Total	500,000	500,000	500,000	500,000

20 INVESTMENT CONTRACT LIABILITIES

The movement in deposit administration during the year can be divided into interest-linked and unitized fund. The analysis of investment contract liabilities during the year are as follows:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Investment Contract Liabilities - At amortised cost:				
- Guaranteed investment (interest-linked)	9,887,566	9,253,802	9,887,566	9,253,802
- Bonus Life investible (interest-linked)	399,957	459,250	399,957	459,250
	10,287,523	9,713,052	10,287,523	9,713,052
Investment Contract Liabilities - Liabilities designated at fair value:				
- Unitized funds	2,500,958	2,496,669	2,500,958	2,496,669
	12,788,481	12,209,721	12,788,481	12,209,721
Current	5,363,118	5,208,297	5,363,118	5,208,297
Non-current	7,425,363	7,001,424	7,425,363	7,001,424
	12,788,481	12,209,721	12,788,481	12,209,721

Movements in amounts payable under investment contracts liabilities during the year are as shown below. The liabilities are shown inclusive of interest accumulated to 31 December 2024. The movement in interest-linked funds during the year was as follows:

20.1 Movement in investment contract liabilities at amortised cost

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	9,713,052	9,065,180	9,713,052	9,065,180
Contributions	399,957	459,250	399,957	459,250
Withdrawal	(223,739)	(571,743)	(223,739)	(571,743)
Interest accrued during the year	398,253	760,365	398,253	760,365
Balance, end of year	10,287,523	9,713,052	10,287,523	9,713,052

The ₦10.29 billion (2023: ₦9.7 billion) for Parent and Group refer to the Guaranteed investment (interest-linked) and Bonus life investible (interest linked) contracts shown in note 20. These are the financial liabilities presented at amortised cost in the Group financial statements (the fair value of the financial liabilities being equal to the amortised cost at the reporting date).

20.2 Movement in investment contract liabilities at fair value

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	2,496,669	2,505,441	2,496,669	2,505,441
Contributions	4,289	-	4,289	-
Withdrawals	-	(8,772)	-	(8,772)
Balance, end of year	2,500,958	2,496,669	2,500,958	2,496,669

20.3 The movement in investment contract liabilities during the year was as follows

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	12,209,721	11,570,621	12,209,721	11,570,621
Contributions	404,246	459,250	404,246	459,250
Withdrawals	(223,739)	(580,515)	(223,739)	(580,515)
Interest accrued during the year	398,253	760,365	398,253	760,365
Balance, end of year	12,788,481	12,209,721	12,788,481	12,209,721

21 TRADE PAYABLE

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Coinsurance payable	691,606	1,527,891	691,606	1,527,891
Due to agents and brokers	12,024,931	9,245,286	12,024,931	9,245,286
	12,716,537	10,773,177	12,716,537	10,773,177
Current	4,469,381	4,100,356	4,469,381	4,100,356
Non-current	8,247,156	6,672,821	8,247,156	6,672,821
	12,716,537	10,773,177	12,716,537	10,773,177

22 OTHER LIABILITIES

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Deferred income	1,692,171	188,139	-	-
Due to investment brokers	1,208	1,209	-	-
Creditors and accruals (see 22.2 below)	3,899,657	2,488,233	2,275,388	1,304,695
Unclaimed dividend	139,241	129,432	139,241	129,432
Cash settled share based payment liability	752,715	428,173	752,715	428,173
Lease Liability (see 22.1 below)	232,487	1,287,422	200,486	1,205,369
	6,717,479	4,522,608	3,367,830	3,067,669
Current	4,463,714	2,550,946	2,275,388	1,304,695
Non-current	2,253,765	1,971,662	1,092,442	1,762,974
	6,717,479	4,522,608	3,367,830	3,067,669

22.1 Lease Liability

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Opening Balance	1,287,422	851,786	1,205,369	753,924
Write off (note 18b)	(1,161,457)	-	(1,161,457)	-
Interest Expense	48,430	254,019	21,083	221,664
Lease Payments	(364,692)	(474,639)	(339,855)	(426,475)
Recognition of new leases	422,784	656,255	475,346	656,256
Balance	232,487	1,287,422	200,486	1,205,369
Current	77,496	429,141	66,829	401,790
Non-current	154,991	858,281	133,657	803,579
	232,487	1,287,422	200,486	1,205,369

The Group leases office buildings for its own use. These leases have a non-cancellable period spanning two to five years covering office locations outside the Head Office with no renewal options at the end of the lease term.

22.1a Contractual undiscounted cashflows

The following table sets out the remaining contractual maturities of the group and company's lease liabilities

Parent

31-Dec-24				
1 year or less	1-3 years	3-5 years	More than 5 years or no fixed maturity	Total
36,241	97,042	67,202	-	200,486

31-Dec-24				
1 year or less	1-3 years	3-5 years	More than 5 years or no fixed maturity	Total
476,911	322,956	405,502	-	1,205,369

Group

31-Dec-24				
1 year or less	1-3 years	3-5 years	More than 5 years or no fixed maturity	Total
77,720	68,915	85,852	-	232,487

31-Dec-24				
1 year or less	1-3 years	3-5 years	More than 5 years or no fixed maturity	Total
558,964	322,956	405,502	-	1,287,422

22.2 Creditors and accruals

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Accruals				
Accrued Staff Related Expenses	1,113,746	608,972	635,663	471,718
Accrued Consultancy Expenses	228,814	177,004	48,823	97,676
Accrued Admin Expenses	689,832	243,484	679,230	230,354
Accrued Legal Expenses	232,898	8,718	7,280	2,865
Accrued Marketing Expense	4,609	46,981	485	41,736
	2,269,898	1,085,160	1,371,482	844,348
Creditors				
Transactional Taxes Payable	838,216	603,341	534,603	350,283
Pensions Payable	18,698	33,438	8,979	21,567
Other Creditors	772,844	766,294	360,325	88,496
	1,629,758	1,403,073	903,907	460,347
Creditors and accruals	3,899,656	2,488,233	2,275,388	1,304,695

23 OTHER TECHNICAL LIABILITIES

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Unallocated premiums	8,637,205	3,017,256	8,637,205	3,017,256
Premium received in advance	15,898,962	5,795,866	15,898,962	5,795,866
	24,536,167	8,813,122	24,536,167	8,813,122

(a) Movement in unallocated premiums & refunds:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Opening balance	3,017,256	2,805,550	3,017,256	2,805,550
Additional premium during the year	5,868,949	906,781	5,868,949	906,781
Allocated premium during the year	(249,000)	(695,075)	(249,000)	(695,075)
Closing balance	8,637,205	3,017,256	8,637,205	3,017,256

24 CURRENT INCOME TAX LIABILITIES

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	1,858,041	1,129,928	1,039,866	674,215
Current year charge				
- Non-Life	700,836	584,133	700,836	584,133
- Life & Savings	428,477	449,526	428,477	449,526
- AXA Mansard Investments Limited	373,897	29,114	-	-
- AXA Mansard Health Limited	1,930,097	788,778	-	-
- APD Limited	215,078	4,577	-	-
Cash Payments during the year	(1,906,514)	(1,128,015)	(1,033,661)	(668,008)
Balance, end of year	3,599,912	1,858,041	1,135,518	1,039,866

25 BORROWINGS

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Bank borrowings	6,110,098	5,126,878	-	-
Loan note	2,793,996	130,792	-	-
Total borrowings	8,904,094	5,257,670	-	-
Current	2,793,996	130,792	-	-
Non-current	6,110,098	5,126,878	-	-
	8,904,094	5,257,670	-	-

(a) Bank borrowings

In September 2024, Stanbic IBTC bank refinanced the loan of \$6million to APD Limited at a 9.59% rate (5% Margin+ 4.59 SOFR rate) with an 18-month tenor. The loan is secured by N11bn in USD Eurobonds (see note 9) and is to be fully repaid in March 2026. The loan balance of N5.1b as at 31 December 2023 represents outstanding borrowing from RMB which was at interest rate of 10% per annum. This was refinanced by Stanbic IBTC bank in September 2024.

(b) Loan note

In 2024, Karsang Ltd (which owns 49% of APD Limited) rolled over the N72m loan to APD Limited at a rate of 15%. The facility is unsecured and a revolving loan with an end date of 2025. The balance of N130.8m as at 31 December 2023 represents loan from Kasang Ltd at interest rate of 10.41% which was to mature in September 2024 but was rolled over.

The movement in borrowing during the year is as follows:

(a)	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of the year	5,257,670	2,180,878	-	-
Impact of foreign exchange rate changes	3,441,639	2,705,732	-	-
Accrued interest	542,853	872,863	-	-
Payment of Principal	(101,420)	-	-	-
Payment of Interest	(236,648)	(501,803)	-	-
	8,904,094	5,257,670	-	-

We did not have any default on loans during the period

26 DEFERRED TAX LIABILITY

(a) Liabilities

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	2,581,346	855,631	-	-
Write off	6,397	(142,172)	-	-
Charge/(Credit) in income statement for the year	2,080,738	1,867,887	-	-
Balance, end of year	4,668,481	2,581,346	-	-

Deferred income tax liability/(assets) is attributable to the following:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Property and equipment	1,108,368	1,108,368	-	-
Fair value gain on investment property	3,560,113	1,472,978	-	-
Balance, end of year	4,668,481	2,581,346	-	-

December, 2024

Group

	Opening Balance	Write off	Recognised in profit or loss	Closing balance
Movement in deferred tax liability/ (assets):				
Property and equipment	1,108,368	-	-	1,108,368
Fair value gains on Investment property	1,472,978	6,397	2,080,738	3,560,113
	2,581,346	6,397	2,080,738	4,668,481

December, 2024

Group

	Opening Balance	Write off	Recognised in profit or loss	Closing balance
Movement in deferred tax liability/ (assets):				
Property and equipment	12,219	-	1,096,149	1,108,368
Fair value gains on Investment property	843,412	(142,172)	771,738	1,472,978
	855,631	(142,172)	1,867,887	2,581,346

Unrecognised deferred tax assets

Deferred tax assets have not been recognised in respect of the following items because it is not probable that future taxable profit will be available which the company/Group can use the benefit therefrom

	31-Dec-24		31-Dec-23	
	Gross amount	Tax effect	Gross amount	Tax effect
Group				
Unrealised Foreign exchange gain	26,922,573	8,076,772	15,979,799	4,793,940
Company				
Unrealised Foreign exchange gain	15,242,654	4,572,796	6,861,703	2,058,511

27 SHARE CAPITAL:**27.1 Share capital comprises:**

	Group	Group	Parent	Parent
	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
(a) 9,000,000,000 Ordinary shares of N2 each	18,000,000	18,000,000	18,000,000	18,000,000

	Group	Group	Parent	Parent
	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	18,000,000	18,000,000	18,000,000	18,000,000
Additional shares during the year	-	-	-	-
Balance, end of year	18,000,000	18,000,000	18,000,000	18,000,000

(i) Non-Life Business

Share capital comprises:

	Group	Group	Parent	Parent
	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
5,000,000,000 Ordinary shares of N2 each	10,000,000	10,000,000	10,000,000	18,000,000

(ii) Life Business

	Group	Group	Parent	Parent
	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
4,000,000,000 Ordinary shares of N2 each	8,000,000	8,000,000	8,000,000	8,000,000

27.2 Share premium

	Group	Group	Parent	Parent
	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Share Premium	78,255	78,255	78,255	78,255

27.3 Contingency reserves

In compliance with Section 21 (1) of Insurance Act 2003, the contingency reserve for non-life insurance business is credited with the greater of 3% of total premiums, or 20% of the profits. This shall accumulate until it reaches an amount equal to the greater of minimum paid-up capital or 50 percent of net premium. While for life business, the contingency reserves is credited with an amount equal to 1% of gross premium or 10% of net profit (whichever is greater) and accumulated until it reaches the amount of minimum paid up capital.

The movement in this account during the year is as follows:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of the year	6,516,717	5,118,869	6,516,717	5,118,869
Transfer from retained earnings	2,240,467	1,397,848	2,240,467	1,397,848
Balance, end of year	8,757,184	6,516,717	8,757,184	6,516,717

Analysis per business segment

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Non-life business	7,347,620	5,341,320	7,347,620	5,341,320
Life business	1,409,564	1,175,397	1,409,564	1,175,397
Balance, end of year	8,757,184	6,516,717	8,757,184	6,516,717

(i) Non-Life Business

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	5,341,320	4,116,614	5,341,320	4,116,614
Transfer from retained earnings	2,006,300	1,224,706	2,006,300	1,224,706
Balance, end of year	7,347,620	5,341,320	7,347,620	5,341,320

(ii) Life Business

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	1,175,397	1,002,255	1,175,397	1,002,255
Transfer from retained earnings	234,167	173,142	234,167	173,142
Balance, end of year	1,409,564	1,175,397	1,409,564	1,175,397

27.4 Treasury shares

Treasury shares represent the 55,738,227 (2023: 55,738,227 at ₦2 each) ₦2 ordinary shares held by the Company under the AXA Mansard Share Option Plan (MSOP). Details of the Share Option Plan are as disclosed in note 46.

Treasury shares' balances as at 31 December 2024 are as analysed below:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Balance, beginning of year	(111,476)	(111,476)	(111,476)	(111,476)
Value of vested portion of treasury shares	-	-	-	-
Balance, end of year	(111,476)	(111,476)	(111,476)	(111,476)

27.5 Fair value reserves

Fair value reserves includes the net accumulated change in the fair value of financial assets measured through OCI until the investment is derecognized or impaired.

Movements in the fair value reserve:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
At beginning of year	(2,106,275)	(1,095,528)	(1,989,969)	(535,144)
ECL allowance on Financial Assets	224,036	855,453	210,281	231,535
Change in fair value of debt securities	(12,591,870)	(1,866,200)	(12,128,975)	(1,686,360)
Balance, end of year	(14,474,110)	(2,106,275)	(13,908,663)	(1,989,969)

Changes in the valuation of financial assets during the year are as analysed below:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
At beginning of year	(2,106,275)	(1,095,528)	(1,989,969)	(535,144)
Net unrealised changes in fair value of assets	(12,591,870)	(1,866,200)	(12,128,975)	(1,686,360)
	(14,698,146)	(2,961,728)	(14,118,944)	(2,221,504)
ECL allowance	224,036	855,453	210,281	231,535
Balance, end of year	(14,474,110)	(2,106,275)	(13,908,663)	(1,989,969)

27.6 Insurance finance reserve

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
<i>Movements in insurance finance reserve:</i>				
<i>At the beginning of the year</i>	(725)	50,072	(11,430)	47,430
Net change in OCI stock	946,119	7,926	797,770	(248)
<i>Insurance finance reserve</i>	945,394	57,998	786,340	47,182
Discount effect on LIC - PY	(102,665)	(194,065)	(102,665)	(194,065)
Discount effect on Ri share of LIC - PY	78,734	135,342	94,665	135,453
Net finance expense/(income) from insurance contracts	922,188	(50,797)	789,770	(58,860)
	921,463	(725)	778,340	(11,430)

27.7 Retained earnings

The retained earnings represents the amount available for dividend distribution to the equity shareholders of the Company. See movement in retained earnings below

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Opening retained earnings	14,372,172	6,961,356	5,741,615	3,719,624
Profit for the year	24,871,258	12,048,665	16,718,558	6,659,840
Transfer to contingency reserves	(2,240,467)	(1,397,849)	(2,240,467)	(1,397,849)
Final dividend paid	(3,060,000)	-	(3,060,000)	-
Interim dividend paid	-	(3,240,000)	-	(3,240,000)
Closing Retained earnings	33,942,963	14,372,172	17,159,706	5,741,615

28 NON-CONTROLLING INTERESTS IN EQUITY

	Group	Group
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23
Opening balance	4,670,630	4,106,949
Transfer from the profit or loss account	1,093,791	564,013
Balance as at year end	5,764,421	4,670,962

Non controlling interest represents 44.3% of the equity holding of the Company's subsidiary, APD Limited (2023: 44.3% of the equity holding of the Company's subsidiaries, APD Limited). The Group did not pay any dividend to Non-Controlling Interest during the year (2023: nil).

29 CONTINGENCIES AND COMMITMENTS**(a) Litigations and claims**

The Group is presently involved in nine (9) legal proceedings (2023: ten (10)). These court cases arose in the normal course of business. In the directors' opinion, after taking appropriate legal advice from the Company's in-house legal counsel (Mrs. Omowunmi Mabel Adewusi - FRC/2013/NBA/00000000967), the outcome of these legal claims will not give rise to any significant loss beyond the amounts provided for in the outstanding claims balance at 31 December 2024.

30 INSURANCE REVENUE

31 December 2024		Protection	Group Protection	Savings	Funds	Annuity	Fire	General Accident	Motor	Marine	Engineering	Oil & Gas	Aviation	Health	Total
Group		N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Contracts not measured under the PAA (Premium Allocation Approach)															
- Expected incurred claims and other insurance service expenses		446,153		12,616,086	1,768	-									13,064,007
- Change in risk Adjustment for non-financial risk for risk expired															-
- CSM (Contractual Service Margin) recognised for services provided		433,005				37,917									470,922
- Recovery of insurance acquisition cash flows		249,147		165,391	3,317										417,855
		1,128,305	12,781,478	5,085	37,917	-	12,646,605	3,350,234	4,946,904	1,285,834	1,116,974	37,469,841	1,065,998	47,228,199	13,952,784
Contracts measured under the PAA			8,603,804	-	-	12,646,605	3,350,234	4,946,904	1,285,834	1,116,974	37,469,841	1,065,998	47,228,199	131,667,174	
Total Insurance Revenue		1,128,305	8,603,804	12,781,478	5,085	37,917	12,646,605	3,350,234	4,946,904	1,285,834	1,116,974	37,469,841	1,065,998	47,228,199	131,667,174

31 December 2023		Protection	Group Protection	Savings	Funds	Annuity	Fire	General Accident	Motor	Marine	Engineering	Oil & Gas	Aviation	Health	Total
Group		N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Contracts not measured under the PAA (Premium Allocation Approach)															
- Expected incurred claims and other insurance service expenses		1,100,157		8,185,896	6,616										9,292,669
- Change in risk Adjustment for non-financial risk for risk expired		120,508		131,211	1,890										253,609
- CSM (Contractual Service Margin) recognised for services provided		(1,929)				39,571									37,642
- Recovery of insurance acquisition cash flows		223,801		243,677	945										468,423
		1,442,538	-	8,560,783	9,452	39,571	-	-	-	-	-	-	-	-	10,052,344
Contracts measured under the PAA			7,115,074	-	-	7,122,039	2,794,261	3,517,517	761,876	893,539	17,352,980	694,952	32,448,851	72,701,089	
Total Insurance Revenue		1,442,538	7,115,074	8,560,783	9,452	39,571	7,122,039	2,794,261	3,517,517	761,876	893,539	17,352,980	694,952	32,448,851	82,753,433

31 December 2024													
Company	Protection N'000	Group Protection N'000	Savings N'000	Funds N'000	Annuity N'000	Fire N'000	General Accident N'000	Motor N'000	Marine N'000	Engineering N'000	Oil & Gas N'000	Aviation N'000	Total N'000
Contracts not measured under the PAA (Premium Allocation Approach)													
- Expected incurred claims and other insurance service expenses	446,153	-	12,616,086	1,768	-	-	-	-	-	-	-	-	13,064,007
- Change in risk adjustment for non-financial risk for risk expired	-	-	-	-	-	-	-	-	-	-	-	-	-
- CSM (Contractual Service Margin) recognised for services provided	433,005	-	-	-	37,917	-	-	-	-	-	-	-	470,922
- Recovery of insurance acquisition cash flows	249,147	-	165,391	3,317	-	-	-	-	-	-	-	-	417,855
	1,128,305	-	12,781,478	5,085	37,917	-	-	-	-	-	-	-	13,952,784
Contracts measured under the PAA													
		8,603,804			-	12,646,605	3,350,234	4,946,904	1,285,834	1,116,974	37,469,841	1,065,998	70,486,191
Total Insurance Revenue	1,128,305	8,603,804	12,781,478	5,085	37,917	12,646,605	3,350,234	4,946,904	1,285,834	1,116,974	37,469,841	1,065,998	84,438,975

31 December 2024													
Company	Protection N'000	Group Protection N'000	Savings N'000	Funds N'000	Annuity N'000	Fire N'000	General Accident N'000	Motor N'000	Marine N'000	Engineering N'000	Oil & Gas N'000	Aviation N'000	Total N'000
Contracts not measured under the PAA (Premium Allocation Approach)													
- Expected incurred claims and other insurance service expenses	1,100,157		8,185,896	6,616	-	-	-	-	-	-	-	-	9,292,669
- Change in risk adjustment for non-financial risk for risk expired	120,508		131,211	1,890	-	-	-	-	-	-	-	-	253,609
- CSM (Contractual Service Margin) recognised for services provided	(1,929)		-	-	39,571	-	-	-	-	-	-	-	37,642
- Recovery of insurance acquisition cash flows	223,801		243,677	945	-	-	-	-	-	-	-	-	468,423
	1,442,538	-	8,560,783	9,452	39,571	-	-	-	-	-	-	-	10,052,344
Contracts measured under the PAA	-	7,115,074	-	-	-	7,122,039	2,794,261	3,517,517	761,876	893,539	17,352,980	694,952	40,252,238
Total Insurance Revenue	1,442,538	7,115,074	8,560,783	9,452	39,571	7,122,039	2,794,261	3,517,517	761,876	893,539	17,352,980	694,952	50,304,582

31 INSURANCE SERVICE EXPENSES

31 December 2024		Protection	Group Protection	Savings	Funds	Annuity	Fire	General Accident	Motor	Marine	Engineering	Oil & Gas	Aviation	Health	Total
Group	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Incurred claims	1,223,382			11,237,445	3,737	287,196									12,751,760
Other Incurred Insurance Service expenses	1,430,561					(340,390)									1,090,171
Adjustment to Liability for incurred claims	(185,956)			-	-	(57,467)									(243,423)
Changes that relate to future service - losses on onerous groups of contracts and reversal of such losses															
Amortisation of Insurance acquisition cash flows	249,147			165,391	3,317										417,855
Contracts not measured under the PAA (Premium Allocation Approach)	2,717,134			11,402,836	7,054	(110,661)									14,016,362
Incurred Claims		3,116,696					3,849,061	719,843	1,114,278	104,105	467,866	11,994,041	368,922	38,327,303	60,062,114
Other Incurred Insurance Service expenses		-					-	-	-	-	-	-	-	-	-
Adjustment to Liability for incurred claims		(108,618)					(291,287)	(11,236)	(5,086)	(6,432)	(9,302)	(1,114,135)	(15,754)	(7,326)	(1,569,177)
Changes that relate to future service - losses on onerous groups of contracts and reversal of such losses															-
Amortisation of Insurance acquisition cash flows		1,086,644					3,265,100	608,444	665,975	250,682	324,002	2,137,265	255,732	3,422,009	12,015,854
Contracts measured under the PAA	4,094,723						6,822,874	1,317,051	1,775,167	348,355	782,565	13,017,170	608,900	41,741,985	70,508,791
Insurance service expenses	2,717,134	4,094,723		11,402,836	7,054	(110,661)	6,822,874	1,317,051	1,775,167	348,355	782,565	13,017,170	608,900	41,741,985	84,525,154

31 December 2023		Protection	Group Protection	Savings	Funds	Annuity	Fire	General Accident	Motor	Marine	Engineering	Oil & Gas	Aviation	Health	Total
Group	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Incurred claims	457,989			6,396,538	2,950	287,565									7,145,042
Other Incurred Insurance Service expenses	2,155,696			-		(140,404)									2,015,292
Adjustment to Liability for incurred claims															-
Changes that relate to future service - losses on onerous groups of contracts and reversal of such losses															-
Amortisation of Insurance acquisition cash flows	247,410			125,648	11,496										384,554
Contracts not measured under the PAA (Premium Allocation Approach)	2,861,094			6,522,187	14,446	147,161									9,544,888
Incurred Claims		2,862,092					2,308,918	353,866	716,350	46,438	967,256	1,153,232	144,011	26,171,393	34,723,556
Other Incurred Insurance Service expenses		-					-	-	-	-	-	-	-	-	-
Adjustment to Liability for incurred claims		648,664					(199,953)	3,596	39,778	(9,747)	(16,689)	263,569	407	(27,610)	702,015
Changes that relate to future service - losses on onerous groups of contracts and reversal of such losses															-
Amortisation of Insurance acquisition cash flows		854,193					1,596,705	559,070	417,664	203,889	218,929	1,155,495	185,303	1,701,503	6,892,752
Contracts measured under the PAA	4,364,949						3,705,670	916,532	1,173,792	240,580	1,355,277	2,572,296	329,721	27,845,286	42,504,104
Insurance service expenses	2,861,094	4,364,949		6,522,187	14,446	147,161	3,705,670	916,532	1,173,792	240,580	1,355,277	2,572,296	329,721	27,845,286	52,048,993

31 December 2024													
Company	Protection	Group Protection	Savings	Funds	Annuity	Fire	General Accident	Motor	Marine	Engineering	Oil & Gas	Aviation	Total
	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Incurred claims	1,223,382	-	11,237,445	3,737	287,196								12,751,760
Other Incurred Insurance Service expenses	1,430,561				(340,390)								1,090,171
Adjustment to Liability for incurred claims	(185,956)	-	-	-	(57,467)								(243,423)
Changes that relate to future service - losses on onerous groups of contracts and reversal of such losses	-	-	-	-	-								-
Amortisation of Insurance acquisition cash flows	249,147	-	165,391	3,317	-								417,855
Contracts not measured under the PAA (Premium Allocation Approach)													
Incurred claims	2,717,134	-	11,402,836	7,054	(110,661)								14,016,362
Other Incurred Insurance Service expenses	-	3,116,696	-	-	-	3,849,061	719,843	1,114,278	104,105	467,866	11,994,041	368,922	21,734,812
Adjustment to Liability for incurred claims	-	(108,618)	-	-	-	(291,287)	(11,236)	(5,086)	(6,432)	(9,302)	(1,114,135)	(15,754)	(1,561,851)
Changes that relate to future service - losses on onerous groups of contracts and reversal of such losses	-	-	-	-	-	-	-	-	-	-	-	-	-
Amortisation of Insurance acquisition cash flows	-	1,086,644	-	-	-	3,265,100	608,444	665,975	250,682	324,002	2,137,265	255,732	8,593,845
Contracts measured under the PAA	4,094,723	-	-	-	-	6,822,874	1,317,051	1,775,167	348,355	782,565	13,017,170	608,900	28,766,806
Insurance service expenses	2,717,134	4,094,723	11,402,836	7,054	(110,661)	6,822,874	1,317,051	1,775,167	348,355	782,565	13,017,170	608,900	42,783,169

31 December 2023													
Company	Protection	Group Protection	Savings	Funds	Annuity	Fire	General Accident	Motor	Marine	Engineering	Oil & Gas	Aviation	Total
	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Incurred claims	457,989		6,396,538	2,950	287,565	-	-	-	-	-	-	-	7,145,042
Other Incurred Insurance Service expenses	2,155,696		-		(140,404)								2,015,292
Adjustment to Liability for incurred claims	-		-	-	-	-	-	-	-	-	-	-	-
Changes that relate to future service - losses on onerous groups of contracts and reversal of such losses	-		-	-	-	-	-	-	-	-	-	-	-
Amortisation of Insurance acquisition cash flows	247,410		125,648	11,496	-	-	-	-	-	-	-	-	384,554
Contracts not measured under the PAA (Premium Allocation Approach)													
Incurred claims	2,861,095	-	6,522,186	14,446	147,161	-	-	-	-	-	-	-	9,544,888
Other Incurred Insurance Service expenses		2,862,092				2,308,918	353,866	716,350	46,438	967,256	1,153,232	144,011	8,552,163
Adjustment to Liability for incurred claims		648,664				(199,953)	3,596	39,778	(9,747)	(16,689)	263,569	407	729,625
Changes that relate to future service - losses on onerous groups of contracts and reversal of such losses		-				-	-	-	-	-	-	-	-
Amortisation of Insurance acquisition cash flows		854,193				1,596,705	559,070	417,664	203,889	218,929	1,155,495	185,303	5,191,249
Contracts measured under the PAA	4,364,949	-	-	-	-	3,705,670	916,532	1,173,792	240,580	1,355,277	2,572,296	329,721	14,658,818
Insurance service expenses	2,861,094	4,364,949	6,522,187	14,446	147,161	3,705,670	916,532	1,173,792	240,580	1,355,277	2,572,296	329,721	24,203,707

32 NET EXPENSES FROM REINSURANCE CONTRACTS HELD

31 December 2024	Protection	Group Protection	Savings	Funds	Annuity	Fire	General Accident	Motor	Marine	Engineering	Oil & Gas	Aviation	Health	Total
	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000	N'000
Group	128,204	-	-	-	-	-	-	-	-	-	-	-	-	128,204
Allocation of reinsurance premium paid														
Recoveries of incurred claims and other insurance service expenses	(582,190)			(1,612)										(583,802)
Change in risk adjustment for non-financial risk for risk expired	(249,424)			18										(249,407)
CSM recognised for services received			44,421											44,421
Contracts not measured under the PAA	(703,411)	-	44,421	(1,594)	-	-	-	-	-	-	-	-	-	(660,585)
Contracts measured under the PAA														
Allocation of reinsurance premium paid		2,142,814				8,111,468	455,850	65,988	470,558	387,357	31,845,097	377,818	1,128,827	44,985,776
Recoveries of incurred claims and other insurance service expenses		(660,098)				(1,595,368)	(390,917)	(95,613)	(81,483)	(256,341)	(8,279,714)	247	(475,552)	(11,834,837)
Changes that relate to past service – changes in the FCF relating to incurred claims recovery		14,508				166,704	4,232	1,439	9,516	30,767	775,786	32	(12,599)	990,384
Total net expenses from reinsurance contracts held	(703,411)	1,497,224	44,421	(1,594)	-	6,682,804	69,165	(28,186)	398,591	161,783	24,341,169	378,097	640,676	33,480,739
31 December 2023														
Group	94,623													94,623
Allocation of reinsurance premium paid														
Recoveries of incurred claims and other insurance service expenses	(158,303)													(158,303)
Change in risk adjustment for non-financial risk for risk expired														-
CSM recognised for services received	18,364													18,364
Contracts not measured under the PAA	(45,316)	-	-	-	-	-	-	-	-	-	-	-	-	(45,316)
Contracts measured under the PAA														
Allocation of reinsurance premium paid		1,514,975				3,957,479	317,997	70,766	300,795	363,970	14,700,453	259,142	332,300	21,817,877
Recoveries of incurred claims and other insurance service expenses		(503,019)				(802,145)	(15,414)	10,877	21,090	(615,066)	42,183	8,812	(382,807)	(2,235,489)
Changes that relate to past service – changes in the FCF relating to incurred claims recovery		(69,189)				108,018	(765)	(3,373)	685	(5,526)	(129,104)	(768)	(2,163)	(102,185)
Total net expenses from reinsurance contracts held	(45,316)	942,767	-	-	-	3,263,352	301,818	78,270	322,570	(256,622)	14,613,532	267,186	(52,670)	19,434,887

31 December 2024													
Company	Protection N'000	Group Protection N'000	Savings N'000	Funds N'000	Annuity N'000	Fire N'000	General Accident N'000	Motor N'000	Marine N'000	Engineering N'000	Oil & Gas N'000	Aviation N'000	Total N'000
Allocation of reinsurance premium paid	128,204	-	-	-	-	-	-	-	-	-	-	-	128,204
Recoveries of incurred claims and other insurance service expenses	(582,190)	-	-	(1,612)	-	-	-	-	-	-	-	-	(583,802)
Change in risk adjustment for non-financial risk for risk expired	(249,424)	-	-	18	-	-	-	-	-	-	-	-	(249,407)
CSM recognised for services received	-	-	44,421	-	-	-	-	-	-	-	-	-	44,421
Contracts not measured under the PAA	(703,411)	-	44,421	(1,594)	-	-	-	-	-	-	-	-	(660,585)
Contracts measured under the PAA													
Allocation of reinsurance premium paid	-	2,142,814	-	-	-	8,111,468	455,850	65,988	470,558	387,357	31,845,097	377,818	43,856,949
Recoveries of incurred claims and other insurance service expenses	-	(660,098)	-	-	-	(1,595,368)	(390,917)	(95,613)	(81,483)	(256,341)	(8,279,714)	247	(11,359,286)
Changes that relate to past service – changes in the FCF relating to incurred claims recovery	-	14,508	-	-	-	166,704	4,232	1,439	9,516	30,767	775,786	32	1,002,983
Total net expenses from reinsurance contracts held	(703,411)	1,497,224	44,421	(1,594)	-	6,682,804	69,165	(28,186)	398,591	161,783	24,341,169	378,097	32,840,062
31 December 2023													
Company	Protection N'000	Group Protection N'000	Savings N'000	Funds N'000	Annuity N'000	Fire N'000	General Accident N'000	Motor N'000	Marine N'000	Engineering N'000	Oil & Gas N'000	Aviation N'000	Total N'000
Allocation of reinsurance premium paid	94,623	-	-	-	-	-	-	-	-	-	-	-	94,623
Recoveries of incurred claims and other insurance service expenses	(158,303)	-	-	-	-	-	-	-	-	-	-	-	(158,303)
Change in risk adjustment for non-financial risk for risk expired	-	-	-	-	-	-	-	-	-	-	-	-	-
CSM recognised for services received	18,364	-	-	-	-	-	-	-	-	-	-	-	18,364
Contracts not measured under the PAA	(45,316)	-	-	-	-	-	-	-	-	-	-	-	(45,316)
Contracts measured under the PAA													
Allocation of reinsurance premium paid	-	1,514,975	-	-	-	3,957,479	317,997	70,766	300,795	363,970	14,700,453	259,142	21,485,577
Recoveries of incurred claims and other insurance service expenses	-	(503,019)	-	-	-	(802,145)	(15,414)	10,877	21,090	(615,066)	42,183	8,812	(1,852,682)
Changes that relate to past service – changes in the FCF relating to incurred claims recovery	-	(69,189)	-	-	-	108,018	(765)	(3,373)	685	(5,526)	(129,104)	(768)	(100,022)
Total net expenses from reinsurance contracts held	(45,316)	942,767	-	-	-	3,263,352	301,818	78,270	322,570	(256,622)	14,613,532	267,186	19,487,557

33 INTEREST REVENUE CALCULATED USING THE EFFECTIVE INTEREST METHOD

Investment income comprises the following:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Financial assets measured at FVOCI				
Government & corporate bonds	7,613,825	3,075,735	5,602,883	2,783,303
Treasury bills	1,485,060	87,249	1,131,182	85,610
Financial assets measured at amortised costs				
Cash and cash equivalents	777,523	997,820	642,013	838,466
	9,876,408	4,160,804	7,376,078	3,707,379

34 OTHER INVESTMENT INCOME

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Dividend income	126,520	2,949,800	1,135,068	1,193,514
Losses on disposal of financial assets at FVTPL	(491,085)	(299,955)	(481,635)	(366,328)
Foreign exchange gain	26,922,573	15,979,799	15,242,654	6,861,703
Profit on investment contract (see note (a) below)	860,660	772,843	860,660	772,843
Fair value gain on debt instruments through Profit or Loss	321,147	(1,715,246)	156,202	(290,041)
Fair value loss on investment property (see note 14)	(2,140,284)	(3,389,088)	-	-
	25,599,531	14,298,153	16,912,949	8,171,691

(a) Profit on investment contracts

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Interest income	1,258,913	1,132,765	1,258,913	1,132,765
Losses from sale of investments	-	(55,885)	-	(55,885)
Total interest income	1,258,913	1,076,880	1,258,913	1,076,880
Expenses				
Guaranteed interest	(392,084)	(254,497)	(392,084)	(254,497)
Other expenses	(6,169)	(49,540)	(6,169)	(49,540)
Net profit	860,660	772,843	860,660	772,843

35 OTHER INCOME

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Profit from sale of property and equipment	15,300	14,843	14,762	14,831
Sundry income	280,217	275,250	132,025	44,252
Rental income	1,884,000	832,564	-	-
Asset management fees (see note (a) below)	1,478,003	1,077,953	8,583	-
Total	3,657,520	2,200,610	155,370	59,083

(a) The asset management fees represent the net of gross management fees earned by the Group after eliminating the asset management fees expenses charged by AXA Mansard Investments Limited on other members of the AXA Mansard Group.

36 EXPENSES FOR MARKETING AND ADMINISTRATION

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Advertising	430,640	375,131	362,022	274,527
Digital Marketing Expense	101,429	103,312	100,919	103,312
Company Insurance Expenses	127,983	100,173	79,924	88,735
Diesel Expenses	378,246	206,285	345,955	183,407
Equipment Maintenance Agreement	48,056	61,134	42,903	57,033
General Expenses	691,427	383,510	579,452	340,802
Local & Foreign Business Travel Expenses	329,413	212,729	276,475	181,425
Office Rents	232,083	89,451	232,083	89,451
Premises & Vehicle Repairs & Maintenance	475,150	343,500	414,038	303,705
Direct selling cost	1,286,835	767,226	1,286,835	767,226
	4,101,262	2,642,450	3,720,604	2,389,623

37 EMPLOYEE BENEFIT EXPENSE

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Wages and salaries	5,029,166	3,894,245	2,109,446	1,820,247
Other employee costs	237,051	700,596	700,382	553,097
Pension costs – defined contribution plans	128,498	106,166	96,726	80,256
Performance-based expenses	930,007	649,022	592,778	481,140
Equity and Cash settled share-based payments	400,000	235,000	400,000	235,000
	6,724,722	5,585,029	3,899,332	3,169,740

38 OTHER OPERATING EXPENSES

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Depreciation	1,103,212	712,422	907,412	677,220
Amortization Charge	244,662	136,783	230,639	124,370
Depreciation on ROU	47,457	254,019	46,105	221,664
Professional fees***	659,037	371,441	278,497	267,623
Directors' emolument and expenses	85,800	79,500	62,812	48,914
Contract services cost**	2,068,240	2,061,524	1,760,098	1,560,252
Auditor's remuneration	61,459	53,428	49,040	42,728
Bank charges	195,594	119,141	131,392	82,985
Stamp duty charge on bank transactions	700	1,209	106	723
Insurance related expenses	624,568	357,511	618,996	396,218
Training expenses	330,129	195,294	252,483	151,178
Asset management fees expense	54,012	71,646	651,511	324,878
Information technology and maintenance expenses	2,433,341	1,017,638	2,111,803	909,443
Rental Expense	19,944	5,913	-	-
Other expenses	646,256	185,338	311,330	75,638
	8,574,412	5,622,807	7,412,224	4,883,834

** Contract service costs relates to payments made to outsourced personnel (e.g., transaction officers, technicians, cleaners, creche personnel, security men, and drivers)

*** In 2024, KMPG professional service team provided the following non-audit services; Limited assurance over Internal controls over financial reporting (N13.8m) & Remuneration Survey for the Insurance industry (N2.15m).

39a IMPAIRMENT LOSS/(WRITEBACK) ON FINANCIAL ASSETS

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Government bonds & Corporate bonds (see note 9.2a I & ii)	223,035	640,033	209,053	225,284
Treasury bills (see note 9.2a iii)	1,001	11,659	1,228	11,659
Tenored deposits (see note 9.4a)	-	(5,408)	-	(5,408)
	224,036	646,284	210,281	231,535

39b IMPAIRMENT CHARGE/(WRITEBACK) NON-FINANCIAL ASSETS

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Premium Receivable	(10,251)	345,137	(10,251)	(15,325)
Coinsurance Receivable	158,832		158,832	-
Other receivables	735,914	209,169	-	-
	884,495	554,306	148,581	(15,325)

40 FINANCE INCOME/(EXPENSE) FROM REINSURANCE CONTRACTS

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
<i>Recognised in profit or loss</i>				
Change in default risk (see note 10eiii & 10ev)	(358)	23,094	(165)	23,098
Unwinding of OCI stock - Ri share	-	(1,777)	-	-
	(358)	21,317	(165)	23,098

41 FINANCE COST

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Interest expense on lease liability	48,430	254,019	21,083	221,664
Interest expense on borrowings	542,853	872,863	-	-
	591,283	1,126,882	21,083	221,664

42 INCOME TAX EXPENSE

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Company income tax				
- Non life	514,942	499,962	514,942	499,962
- Life	428,477	449,524	428,477	449,524
- AXA Mansard Investments Limited	364,195	22,733	-	-
- APD Limited	215,078	4,577	-	-
- AXA Mansard Health Limited	1,829,154	788,778	-	-
NITDA	-	-	-	-
- AXA Mansard Health Limited	100,943	-	-	-
- AXA Mansard Investments limited	9,702	6,381	-	-
- Non life	185,894	84,173	185,894	84,173
	3,648,385	1,856,128	1,129,313	1,033,659
Deferred tax				
- AXA Mansard Investments limited	116,846	160,697	-	-
- APD Limited	1,158,461	629,566	-	-
- AXA Mansard Health Limited	805,431	1,077,624	-	-
	2,080,738	1,867,887	-	-
Total tax charge for the year	5,729,123	3,724,015	1,129,313	1,033,659

43 EARNINGS PER SHARE**(a) Earnings per share - Basic**

Basic earnings per share is calculated by dividing the profit attributable to equity holders of the Company by the weighted average number of ordinary shares in issue during the year, excluding ordinary shares purchased by the Company and held as treasury shares.

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Profit attributable to equity holders	24,871,258	11,484,652	16,718,558	6,659,840
Weighted average number of ordinary shares in issue (thousands) (see note (a) (i) below)	9,000,000	9,000,000	9,000,000	9,000,000
Basic earnings per share (kobo per share)	276	128	186	74
Basic earnings per share (kobo per share)	276	128	186	74

(i) Weighted average number of ordinary shares (basic)

	Group	Group
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23
Issued ordinary shares at 1 January	9,000,000	9,000,000
Effect of treasury shares held	-	-
Weighted effect of increase in nominal value of shares during the year	-	-
Weighted-average number of ordinary shares at 31 December	9,000,000	9,000,000

(b) Earnings per share- Diluted

The calculation of diluted earnings per share has been based on the profit attributable to ordinary shareholders and the weighted-average number of ordinary shares outstanding after adjustment for the effects of all dilutive potential ordinary shares.

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Profit attributable to equity holders	24,871,258	11,484,652	16,718,558	6,659,840
Weighted average number of ordinary shares in issue (thousands) (see note (a) (i) below)	9,000,000	9,000,000	9,000,000	9,000,000
Diluted earnings per share (kobo per share)	276	128	186	74
Basic earnings per share (kobo per share)	276	128	186	74

(i) Average number of ordinary shares (diluted)

	Group	Group
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23
Issued ordinary shares at 1 January	9,000,000	9,000,000
Effect of treasury shares held	-	-
Weighted effect of increase in nominal value of shares during the year	-	-
Weighted-average number of ordinary shares at 31 December	9,000,000	9,000,000

44 CAPITAL REQUIREMENT

The Federal Government of Nigeria, by the Federal Republic of Nigeria Official Gazette, dated 18th January, 2022, amended the Finance Act 2021. The Finance Act 2021 (Part ix -Insurance Act) in Section 33, 34 and 35 contains provision which amended Section 9, 10 and 102 of the Insurance Act 2003, as previously related to paid-up share capital. The Section of the Act amended the Insurance Act by substituting the words “paid-up share capital” with the words Capital requirements” and wherever they appear in the Insurance Act 2003. The words “Capital requirements” was introduced and inserted in Section 102 of the Insurance Act by the provision of section 35, “Capital Requirement” means -

a In the case of AXA Mansard -

- (i) the excess of admissible assets over liabilities, less the amount of own shares held by the company,
- (ii) subordinated liabilities subject to approval by the commission, and
- (iii) any other financial instrument as prescribed by the Commission.

For this purpose, Admissible Assets are defined as;

Share Capital, Share Premium, Retained Earnings, Contingency Reserves and any other admissible assets subject to the approval of the Commission.

As an existing company, our capital requirement is as shown below:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Share Capital	18,000,000	18,000,000	18,000,000	18,000,000
Share Premium	78,255	78,255	78,255	78,255
Retained Earnings	33,942,963	14,372,172	17,159,706	5,741,615
Contingency Reserves	8,757,184	6,516,717	8,757,184	6,516,717
Excess of Admissible assets over liabilities	60,778,401	38,967,144	43,995,145	30,336,587
less the amount of own share held (Treasury shares)	(111,476)	(111,476)	(111,476)	(111,476)
Sub liabilities subject to approval by the Commission	60,666,925	38,855,668	43,883,669	30,225,111
Capital Requirement	60,666,925	38,855,668	43,883,669	30,225,111

45 SUPPLEMENTARY INCOME STATEMENT INFORMATION:

(a)i. Employees, other than the executive directors, whose duties were wholly or mainly discharged in Nigeria, received emoluments (excluding pension contribution and other allowances) in the following ranges:

	Group	Group	Parent	Parent
	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
<i>in thousands of Naira</i>	Number	Number	Number	Number
₦1,400,001 – ₦2,050,000	-	-	-	-
₦2,050,001 – ₦2,330,000	-	-	-	-
₦3,000,001 – ₦4,500,000	12	89	4	66
₦4,500,001 – ₦5,950,000	64	62	40	44
₦5,950,001 – ₦6,800,000	43	26	30	15
₦6,800,001 – ₦7,800,000	24	27	19	20
₦7,800,001 – ₦8,600,000	-	15	-	13
₦8,600,001 – ₦11,800,000	70	50	55	38
Above ₦11,800,000	153	103	115	70
	366	372	263	266

ii. The average number of full time persons employed by the Company during the year was as follow:

	Group	Group	Parent	Parent
	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
<i>in thousands of Naira</i>	Number	Number	Number	Number
Executive directors	4	4	2	2
Management staff	45	43	36	35
Non management staff	317	325	225	229
	366	372	263	266

(b) Directors' remuneration:

i. Remuneration expensed in respect of the directors was as follows:

	Group	Group	Parent	Parent
	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
<i>in thousands of Naira</i>				
Executive compensation	414,288	414,288	254,565	254,565
Directors' fees	2,300	1,125	1,750	536
Other directors expenses	89,032	49,867	54,500	30,828
Defined contribution	11,000	11,000	5,200	5,200
Equity-settled share-based scheme	(7,396)	-	(1,849)	-
Cash-settled share-based scheme	207,396	194,773	67,890	194,773
	716,620	671,053	382,056	485,902

ii. The directors' remuneration shown above (excluding pension contributions) includes:

	Group	Group	Parent	Parent
	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
<i>in thousands of Naira</i>				
Chairman	7,050	7,050	6,782	6,782
Highest paid director:				
Executive compensation and pension contribution	71,282	71,282	71,282	71,282
	71,282	71,282	71,282	71,282

iii. The emoluments of all other directors fell within the following range:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
₦300,001 - ₦350,000	-	-	-	-
₦500,001 - ₦1,000,000	-	-	-	-
₦1,000,001- ₦1,500,000	6	6	6	6
₦1,500,001 and above	2	2	2	2
Total	8	8	8	8

46 SHARE-BASED PAYMENT ARRANGEMENTS

(a) Cash settled share based payment- Share Appreciation Rights

- (i) In 2015, the Group granted Share Appreciation Rights to certain senior management staff members that entitled the employees to a cash payment. The amount of the cash payment is determined based on the increase in the share price of the Company between grant date and the time of exercise.

The rights were granted to senior management staff (employees from Deputy General Managers to Executive Directors) at the time

The scheme has a number of grant cycles as illustrated by the table below:

Grant cycles	Grant cycle	Expiry date	Vesting Period	Latest date to exercise Options	Carrying value of liabilities (FY24)	Carrying value of liabilities (FY23)
1	2015-2017	2018	3 yrs	31-Dec-24	-	4,615
2	2016-2019	2020	4 yrs	31-Dec-25	8,526	7,314
3	2017-2020	2021	4 yrs	31-Dec-26	14,462	12,602
4	2018-2021	2022	4 yrs	31-Dec-27	7,859	13,712
Total					30,847	38,243

The price at which the rights are granted to eligible employees, determined on the grant date, is the six-month average market price of AXA Mansard's shares prior to the Grant Date. All the cycles have a one year restriction period and a maximum of six years exercise period. None of the share options vested during the year (2023: none vested).

(ii) Measurement of fair values

The fair value of the Share Appreciation Rights has been measured using the Black-Scholes model. The requirement that employees have to be in the Company's employment over the vesting period under the share option scheme has been incorporated into the fair value at grant date by applying a discount to the valuation obtained. The discount has been determined by estimating the attrition rate of staff over the period.

The inputs used in the measurement of the fair values at grant dates for the second grant cycle of the Share Appreciation Rights were as follows:

	31-Dec-24	31-Dec-23
Fair value at grant date (Naira) @ 50k nominal value	2.63	2.63
Share price at grant date (Naira)	0.72	0.72
Exercise period (years)	6.00	6.00
Expected volatility (weighted average)	53.79%	53.79%
Average dividend yield	5.17%	4.74%
Average attrition rate	15%	15%
Risk-free interest rate (based on government treasury bills)	12.81%	9.26%

Expected volatility has been based on an evaluation of the historical volatility of the Company's share price, particularly over the historical period commensurate with expected term.

The weighted average share price for the AXA Mansard Insurance Plc's share as at 31 December 2024 was ₦5.76 (Dec 2023: ₦3.32). None of the shares were exercised during the year.

(b) Equity settled share based payment- Long Term Incentives

During the year, AXA S.A. (the ultimate parent) issued incentives to obtain share options settled on the Group's (AXA S.A) shares. The performance conditions over which the Group's performance was to be assessed was AXA's score on the Sustainability index relative to the S&P Global Corporate Sustainability Assessment - CSA (DJSI). The carrying value of the liability was determined using a simplistic approach which involved multiplying the shares granted by the closing share price and the converting this to Naira.

The inputs used in the measurement of the fair values at reporting date for the long term incentives are as shown below;

	31-Dec-24	31-Dec-23
Share price volatility (Historical three year average)	2.34%	2.34%
Threshold performance	0.50	0.50
Stretch performance	1.00	1.00
Total number of shares awarded	5,872	6,669
Exchange rate (EUR/NGN)	1,594	1,001

As at 31 December 2024, the carrying value of the liabilities was ₦634m (2023: ₦390m).

(c) Reconciliation of Outstanding Cash settled share Options

	31-Dec-24		31-Dec-23	
	Number of options ('000)	Weighted average exercise price @50k nominal value (N)	Number of options ('000)	Weighted average exercise price @50k nominal value (N)
Outstanding as at 1 January	164,089	2.33	164,089	2.33
Forfeited during the year	(34,650)	2.81	-	-
Exercised during the year	-	-	-	-
Granted during the year	-	-	-	-
Outstanding as at 31 December	129,439	2.20	164,089	2.33
Exercisable as at 31 December	129,439	2.20	164,089	2.33

The options outstanding as at 31 December 2024 had an average exercise price of ₦2.20 at 50k nominal value of share price (2023: ₦2.33 at 50k nominal value). No shares were exercised during the year (2023: none) however 34.65m shares were forfeited during the year as the last day to exercise the shares was 31 Dec 2024 (2023: no shares were forfeited).

(d) Reconciliation of Outstanding Equity settled share Options

	31-Dec-24		31-Dec-23	
	Number of options	Weighted average share price (Euros)	Number of options	Weighted average share price (Euros)
Outstanding as at 1 January	21,185	29.49	22,659	26.25
Forfeited during the year	-	-	-	-
Exercised during the year	(7,673)	33.28	(8,143)	27.61
Granted during the year	5,872	33.00	6,669	-
Outstanding as at 31 December	19,384	34.32	21,185	29.49
Exercisable as at 31 December	-	-	-	-

There were 19,384 options outstanding as at 31 December 2024 (2023: 21,185) and there were no exercisable options at the end of 2023 and 2024 that were not exercised.

47 RELATED PARTIES

Parent

The ultimate beneficial of the Company, which is also the ultimate parent company, is Societe Beaujon AXA which owns 76.48% (through Assur Africa Holdings) of the Company's shares. The ultimate parent company is Societe Beaujon AXA under the Latin America and Mediterranean operations. The remaining 23.52% of the shares are widely held.

Subsidiaries

Transactions between AXA Mansard Insurance Plc and the subsidiaries also meet the definition of related party transactions. Where these are eliminated on consolidation, they are not disclosed in the consolidated financial statements.

Transactions with key management personnel

The Group's key management personnel, and persons connected with them are considered to be related parties for disclosure purposes. The definition of key management includes close members of family of key personnel and any entity over which key management exercise control. The key management personnel have been identified as the executive and non-executive directors of the Group. Close members of family are those family members who may be expected to influence, or be influenced by that individual in their dealings with AXA Mansard Insurance Plc.

The volume of related party transactions, outstanding balances at year end, and related expense and income for the year are as follows:

Statement of financial position

(a) Loans and advances

(i) Loans and advances to key management personnel

<i>In thousands of Nigerian Naira</i>	Dec-24	Dec-23
Loans outstandings as at 1 January	81,410	56,872
Loans issued during the year	351,000	35,000
Loans repayment during the year	(15,000)	(10,462)
Loan outstanding, end of year	417,410	81,410

These are mortgage loans granted to two Directors of AXA Mansard Investments Limited. No impairment has been recognised in respect of loans given to key management personnel (2023: Nil).

(b) Intercompany balances

<i>In thousands of Nigerian Naira</i>	Dec-24	Dec-23
Intercompany (payables)/receivables	1,065,879	5,093,911

These balances arise from transactions between the parent Company and other subsidiaries within the Group and related entities in the normal course of business.

(c) Income statement

Intercompany transactions

<i>In thousands of Nigerian Naira</i>	Dec-24	Dec-23
Interest income earned on intercompany loans	-	-
Asset management fees	(651,511)	(324,878)
Key management personnel		
Premium income	-	-
Other income - rental income	-	-
Directors' remuneration (<i>See note (44(b)) for details</i>)	(716,620)	(671,053)

Interest income earned on intercompany loans represents interest charged by the parent Company on loans advanced to its subsidiary; APD Limited. The asset management fees are earned by AXA Mansard Investments Limited in respect of funds managed on behalf of the Group.

48 CASHFLOW WORKINGS**48a FEE INCOME RECEIVED**

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Closing deferred commission income	359,851	1,252,716	359,851	536,493
Commission income during the year	6,059,826	2,700,867	6,059,826	2,700,867
Opening deferred commission income	(1,252,716)	(801,267)	(536,493)	(272,689)
Fee/commission income received during the year	5,166,961	3,152,316	5,883,184	2,964,671

48b UNDERWRITING EXPENSES PAID

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Opening balance due to agents and brokers	9,245,286	6,186,176	9,245,286	6,110,990
Acquisition costs	7,083,223	4,421,287	7,288,346	4,483,006
Maintenance costs paid	5,350,486	2,856,016	1,723,354	1,092,794
Closing balance due to agents and brokers	(12,024,931)	(9,245,286)	(12,024,931)	(9,245,286)
Underwriting expenses paid	9,654,064	4,218,193	6,232,055	2,441,504

48c EMPLOYEE BENEFITS PAID

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Wages and salaries paid	5,029,166	3,894,245	2,109,446	1,820,247
Premium received in advance	237,051	700,596	700,382	553,097
Pension costs – defined contribution plans paid	128,498	106,166	96,726	80,256
Performance-based expense paid (see analysis in g below)	930,007	445,894	592,778	451,866
	6,324,722	5,146,901	3,499,332	2,905,466

48d PERFORMANCE-BASED EXPENSE PAID:

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Opening balance of accrued performance related expenses	624,989	421,861	454,636	425,362
Performance pay accrued for during the year	930,007	649,022	592,778	481,140
Closing balance of accrued performance related expenses	(624,989)	(624,989)	(454,636)	(454,636)
Performance-based expense paid	930,007	445,894	592,778	451,866

48e OTHER OPERATING EXPENSES PAID

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Opening provision for accrued expenses excluding accrued performance related expenses in 9a above	1,685,724	1,235,972	1,759,331	995,788
Opening Prepayment	1,573,334	1,451,167	762,787	746,791
Total other operating expenses	8,574,412	5,050,147	7,412,224	3,383,104
Expenses for marketing and admin	4,101,261	2,642,450	3,720,604	2,389,623
Closing provision for accrued expenses excl perf pay	(3,899,529)	(1,685,724)	(2,275,296)	(1,759,331)
Closing Prepayment	(2,201,597)	(1,573,334)	(1,662,849)	(762,787)
Total cash paid	9,833,605	7,120,679	9,716,801	4,993,187

48f DIVIDEND RECEIVED

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Opening Balance	838,951	429,834	829,378	1,399,775
Dividend recognised during the year	126,520	2,949,800	1,135,068	1,193,514
Closing Balance	(16,677)	(838,951)	(16,677)	(829,378)
	948,794	2,540,683	1,947,769	1,763,911

48g INVESTMENT INCOME RECEIVED

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Opening Balance	240,213	318,564	96,040	177,344
Inv Income recognised during the year	9,876,408	4,160,804	7,376,078	3,707,379
Closing Balance	(2,317,788)	(240,213)	(2,184,008)	(96,040)
	7,798,833	4,239,155	5,288,110	3,788,683

48h RENT RECEIVED

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Opening deferred income	188,139	199,476	-	-
Rental income (note 35)	1,884,000	832,564	-	-
Closing Deferred income	(444,683)	(188,139)	-	-
	1,627,456	843,901	-	-

48i DIVIDEND PAID

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Final dividend paid	3,060,000	2,700,000	3,060,000	2,700,000
Interim dividend	-	540,000	-	540,000
	3,060,000	3,240,000	3,060,000	3,240,000

48K CLAIMS PAID

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Gross Claims Paid (Note k(i) below)	(63,214,587)	(49,854,668)	(27,159,681)	(30,052,550)
Direct Claims recovered (Note k(ii) below)	4,733,770	3,786,171	4,232,388	3,786,171
Total Claims Paid	(58,480,817)	(46,068,497)	(22,927,293)	(26,266,379)

48k(i) GROSS CLAIMS PAID PER CLASS

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Protection	(1,214,808)	(8,199,183)	(1,214,808)	(8,199,183)
Group Protection	(2,922,883)	(8,827,332)	(2,922,883)	(8,827,332)
Savings	(11,170,509)	(5,322,276)	(11,170,509)	(5,322,276)
Funds	(3,710)	(863,072)	(3,710)	(863,072)
Annuity	(287,196)	(578,994)	(287,196)	(578,994)
Fire	(2,164,753)	(1,345,801)	(2,164,753)	(1,345,801)
General Accident	(703,513)	(528,011)	(703,513)	(528,011)
Motor	(877,082)	(664,680)	(877,082)	(664,680)
Marine	(198,308)	(143,966)	(198,308)	(143,966)
Engineering	(114,652)	(168,846)	(114,652)	(168,846)
Oil & Gas	(7,161,164)	(3,279,068)	(7,161,164)	(3,279,068)
Aviation	(341,102)	(131,320)	(341,102)	(131,320)
Health	(36,054,906)	(19,802,118)	-	-
	(63,214,587)	(49,854,668)	(27,159,681)	(30,052,550)

48k(ii) DIRECT CLAIMS RECOVERED

	Group	Group	Parent	Parent
<i>in thousands of Naira</i>	31-Dec-24	31-Dec-23	31-Dec-24	31-Dec-23
Protection	4,492	141,662	4,492	141,662
Group Protection	24,674	29,330	24,674	29,330
Savings	35,068	53,044	35,068	53,044
Funds	14	105,587	14	105,587
Annuity	-	135,051	-	135,051
Fire	890,185	112,274	890,185	112,274
General Accident	250,280	11,308	250,280	11,308
Motor	365,082	2,933	365,082	2,933
Marine	92,516	12,086	92,516	12,086
Engineering	77,456	5,579	77,456	5,579
Oil & Gas	2,419,280	3,167,305	2,419,280	3,167,305
Aviation	73,340	10,011	73,340	10,011
Health	501,382	-	-	-
	4,733,770	3,786,171	4,232,388	3,786,171

49 CONTRAVENTIONS

The Group and Company have complied with laws and regulations regulating its activities except for the payment of fines by the Group to SEC to the tune of N3.8million. This was due to the subsidiary (AXA Mansard Investment Ltd) contravening the provisions of the Rule 95 of the SEC Consolidated rule 2013. The contraventions were due to failure to comply with custody rule in respect of the dollar investments as well as operatins of a collection account.

3

OTHER DISCLOSURES

OTHER NATIONAL DISCLOSURES

3.1 APPENDIX 1 (Claims Paid Triangulations)	228
3.2 APPENDIX 2A (Five Year Financial Summary- Group)	242
3.2 APPENDIX 2B (Five Year Financial Summary- Parent)	244
3.4 APPENDIX 2 (Statement of Value Added)	246
3.5 Unclaimed Dividend Listing as at December 31, 2024	247
3.6 E-Mandate Activation Form	271
3.7 Proxy Form	273
3.8 Corporate Directory	277
3.9 Corporate Addresses	279



3.1 APPENDIX 1 (CLAIMS PAID TRIANGULATIONS)

AS AT DECEMBER 31, 2024) HALF-YEARLY TRIANGULATION

(All amounts in thousands of Naira unless otherwise stated

MOTOR

Accident Year	0	1	2	3	4	5	6	7	8	9	10	11	12	13
2011H1	272093.1419	396271.4076	409533.2816	418049.4837	429113.5087	438155.9637	438155.9637	438155.9637	438155.9637	438155.9637	438155.9637	438155.9637	438155.9637	438381.5212
2011H2	314874.4564	509133.6444	544078.26	548952.785	577227.835	578619.885	586269.885	586269.885	586269.885	586269.885	586269.885	586269.885	586274.4795	586274.4795
2012H1	394492.0677	654931.5991	694248.8847	733087.9145	737076.2049	737394.6049	740902.2049	741040.7049	742040.7049	744540.7049	744540.7049	744540.7049	744540.7049	746040.7049
2012H2	401510.4727	632012.2474	699125.7435	716663.4736	720982.7649	731958.3711	732908.3711	732908.3711	740808.3711	745460.8711	755960.8711	756862.4711	762862.4711	762862.4711
2013H1	419906.2199	634258.5152	674560.7207	677485.2932	677948.7932	678689.0432	681732.0432	681822.0432	681822.0432	681822.0432	681822.0432	681822.0432	681822.0432	681822.0432
2013H2	451546.0834	699517.6816	737025.0005	750074.601	765468.601	766068.601	766068.601	767136.301	772665.801	772665.801	772665.801	778665.801	783165.801	783165.801
2014H1	532378.8935	724533.7354	771449.3101	785466.5301	790867.8301	791692.5577	806061.0577	814595.5577	815270.5577	830270.5577	846278.1577	847433.2997	847939.5497	847939.5497
2014H2	544769.1085	803442.728	836157.1905	861718.8042	886945.5364	907731.5364	922465.9784	928815.9784	932888.4784	932888.4784	933822.2284	933822.2284	933822.2284	933822.2284
2015H1	588527.0211	816677.5326	854210.1686	873694.9737	894097.8737	911529.4737	912979.9737	937422.2073	937901.0573	937901.0573	937901.0573	937901.0573	937901.0573	937901.0573
2015H2	674663.2944	874787.4168	909268.2115	914842.7223	921252.4605	923544.5875	923725.7475	923725.7475	923725.7475	933725.7475	933725.7475	933725.7475	933725.7475	933725.7475
2016H1	658541.2836	872463.213	880847.7024	885493.34	885594.34	896285.033	897776.733	902328.7749	902328.7749	903593.2749	907870.0184	907870.0184	907870.0184	907870.0184
2016H2	657969.9167	914877.832	936444.3845	937202.606	937202.606	943683.3591	948329.7185	950817.431	950817.431	950817.431	950817.431	950817.431	950817.431	950817.431
2017H1	800486.167	1011628.944	1022650.302	1025513.671	1025902.696	1034603.428	1034603.428	1037205.643	1037205.643	1037205.643	1037205.643	1037571.143	1037616.143	1037616.143
2017H2	747878.0664	1061692.975	1073502.44	1076776.673	1080743.352	1081394.352	1083657.852	1083657.852	1083657.852	1084032.852	1084032.852	1084032.852	1084032.852	1084032.852
2018H1	686279.9075	935073.8671	947806.3837	949612.05	949612.05	960147.2107	960147.2107	960147.2107	960147.2107	960773.1427	960773.1427	960773.1427	960773.1427	960773.1427
2018H2	639434.4389	936606.5281	956980.5313	957060.5313	960894.2057	960894.2057	960894.2057	960894.2057	960946.4057	960946.4057	960946.4057	963161.6457	963161.6457	
2019H1	705733.2573	873692.8435	883807.6142	885422.4772	885422.4772	885432.9772	885432.9772	885432.9772	885432.9772	885586.8772	885586.8772	885586.8772		
2019H2	597639.3698	892329.7654	902841.6654	907789.3654	907904.4614	907936.4614	908131.1614	908131.1614	908131.1614	908131.1614	908131.1614			
2020H1	481483.1734	681666.5243	688445.4175	703203.4437	703638.5687	704146.9047	704319.5697	704319.5697	704319.5697	707902.2697				
2020H2	449009.6624	627845.431	648102.3238	648253.5638	648267.0638	648267.0638	649156.7138	649156.7138	649156.7138					
2021H1	471335.2871	644864.5302	653397.5602	658670.4367	658710.4367	658749.3729	658749.3729	658749.3729						
2021H2	495743.7478	674716.843	692130.8888	692806.6888	692898.3888	692898.3888	694403.1888							
2022H1	478652.8746	605793.6777	609636.3139	611015.983	612211.983									
2022H2	388586.0693	501715.3835	502318.4835	503116.3335	503330.6585									
2023H1	266151.0655	370194.4344	387557.3593	405646.2762										
2023H2	270728.4909	354259.6606												
2024H1	311449.6554	492535.892												
2024H2	280416.6182													

MOTOR *Contd*

Accident Year	14	15	16	17	18	19	20	21	22	23	24	25	26	27
2011H1	438381.5212	439885.4712	439885.4712	439885.4712	439885.4712	439885.4712	439885.4712	439885.4712	439885.4712	439885.4712	439885.4712	439885.4712	439885.4712	439885.4712
2011H2	586274.4795	586274.4795	586274.4795	586274.4795	586274.4795	586274.4795	586274.4795	586274.4795	586274.4795	586274.4795	586274.4795	586274.4795	586274.4795	
2012H1	746040.7049	746040.7049	749220.7049	749220.7049	749220.7049	749220.7049	749220.7049	749220.7049	751020.7049	751020.7049	751020.7049	751020.7049		
2012H2	762862.4711	762862.4711	762862.4711	762862.4711	762862.4711	762862.4711	762862.4711	762862.4711	762862.4711	762862.4711	762862.4711			
2013H1	681822.0432	681822.0432	691894.7932	691894.7932	691894.7932	691894.7932	691894.7932	691894.7932	691894.7932	691894.7932				
2013H2	788415.801	792253.551	792253.551	792403.551	792403.551	792403.551	792403.551	792403.551	792403.551					
2014H1	847939.5497	847939.5497	847939.5497	847939.5497	847939.5497	847939.5497	847939.5497	847939.5497						
2014H2	933822.2284	933822.2284	933822.2284	933822.2284	933822.2284	933822.2284	933822.2284							
2015H1	937901.0573	937901.0573	937901.0573	937901.0573	937901.0573	937901.0573								
2015H2	933725.7475	933725.7475	933725.7475	933725.7475	933725.7475									
2016H1	907870.0184	907870.0184	907870.0184	907870.0184										
2016H2	950817.431	950817.431	950817.431											
2017H1	1037616.143	1037616.143												
2017H2	1084032.852													

FIRE

Accident Year	0	1	2	3	4	5	6	7	8	9	10	11	12	13
2011H1	14928.23608	139406.6266	178510.8952	183632.4114	192195.4015	192236.1215	193098.5977	198324.5434	198324.5434	198417.2056	198417.2056	198436.6758	198436.6758	198436.6758
2011H2	27091.94867	149945.964	195344.4035	198523.3352	201473.4073	234203.7257	234306.4711	235542.2623	235542.2623	235542.2623	235542.2623	235542.2623	235542.2623	235542.2623
2012H1	50160.66008	107439.2816	119723.4694	173191.6973	183146.582	186701.391	186701.391	186701.391	186785.8799	186785.8799	186785.8799	186785.8799	186844.8111	186844.8111
2012H2	21361.50085	112199.3502	375469.9832	457669.7024	515537.1314	519425.0164	519977.0968	519977.0968	519977.0968	519977.0968	519977.0968	519977.0968	519977.0968	519977.0968
2013H1	35020.52996	201873.6876	226055.7664	226432.2443	230579.4402	240507.2385	240830.1881	240830.1881	240861.6881	240861.6881	240861.6881	240861.6881	240895.4381	240895.4381
2013H2	28763.65848	170961.6333	186812.2374	202842.5112	203238.5388	203514.581	204437.4667	205529.9396	209876.9699	209899.384	209911.3434	209977.2707	209977.2707	209977.2707
2014H1	61767.80159	93423.15144	135177.4856	139579.0709	140377.5659	141481.7302	142326.4487	143920.2042	144021.6042	144820.518	145126.7575	145126.7575	145126.7575	145160.6703
2014H2	55442.5827	263969.4478	508042.6757	512139.3991	516140.7029	521419.9475	526628.9449	526739.353	529434.4487	530424.5402	530424.5402	530424.5402	530424.5402	530424.5402
2015H1	182821.0048	220407.8166	272024.8038	298174.7877	301463.3026	307482.0664	312834.5914	321438.3931	344616.6633	344616.6633	344616.6633	345822.5504	345822.5504	346245.3743
2015H2	33893.02947	205468.7444	437986.1046	442017.657	453254.5608	463535.795	468724.0109	500363.2092	500363.2092	500378.6842	503788.006	503788.006	509877.2947	512725.2435
2016H1	46957.08433	140113.5752	174327.5466	334474.2004	336120.5469	348369.9897	387036.3711	387204.2365	387204.2365	389683.4759	397789.5877	404417.9728	411026.0376	411162.3876
2016H2	40080.8324	237945.4885	355635.0673	526498.6152	530297.8196	564183.5601	592225.3364	592225.3364	599091.8202	603701.6388	618592.5848	631011.3402	631011.3402	631189.9598
2017H1	37509.14852	91918.73506	105814.8399	106611.8602	108662.7506	139291.4158	139858.0676	236386.9771	246819.1596	265815.2771	282256.8797	282256.8797	282528.1197	282528.1197
2017H2	63770.01505	146092.8795	429142.1926	431622.0774	433906.9084	437529.3691	437529.3691	437532.8691	437532.8691	437532.8691	437532.8691	437951.0741	437951.0741	437989.1741
2018H1	48786.32902	240787.0457	273570.194	336316.7975	342777.339	343123.3986	343358.2649	343358.2649	343414.1369	343414.1369	343414.1369	343449.3369	343449.3369	343449.3369
2018H2	65049.71765	116960.3804	191395.9181	191476.8267	197639.4951	198055.8391	198771.4387	198771.4387	198771.4387	199227.7603	199227.7603	199227.7603	199227.7603	
2019H1	119496.4196	235302.7838	306050.6765	343127.4758	343336.0144	343336.0144	366498.9324	367101.9759	367101.9759	367101.9759	367101.9759	367101.9759		
2019H2	24148.12058	130901.8881	182389.1946	207152.8481	335935.9046	336785.9239	340240.5952	340240.5952	340240.5952	340240.5952	340240.5952			
2020H1	168431.5452	236649.2014	248658.1372	252767.4805	360451.1184	365237.9038	365237.9038	365237.9038	365237.9038					
2020H2	390207.5428	897466.2359	1232077.771	1281834.138	1303475.959	1303475.959	1303475.959	1303475.959	1303475.959					
2021H1	307478.4957	358356.6545	447831.4058	450707.5403	452945.1854	452945.1854	452945.1854	459193.3507						
2021H2	171336.2002	536430.02	685645.5398	697361.2481	766343.5963	771701.4745	771701.4745							
2022H1	115773.5624	265530.0808	364501.3259	397044.3142	399000.9478	399000.9478								
2022H2	116970.6385	206693.0029	236164.1808	300782.0605	311123.9666									
2023H1	33041.62921	117969.8169	745402.7909	762650.1872										
2023H2	97559.40074	492533.8064	520247.0632											
2024H1	159075.4395	946080.9439												
2024H2	55557.11977													

FIRE *Contd*

Accident Year	14	15	16	17	18	19	20	21	22	23	24	25	26	27
2011H1	198436.6758	198436.6758	198436.6758	198436.6758	198436.6758	198436.6758	198436.6758	198436.6758	198436.6758	198436.6758	198436.6758	198436.6758	198436.6758	198436.6758
2011H2	235542.2623	235542.2623	235542.2623	235542.2623	235542.2623	236703.2623	236703.2623	236703.2623	236703.2623	236703.2623	236703.2623	236703.2623	236703.2623	
2012H1	186844.8111	186844.8111	186844.8111	186844.8111	186844.8111	186844.8111	186844.8111	186844.8111	186844.8111	186844.8111	186844.8111	186844.8111		
2012H2	519977.0968	519977.0968	519977.0968	519977.0968	519977.0968	519977.0968	519977.0968	519977.0968	519977.0968	519977.0968	519977.0968			
2013H1	240895.4381	240895.4381	240895.4381	240895.4381	240895.4381	240895.4381	240895.4381	240895.4381	240895.4381	240895.4381				
2013H2	209977.2707	209977.2707	209977.2707	209977.2707	209977.2707	209977.2707	209977.2707	209977.2707	209977.2707					
2014H1	145160.6703	145160.6703	145160.6703	145160.6703	145160.6703	145160.6703	145160.6703	145160.6703						
2014H2	530424.5402	530424.5402	530424.5402	530424.5402	530424.5402	530424.5402	530424.5402							
2015H1	350320.2575	350422.8945	350648.1181	350648.1181	350648.1181	350648.1181								
2015H2	512725.2435	512918.4184	512918.4184	512918.4184	512918.4184									
2016H1	411162.3876	411162.3876	411162.3876	411162.3876										
2016H2	631352.5896	638441.4564												
2017H1	282625.6746	282625.6746												
2017H2	437989.1741													

MARINE HULL

Accident Year	0	1	2	3	4	5	6	7	8	9	10	11	12	13
2011H1	4841.41455	4841.41455	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955
2011H2	3168.38115	10241.84726	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241
2012H1	47254.19723	47858.28312	50856.41821	50856.41821	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141
2012H2	7549.56501	15436.55352	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243
2013H1	0	198.035	385.2887	385.2887	385.2887	12075.3852	12075.3852	12075.3852	12075.3852	12075.3852	12075.3852	12075.3852	12075.3852	12075.3852
2013H2	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794
2014H1	0	13201.3125	13862.53925	13862.53925	13862.53925	13862.53925	13862.53925	13862.53925	13862.53925	13862.53925	13862.53925	13862.53925	13862.53925	13862.53925
2014H2	2455.83931	17210.40824	18606.01048	21872.80443	22389.17943	22389.17943	22389.17943	22389.17943	22389.17943	22389.17943	22389.17943	22389.17943	22389.17943	22389.17943
2015H1	57142.7072	62774.32351	190270.9357	190270.9357	190270.9357	190270.9357	190270.9357	190270.9357	190270.9357	190270.9357	190270.9357	190270.9357	190270.9357	190270.9357
2015H2	3686.66383	197491.2418	198190.3477	198190.3477	198190.3477	198190.3477	198190.3477	198190.3477	198190.3477	198190.3477	198190.3477	198190.3477	198190.3477	198190.3477
2016H1	0	2982.55738	7666.99251	7666.99251	7666.99251	7666.99251	7666.99251	7666.99251	7666.99251	7666.99251	7666.99251	7666.99251	7666.99251	7666.99251
2016H2	4303.30156	19250.18228	19250.18228	19250.18228	21503.18103	21503.18103	21503.18103	21503.18103	21503.18103	21503.18103	21503.18103	21503.18103	21503.18103	21503.18103
2017H1	59169.03675	170652.0299	233116.7078	233116.7078	233116.7078	233116.7078	233116.7078	233116.7078	233116.7078	233116.7078	233116.7078	233116.7078	233116.7078	233116.7078
2017H2	7949.46203	8681.02464	11922.24944	11922.24944	11922.24944	11922.24944	11922.24944	11922.24944	11922.24944	11922.24944	11922.24944	11922.24944	11922.24944	11922.24944
2018H1	1191.92302	2398.77118	9495.47568	9495.47568	9495.47568	9495.47568	9495.47568	9495.47568	9495.47568	9495.47568	9495.47568	9495.47568	9495.47568	9495.47568
2018H2	4550.668	83140.27058	83140.27058	83140.27058	83140.27058	83140.27058	83140.27058	83140.27058	83140.27058	83140.27058	83140.27058	83140.27058	83140.27058	83140.27058
2019H1	736.67405	736.67405	736.67405	736.67405	736.67405	736.67405	736.67405	736.67405	736.67405	736.67405	736.67405	736.67405	736.67405	736.67405
2019H2	0	747.78056	5373.62878	5373.62878	5373.62878	5373.62878	5373.62878	5373.62878	5373.62878	5373.62878	5373.62878	5373.62878	5373.62878	5373.62878
2020H1	0	17114.05796	17114.05796	17114.05796	17114.05796	17114.05796	17114.05796	17114.05796	17114.05796	17114.05796	17114.05796	17114.05796	17114.05796	17114.05796
2020H2	0	6651.7098	6651.7098	6651.7098	6651.7098	6651.7098	6651.7098	6651.7098	6651.7098	6651.7098	6651.7098	6651.7098	6651.7098	6651.7098
2021H1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2021H2	763.32011	3783.83076	3783.83076	3983.83076	3983.83076	4086.24076	4086.24076	4086.24076	4086.24076	4086.24076	4086.24076	4086.24076	4086.24076	4086.24076
2022H1	0	0	41799.86303	41799.86303	41799.86303	42922.26185	42922.26185	42922.26185	42922.26185	42922.26185	42922.26185	42922.26185	42922.26185	42922.26185
2022H2	0	0	498.37524	498.37524	498.37524	498.37524	498.37524	498.37524	498.37524	498.37524	498.37524	498.37524	498.37524	498.37524
2023H1	0	18031.58264	18031.58264	18031.58264	18031.58264	18031.58264	18031.58264	18031.58264	18031.58264	18031.58264	18031.58264	18031.58264	18031.58264	18031.58264
2023H2	5435.14861	76992.19504	76992.19504	76992.19504	76992.19504	76992.19504	76992.19504	76992.19504	76992.19504	76992.19504	76992.19504	76992.19504	76992.19504	76992.19504
2024H1	34447.50022	36729.67522												
2024H2	37014.75554													

MARINE HULL Contd

Accident Year	14	15	16	17	18	19	20	21	22	23	24	25	26	27
2011H1	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955	31802.54955
2011H2	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	10593.02241	
2012H1	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141	51021.54141		
2012H2	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243	24364.16243			
2013H1	12075.3852	12075.3852	12075.3852	12075.3852	12075.3852	12075.3852	12075.3852	12075.3852	12075.3852	12075.3852				
2013H2	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794	2589.53794					
2014H1	13862.53925	13862.53925	13862.53925	13862.53925	13862.53925	13862.53925	13862.53925	13862.53925						
2014H2	22389.17943	22389.17943	22389.17943	22389.17943	22389.17943	22389.17943	22389.17943							
2015H1	190270.9357	190270.9357	190270.9357	190270.9357	190270.9357	190270.9357								
2015H2	202841.5977	202841.5977	202841.5977	202841.5977	202841.5977									
2016H1	7666.99251	7666.99251	7666.99251	7666.99251										
2016H2	21503.18103	21503.18103	21503.18103											
2017H1	233116.7078	233116.7078												
2017H2	11922.24944													

GENERAL ACCIDENT

Accident Year	0	1	2	3	4	5	6	7	8	9	10	11	12	13
2011H1	14125.74389	55535.58625	67376.95252	71483.67706	78253.27168	81551.91839	86979.6935	87889.42537	88139.42537	92037.5379	96027.85173	100938.7359	101335.7436	101335.7436
2011H2	10952.60963	58068.37964	91604.0521	105903.0816	110714.5457	127567.0629	130454.1004	138827.6717	145604.3082	145604.3082	146021.855	146021.855	146134.3937	146220.1617
2012H1	43101.99755	73125.14478	138550.4075	147248.9497	160285.2958	160990.6352	161148.6352	162546.0685	164770.4653	164809.79	164809.79	164861.2513	166710.8357	166710.8357
2012H2	17567.92647	105948.3809	167281.2935	177345.2263	194342.8382	199666.2074	201946.3033	202622.7933	203499.8944	204012.9739	205767.8806	205767.8806	206208.7492	206261.1125
2013H1	64867.9878	111313.7535	123218.6069	130646.5619	131161.6145	133225.9834	136606.2457	136931.0637	149129.9056	153510.3411	153677.7043	153677.7043	153677.7043	153677.7043
2013H2	36220.77147	86522.86483	119683.9372	125593.6641	128430.9326	129060.9461	133542.3966	136517.1009	138753.9169	139206.794	140654.9967	140654.9967	140654.9967	140654.9967
2014H1	21143.62843	69663.71741	84086.56574	85594.76118	94787.80584	96969.41739	97296.82011	97514.45282	98029.58599	98428.72104	98428.72104	98428.72104	98428.72104	98874.87065
2014H2	42873.94126	131619.2687	167575.9268	190456.9818	193300.7034	194173.6703	194389.097	194389.097	194649.867	199037.3113	199037.3113	199037.3113	199037.3113	199037.3113
2015H1	60314.35359	105123.1332	225952.2176	228039.7245	231635.5072	233837.3482	233872.2141	234916.2208	235287.2938	236301.8324	237341.5096	240518.103	240518.103	240518.103
2015H2	90698.13806	181225.702	196987.7615	209665.1477	218241.8841	223397.9323	226676.4148	227513.24	227832.5072	227832.5072	227943.8442	227943.8442	229249.0109	229283.507
2016H1	87444.33765	200494.3387	226913.2222	243102.3347	246726.7163	251982.7989	252783.7395	252873.7217	252873.7217	252902.6048	253128.0861	253163.2614	253163.2614	253163.2614
2016H2	97190.02271	234853.4541	251948.892	266778.9709	269456.9094	269832.2053	270067.3726	272575.8584	272924.8975	272924.8975	273259.8975	273259.8975	273259.8975	273259.8975
2017H1	79779.73593	169197.8017	197373.9906	202163.6304	208182.0456	208406.6676	210787.0863	211397.9871	211397.9871	211397.9871	211397.9871	211833.8717	211833.8717	211833.8717
2017H2	77302.58416	180189.4546	211233.4383	223148.7338	252017.8375	253971.7332	264697.1513	264853.0172	267589.2729	267678.0729	267678.0729	267711.527	268424.027	268424.027
2018H1	75401.26079	173106.2697	209363.2235	217516.5893	224191.7336	227343.3883	227730.606	228302.5416	228302.5416	228315.2865	228315.2865	228893.5862	228893.5862	228897.2056
2018H2	78111.30729	187135.754	192602.6247	205419.806	259753.6953	284653.8695	299058.5437	299404.1385	299691.6974	302723.3739	303205.9167	303217.3704	303217.3704	
2019H1	46635.27859	162048.602	168338.1247	231229.0974	234915.1679	238884.705	239401.8414	239401.8414	252811.3106	253216.2397	253216.2397	253216.2397		
2019H2	62236.81275	119852.0092	143175.9179	162794.5439	167823.1544	168129.3864	169964.8567	172577.2197	172744.0859	172744.0859	177322.9792			
2020H1	56480.03288	127683.0328	142108.0226	154647.0368	160980.3749	161499.4369	161499.4369	161626.8034	163127.5606					
2020H2	32436.48862	99566.00741	122407.3144	124737.1902	128628.944	128748.424	129751.9868	129751.9868	129773.3162					
2021H1	47133.67903	106886.2533	118505.8477	134088.9954	134141.647	136462.3052	136784.2451	139330.1801						
2021H2	62621.25221	136247.7572	178354.9226	181501.0993	187676.0561	191646.5915	198742.5734							
2022H1	59978.56123	133101.181	156959.5315	162483.0996	163724.5887	168492.2794								
2022H2	37546.35713	115570.2758	132381.5221	138415.7884	142062.9978									
2023H1	29955.0831	94887.68597	105651.865	114191.2911										
2023H2	54634.37966	159312.7197	176877.5597											
2024H1	57790.37311	437156.2522												
2024H2	88967.49725													

GENERAL ACCIDENT Contd

Accident Year	14	15	16	17	18	19	20	21	22	23	24	25	26	27
2011H1	101710.7436	101710.7436	101710.7436	101710.7436	101710.7436	101710.7436	101710.7436	101710.7436	101710.7436	101710.7436	101710.7436	101710.7436	101710.7436	101710.7436
2011H2	146336.3953	146336.3953	146336.3953	146336.3953	146336.3953	146336.3953	146336.3953	146336.3953	146336.3953	146336.3953	146336.3953	146336.3953	146336.3953	
2012H1	166710.8357	166710.8357	167057.2716	167057.2716	167057.2716	167057.2716	167057.2716	167057.2716	167057.2716	167057.2716	167057.2716	167057.2716		
2012H2	206261.1125	206261.1125	206261.1125	206261.1125	206261.1125	206261.1125	206261.1125	206261.1125	206261.1125	206261.1125	206261.1125			
2013H1	153677.7043	153677.7043	153677.7043	153677.7043	153677.7043	153677.7043	153677.7043	153677.7043	153677.7043	153677.7043				
2013H2	140654.9967	140654.9967	140654.9967	140654.9967	140654.9967	140654.9967	140654.9967	140654.9967	140654.9967					
2014H1	98874.87065	98874.87065	98874.87065	98874.87065	98874.87065	98874.87065	98874.87065	98874.87065						
2014H2	199037.3113	199037.3113	199037.3113	199037.3113	199037.3113	199037.3113	199037.3113							
2015H1	240518.103	240518.103	240518.103	240518.103	240518.103	240518.103								
2015H2	229283.507	229283.507	229283.507	229283.507	229283.507									
2016H1	253163.2614	253163.2614	253179.6238	253179.6238										
2016H2	273955.2449	273955.2449												
2017H1	211919.2111	211919.2111												
2017H2	268424.027													

ENGINEERING

Accident Year	0	1	2	3	4	5	6	7	8	9	10	11	12	13
2011H1	224.4	20132.99452	26233.83775	27413.77211	27895.74841	28331.19056	28331.19056	28331.19056	28429.24294	28429.24294	28695.35015	28695.35015	28695.35015	28695.35015
2011H2	0	43298.9259	95087.1986	104810.8361	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553
2012H1	8157.5831	13948.03192	17690.74199	21500.33318	21861.15543	21894.73768	21909.93768	21909.93768	21909.93768	21909.93768	21909.93768	21909.93768	21909.93768	21909.93768
2012H2	5868.01926	36166.46933	59193.36072	59204.43196	59204.43196	61670.7324	61776.4854	61776.4854	61776.4854	61776.4854	61776.4854	61776.4854	61776.4854	61776.4854
2013H1	4521.87105	26628.13626	58979.1575	58979.1575	63948.15484	63948.15484	63948.15484	64083.25084	64083.25084	64083.25084	64083.25084	64083.25084	64083.25084	64083.25084
2013H2	26246.00556	46452.01639	56638.25271	57361.09625	57361.09625	57361.09625	57361.09625	57361.09625	57361.09625	57361.09625	57401.10545	57589.74557	57589.74557	57589.74557
2014H1	10273.77297	21599.21512	27404.51582	27982.75687	28492.81384	30828.40828	32559.82828	32559.82828	32559.82828	32559.82828	32559.82828	32559.82828	32559.82828	32559.82828
2014H2	24458.2901	112955.4222	127643.3418	127667.2444	135335.8605	135335.8605	135459.1605	135459.1605	135459.1605	135459.1605	135459.1605	135459.1605	135459.1605	135459.1605
2015H1	25953.22223	40773.94398	90304.73692	90554.30354	90554.30354	94510.42423	101925.0942	103275.0942	103275.0942	103275.0942	103275.0942	103275.0942	103275.0942	103275.0942
2015H2	3630.16544	8154.73832	286566.4137	292905.5326	292905.5326	292905.5326	292905.5326	292905.5326	292905.5326	292905.5326	292905.5326	292905.5326	292905.5326	292905.5326
2016H1	24492.2854	59241.32165	68384.83232	80799.24321	87169.72358	87169.72358	87169.72358	87169.72358	87169.72358	87169.72358	87169.72358	87169.72358	87169.72358	87169.72358
2016H2	1609.72878	38379.75818	41717.10958	41717.10958	51236.92271	51236.92271	73903.96353	73903.96353	74293.31474	74293.31474	74293.31474	74293.31474	74293.31474	74293.31474
2017H1	11661.95706	37283.10418	59483.73253	59741.87262	59741.87262	59741.87262	59741.87262	59741.87262	59741.87262	59741.87262	59741.87262	59741.87262	59741.87262	59741.87262
2017H2	19812.88129	57793.04715	59326.26193	78174.76886	79896.21784	79896.21784	81088.17118	81187.28073	81187.28073	81187.28073	81187.28073	81187.28073	81187.28073	81187.28073
2018H1	33561.90743	99403.30511	100279.9267	100448.6145	100448.6145	100448.6145	105484.3096	105484.3096	105484.3096	105484.3096	105484.3096	105484.3096	105484.3096	105484.3096
2018H2	2750.3466	20429.45861	72076.77703	72076.77703	72076.77703	72270.2431	72270.2431	72270.2431	73284.2731	73284.2731	73284.2731	73284.2731	73284.2731	
2019H1	3342.02278	126552.0355	129641.4327	132902.9437	132902.9437	132902.9437	132902.9437	132902.9437	132902.9437	132902.9437	132902.9437	132902.9437		
2019H2	4946.55574	70419.40548	77939.199	177454.598	177545.7681	177545.7681	179468.059	179468.059	179468.059	179468.059				
2020H1	96270.03071	112260.1672	135551.9845	135551.9845	135551.9845	139879.3709	140226.5009	140226.5009	140226.5009	140226.5009				
2020H2	13269.17282	61166.07003	87101.12952	87341.06987	87434.90371	129496.7357	129692.8904	129692.8904	129692.8904					
2021H1	10633.86812	27584.22325	65110.56274	67008.1444	67008.1444	67008.1444	67008.1444	67289.44787						
2021H2	1341.25987	4452.36889	238501.9028	238501.9028	239634.8662	239634.8662	239634.8662							
2022H1	9637.51519	39247.12264	66687.81132	66687.81132	66687.81132	76741.87203								
2022H2	20893.93294	52379.72322	95364.73051	99165.61512	99165.61512									
2023H1	1711.33412	88005.86817	123594.0938	129577.5344										
2023H2	4985.03218	8154.44706	8594.21521											
2024H1	24237.13157	52058.45069												
2024H2	3276.04867													

ENGINEERING *Contd*

Accident Year	14	15	16	17	18	19	20	21	22	23	24	25	26	27
2011H1	28695.35015	28695.35015	28695.35015	28695.35015	28695.35015	28695.35015	28695.35015	28695.35015	28695.35015	28695.35015	28695.35015	28695.35015	28695.35015	28695.35015
2011H2	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	205186.9553	
2012H1	21909.93768	21909.93768	21909.93768	21909.93768	21909.93768	21909.93768	21909.93768	21909.93768	21909.93768	21909.93768	21909.93768	21909.93768		
2012H2	61776.4854	61776.4854	61776.4854	61776.4854	61776.4854	61776.4854	61776.4854	61776.4854	61776.4854	61776.4854	61776.4854			
2013H1	64083.25084	64083.25084	64083.25084	64083.25084	64083.25084	64083.25084	64083.25084	64083.25084	64083.25084	64083.25084				
2013H2	57589.74557	57589.74557	57589.74557	57589.74557	57589.74557	57589.74557	57589.74557	57589.74557	57589.74557					
2014H1	32559.82828	32559.82828	32559.82828	32559.82828	32559.82828	32559.82828	32559.82828	32559.82828						
2014H2	135459.1605	135459.1605	135459.1605	135459.1605	135459.1605	135459.1605	135459.1605							
2015H1	103275.0942	103275.0942	103275.0942	103275.0942	103275.0942	103275.0942								
2015H2	292905.5326	292905.5326	292905.5326	292905.5326	292905.5326									
2016H1	87169.72358	87169.72358	87169.72358	87169.72358										
2016H2	74293.31474	74293.31474	74293.31474											
2017H1	59741.87262	59741.87262												
2017H2	81187.28073													

OTHER DISCLOSURES
3.1 APPENDIX 1 (CLAIMS PAID TRIANGULATIONS)

MARINE CARGO

Accident Year	0	1	2	3	4	5	6	7	8	9	10	11	12	13
2011H1	12354.11271	30185.21266	30255.16266	30255.16266	30271.37822	32339.36147	32418.75897	45419.70033	45419.70033	46364.30708	46364.30708	46364.30708	46364.30708	46364.30708
2011H2	32655.35004	47370.75091	63052.05523	77719.20921	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316
2012H1	57474.95539	70025.31643	71984.83006	78846.15389	78846.15389	78846.15389	78846.15389	78846.15389	78846.15389	78846.15389	78846.15389	78846.15389	80225.61465	80225.61465
2012H2	56954.08646	77365.13327	82030.63285	85574.09304	85574.09304	86031.47663	86031.47663	86031.47663	86031.47663	86031.47663	86031.47663	86031.47663	86031.47663	86031.47663
2013H1	1734.34449	14541.2769	14790.14819	14790.14819	14790.14819	16690.78717	16690.78717	16690.78717	16690.78717	16690.78717	16690.78717	24010.34851	24010.34851	24010.34851
2013H2	13391.94771	23031.81847	24097.50374	61398.22226	61398.22226	61398.22226	64054.7306	64054.7306	64054.7306	64054.7306	64054.7306	64054.7306	64054.7306	64054.7306
2014H1	9496.6864	24577.93904	24577.93904	24577.93904	24799.7402	33056.17216	33056.17216	33056.17216	33056.17216	33056.17216	33056.17216	33056.17216	33056.17216	33056.17216
2014H2	7394.13108	15645.18575	15645.18575	16393.76635	39268.38559	39268.38559	39268.38559	43478.87677	43478.87677	43478.87677	43478.87677	43478.87677	43478.87677	43478.87677
2015H1	7181.57095	13298.3285	14245.74644	15918.95663	18750.18272	18750.18272	18750.18272	18750.18272	18750.18272	18750.18272	18750.18272	18750.18272	18750.18272	18750.18272
2015H2	2305.89775	3373.74286	8030.47105	8030.47105	8030.47105	8273.26146	8273.26146	8273.26146	8273.26146	8273.26146	8273.26146	8273.26146	8273.26146	8273.26146
2016H1	1148.98957	2241.82223	2372.72848	2372.72848	2372.72848	2372.72848	2372.72848	2372.72848	2372.72848	2372.72848	2372.72848	2372.72848	2372.72848	2372.72848
2016H2	65.87423	2030.43794	2030.43794	2423.93902	2431.59657	2431.59657	2431.59657	2431.59657	2431.59657	2431.59657	2431.59657	2431.59657	2431.59657	2431.59657
2017H1	22725.89086	35107.27482	35107.27482	35182.60888	35182.60888	35182.60888	35182.60888	35182.60888	35182.60888	35182.60888	35182.60888	35182.60888	35182.60888	35182.60888
2017H2	36987.51152	47108.27463	47547.94299	47547.94299	47598.88449	47598.88449	47598.88449	47598.88449	47598.88449	47598.88449	47598.88449	47598.88449	47598.88449	47598.88449
2018H1	2023.85768	4035.06127	25865.05135	25923.41543	26050.07752	26050.07752	29460.71789	29460.71789	29530.65858	29530.65858	29530.65858	29530.65858	29530.65858	29530.65858
2018H2	10659.54656	20383.75178	164349.9493	164349.9493	164349.9493	167814.5519	168378.1383	168378.1383	168378.1383	168378.1383	168378.1383	168378.1383	168378.1383	
2019H1	1070.89337	7451.90165	14102.95489	14452.44257	30562.50947	30562.50947	36354.37354	36354.37354	36354.37354	36354.37354	36354.37354	36354.37354		
2019H2	102.12228	23232.57591	23348.18509	24439.41305	31504.42607	36354.37354	36354.37354	9490.88522	9490.88522	9490.88522				
2020H1	621.33346	4530.80654	9490.88522	9490.88522	9490.88522	9490.88522	9490.88522	9490.88522	9490.88522	9490.88522				
2020H2	0	18562.2982	76258.52702	76258.52702	76258.52702	76258.52702	76258.52702	76258.52702	76258.52702					
2021H1	2854.85861	18960.89814	19191.97166	19191.97166	19191.97166	19191.97166	19191.97166	33015.33272						
2021H2	1886.52516	7615.28415	9843.91206	9843.91206	9843.91206	9843.91206	9843.91206							
2022H1	689.1126	3277.39114	3277.39114	3277.39114	3277.39114	3277.39114								
2022H2	2832.48726	7423.88289	7663.73169	7663.73169	7663.73169									
2023H1	0	0	0	0										
2023H2	3533.70498	36112.69674	36212.69674											
2024H1	1636.92313	3078.89094												
2024H2	1728.1651													

MARINE CARGO Contd

Accident Year	14	15	16	17	18	19	20	21	22	23	24	25	26	27
2011H1	46364.30708	46364.30708	46364.30708	46364.30708	46364.30708	46364.30708	46364.30708	46364.30708	46364.30708	46364.30708	46364.30708	46364.30708	46364.30708	46364.30708
2011H2	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	77915.87316	
2012H1	80225.61465	80225.61465	80225.61465	80225.61465	80225.61465	80225.61465	80225.61465	80225.61465	80225.61465	80225.61465	80225.61465	80225.61465		
2012H2	86031.47663	86031.47663	86031.47663	86031.47663	86031.47663	86031.47663	86031.47663	86031.47663	86031.47663	86031.47663	86031.47663			
2013H1	24010.34851	24010.34851	24010.34851	24010.34851	24010.34851	24010.34851	24010.34851	24010.34851	24010.34851	24010.34851				
2013H2	64054.7306	64054.7306	64054.7306	64054.7306	64054.7306	64054.7306	64054.7306	64054.7306	64054.7306					
2014H1	33056.17216	33056.17216	33056.17216	33056.17216	33056.17216	33056.17216	33056.17216	33056.17216						
2014H2	43478.87677	43478.87677	43478.87677	43478.87677	43478.87677	43478.87677	43478.87677							
2015H1	18750.18272	18750.18272	18750.18272	18750.18272	18750.18272	18750.18272								
2015H2	8273.26146	8273.26146	8273.26146	8273.26146	8273.26146									
2016H1	2372.72848	2372.72848	2372.72848	2372.72848										
2016H2	2431.59657	2431.59657												
2017H1	35182.60888													
2017H2	47598.88449													

AVIATION

Accident Year	0	1	2	3	4	5	6	7	8	9	10	11	12	13
2011H1		0	0	0	0	0	0	0	0	0	0	0	0	0
2011H2	7117.87208	7439.79215	7439.79215	7439.79215	7439.79215	7439.79215	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855
2012H1		0	7765.936	9014.736	10481.22382	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382
2012H2	1618.1675	2633.94922	2633.94922	2633.94922	2633.94922	2863.12359	2863.12359	2863.12359	2863.12359	2863.12359	2863.12359	2863.12359	2863.12359	2863.12359
2013H1	870.64764	2752.22289	4050.64453	12037.85409	12037.85409	14819.75602	14819.75602	14819.75602	14819.75602	14819.75602	14819.75602	14819.75602	14819.75602	14819.75602
2013H2		0	292.2643	292.2643	292.2643	292.2643	292.2643	292.2643	292.2643	292.2643	292.2643	292.2643	292.2643	292.2643
2014H1		0	537.67846	2827.21675	5697.21231	5753.98303	5753.98303	5753.98303	5753.98303	5753.98303	5753.98303	5753.98303	5753.98303	5753.98303
2014H2		0	896.69082	33964.17605	34209.81568	34255.39205	38285.3886	38285.3886	46535.3886	46535.3886	46535.3886	46535.3886	46535.3886	46535.3886
2015H1		0	6153.64709	6479.60909	6479.60909	13098.6452	13098.6452	19765.00075	29355.91075	29355.91075	29355.91075	29355.91075	29355.91075	29355.91075
2015H2		0		3609.42304	3609.42304	3869.20483	3869.20483	3869.20483	12119.20483	12119.20483	12119.20483	12119.20483	12119.20483	12119.20483
2016H1		0	24062.90907	31257.50361	31257.50361	31257.50361	31257.50361	31376.50491	31376.50491	31376.50491	31376.50491	31376.50491	31376.50491	31376.50491
2016H2		0	0	0	33659.25	57155.41295	57155.41295	57155.41295	57155.41295	57155.41295	57155.41295	57155.41295	57155.41295	57155.41295
2017H1	24884.67631	27182.31297	36190.65926	36346.93292	36501.90311	36501.90311	36501.90311	36501.90311	36501.90311	36501.90311	36501.90311	36508.61003	36508.61003	36508.61003
2017H2		0	6195.8404	6195.8404	6195.8404	6195.8404	6195.8404	6195.8404	6195.8404	6195.8404	6195.8404	6195.8404	6195.8404	6195.8404
2018H1	97831.88419	97831.88419	97831.88419	97831.88419	97831.88419	97831.88419	97831.88419	97831.88419	97831.88419	97831.88419	97831.88419	97831.88419	97831.88419	97831.88419
2018H2	36410	37464.46913	46295.69679	47091.64902	47091.64902	53263.91902	53263.91902	53263.91902	53338.47228	53338.47228	53338.47228	53338.47228	53338.47228	
2019H1		0	1113.4067	1962.99571	1962.99571	2320.00312	24995.76846	25093.47949	25179.374	25179.374	25179.374	25179.374		
2019H2		0		1358.56198	1358.56198	1583.01748	1583.01748	1583.01748	1583.01748	1583.01748	1757.50459			
2020H1		0	0	343.69875	343.69875	401.77229	401.77229	401.77229	401.77229	401.77229				
2020H2		0	0	0	0	0	0	0	0					
2021H1		0	20921.86558	21891.86558	21891.86558	25771.86558	25771.86558	25771.86558						
2021H2		0	1.01116	1.01116	1.01116	1.01116	1.01116							
2022H1		0	0	43873.85	43873.85	43873.85								
2022H2		0	0	27060.5501	27777.94044									
2023H1	6874.1226	152257.5167	152257.5167	358278.0564										
2023H2	1219.54741	1219.54741	3460.29342											
2024H1		0	131949.0656											
2024H2		0												

AVIATION Contd

Accident Year	14	15	16	17	18	19	20	21	22	23	24	25	26	27
2011H1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2011H2	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855	7751.35855	
2012H1	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382	15268.92382		
2012H2	2863.12359	2863.12359	2863.12359	2863.12359	2863.12359	2863.12359	2863.12359	2863.12359	2863.12359	2863.12359	2863.12359			
2013H1	14819.75602	14819.75602	14819.75602	14819.75602	14819.75602	14819.75602	14819.75602	14819.75602	14819.75602	14819.75602				
2013H2	292.2643	292.2643	292.2643	292.2643	292.2643	292.2643	292.2643	292.2643	292.2643					
2014H1	5753.98303	5753.98303	5753.98303	5753.98303	5753.98303	5753.98303	5753.98303	5753.98303						
2014H2	46535.3886	46535.3886	46535.3886	46535.3886	46535.3886	46535.3886	46535.3886							
2015H1	29355.91075	29355.91075	29355.91075	29355.91075	29355.91075	29355.91075								
2015H2	12119.20483	12119.20483	12119.20483	12119.20483	12119.20483									
2016H1	31376.50491	31376.50491	31376.50491	31376.50491										
2016H2	57155.41295	57155.41295												
2017H1	36508.61003	36508.61003												
2017H2	6195.8404													

3.2 APPENDIX 2A (FIVE YEAR FINANCIAL SUMMARY- GROUP)

(All amounts in thousands of Naira unless otherwise stated)

Group	Dec-24	Dec-2023	Dec-2022	Dec-2021	Dec-2020
STATEMENT OF FINANCIAL POSITION	N' 000	N' 000	N' 000	N' 000	N' 000
ASSETS					
Cash and cash equivalents	20,056,892	26,173,322	13,469,877	17,343,344	20,251,719
<i>Investment securities:</i>	-	-	-	-	-
– Fair value through profit or loss	3,038,461	11,056,259	8,700,392	8,942,514	5,407,073
– Fair value through OCI	95,393,009	39,894,733	30,333,096	29,818,546	31,102,632
–other Investment Securities at amortised Costs	1,864,192	2,237,525	4,431,890	-	-
– Loans and receivables at amortised costs	1,846,913	4,369,661	3,773,985	1,655,085	415,717
Financial assets designated at fair value	2,500,958	2,496,669	2,505,441	4,374,805	4,485,246
Reinsurance contract assets	19,837,967	17,512,870	11,941,456	11,057,052	6,668,899
Trade receivable	6,691,718	5,528,269	7,791,783	7,013,359	6,499,653
Other receivables	4,514,704	4,515,984	3,507,639	3,929,886	1,286,603
Investment property	31,769,053	20,874,577	14,009,209	14,560,934	470,272
Investment in subsidiaries	-	-	-	-	13,694,760
Intangible assets	985,650	955,750	445,595	400,647	330,017
Property and equipment	4,209,740	3,827,521	3,099,565	2,802,458	2,428,288
Right-of-use asset	399,609	1,185,740	783,504	797,757	898,841
Statutory deposit	500,000	500,000	500,000	500,000	500,000
TOTAL ASSETS	193,608,866	141,128,880	105,293,431	103,196,387	94,439,720
LIABILITIES					
Insurance contract liabilities	62,625,709	50,656,633	39,083,226	35,607,257	29,597,844
Other Insurance liabilities	4,173,307	3,036,929	2,126,297	1,672,823	-
<i>Investment contract liabilities:</i>	-	-	-	-	5,153,521
– At amortised cost	10,287,523	9,713,052	9,065,180	6,868,168	4,485,246
– Liabilities designated at fair value	2,500,958	2,496,669	2,505,441	4,374,805	2,994,361
Trade payable	12,716,537	10,773,177	6,617,307	5,636,130	9,111,737
Other liabilities	6,717,479	4,522,608	3,003,087	3,861,144	2,936,095
Other technical liabilities	24,536,167	8,813,122	5,617,958	4,877,788	-
Current income tax liabilities	3,599,912	1,858,041	1,129,928	1,962,020	1,648,795
Borrowings	8,904,094	5,257,670	2,180,878	2,454,143	818,666
Deferred tax liability	4,668,481	2,581,346	855,631	932,573	-
TOTAL LIABILITIES	140,730,167	99,709,247	72,184,933	68,246,851	56,746,265
EQUITY					
Share capital	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
Share premium	78,255	78,255	78,255	78,255	-
Contingency reserve	8,757,184	6,516,717	5,118,869	4,816,716	4,345,125
Treasury shares	(111,476)	(111,476)	(111,476)	(111,476)	167,381
Fair value reserves	(14,474,110)	(2,106,275)	(1,095,528)	266,633	(304,924)
Insurance finance reserve	921,463	(725)	50,072	57,180	6,470,482
Retained earnings	33,942,963	14,372,172	6,961,357	7,521,336	5,264,806
SHAREHOLDERS' FUNDS	47,114,278	36,748,667	29,001,549	30,628,644	33,942,870
Total equity attributable to the owners of the parent	47,114,278	36,748,669	29,001,549	30,628,644	33,942,870
Non-controlling interests in equity	5,764,421	4,670,962	4,106,949	4,320,891	3,750,585
TOTAL EQUITY	52,878,700	41,419,632	33,108,498	34,949,535	37,693,455
TOTAL LIABILITIES AND EQUITY	193,608,866	141,128,880	105,293,431	103,196,387	94,439,720

	Dec-24	Dec-2023	Dec-2022	Dec-2021	Dec-2020
STATEMENT OF COMPREHENSIVE INCOME	₦' 000	₦' 000	₦' 000	₦' 000	₦' 000
Insurance service results	13,661,281	11,269,554	8,045,508	9,229,916	7,437,132
Investment return	34,367,408	17,258,367	4,730,117	6,251,251	7,089,381
Profit before taxation	31,694,172	15,772,680	3,476,923	5,784,971	6,038,755
Taxation	(5,729,123)	(3,724,015)	(942,123)	(2,049,807)	(1,537,671)
Profit after taxation	25,965,049	12,048,665	2,534,800	3,735,164	4,540,337
Transfer to contingency reserve	2,240,467	1,397,848	302,153	471,591	74,667
Earnings per share- Basic (kobo)	276	128	31	35	14
Earnings per share- Diluted (kobo)	276	128	31	35	14

3.2 APPENDIX 2B (FIVE YEAR FINANCIAL SUMMARY- PARENT)

(All amounts in thousands of Naira unless otherwise stated)

Group	Dec-24	Dec-2023	Dec-2022	Dec-2021	Dec-2020
STATEMENT OF FINANCIAL POSITION	N' 000	N' 000	N' 000	N' 000	N' 000
ASSETS					
Cash and cash equivalents	17,310,395	19,020,869	11,107,664	14,227,012	16,575,948
<i>Investment securities:</i>	-	-			
– Fair value through profit or loss	2,202,464	8,489,840	7,394,124	6,593,983	5,407,073
– Fair value through OCI	72,992,281	35,372,502	29,500,705	27,521,404	27,764,440
–Other Investment Securities at amortised Cost	1,864,192	2,237,525	4,431,890	-	-
–Loans and receivables at amortised costs	1,789,206	5,264,846	4,229,583	2,666,458	1,014,377
–' Financial assets designated at fair value	2,500,958	2,496,669	2,505,441	4,374,805	4,485,246
Reinsurance contract assets	18,266,144	16,770,219	11,765,518	10,756,752	6,673,477
Trade receivable	434,409	375,945	454,081	1,196,453	1,043,004
Other receivables	1,729,323	1,786,882	2,945,247	2,981,536	726,911
Investment property	-	-	-	-	-
Investment in subsidiaries	1,652,000	1,652,000	1,652,000	1,652,000	1,652,000
Intangible assets	936,352	898,846	391,201	354,896	305,443
Property and equipment	3,564,639	3,232,481	2,717,465	2,404,365	2,154,801
Right-of-use asset	374,552	1,106,768	672,176	654,074	722,803
Statutory deposit	500,000	500,000	500,000	500,000	500,000
TOTAL ASSETS	126,116,914	99,205,392	80,267,095	75,883,738	69,025,523
LIABILITIES					
Insurance contract liabilities	37,144,114	33,036,927	25,354,893	24,367,495	19,550,486
Other Insurance liabilities	3,674,922	2,041,197	1,721,872	962,758	-
<i>Investment contract liabilities:</i>	-	-			
– At amortised cost	10,287,523	9,713,052	9,065,180	6,868,168	5,153,521
– Liabilities designated at fair value	2,500,958	2,496,669	2,505,441	4,374,805	4,485,246
Trade payable	12,716,537	10,773,177	6,542,121	5,284,031	8,947,445
Other liabilities	3,367,830	3,067,669	2,467,858	2,845,338	1,393,590
Other technical liabilities	24,536,167	8,813,122	5,617,958	4,877,788	-
Current income tax liabilities	1,135,518	1,039,866	674,215	645,958	125,911
Borrowings	-	-	-	-	-
Deferred tax liability	-	-	-	-	-
TOTAL LIABILITIES	95,363,569	70,981,679	53,949,538	50,226,341	39,656,199
EQUITY					
Share capital	18,000,000	18,000,000	18,000,000	18,000,000	18,000,000
Share premium	78,255	78,255	78,255	78,255	-
Contingency reserve	8,757,184	6,516,717	5,118,869	4,816,716	4,345,125
Treasury shares	(111,476)	(111,476)	(111,476)	(111,476)	(137,543)
Fair value reserves	(13,908,663)	(1,989,969)	(535,144)	292,629	5,032,542
Insurance finance reserve	778,340	(11,430)	47,430	45,743	-
Retained earnings	17,159,706	5,741,615	3,719,624	2,535,530	2,129,200
SHAREHOLDERS' FUNDS	30,753,346	28,223,712	26,317,558	25,657,397	29,369,324
Total equity attributable to the owners of the parent	30,753,346	28,223,712	26,317,558	25,657,397	29,369,324
Non-controlling interests in equity	-	-	-	-	-
TOTAL EQUITY	30,753,346	28,223,712	26,317,558	25,657,397	29,369,324
TOTAL LIABILITIES AND EQUITY	126,116,914	99,205,392	80,267,095	75,883,738	69,025,523

	Dec-24	Dec-2023	Dec-2022	Dec-2021	Dec-2020
STATEMENT OF COMPREHENSIVE INCOME	₦' 000	₦' 000	₦' 000	₦' 000	₦' 000
Insurance service results	8,815,744	6,613,319	6,421,088	5,419,493	2,364,623
Investment return	24,078,746	11,647,535	7,252,301	5,107,387	6,205,116
Profit before taxation	17,847,871	7,693,499	5,108,009	3,114,551	2,553,366
Taxation	(1,129,313)	(1,033,659)	(557,030)	(623,858)	(80,111)
Profit after taxation	16,718,558	6,659,840	4,550,979	2,490,693	2,473,255
Transfer to contingency reserve	2,240,467	1,397,848	302,153	471,591	74,667
Earnings per share- Basic (kobo)	186	74	51	28	7
Earnings per share- Diluted (kobo)	186	74	51	28	7

3.4 APPENDIX 2 (STATEMENT OF VALUE ADDED)

(All amounts in thousands of Naira)

	Group			Parent		
	Dec 2024	%	Dec 2023	%	Dec 2023	%
Insurance revenue	131,667,174		82,753,433		84,438,975	50,304,582
Insurance service expenses & operating expenses - local	(94,218,510)		(59,713,418)		(50,917,424)	(29,618,305)
Net expenses from reinsurance contracts held and other income	5,652,362		1,245,997		(8,395,830)	(7,526,306)
Value added	43,101,026		24,286,012		25,125,721	13,159,971
Applied to pay:						
Employee benefits	6,724,722	16%	5,585,029	23%	3,899,332	16%
Government as tax	5,729,123	13%	3,724,015	15%	1,129,313	4%
Retained in the business						
Contingency reserve	2,240,467	5%	1,397,848	6%	2,240,467	9%
Depreciation and amortisation	1,347,874	3%	966,441	4%	1,138,051	5%
Retained profit for the year	25,965,049	60%	12,048,665	50%	16,718,558	67%
Non-controlling interest	1,093,791	3%	564,013	2%	-	0%
Value added	43,101,026	100%	24,286,012	100%	25,125,721	100%
					13,159,971	100%

3.5 UNCLAIMED DIVIDEND LISTING AS AT DECEMBER 31, 2024

S/N	ACCT NO.	NAME
1	831561	A.M.S HOLDINGS LTD
2	846432	ABAH SUNDAY DANIEL
3	884249	ABALUNAM GABRIEL CHIBUZOR
4	912127	ABANNA REBECCA NKEIRUKA
5	756442	ABASI HELPME SORBO
6	281761	ABAYOMI KOFOWOROLA ABIDEMI
7	850922	ABDULAZEEZ AISHA AYOKA
8	847830	ABDULAZEEZ AYOMIDE ABDUSSALAAM
9	895363	ABDULBASIT AKOLADE ABDUSALAM
10	896274	ABDULHAFEEZ OLAWALE JAMIU
11	846634	ABDULLAZEEZ MAONELI MOHAMMED
12	911795	ABDULMUMIN ABDULKARIM BELLO
13	744975	ABDULMUMINI IBRAHIM BELLO
14	898428	ABDUL-QOYUM ADEGOKE OLOWOOKERE
15	896354	ABDULRAHAMAN SHEHU
16	898427	ABDULRAHMAN BELLO
17	799480	ABDULRASHEED BASHIR
18	858758	ABEJIDE ANDREW FAITH
19	898492	ABIBAT DAMILOLA ADEBISI
20	898425	ABIDEMI ROIMOT ADEKUNLE
21	786151	ABIDOYE LATEEF BOLAJI
22	786142	ABIDOYE MAJEED TUNJI
23	766621	ABIDOYE MICHAEL AKINTOLA
24	786152	ABIDOYE TAOFIK OWOLABI
25	916858	ABIMBOLA MORONKE ALATISHE
26	847925	ABIODUN ADEDOYIN
27	911197	ABIODUN ENOCH AYODEJI
28	910792	ABIODUN MOSHOOD OMISORE
29	887871	ABIOLA AGBETOBA
30	916581	ABIOLA COMFORT OLUSEUN
31	815406	ABODERIN GBOYEGA
32	626143	ABODERIN GBOYEGA
33	860178	ABODERIN OLAJUMOKE
34	738180	ABOLADE AYODAPO BODE
35	765365	ABOLAJI OLUFEMI OLAJIDE
36	915556	ABOROMATE AGIOBU HILARY
37	838506	ABRAHAM KEHINDE P
38	896312	ABRAHAM OYELEKE LAWAL
39	838507	ABRAHAM TAIWO P
40	891345	ABUBAKAR ATTAI IBRAHIM
41	774599	ABUI DAUDA
42	748523	ACHAKOBE GENEVIEVE ALICE ANDREE
43	883257	ACML NOMINEE 005
44	898441	ADAEZE ESTHER NWOBODO
45	898423	ADAEZE NNEKA IKEBUDU
46	852498	ADAGUN MUAHBAT OPENIMONI
47	852990	ADAGUN TITIOPE OLAWUNMI

S/N	ACCT NO.	NAME
48	774858	ADAMU ALIU
49	911642	ADAORA VALERIE CHIKA ONUGBU
50	756170	ADEBAMBO OLUWABUKOLA ALICE
51	821447	ADEBAMOWO OLUSANYA
52	814847	ADEBANJO ADEBUNMI (ALLEGED DECEASED PHC 1212L/2018)
53	881488	ADEBANJO ADEOLA
54	859505	ADEBAYO ABOSEDE JOSEPHINE
55	879288	ADEBAYO BABATUNDE BIDEMI
56	854738	ADEBAYO GRACE OMOLARA
57	764114	ADEBAYO IBIKUNLE
58	878617	ADEBAYO ODUNAYO MOTUNRAYO
59	791728	ADEBAYO OLABODE TUNDE
60	876711	ADEBAYO OLALEKAN OLASUNKANMI
61	834295	ADEBAYO OLUSESAN STEPHEN
62	750240	ADEBAYO OLUWADARE CLEMENT
63	846254	ADEBAYO RAMONI AKANO
64	796096	ADEBAYO RASHIDA AJOKE
65	846278	ADEBAYO TOMIWA OLUWANIYI
66	859309	ADEBESO MUINAT OLUWATOYIN
67	851957	ADEBISI ADENIYI ARAUNSI
68	853508	ADEBIYI ADEOLA KATE
69	853129	ADEBIYI BABAJIDE ADESOLA
70	766605	ADEBOGUN WINIFRED AYOMIPOSI C
71	769120	ADEBOWALE KAYODE MICHAEL
72	827225	ADEBOYE EMMANUEL ADEWALE
73	838461	ADEBOYEKU BOLUWAJI VALENTINE
74	910714	ADEBUSUYI OLUWATOSIN ADEFISAYO
75	818688	ADEBUSUYI TOLULOPE ABIOLA
76	800904	ADEBUTU OLALEKAN JAMES
77	858053	ADEDAPO FOLASHADE AKINTOLA
78	850805	ADEDEJI ADETUTU AYOADE
79	823235	ADEDIGBA OLABISI
80	859888	ADEDIGBA OLABISI BEATRIC
81	860460	ADEDIPE SAMUEL OLU ADELEKE
82	764023	ADEDIRAN ADENIYI ADESOJI
83	788205	ADEDIRAN OLUBUNMI OMOLARA
84	847799	ADEDOYIN ADEMOLA EMMANUEL
85	847798	ADEDOYIN SAMUEL ADELUMOLA
86	559206	ADEDOYIN-ADEYINKA OLUMOROTI ABIODUN
87	822964	ADEDUGBE YETUNDE ABIMBOLA
88	750277	ADEFEHINTI DAVID IBITOYE (ALLEGED DECEASED PHC299L/2017)
89	789961	ADEFEHINTI OLUWAKEMI AJOKE
90	914984	ADEFEKOADE MOHAMMED
91	916156	ADEFUNKE ABISOLA ADEDEJI
92	810785	ADEFUNMILAYO TOPE DAMILOLA
93	910687	ADEFUSI OLANIYI SUNDAY

3

OTHER DISCLOSURES

3.4 APPENDIX 2 (STATEMENT OF VALUE ADDED)

S/N	ACCT NO.	NAME
94	917152	ADEGBAYIKE EMAMNUEL OLUSEGUN
95	878647	ADEGBITE ABAYOMI ADEKALE
96	900509	ADEGBITE AMOS
97	828094	ADEGBITE ISAAC ADEREMI
98	857460	ADEGBITE NOSIUDEEN MUSTAPHA
99	834438	ADEGBITE OLUWASEYI ADENIKE
100	856341	ADEGBITE WAHEED BABATUNDE
101	899089	ADEGBOYEGA AJAYI
102	575868	ADEGBOYEGA SAMUEL
103	837450	ADEGBULUGBE BOSE COMFORT
104	783157	ADEGOKE SAMSON OLU TAYO
105	878777	ADEGOKE UDUAK M.
106	833686	ADEHUWA JOY BOSE
107	754928	ADEJARE ADESANMI ADEDAMOLA
108	855752	ADEJO ONYEN ALICE
109	808110	ADEKANMBI ADEMOLA CHRIS
110	819221	ADEKANMBI ADERONKE
111	838616	ADEKOLA ADEBAYO
112	908183	ADEKOLA ADEGBEMISOLA
113	812058	ADEKOLA AHMAD ADEKUNLE
114	765357	ADEKOLA DANIEL OREOLUWA
115	804486	ADEKOYA ADEBOBOLA YAKUBU
116	846636	ADEKOYA BABATUNDE ABIODUN
117	874462	ADELAJA EKUNDAYO ADELEKE
118	813652	ADELANWA KUBURAT AYOKA
119	776688	ADELE ABIODUN IDRIS
120	829152	ADELEKE FLORENCE OLUWAYEMISI
121	800902	ADELEKE MARTINA SUNMBO
122	776695	ADELEKE OLUGBENGA MOSES
123	823568	ADELEKE OLUWASEGUN EBENEZER
124	821463	ADELEYE ESTHER OLUWAGBOTEMI
125	845046	ADELOPO ABDULRAMON ABIODUN
126	807029	ADELOTAN HAKEEM OLUROTIMI
127	827887	ADEMILUYI ADEYEMI
128	912178	ADEMUYIWA ANGELINA IBIRONKE
129	810535	ADENEYE ADEWALE
130	758364	ADENIFUJA KAFAYATA.OLANREWaju
131	878573	ADENIJI ALAO ADEDAYO
132	777701	ADENIJI IYINOLUWA OLOHIJE ESTHER
133	851956	ADENIKA AKINBOWALE SAMUEL
134	626144	ADENIRAN BABATUNWA
135	789975	ADENIRAN GBOLAGADE JACOB
136	603557	ADENIRAN OLUWATOYIN SARAH
137	754931	ADENIREGUN ABIOLA ATINUKE
138	859862	ADENIYE CAROLINE
139	911189	ADENIYI ABOSEDE FLORENCE
140	917145	ADENIYI DAVID ODEFUNSO
141	775536	ADENIYI ISIRAT MOJISOLA
142	558097	ADENIYI LANRE
143	751240	ADENRELE RAHEEMOT YETUNDE OMOTOLA (ALLEGED DECEASED PHC NO. 2469L/2014)

S/N	ACCT NO.	NAME
144	851948	ADENUGA ADESEGUN MARTINS
145	914072	ADENUGA OLAMIDE ABIODUN
146	750769	ADENUGA PRECIOUS ADEDAMOLA
147	575893	ADEOGBA ADEDAYO A. &OLUWATOYIN O.(MR&MRS)
148	746356	ADEOLA GBENGA
149	810538	ADEOLA OLU SHOLA
150	810539	ADEOLU ADEOSUN
151	760895	ADEOSUN ADEKUNLE SEGUN
152	830932	ADEOSUN ADEOLU EBENEZER
153	753097	ADEOTI COMFORT OLUWAKEMI
154	849967	ADEOYE ABIMBOLA ADEPEJU
155	853554	ADEOYE IYABO AINA
156	821464	ADEOYE OLUGBENGA ADEYEMI
157	818000	ADEPOJU OLUTOYIN SAMUEL
158	914927	ADEREMI ORIYOMI ADEYEMI
159	575912	ADEREWA TINUKEMI
160	880448	ADERIBIGBE DAVID ADEDEJI
161	275759	ADERINOKUN OLU TAYO [DECEASED]
162	896909	ADESANYA ADEYINKA ADENIYI
163	876478	ADESANYA DAVID KEHINDE
164	876395	ADESANYA INIOLUWA ELIZABETH
165	760870	ADESANYA SHAMSIDIN OSARETIN
166	876213	ADESANYA SUNDAY ADETOLA
167	775461	ADESHINA IMRAN TAJUDEEN
168	771553	ADESHIPE KOLAWOLE OLUFEMI
169	778820	ADESINA-IBRAHIM ODUAYO MARY
170	878671	ADESIYAN OLUFUNMILAYO CHRISTIANA
171	786199	ADESUNBO RAMON ADEWALE
172	776776	ADETILOYE KOYEJO OLUYINKA
173	899768	ADETOBA ADEBIMPE TEMILOLU
174	753075	ADETONA ADEMUYIWA OLADIPUPO
175	898480	ADETONA DAVID ADEBANWO
176	841514	ADETUNJI ADEKUNLE EMMANUEL
177	764141	ADETUNJI AYOOLA CAROLINE
178	810542	ADETUNJI VICTORIA
179	810544	ADEUSI ADETUTU
180	841015	ADEWALE ADEGOKE ADEKUNTE
181	810546	ADEWALE OLUFUNTO
182	786164	ADEWOLE HAMEED ADEBOLA
183	810548	ADEWOYE SOPHIA
184	851968	ADEWUNMI RICHARD GBADEBO
185	756623	ADEWUNNU KAZEEM ODUBOLA
186	815037	ADEWUSI MICHAEL OLUSEGUN
187	916884	ADEYEMI AIYENUBERU
188	895714	ADEYEMI ISAAC ADEKITAN
189	778798	ADEYEMI JOHNSON GBOYEGA
190	824250	ADEYEMI JOSIAH ADEKUNLE
191	834767	ADEYEMI MOFOLUWASO
192	814659	ADEYEMI OLUSEYI DANIEL
193	830916	ADEYEMI STANLEY
194	848578	ADEYEMO OYINADE MOROLAYO

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
195	819291	ADEYEMO TITI LATIFAT	245	773447	AIYEBUSI ENIOLA DEBORAH
196	878854	ADEYEMO YEWANDE OYENIKE	246	882907	AJALA AMAMAT ADUKE
197	856773	ADEYEYE ADESHINA TOSIN	247	786138	AJALA ESTHER NIHINLOLA
198	898386	ADEYINKA OLUWATOBI ADESINA	248	876237	AJALA OLUGBENGA ABIODUN
199	909010	ADIGUN ABIODUN TOYIN	249	858170	AJANI RASHEED OLALEKAN
200	803748	ADIGUN OMOWUMI T.	250	850621	AJANYA UTENWOJO
201	825536	ADINDU BERNICE OGECHI	251	884972	AJAO ABIMBOLA OLABISI
202	804254	ADIO ODUNOLA E.	252	812102	AJAO ADEFUNSHO ADEYI
203	858707	ADISA GANIYU DAMILARE	253	860050	AJAO AJIBADE OLADAPO
204	774859	AD-MAT INVESTMENT CO LTD	254	747009	AJAO MOSUDI AYINDE
205	822395	ADU AYODELE	255	746363	AJAYI ADEBOLA OLATOKUNBO
206	899202	ADUNOLA OLUWAFUNMILAYO KAYODE	256	803527	AJAYI ADEDAYO DAVID
207	779870	AFEN-ASHIA BUKEYIM KEVIN	257	786170	AJAYI AMAKA LOVINA
208	762513	AFOLABI IBRAHIM ABIMBOLA	258	786201	AJAYI HALLELUYAH OGOLUWA
209	836394	AFOLABI YAKUBU OLAYIWOLA (ALLEGED DECEASED PHC260L/2018)	259	875651	AJAYI IRENE TITILOLA
210	803387	AFOLARIN GANI KOLA	260	744936	AJAYI OLADUNNI OLAPEJU
211	829671	AFONJA AYOOLA TAIWO	261	822413	AJAYI OLAKUNLE JAYEOLA
212	858624	AFUWAPE OREOLUWA MOTUNRAYO	262	766599	AJAYI OLUDAPO EMMANUEL
213	878887	AGADA SOLOMON AGADA	263	738184	AJAYI OLUFEMI ADEKUNLE
214	750287	AGBAJE BABATUNDE AINA	264	859317	AJAYI OLUFUNTO OMOYEMI
215	837486	AGBATA CHARLES	265	822414	AJAYI OLUKAYODE FEYI
216	777711	AGBEBIYI ADEYINKA	266	846255	AJAYI RAMOTA TOWOBOLA
217	908186	AGBEYI AVWEROSUOGHENE HANSEL	267	851965	AJEIGBE JOHN BABATUNDE
218	810559	AGHARESE IGIEBOR	268	760920	AJEIGBE OLUSEGUN SAMUEL
219	798969	AGHEDO DESMOND ESEOSA	269	741370	AJEYOMI OLUWAFEMI M.
220	859966	AGORO JUMOKE	270	917156	AJIBADE ABAYOMI AZEEZ
221	859967	AGORO MARIAM AYINKE	271	760900	AJIBADE ADEBAYO AIDEN
222	913017	AGORO OLUWABUKOLA	272	760928	AJIBADE ADEMIDE ALEXANDER
223	859968	AGORO SHUKURAT OMOLARA	273	906613	AJIBODU MAYOWA JOHN
224	746957	AGOSU ADEWALE MAUTIN	274	880450	AJIBOLA AKINROGUNDE
225	909301	AGUNBIADE OLUFEMI OLUBUSOYE	275	810563	AJIBULU ADESEYE
226	890384	AGWU SIMON ARINZE	276	830947	AJIBULU ADESEYE AKINSANMI
227	819298	AGWUNOBI ANWULI ISIOMA	277	786146	AJIRIOGHENE MILLER OKE
228	877875	AHIMIE FIONA NYAKO	278	878576	AJIROBAJU OLUWATOSIN
229	896286	AHMAD MUHAMMAD SALIHU	279	819292	AJUMOBI GRACE OMONIYI
230	898419	AHMAD SHEIK NURA	280	827458	AJUMOBI JOSEPH OLUYEMI { EST.}
231	859191	AHMED DAUDA-AYOOLA	281	879138	AKANBI OLUWAFEMI
232	915983	AHORITUWERE OHWOATAIKE DENIS	282	824742	AKANDE JOSEPH KAYODE
233	811550	AHUCHE CHIDINMA CHRISTIANA	283	756670	AKANDE MUKTAR OPEYEMI
234	584077	AIBONI ELOHOR	284	860944	AKANDE OLUMIDE ADEMOLA
235	746622	AILENDE PROVIDENCE O.	285	786157	AKANDE OMOLABAKE
236	774876	AILERU HALIMOT OLUBUNMI	286	841747	AKANDE SOLOMON SUNDAY
237	804252	AILERU SALIMOTU AMOPE	287	860636	AKANMU HABEEB
238	891627	AINA KAYODE SAMUEL	288	746360	AKANNI OLUWADUROTIMI WILSON
239	855248	AINA OLADIPUPO	289	746359	AKANNI OLUWANITEMI AMOS
240	764035	AINA OLUSHOLA REUBEN	290	878933	AKARAIWE IVANA OMOJERE
241	874349	AISHAT KADIRI	291	762464	AKHILOMEN PAUL OSAREME
242	828789	AISHIDA OLADELE SIJUOLA	292	755150	AKI DAVID EFEOGHENE
243	859264	AIYEDENU EBUNOLUWA OMOTAYO	293	755151	AKI JESSICA EWOMAZIMO
244	773448	AIYEBUSI AYOMIDE AMANDA	294	833400	AKIBU SULEIMAN KAYODE
			295	751261	AKINADE EZEKIEL A.

3

OTHER DISCLOSURES

3.4 APPENDIX 2 (STATEMENT OF VALUE ADDED)

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
296	845782	AKINADE TAOFEK ADEMUYIWA	347	849992	AKINYOSoye AYOYINKA ALEX
297	822622	AKINBANDE OLUFUNMILOLA BAMIDELE	348	377450	AKIODE AFOLABI OLUUMUYIWA
298	854751	AKINBO ELIZABETH OLATAYO	349	872919	AKOH DAVID OGACHEKO
299	799900	AKINBO OLADIMEJI AYINLA	350	808698	AKOMOLAFE KOMSON OLAJIDE
300	808618	AKINBO OLAYIWOLA ADIO	351	810579	AKPAIBOR BRUNO
301	886927	AKINBOBOLA DEBORAH SIMIOLUWA	352	917150	AKPAN LAWRENCE ETIM
302	829648	AKINBOYO FOLUKE TUMININU	353	796087	AKPAN NYONG
303	829650	AKINBOYO FUNMILOLA	354	760923	AKPAN PRAISE ITORO
304	829649	AKINBOYO IBUKUNOLUWA CHRISTINE	355	818559	AKPELI EBIKE-OLAA
305	829647	AKINBOYO IFEOLUWADOTUN PETER	356	818558	AKPELI EBIKETON
306	875557	AKINBUNMI AKINSOLA AKINDE	357	818560	AKPELI NINA
307	839583	AKINDIPE IDOWU OMONIYI	358	807124	AKPELI SOLOMON
308	839585	AKINDIPE KEHINDE OMOWUNMI	359	810580	AKPETI PEREWARE STEPHEN
309	803449	AKINDURO LISA	360	880746	AKPORIAYE DOSEKE
310	909453	AKINFE AKINWALE ADEKUNLE	361	738187	AKUBELEM EMMANUEL CHIDUBEM
311	810566	AKINFOLARIN CHRISTIANA	362	914823	AKUJOBI NDUNAKA DANIEL
312	750314	AKINGBESOTE ABIMBOLA	363	810581	AKWARA HENRY
313	750313	AKINGBESOTE OLUWAMAYOWA O.	364	773464	AKWUKWAEGBU MARK UDOHMBIA
314	861192	AKINKUADE AYODEJI	365	771561	ALABEDE GANIAT ADEDOYIN
315	810569	AKINLABI DOTUN	366	756436	ALABI ABIGAIL BOLAJOKO
316	914361	AKINLADE OMOLOLA OLUWAKEMI	367	851263	ALABI BENEDICT OLUWADUNMININU
317	804109	AKINLOLU AKINDURO	368	851262	ALABI CHRISTABELLE OLUWADARASIMI
318	859466	AKINLOTAN AYINDE BABATUNDE	369	799000	ALABI DAMILARE
319	917173	AKINLUA MODUPE TEMITAYO	370	852510	ALABI DAVID OLUWAFOLAHANMI A
320	748657	AKINLUYI FIKAYO	371	852511	ALABI EMMANUEL OMOLAYO A
321	748655	AKINLUYI MAKINDE	372	575869	ALABI JOHN
322	748656	AKINLUYI TOYOLE	373	559264	ALABI MODUPE OLAIDE
323	746931	AKINNIRANYE AKINJOMIDE OLASUNKANMI	374	760929	ALABI OLAKUNLE WAHAB
324	746932	AKINNIRANYE AKINWUMI OYEYEMI	375	817866	ALABI SEUN OLUKEMI
325	575871	AKINOLA BISI	376	842065	ALAGA KOLAWOLE MUFTAU
326	756303	AKINOLA FUNMILAYO CATHERINE	377	828787	ALAKE OLUWATOSIN OLAJUMOKO
327	756601	AKINOLA OLADUNMIYE	378	828786	ALAKE-PRATT KEHINDE TITILOLA
328	846501	AKINPELU ABOSEDE HANNA OLUWASEUN	379	810582	ALAMUTU AYODEJI
329	874726	AKINRADEWO AYOTUNDE OSEBOLA	380	912461	ALANGRANGE SECURITIES LIMITED (AP A)
330	756159	AKINSANYA FOLASHADE OMOLAYO	381	858315	ALARIMA IBUKUNOLUWA TEMIDIRE
331	882752	AKINSOLA FADIYIMU	382	837396	ALARIMA P OLUWAPEMISIRE
332	854755	AKINTIMEHIN LASBAT OLUFOLAKE	383	862279	ALASA ABU HUMPHERY AND MAGDALENE
333	776727	AKINTOLA SOLOMON BABATUNDE	384	853350	ALAWO IFEOLUWA SAMSON
334	912862	AKINTOMIWA OLUWASHINA	385	856992	ALAYAKI FAKHTAH OLAOLUWA
335	821304	AKINTUNDE MARY ADEOLA	386	853404	ALAYAKI IDOWU MOSIDAT
336	822403	AKINWALE ADEMOLA	387	804541	ALAYANDE OLU FOLARIN
337	898470	AKINWALE FAGBAMILA	388	744968	ALEJO KAZEEM OLUSEYI
338	765349	AKINWALE OLUWADAARA INIOLUWA DAVID	389	847247	ALETE VICTOR OKACHI
339	915732	AKINWALE OPEYEMI	390	896314	ALEX ADEDIMEJI ADEREMI
340	820904	AKINWANDE OLUWASEYI SAKIRUDEEN	391	898416	ALFA MUSA ZUBAIRU
341	799465	AKINYELUWA ADESOLA ADERONKE	392	879573	ALFA OJANUGWA SIMON
342	879203	AKINYEMI ADEBAYO ADEDAPO	393	810584	ALFRED TABITI
343	786160	AKINYEMI ASHRAF ADEMOLA ALH	394	896590	ALHASSAN IZGE ABUBAKAR
344	819289	AKINYEMI GABRIEL ADESHOKAN	395	827465	ALI-DAGABANA HADIZA
345	863405	AKINYEMI MONSURAT MOPELOLA	396	778748	ALIMI NURUDEEN ADISA
346	833711	AKINYINKA AKINWALE	397	896315	ALIMI OBA SULYMAN

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
398	750317	ALIONWU GEORGE E.	449	776781	ANIMASHAUN KAZEEM GBENGA
399	896317	ALISON NSIKAK NSIKAK ROBSON	450	788201	ANIMASHAUN TOLA & IFEOLUWA
400	798942	ALIU IBRAHIM ABIODUN	451	813195	ANIMASHAUN TOLA OLANREWAJU
401	917154	ALIYU ABUBAKAR OZOVEHE	452	756578	ANIMASHAUNNADIA OLAOLUWA
402	771531	ALLEY VENTURES LTD	453	859772	ANIMPUYE GABRIEL ANGEL
403	766564	ALLI DOLAPO MARIAM	454	834435	ANISON SESSI IKECHUKWU
404	766565	ALLI OLAYINKA ABDUL- AZEEZ	455	760906	ANIZOR CHIJOKE FRANCIS
405	778753	ALLI OLAYINKA ASIMIYU	456	898486	ANJOLA CHRISTIANA AFINJUOMO
406	914327	ALLI SHEU IBRAHIM	457	768516	ANOZIE DOMINIC
407	765342	ALLI WURAOLA AMINAT	458	854729	ANTHONY EBERE MERCYMERIT
408	753404	ALOA GRACE TITILAYO	459	776772	ANTHONY UBA NWABUEZE
409	401325	ALONGE MAY E	460	835943	ANUMBA TOBIAS IKECHUKWU
410	756307	ALUKO BOLUWATIFE	461	896273	ANUOLUWAPO JOSEPHINE JIBOKU
411	830957	ALUKO OLUWAFEMI JOHN	462	758403	ANWAN GODWIN WILLIE
412	746373	ALUSHA IORKYAR AONDOWASE	463	827207	ANYANWU CHIOMA CHRISTIANA
413	746368	ALUSHA IORKYAR TERSOO	464	827975	ANYANWU FORTUNE CHIGOZIE
414	746371	ALUSHA MBAWUESE	465	730563	ANYANWU IKECHUKWU MCKAY
415	746369	ALUSHA MYOM	466	765464	ANYIAM SAMUEL NNAMDI
416	746372	ALUSHA VERASHE	467	814292	ANYIAM-OSIGWE PEACE MARIE OGECHI
417	746370	ALUSHA ZERDOON	468	825278	ANYIKA ROSEMARY NGOZI
418	878076	AMACHUKWU IFEOMA NWAMAKA	469	898475	AONDOUSHAFI EMMANUEL KOR
419	883461	AMADIN ESOHE GIFT	470	762433	APABIRI OLUWAPEMI BEATRICE
420	827221	AMAEFULE BENEDICT ONYEMAUCHE	471	756590	APARA OMOLAYO BOLARINWA
421	584082	AMAKU MICHAEL ANENE	472	856767	ARAROMI MONJOLA
422	797558	AMAMBA JANET EMGBAM	473	750189	ARASE KINGSLEY EDENABOYEN
423	825539	AMAO ADEDOYINSOLA ABIODUN	474	559228	ARCHIBONG MARIA-PIA OBO
424	898500	AMARACHI RUTH CHUKWUEMEKA	475	880452	AREMU RERELOLUWA FAVOUR
425	751379	AMAYESHOLA GUY TORITSEJU	476	857208	AREMU-OLUWOLE OLAKUSIBE ISHOLA
426	751252	AMAYESHOLA ITSEORITSETUMARA SAMUELLE	477	766590	AREOLA OLUWAFUNSO EMMANUEL
427	750293	AMAYO LOVETH	478	810591	ARIBIYI KEHINDE
428	910495	AMEDU FELICIA	479	878037	ARIJE OLUBOWALE OLUWASEUN
429	842611	AMEOBI OLUWADAMILOLA	480	816070	ARIKAIBE NNAMDI HERBERT
430	876703	AMINAH BUSOLA DHIKRULLAH	481	898429	ARINZE PROSPER OKWUDIRI
431	751291	AMINU OLASUNKANMI SMAILA	482	810599	ARIORI OLUWAYEMISI GANIAT
432	830972	AMOO ABOLUSODUN MUNIRU	483	768487	AROBIEKE OLUWOLE O.
433	841941	AMOSU EBUNOLUWA TRINITY	484	753313	AROGBO MOFIYINFOLUWA B.
434	841939	AMOSU OLUWABUSAYO SHILOH	485	884112	AROGUNDADE AJIBOLA OLUSOJI
435	880485	AMU BANKOLE OLUSOLA	486	765360	AROGUNDADE FESTUS OLUFEMI
436	915159	ANAGUIH CALISTUS IKECHUKWU	487	769134	AROGUNDADE OLAMIDE ALBERT
437	883122	ANECHILEX IDEH	488	804120	AROLE OLUWATOBILOBA TAOFIKAT
438	862937	ANEFU EDEN INALEGWU	489	881267	AROWOJOLU OLUTAYO
439	842397	ANENE PATRICK NNAMDI	490	825029	AROYEHUN OLAKUNLE
440	796898	ANGA KENNETH	491	835806	ASAKE ODUNAYO OLUFEMI
441	898499	ANGELA ASHAHE JOSEPH	492	810603	ASAOLU OLUWASEUN ABIOLA
442	825537	ANI PRECIOUS OGOCHUKWU	493	881549	ASAPOKHAI OSHOGWE DANIEL
443	909363	ANIFOWOSE ADEWUNMI AINA	494	911414	ASHIOFU CYNTHIA WUNMI
444	910062	ANIGALA ONYEKA SOLOMON	495	857226	ASHIRU OLUWAKAYODE JOHN
445	821466	ANIGIORO AMOS OLADAPO	496	804529	ASIYANBI OLUFEMI OLADELE
446	830601	ANIMASHAUN ADESHOLA SAMSON	497	746997	ASOGWA JOHN OKWUDILI
447	756580	ANIMASHAUN AL-FUR'QAN FOLORUNSHO	498	860973	ATIE DANIEL OMOHIENE
448	746548	ANIMASHAUN KAFILAT FOLAKE	499	781553	ATINUKE ONASHILE

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
500	864668	ATUWO DAVID HYLHIRRA	552	896497	BABASOLA KAYODE
501	916668	AUGUSTA EKILADO OVIANGBEDE	553	895779	BABATUNDE ABDULSALAM ALABI
502	808672	AWOFISAYO DAVID OLUGBEMIGA	554	793291	BABATUNDE ESTHER AINA
503	559241	AWOJOBI JAMES OLANREWAJU	555	861234	BABATUNDE KUDIRAT AGBEKE
504	802377	AWOKOYA OREOLUWA OMOWUNMI	556	915399	BABATUNDE OLANREWAJU
505	843762	AWOKOYA TEMITAYO OLUWAROTIMI	557	846546	BABATUNDE SAHEED-OLADIMEJI
506	756352	AWOLUMATE SAMUEL EHINMIDUN	558	908532	BABAYEMI DEBORAH IYANUOLUWA
507	860639	AWONAIKE ESTHER OLADUNNI	559	776749	BABINGTON -ASHAYE FUNMI
508	831695	AWONAIKE RACHAEL MOSEBOLATAN	560	908473	BADA ABDUL-RAHMAN TEMITOPE
509	878177	AWONIYI BLESSING	561	909261	BADA AHMED OLASUPO
510	879296	AWOSIKA ADEYEMI ELLIOT	562	908472	BADA FAROUQ OLUBUKOLA
511	810617	AWOYEMI OLUBODE	563	810622	BADARU OLUMIDE
512	807130	AWOYINKA BOLAKALE TITILAYO	564	909407	BADMUS MARIAM ADEYINKA
514	910690	AYALOGU ELIZABETH NWAMAKA	565	815413	BAIYEWU AYO OLA OLAYINKA
515	786149	AYANKAYODE OBALALARO	566	744991	BAIYEWU OLUFEYIKEMI OLAMIDE
516	865068	AYANWAMIDE YINKA GBADEGESIN	567	857608	BAKARE BINTU IDOWU
517	912857	AYEGBUSI FLORENCE DAMI	568	832653	BAKARE LANRE
518	746509	AYEKOMILOGBON OLUWAYOMI	569	859948	BAKARE OLAYEMI KAFILU
519	896911	AYENI EMMANUEL OLAOLUWA	570	855540	BAKARE SHERIFAT
520	911571	AYIBIOWU RICHARD TAYE	571	776704	BAKUT BENEDICT YASHIM
521	910844	AYIBIOWU RICHARD TAYE	572	776733	BAKUT FIDELIS SULE
522	831908	AYO DURODOLA	573	778792	BAKUT GABRIEL KARAM
523	575876	AYO KASUMU KEHINDE	574	774583	BALOGUN ADEBAYO HAMMED
524	751311	AYODELE AYODEJI OLUFEMI	575	847730	BALOGUN AHMID OKANLA
525	878915	AYOGU TITUS IKECHUKWU	576	859973	BALOGUN ALAKE LOLA
526	912997	AYOKOTEMITOPE OLUDARE	577	750285	BALOGUN KUDIRAT ABIODUN
527	898498	AYOMIDE ESTHER TIMOTHY-ASOBELE	578	771556	BALOGUN MABEL OLUWASANMI
528	898497	AYOMIDE MARY EKEMODE	579	771539	BALOGUN MOSHOOD ISHOLA
529	898434	AYOMIDE REMILEKUN ODUNLAMI	580	764052	BALOGUN OLAKUNLE
530	895786	AYOMIKUN PAUL BORODE	581	881283	BALOGUN OLUWAKEMI MARIA
531	896318	AYOMIPOSÌ SAMSON OLANIYI	582	851175	BALOGUN OLUWATOYIN
532	864134	AYO-ODUGBESAN ADEFUNMILAYO VALERIE	583	859190	BALOGUN SAIDAT TUNRAYO DAIRO
533	899204	AYORINDE AKINNIYI LAPITE	584	860116	BALOGUN SEKINAT MOPELOLA
534	845473	AYO-VAUGHAN DANIEL	585	853002	BALOGUN SIKIRU BOLARINWA
535	898482	AYUBA D OGUNDERO	586	827693	BAMGBALA OLAYEMI
536	834325	AZAGE JOSEPH MICHEAL	587	857611	BAMGBOSE ADERINOLA ELIZABETH
537	751298	AZEEZ AMIDU BABATUNDE	588	825650	BAMGBOSE STEPHEN ISHOLA
538	804111	AZEEZ AMINAT OLUREMI	589	850612	BAMGBOYE GBOYEGA AJANI
539	819619	AZEEZ JELILI	590	748609	BAMIDURO ADETAYO OLANREWAJU
540	830982	AZEEZ JIMOH OGUNBANWO	591	879574	BAMIGBADE INIOLUWA OLUWATOSIN
541	906641	AZEEZ LAWAL	592	904588	BANKOLE KEMI BOSE
542	880837	AZEEZ RAHAMON AKANMU	593	874029	BANKOLE OLUWATOSIN OLAYIWOLA
543	804575	AZEEZ RASAKI KOLAWOLE	594	873930	BANKOLE OLUWATOSIN OLAYIWOLA
544	854057	AZEEZ SHERIFF ADEMOLA	595	765402	BANKOLE TAIBAT OLAITAN
545	862470	AZEEZ SIKIRU OLAWALE	596	818416	BANWO IBUKUN
546	818711	AZUMA KATE	597	807719	BASSEY MFON
547	758264	BABA KABIRU IBRAHIM	598	788199	BATULA ALHAJI BOONYAMIN ADISA
548	770345	BABALOLA ESTHER OLUWATOYIN	599	779892	BEERSHEBA VENTURES
549	865252	BABALOLA IBRAHIM ADEKUNLE	600	788196	BEKUNMI AKINSOLA
550	850003	BABALOLA OLAMIDE AKANBI	601	775470	BELLO BABATUNDE JAMIU
551	835945	BABARINDE OLUSHOLA ALADE	602	772633	BELLO HASSAN ADESOLA

S/N	ACCT NO.	NAME
603	860051	BELLO MUIBAT AINA
604	810814	BELLO MUILI MORAKINYO
605	851931	BELLO OLATUNJI
606	917214	BEN YILA BOLOS
607	860599	BENEDICT ALBERT AJIBOLA
608	898465	BENEDICTA SESUGH GWABO
609	881270	BERNARD JOY UDEME
610	912012	BEST DANIEL ILEMONA
611	779867	BETTER DAYS SCHOOL
612	800903	BIMLAG PRIESTLY TRAINING FOUNDATION
613	751308	BISHI ONIBIYO ESTHER
614	911804	BISIGA PATIENCE EKAETE
615	917309	BLAIZE ROTIMI F
616	831910	BLAIZE ROTIMI FAROUK
617	837393	BLAMOH STEPHEN ADEWALE
618	917055	BLESSING AJULO
619	916506	BLESSING MARY IMAFIDON
620	880582	BOLAJI ISRAEL OGUNLOLA
621	898490	BOLANLE MOTUNRAYO ADEDIJI
622	916870	BOLANLE OLOGUN
623	756121	BOLARINWA ABIOLA ABOSEDE
624	758335	BOLARINWA ATINUKE HABIBAT
625	800518	BOLARINWA JACOB AYODEJI
626	797580	BOLARINWA JACOB AYODEJI
627	557920	BOLOKOR IRENE
628	799457	BOLUMOLE OLAYINKA OWOLABI
629	898491	BOLUWATIFE DAMILOLA SOMORIN
630	864686	BONNIE OTONYE GELEGU
631	751301	BOSAH UCHE CORDELIA
632	830958	BRAIMAH BABATUNDE ADEBAYO ZAK
633	557893	BRIGUE UVIE
634	557922	BROKER ASSOCIATES LIMITED -
635	834774	BUHARI MICHAEL YACOUN
636	907365	BUKOL OIL & CHEMICAL CO LTD
637	863133	BUKOLA DORCAS ADEBAYO-OLAJIDE
638	819538	BUKOLA OLOLADE OLASILE
639	557905	BUSAINE DISTRIBUTION ENTERPRISES -
640	912661	BWALA EDDY MARKUS
641	755189	BYRON ABIMBOLA
642	914924	CANES PROPERTIES LIMITED
643	823528	CAPSTONE INSURANCE BROKERS LTD
644	910438	CAROLINE CHINWEOTITO EKWURUMADU
645	858158	CENTRE POINT INVESTMENT LTD
646	848545	CHIAGOZIE IGWE FRANCIS
647	916847	CHIBOGU NDIDIAMAKA PATCY
648	810627	CHIBOKA NNAMDI
649	910703	CHIBUZOR GODFREY ANUJURU
650	911659	CHIBUZOR NNAEMEKA OKAFOR
651	916772	CHIDINMA CHINENYE UMEOHA
652	914259	CHIDINMA OSILEM
653	895462	CHIDOZIE FRANCIS EZEANI

S/N	ACCT NO.	NAME
654	917271	CHIDUZIE RICHARD OJUKWU
655	842453	CHIEDU FRANCISCA KANAYO
656	758394	CHIEKEZI ANGELA ONYINYE
657	898459	CHIEMERIE DORCAS IGBOKWE
658	584079	CHIGBO IKENNA T.
659	795234	CHIKELUBA AGWUNA THOMAS
660	816549	CHIKEZIE CHINYERE MORIN
661	911686	CHIKWEM APPOLONIA AKUBIRIUKA
662	898476	CHIMBUEZE MIRACLE WOKE
663	914206	CHINDAYA FRANKLIN AUDU
664	898487	CHINECHEREM EMMANUEL OKPE
665	878077	CHINEDU ONYENANKEYA FRIDAY
666	762423	CHINYE HELEN
667	879532	CHIOMA AMAMA
668	916067	CHIOMA JANE OBETA
669	911671	CHISOM UGWUOKE
670	753073	CHRIS OKAFOR NGOZI
671	910143	CHRIS-OZOKO TOCHUKWU CHINEDU
672	896281	CHRISTY IYANUOLUWA ALAGBE
673	837857	CHUKS MARY-ANN
674	856580	CHUKWU AMARA JUDITH
675	822394	CHUKWU EUCHARIA NWAKAEGO
676	847052	CHUKWU JULIET NNENNA
677	847056	CHUKWU OBINNA LUCIAN
678	832630	CHUKWUDE MARIA NWANNEKA
679	744973	CHUKWUDILE OLABISI O ADAEZE
680	917095	CHUKWUEBUKA CISBON NWAGBO
681	878101	CHUKWUEBUKA OKONKWO NKEMEN
682	896137	CHUKWUEMEKA DANIEL AHUNANYA
683	876738	CHUKWUEMEKA KANEBI
684	897683	CHUKWUEMEKA OPARA AUGUSTUS
685	896120	CHUKWUEMEKA SAMUEL CHIME
686	810632	CHUKWUJINDU IKENNA
687	906779	CHUKWUKELU GODWIN O
688	842652	CLEMENT ADEBAYO NATHANIEL
689	746867	COKER MICHIAH OLUDAYO
690	864182	COLE ANTHONY BABAJIDE
691	575861	CRAIG AKIN
692	557997	CROWN WEALTH ASSET MANAGEMENT LTD -
693	746550	CWF INVESTMENTS LIMITED
694	558073	D.O.L INVESTMENT LIMITED -
695	802599	D.O.L INVESTMENT LIMITED
696	880399	DADA KOLAWOLE RASHEED
697	879544	DADA LUCAS ADEBOLA MR & MRS
698	786150	DADA MOYOSORE MAYOMIKUN
699	861797	DAIRO OLATUNDE CALEB
700	880980	DAIRO OPEYEMI AYOTUNDE
701	911658	DAMBO TAMUNOSIKI
702	898395	DAMILARE SEYI OSHINSANYA
703	896257	DAMILOLA ODUKOYA
704	834536	DAN EAGLE VENTURES

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
705	909837	DAN EKEMINI SUNDAY	756	912825	EDEMAYIBO DANIEL OFEORITSE
706	876713	DANIEL ANIYIKAYE	757	856777	EDU OLUFUNKE FEYISARA
707	914189	DANIEL EYO EKPENYONG	758	847888	EDUN OLUGBEMI OLUKAYODE
708	917334	DANIEL FADEKEMI OMOLADE	759	331552	EDUN OLUYEMISI TITIOLOPE
709	810405	DANIEL MAJEKODUNMI	760	917345	EEMAANBILLAAH TIWATOPE HAMMED
710	753169	DANIELS VICTORY AGAMWONYI	761	756405	EFAM MONDAY EWERF
711	848036	DANJUMA KAMORUDEEN AJAO	762	786145	EFE MILLER
712	823461	DARA ABIDEMI OWADAPO	763	810420	EFEGUOM ORIERO
713	850006	DARAMOLA ABAYOMI SUNDAY	764	917183	EFEKODO EMMANUEL EMUAKPOR
714	810407	DARAMOLA BABATUNDE	765	885165	EFFAH ATTOE STELLA AJAH
715	898442	DAUDA MUBARAK	766	815399	EFUNKOYA ADEKUNLE
716	864790	DAVID GODSWILL EDIRI	767	810821	EFUNTADE OLUWAFEMI
717	907767	DAVID OLAOLUWA AFOLABI	768	810422	EGBAI ALFRED
718	822623	DAVID SIMI LANIKE	769	830926	EGBAI ALFRED ONOCHIE
719	902552	DAVID ULO	770	782884	EGBELE GLORIA ENOGIELA
720	861458	DAWAH VICTOR	771	836483	EGBINOLA OLUREMILEKUN AYOTUNDE
721	860193	DAWODU OMOLARA ADIAT	772	558020	EGBOCHUKU EDITH NJIDEKA
722	820382	D-BEST ACHIEVERS SHAREHOLDERS ASS	773	769141	EGBROKO SIMEON OROMUNO
723	791715	DEDICATED SHAREHOLDERS ASS OF NIG	774	756630	EGBU VICTOR
724	776700	DEINDE CHINENYE MIRIAN	775	744820	EGBUCHIE AMAKA MAUREEN
725	758383	DEJI-FALEYE EMILOLUFE SHAUN	776	815238	EGBUNIKE UZOMA & PATRICIA MR&MRS
726	769144	DELANO OREOLUWA	777	810424	EGERUE ONYEMA
727	912100	DEMUREN ADERONKE OLUWAKEMI	778	885463	EGUNDEYI JOHNSON FOLAWIYO
728	898401	DESMOND ORNGU TERKURA	779	798939	EGWU FELICIA
729	866435	DIBIA FELIX ACHULIKE	780	764094	EGWUATU EDEBEATU ROWLAND
730	774854	DICKSON REUBEN	781	756383	EHILAWA KINGSLEY
731	810411	DIDAM POLYCARP	782	756543	EJIOFOR EDMUND GRACE [MR & MRS]
732	836863	DIM PRINCE CHINEDU	783	911491	EKATA OTUOMIAGIE RACHEL
733	846221	DIM UCHECHUKWU ANDERSON	784	853117	EKAYE C JOSEPH
734	911246	DIXON GERALDIN	785	756493	EKE ROSELINE NGOZI
735	872514	DIYAOLU MATTHEW ABIODUN	786	856023	EKEANYANWU INNOCENT IKECHUKWU
736	614086	DODO DINSHIYA DAMIAN	787	917148	EKEMENA MICHAEL ERAH
737	916981	DOKUBO BOMA	788	810437	EKEOBA CATHERINE
738	878072	DOKUBO TONYE	789	808701	EKE-OKORO ISAAC
739	810486	DOMINION HEIGHTS SCHOOLS	790	831911	EKO YELLOW PAGE VEN
740	876039	DORCAS LAWAL	791	825042	EKPEKI OMOWHARE WILLIAM
741	830974	DOSUMU MUYIDEEN OLASUNKANMI	792	798938	EKPO LARRY
742	881480	DOSUMU OLUFUNMILAYO A	793	760957	EKPO MICHAEL EFFIOK
743	917180	DUKEREGENT ENTERPRISES	794	876727	EKUKU OKUO
744	878765	DUROJAIYE ABAYOMI OLUFEMI	795	896498	EKWONIKE OBINNA
745	815411	DUROJAIYE ANTHONIA OLAIDE	796	834994	ELEKEDE BABATUNDE SULAY ENIOLA
746	862793	DUROJAYE OLUWADAMILARE ONASANYA	797	873344	ELEKWA NOBLE
747	840357	DUROSIMI MORIAM TOLANI(ALHAJA)	798	746382	ELEZUA IKENNA
748	851195	EBENEZER EDNA NIG LTD -	799	854059	ELF COOP OMESURU UMEJURU AKE
749	791223	EBIEKPI ETIENE PEARL	800	896278	ELIJAH ANUOLUWAPO TAIWO
750	914158	EBIOWEI EGBESI LUCKY	801	896293	ELIJAH CHIBUZOR OKORIE
751	818001	ECHEFU EBERECHUKWU FRANCIS	802	895682	ELIZABETH EDEM ITA
752	846209	EDAH JACKSON ERINIOERE	803	898474	ELIZABETH KANYINSOLA OLAIFA
753	917143	EDEGHERE OBAGHE	804	753261	ELIZADE NIGERIA LIMITED
754	847253	EDEH BENJAMIN IKECHUKWU	805	915226	ELLIOTT OLUYUYIWA AKINTOLA
755	916347	EDEH PRECIOUS CHISOMEBI	806	916950	ELOKA UMEADI IFEADIKE

S/N	ACCT NO.	NAME
807	823605	ELUDOYIN AKINOLA
808	898473	ELVIS FRANK IKECHUKWU
809	782851	ELYONS ASSET MANAGEMENT LIMITED
810	760902	EMAH PETER BASSEY
811	879970	EMEJURU CHARLYNN UZOAMAKA
812	896134	EMEKA JOHN AMAECHI
813	756472	EMEZINA CHELSY EKWUTOSI
814	746990	EMI CAPITAL RESOURCES LTD-DEPOSIT A/C
815	774827	EMIOLA AUGUSTINE JAIYEOLA
816	846217	EMIOWELE KELVIN
817	878869	EMMANUEL ACCRA JAJA
818	876483	EMMANUEL ADEDEJI
819	769962	EMMANUEL ADELEKE SOLOMON
820	867243	EMMANUEL ADEWUMI
821	916791	EMMANUEL ALABA ATOSU
822	906537	EMMANUEL AMADIKE
823	896121	EMMANUEL IKEDICHUKWU NWAOGU
824	810442	EMMANUEL OCHEME
825	896263	EMMANUEL OLUWASEYI OWONUBI
826	878558	EMMANUEL ONUKAK
827	896277	EMMANUEL SAMUEL AGBEDEJOBI
828	756134	EMMANUEL UCHECHUKWU G
829	862436	EMMORAD BUSINESS VENTURES
830	891942	EMOKARO MARK
831	769149	EMON STEVE-MARIO
832	907509	EMORI IKWA
833	812096	EMUCHAY CHINYERE PRECIOUS
834	756441	ENEANYA HENRY IZUCHUKWU
835	880041	ENEGELA OGBOCHE ANDREW
836	896275	ENIOLA ELIZABETH FADAHUNSI
837	895258	ENIOLA OLUWADAMILOLA OKUNLAYA
838	898406	ENIOLA QUDUS OMOOWO
839	898422	ENOCH ADEMOLA
840	793321	ENWEZOR ROSE NDIBULUM EGBUNIKE MRS
841	765465	EQUITY UNION LIMITED
842	810445	EREGIE ELFREDA
843	853126	EREWARI NENGI BRIGHT TARIBIO
844	843185	ERINFOLAMI BOSERECALB IJAODOLATIOLUWA
845	859319	ERINFOLAMI SALEMSON ADEMOLA TEMIOLUWA
846	836077	ERINFOLAMI SALEMSON ADEMOLATEMIOLUWA
847	776780	ERINLE KEHINDE OLUGBEMILEKE
848	884304	ERNEST ANUNOBI
849	816061	ESAN THEOPHILUS KOLAWOLE
850	849389	ESEAGWU EZEKIEL CHIJIJOKE
851	772611	ESEZOBOR OHIS
852	762519	ESTATE OF ESEYIN PHILIP ADEWALE
853	898400	ESTHER ELIZABETH OTEKE
854	858254	ETADERHI EMMANUEL
855	756631	ETEKOCHAY EDITH IFEANYICHUKWU
856	756241	ETOPPAUL ITIOLA NIHINLOLAMIWA
857	911535	EVBUOMWAN ERIC AGHAHUWA

S/N	ACCT NO.	NAME
858	917293	EVELYN OLABISI OLAYEMI
859	896345	EVELYN ORIKO ABAH
860	848686	EVRO JOHNSON EFE
861	810447	EWEBIYI OMOWUNMI
862	744960	EWURUM IKENNA CHUKWUNENYE
863	909296	EYO EYO ITA
864	897668	EYOGWE SIMON OSHOGWE
865	884219	EZE CHIDI LIVINUS
866	881293	EZE CHRISTOPHER IFEANYI
867	603556	EZEAGU CHIJOKE VALENTINE (ALLEGED DECEASED. PHC NO. 248L/2009)
868	769966	EZECHUKWU UGOCHUKWU RAPHAEL
869	914246	EZEK KELECHUKWU DENNIS
870	776698	EZEIFE NKEIRU
871	813193	EZEIGBO STELLA ADAMA
872	796090	EZENDIOKWERE BENJAMIN
873	558116	EZEOKWELUME MATTHEW
874	898380	EZIAMAKA JOHN EJKEME
875	762514	EZIGBO CHIKE KENNEDY
876	769969	EZILEANYI INNOCENT CHIWETALU
877	915719	EZUMEZU VICTOR EMODI
878	766568	EZUTAH LEKWA NNENNAYA IGBO
879	915363	FABOYEDE GLORIA
880	744938	FABSON EYITOPE ELIZABETH
881	756164	FADEHAN OMOLARA OMOLAYO
882	756394	FAFUNWA-ONIKOYI IDIAT OLABISI
883	914785	FAGBOHUN ISMAIL
884	776752	FAIRCOP INVESTMENT LIMITED
885	896282	FAITH CHINASA CHIMEZIE
886	898485	FAITH OMOWUNMI OLUWADAISI
887	878631	FAITHFUL ASOKOMEH
888	917194	FAJUYITAN DAVID OLUMIDE
889	558077	FAKIYESI OLUSIJI
890	860191	FALADE AFUSATU
891	823587	FALETI AYOMIDE ADESANYA
892	810402	FALETI AYOMIPOSI ADEPEJU
893	769947	FANIMOKUN MOGBONJUBOLA
894	769946	FANIMOKUN OLAITAN
895	898421	FAREEDAHMAD OMOTAYO ADEOYE
896	891617	FAROUK SHAMSUDEEN USMAN
897	878649	FASANMI OLUWATOSIN JOSEPH
898	614079	FASANYA ABAYOMI IFANIYI
899	917138	FATAI ABIODUN OLAOYE
900	836266	FATEH UDOO MAVIS
901	898404	FATHIA OPEYEMI MUDASHIRU
902	783204	FATOLA JOSEPH OLUFUNMILADE
903	911566	FATOMIDE ABASS AYOBAMI
904	833567	FATONA ADEYINKA AUGUSTINE
905	750181	FAVOUR OLUWATOSIN CHARLES JOSEPH
906	911146	FAYINMINU ABIMBOLA OLUWATAMILORE
907	884847	FEKEMO-JOHNSON KEHINDE OLUBODUN

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
908	898468	FELIX BOLUWAJI OLUWOLE	960	575905	GOODLUCK AKINWALE OLUMIDE
909	810454	FEMI ABIMBOLA	961	755046	GOSHENITE BUSINESS CONCEPT
910	880174	FESTUS EKURUEMU	962	916949	GRACE MICHAEL EKWE
911	865879	FINANCIAL -DERIVATIVE CO LTD	963	783147	GRANDVIEW INVESTMENTS LIMITED
912	831141	FIRST CROWN CONSULTING	964	917279	GUMUT BAMAIYI JOSEPH
913	558090	FLAGSHIP ASSET MANAGERS LTD -	965	799454	HABEEB SHAKIRU ALOWONLE O
914	916630	FLORENCE CHINAZOR ECHENDU	966	895785	HABEEBULLAHI AKINLOYE ABDULWASIU
915	917059	FLUTTERWAVECHIBUEZE ONYEKWERE	967	769948	HABILA GIZETIYA MABEL
916	909293	FOLAHANMI AGORO	968	848690	HAILSHAM LOLO
917	845310	FOLAMI & ASSOCIATES	969	879352	HAKEEM GRILLO
918	895261	FOLASADE OLUSOLA LASOJU	970	786134	HAMILTON ANJOLAOLUWA JOHN-BOSCO
919	849379	FOLORUNSO OLUWAFOLAKEMI	971	786133	HAMILTON OLADAYO NICHOLAS
920	898467	FOLUKE CAROLINE AGABIELESIN	972	808693	HAMMAN-OBELS GHENEYOMA KESIENA
921	909373	FOODCRAFT LIMITED	973	803398	HAMZA RIDHWAN BOLADALE
922	910065	FOURSQUARE GOSPEL CHURCH MILE 12	974	899515	HANNAH ONYINYECHI EKEKE
924	846497	FRANCIS OLAMIDE LOLA ABOSEDE	975	878579	HARDING-UDOH TITANIA BOLUWATIFE
925	895970	FRANCIS TEMILOLA OLUMOKO	976	557892	HARIGOLD VENTURES LIMITED -
926	898420	FREDRICK ADEYEMI ADESOJI	977	771548	HASSAN HAKEEM ADEBAYO
927	872300	FREEMAN OLUSEGUN BABAJINMI AKINSOJI	978	810574	HASSAN MORENIKE
928	878865	FUNDS MATRIX& ASSETS MGT LTD 0006	979	797552	HASSAN OLAMILEKAN LUKMAN
929	912818	FUNMILAYO MARY LEBILE	980	755021	HASSAN OLAYEMI & OLARONKE MR & MRS
930	895373	GABRIEL OBIORAH	981	840997	HASSAN UMAR ALHAJI
931	896313	GAFAR AKEEM BABATUNDE	982	895795	HASSAN USMAN HASSAN
932	911233	GAIYA PRISCILLA	983	764118	HAUWA TITI MUSA
933	895753	GALAXY SOLOMON SUNDAY	984	817237	HEADMAN INIE FELIX
934	876683	GANIAT OGUNMOWO	985	898413	HELEN OGWUCHE
935	793300	GANIU SEFIAT ABOLORE	986	575875	HELMS LIMITED
936	762512	GANIYU KAZEEM KUNLE	987	917376	HENRIETTA ADONISEME AKUBOR
937	810578	GANZALLO VICTOR	988	748610	HESKY SOLAR SERVICES
938	843581	GARBA KOKHAT AARON	989	898463	HOLLY CHINENYE ABOH
939	824687	GARBA SORONDINKI NURADDEN	990	915340	HOWARD NJOKU
940	895066	GBADAMOSI KASALIYU AYOBAMI	991	877025	HUSSAINI IBRAHIM
941	844156	GBADEBO MICHAEL OLASEHINDE	992	898725	IBEBGUNAM JOY
942	772629	GBADEBO OLATOKUNBO	993	915848	IBENYEH CHINENYE BLESSING
943	822963	GBADEBO-SODIMU FOLASADE CHRISTIANA	994	838828	IBEZIM AKACHUKWU
944	876670	GBENGA OWOLABI	995	813605	IBIDAPO MATTEW OLANIRAN
945	810576	GEOFFERY ALOZIE	996	824024	IBIKUNLE ITUNNU
946	804681	GEORGE FAUSAT MOSUNMOLA	997	813663	IBIROGBA KOLAWOLE
947	810822	GIDADO OWOLABI QUADRI	998	756177	IBITOYE FLORENCE OLUWATOYIN
948	898493	GIDEON SUKANEHARI JOLLY	999	874534	IBITOYE FUNSHO LEKE
949	899207	GIFT ZAKARI	1000	917085	IBIYEFIEBO WILLIAMWEST
950	907635	GINGER-EKE MADUABUCHI	1001	793294	IBOK FAITH OKON
951	852533	GIWA LATEEF ABIODUN	1002	852988	IBRAHEEM BASHEER BATURE
952	833102	GIWA LATEEF ABIODUN	1003	833554	IBRAHIM ABUBAKAR GAYA
953	847776	GLOBAL ASSET MGT. LTD-TRADED-STOCK-A/C	1004	896500	IBRAHIM ADEDAMOLA
954	895796	GLORY IMEH SUNDAY	1005	861052	IBRAHIM ISSA LEKAN
955	809260	GOBTECH INVESTMENT LTD	1006	842654	IBRAHIM LUKMON ADISA
956	891623	GODSGIFT DAVID	1007	866438	IBRAHIM MUHIZ ABIODUN
957	882141	GODSLOVE EL NATHAN	1008	836006	IBRAHIM RABI ATU
958	781543	GOLDENITZ HELMUT AND ANTONIA	1009	823236	IDACHABA ACHENYO
959	916872	GONSUM RITGAK ABEL	1010	756238	IDAHOSA ELLIS ORHUE

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
1011	810068	IDEH PATIENCE JEDET	1062	827467	IMOHI IBRAHIM (MR)
1012	756239	IDIAHOSA FOXY IGIOGBE	1063	870950	IMORIAFE EMMANUEL ENAHORO
1013	824030	IDISE MICHAEL IGHOFEWO	1064	775487	INEH FREDRICK
1014	559234	IDO BENITA IDO	1065	853392	INFOWARE LIMITED
1015	911046	IDOWU MOTUNRAYO E	1066	874784	INNOCENT IFEANYI ABEL
1016	892803	IDRIS MUSA ISA	1067	884164	INNOCENTIA OHAKAM
1017	898408	IDUNNUOLUWA GABRIELLA OMOJU	1068	810568	INYANG VICTOR
1018	762502	IFEANAEME FRANCIS	1069	878890	IRABOR HUMPHREY ORIAREWO
1019	916281	IFEANYI JOSEPH CHIAGHANAM	1070	753168	IRAOYAH BENJAMIN
1020	898461	IFEOLUWA OLUWABUSOLA KATIBI	1071	910260	IRAWO RASHEEDAT IYABO
1021	898478	IFEOMA FAVOUR AKAJIOYI	1072	898458	IREKEMI GOODNESS AJAYI
1022	898460	IFEYINWA SARAH OSAJI	1073	884431	IROH RUTH UCHE
1023	849430	IFIDON IRIA	1074	807087	ISAAC FIBERESIMARI EDWARD
1024	860130	IFONLAJA RISIKAT OLUWAKEMI	1075	831872	ISAAH EMEKA PHILIP
1025	756416	IGADO JOHN OCHECHE	1076	818406	ISAAH PRINCE JOSHUA
1026	819679	IGBASANMI BUKOLA AKINRINBIDO	1077	832655	ISAAH ROSELINE NGOZI
1027	840384	IGBASANMI DEBORAH MOPENRE	1078	911047	ISHOLA TIMOTHY OLUWABUNMI
1028	915524	IGBOLEKWU HENRY CHIMA	1079	798963	ISIAKA AZEEZ OLAMILEKAN
1029	880715	IGBOZULIKE VICTOR IFEANYI	1080	810567	ISIMAH HILLARY
1030	786143	IGBRUDE ESTHER TSANG	1081	895654	ISRAEL PELUMI DAVID
1031	800901	IGE GABRIEL OLORUNSOGO	1082	909851	ITUAH JOHN SEGUN
1032	858708	IGE SAMUEL TEMITOPE	1083	762496	IWAJOMO OLUSEGUN OMOTAYO
1033	766610	IGHODALO MARK OSAWENHENZE	1084	834296	IWEGBUE IGNATIUS EFAMEFUNE
1034	802642	IGHOREMUSE JOHNSON OBORERHIRI	1085	883049	IWTA SHEHU MUSA
1035	621805	IGIEHON BRIDGET OSARIEME	1086	850587	IWU ELIZABETH ADA
1036	865240	IGWEGBE CHUKWUKA	1087	911810	IWU STANLEY OBIOMA
1037	848688	IHEANACHO OGECHI JULIET	1088	832574	IWUEKE BEN CHIBUZO
1038	811540	IHEANACHO STEPHEN CHINONSO	1089	810562	IYAMU IRENE
1039	851934	IHEGBU CHIDIEBERE MACLAWRENCE	1090	896287	IYANUOLUWA OLUWASEYI ADEYINKA
1040	776685	IHEGWORO KATE NNENA	1091	882645	IYASELE ISIBOR EKAOSE
1041	854843	IHEJIENE NGOZI AUGUSTINA	1092	859320	IYEIMO ILAMINA
1042	753193	IHENACHO CHIOMA BDIGDET NGOZI BLESSING	1093	910259	IYERE CLIFORD ONYEMACHI
1043	859035	IJADUNOLA KAMORU RAHEEM	1094	878929	IYIOLA TAOFIK SUNKANMI
1044	895759	IJEOMA NKEMAKOLAM IWUAJOKU	1095	810479	IZEVBKHAI ERAGBAI
1045	876666	IJOMOR IFEANYI CYRUS	1096	857991	IZUCHUKWU VALENTINE AGU
1046	758384	IKANADE-AGBA ISOMOFA NAOMI	1097	753275	J.A. DINA INVESTMENTS LIMITED
1047	758382	IKANADE-AGBA OSHIOKE NATHANIEL	1098	851960	JACOB TUNDE OSHIBOWALE
1048	893723	IKEKPOLOR GIBBS	1099	809196	JAGUNNA MONSURAT. T
1049	891247	IKEKPOLOR GIBBS ALUYA	1100	751380	JAIYEOLA OSARETIN EARNESTINA
1050	876719	IKEMEFUNA OBI	1101	810560	JAJI SANUSI
1051	756251	IKHELOWA MOHAMMED OMOLHUDU	1102	917151	JAMES ISAAH ASELEMI
1052	863241	IKHINMWIN JEFFREY OMORODION	1103	895452	JAMIU OLAMILEKAN ODUOLA
1053	802331	IKIROMA TONYE H.	1104	911420	JANE IGBERAISE AKHABUE
1054	804193	IKUBOLAJE GBENGA AMOS	1105	905868	JANET UGUMMAYE BISHUNG
1055	776690	ILEOGBEN CHARLES IMEVBOR	1106	896138	JAPHET OPEYEMI OPEYEMI OGUNADE
1056	896300	ILERIOLUWA SAMUEL OLETUBO	1107	903244	JEBE ADEBANJO OLUWAPELUMI
1057	898415	ILIASU ALIH	1108	912823	JEGBEFUMWEN TREASURE KELECHUKWU
1058	774868	ILODUBA NONSO GERALD	1109	847287	JEGEDE OLANIYI AYODEJI
1059	756492	ILONO THADDEUS NDUDI	1110	777725	JEGEDE OLORUNFEMI IFEANYI
1060	774592	IMADOJEMU PERKINS OLUMESE	1111	758425	JEKAMI OPEOLUWA OLUFEMI
1061	815182	IMANZENOB	1112	748690	JEMILOHUN PETER OLAYINKA

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
1113	917054	JENNIFER AMARACHI AGBO	1164	877959	KALESANWO FELIX OSILOLA ADETOKUNBO(DR)
1114	917176	JEREMIAH KEHINDE O	1165	852534	KALU CHUKWUNONSO
1115	896268	JESSE OBETTA	1166	824284	KALU JAMES UWAGWU EZERA
1116	876720	JIBANIYA GRACE MCHIBUMA	1167	843163	KALU NNANNA ONWUCHEKWA
1117	878811	JIBRIL KABIRU MOHAMMED	1168	748624	KAMORUDEEN AZEEZAT ABISOLA AJOKE
1118	851182	JIBURU EZINNE MMASINACHI	1169	810551	KAMSON KEHINDE
1119	810555	JIDE LAWANI	1170	861757	KAREEM OLADIMEJI OLOLADE
1120	885169	JIDE-OGUNGBE LARAI	1171	810819	KAREEM SULAIMON OLATUNJI
1121	859779	JIMOH KEHINDE SIKIRULLAI	1172	851009	KARIBI BRIGGS PRISCA
1122	888200	JIMOH OLUWASEUN AZEEZ	1173	894504	KASALI AHMED TEMITOPE
1123	850986	JIMOH OLUWATOSIN HAFIZ	1174	899094	KATCHY CHIZOBA CHINWE
1124	846495	JIMOH RASHEEDAT ADUNNI	1175	810547	KAYODE ADEDOYIN
1125	746967	JIMOH RISIKAT ADEBUKOLA	1176	896140	KAYODE IFEOLUWA OGUNMODEDE
1126	884943	JIMOH-KUKU ZAHIRA RERELOLAMI	1177	887870	KAYODE LAWRENCE
1127	799899	JINADU ABIODUN (WEB PORTAL)	1178	878814	KAYODE OLABIMPE BASIRAT
1128	765392	JINADU LAMIDI OLANIRAN	1179	910303	KAYODE RICHARD AFOLABI
1129	857004	JINADU RASAK ADISA (ALHAJI)	1180	756469	KAYODE SUNDAY GBADEGESIN
1130	802595	JINADU SAMUSIDEEN SEGUN MOBOLAJI	1181	883804	KAYODE TOLULOPE EMMANUEL
1131	860630	JIWUMETO ADEBISI AJOKE	1182	861324	KAZEEM ADEWALE NURUDEEN
1132	810552	JOANA IGBEDION	1183	750811	KAZEEM-ABIMBOLA SHERIFAT OLANREWAJU
1133	756183	JODA OLUWAKEMI AFOLAKE	1184	915538	KEHINDE FATUROT
1134	898483	JOEL ENIOLA DAODU	1185	898405	KEHINDE HUZZIEN ONAFOWOKAN
1135	916103	JOEL O OMOLE	1186	896266	KEHINDE OLASUNKANMI OLAJUYIGBE
1136	900325	JOEL OLISE	1187	911475	KELECHI BERNADINE OKOROJI
1137	768576	JOHN AKINOLA FEMI	1188	916897	KELECHUKWU C CHUKWUEMEKA
1138	746603	JOHN MFOMABASI FAVOUR	1189	916743	KENECHUKWU DAVIES AKALIA
1139	895985	JOHN OLUSEGUN ADESANYA	1190	896298	KENECHUKWU ONYEMA
1140	770329	JOHNSON ADEOLA	1191	880873	KENECHUKWU UJAM
1141	773467	JOHNSON OGORCHUKWU OBI	1192	915731	KENNEDY IKEHINDE UADIALE
1142	916170	JOHNSON OLALERE ANIYI	1193	916832	KENNEDY OBINNA AWAZIEAMA
1143	797561	JOHNSON OLUWAFEMI	1194	896142	KENOSE EKAOSE OSEDEME
1144	899186	JOHNSON OMOBOLA OLUBUSOLA	1195	848675	KENTE BE JOSEPHINE BIERIDE
1145	911848	JOHNSON SUNDAY	1196	814665	KESHINRO CHARLES OLUFEMI
1146	916587	JOLAOSO TEMITAYO	1197	898414	KHALID ADEMOLA AKINDELE
1147	883130	JONES STEPHEN DAMILOLA	1198	911820	KHANTIOK HENRY
1148	896279	JOSEPH KEHINDE EGBEYEMI	1199	899087	KIKELOMO OBAYEMI OLUFUNMILAYO
1149	835373	JOSEPH PRIVELAR TOCHUKWU	1200	848073	KINGSLEY ALOAYE OGIRRI
1150	875741	JOSHUA MARK	1201	896308	KINGSLEY NWABUEZE IWEKA
1151	896139	JOSIAH OKECHUKWU OHAERI	1202	878776	KOLADE GANIU ADEWALE
1152	854756	JOWOSIMI ADEMOLU MATTEW	1203	862888	KOLA-EKE FOLASHADE
1153	856053	JOWOSIMI OLUBUNMI TEMITOPE	1204	826661	KOLA-TAIWO MOFINYINFOLUWA OLUWAKAMIYE
1154	878578	JUBRIL MOMOH	1205	826607	KOLA-TAIWO MOLABO OLUBUSAYO
1155	898451	JUDE MSUGHTER IKULUKE	1206	856048	KOLAWOLE YEKINNI ALABI
1156	756696	JUMBO TAMUNOIBI THEOPHILUS EBENEZER	1207	845334	KOMOLAFE ABIMBOLA ADETOKUNBO
1157	777713	JUNAID OLUWAKAYODE SEGUN	1208	878472	KOMOLAFE ADEDOYIN ABIMBOLA
1158	603553	JUSTIN CHRISTIAN AND NWANNEKA	1209	832628	KOMOLAFE MICHAEL SEGUN
1159	753204	JUWE HELEN INEH	1210	898439	KORNEBARI DESMOND NEENEE
1160	898412	KABIRU KOLA OKIKIOLA	1211	756137	KOSEN I MOLA PRINCE OLUMAFIN
1161	876383	KADIRI MAXWELL AGBUDUME	1212	841047	KOSISO NONSO OKPALLA
1162	915826	KAHON EMMANUEL	1213	762500	KOTUN AZEEZAT MOYOSOLA
1163	897172	KALEJAYE OLUWAFUNMILAYO HANNAH	1214	863190	KPERUUN KWAGHKUMA CATHERINE

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
1215	880178	KPOLUGBO EJIROGHENE S	1265	917100	LIKINYO BABATUNDE ABRAHAM
1216	754948	KREUGER GLOBAL RESOURCES LTD	1266	756549	LIMESHARE INVESTMENT LTD
1217	786124	KUDAI SI AFOLABI IBRAHIM	1267	914790	LINUS NDINEZE
1218	786126	KUDAI SI MOBOLAJI SULAIMON	1268	810531	LIYIDE AJIBOLA
1219	786125	KUDAI SI MOJISOLA HABEBAT	1269	915634	LOT EMMANUEL L
1220	916572	KUDU PATIENCE	1270	892799	LOUIS CHUKWUKA NWADIANI
1221	300518	KUFORJI OLUBI DORCAS BOLAJOKO AYODELE (ALLEDGED DECEASED)	1271	896285	LOUISA CHIAMANDA NWIHIM
1222	844515	KULEPA AKEEM ADEWALE	1272	895379	LUKUMAN AKINADE ALABI
1223	817233	KUPOLUYI SALEWA VICTORIA	1273	898447	LUPER MICHAEL MSUEAN
1224	858882	KUTI BOLARINWA	1274	884688	LXG MULTIPURPOSE COOP SOCIETY LTD
1225	822624	KUYE ADEBOWALE EZEKIEL	1275	782869	MABOREJE FIYINFOLUWA ADORA
1226	862357	KYEKYE WANDOO SANDRA	1276	840512	MACAULAY KAREEM ABIODUN
1227	877891	LABIRAN MORAKINYO JOHN	1277	748648	MADUBUEZE CASMIR SUNDAY
1228	849424	LAIYENBI KARIMO MOPELOLA O	1278	744841	MADUEKWE ONYEKACHI VIRGINIA
1229	849023	LAIYENBI KASSIM ADEWALE	1279	793264	MADUFORO GOLDEN CLEMENT
1230	744947	LALA SAMUEL ADEDIMEJI	1280	756512	MAGAJI MOHAMMED HAUWA
1231	905157	LAMBERT-AIKHIONBARE DANIEL OMOREGBEE	1281	830927	MAJEKODUNMI DANIEL OLUFUNMILAYO
1232	881862	LAMINA OLALEKAN OMOTOLA	1282	830978	MAJEKODUNMI OLABISI MOROLAYO
1233	858759	LAMINA SIKIRU TAIWO	1283	821329	MAKANJUOLA OLADAYO ABDUL YEKINI
1234	841936	LAMKHADE KAMAL BHIVSEN	1284	596167	MAKE ME BEAUTY PLACE LTD
1235	760879	LANIYAN JOS	1285	798993	MAKINDE FOLASHADE ADETORERA
1236	895701	LANRE ANTHONY GBADEGESIN	1286	860521	MAKINDE OLABISI AINA
1237	851179	LASAKI OLUWASEYI	1287	860564	MAKINDE TOMIWA MATTHEW
1238	846669	LASOJU ABIKE MARY	1288	822626	MAKU OLUSEYE OLUGBEMIGA
1239	846777	LASOJU AGNES MODUPE	1289	758296	MALOMO FLORENCE IDOWU FOLASHADE
1240	846670	LASOJU OLAKUNLE OLADIPO	1290	898438	MARK NELSON OMINYI
1241	795222	LATINWO ADEMOLA	1291	851192	MARTINS CHIDY LASBREY
1242	841190	LAWAL ADEDOYIN ADETOUN	1292	859887	MARTINS TOYIN TOLULOPE
1243	840513	LAWAL ADEWALE OLAJIDE	1293	881266	MARYAM ALABI
1244	849423	LAWAL ADEYEMI OLUGBENGA	1294	756478	MATULUKO REBECCA OPEYEMI
1245	756644	LAWAL BADIRAT OLUKEMI	1295	917178	MAYOWA EBENEZER AJANI
1246	756560	LAWAL FAROUK OLAMIDE	1296	898469	MAYOWA FALUSE
1247	899931	LAWAL KOLAWOLE SULE	1297	832925	MBAH GABRIEL UCHECHUKWU
1248	756341	LAWAL MOHAMMAD MASANAWA	1298	776699	MBAHOTU BARTHOLOME
1249	756645	LAWAL MUBARAK OPEYEMI MAYOWA	1299	896291	MBAJIOGU SOMADINA GODWIN
1250	825528	LAWAL OLANIYI KAZEEM	1300	774843	MBANUGO BEN NWABUNIKE
1251	846651	LAWAL OLAYEMI BASIRAT	1301	806203	MBASOH WALTER MMADUABUCHUKWU
1252	786135	LAWAL OLAYINKA AKINNIRAN	1302	834857	MBC SECURITIES NOMINEE OBUM
1253	558109	LAWAL OLUWAKAYODE OLUWAFEMI	1303	778806	MEDOR PATIENCE OBIAGHELI
1254	786214	LAWAL OLUWASEUN ADESINA	1304	822980	MENSAH SIMON PETER
1255	861445	LAWAL OYINKANADE ADENIKE	1305	898450	MERCY IFEOLUWA AKANO
1256	859504	LAWAL RAMON TAIWO	1306	916575	MERCY IFESINACHI AMAKOR
1257	880454	LAWANI TONY IMUETIYAN	1307	898449	MERCY OLUWAPELUMI OLANREWAJU
1258	859433	LAWANSON GANIAT OLAYEMI	1308	915587	METU AMARA UCHECHI
1259	756201	LAWSON DAKRO LAWSON	1309	756609	MGBACHI LIVINUS CHIBUZO
1260	412244	LAWUYI JONATHAN BABATUNDE	1310	824652	MGBEMENA IKE EMMA ROBINSON
1261	746923	LEMON BARIKUMA KADILOBARI	1311	896135	MICAH IRARIMAM ADAMU
1262	911818	LEPE STEPHANIE EDISEMI	1312	895770	MICHAEL ADEOLA DAHUNSI
1263	914413	LESI OLAIDE ADETOLA	1313	874149	MICHAEL AFRICA
1264	753158	LEWIS OLUWANINSOLA MARTINA	1314	910787	MICHAEL NWADIKE
			1315	876714	MICHEAL ADEKUNLE

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
1316	896288	MICHEAL OLUSEGUN OLUREMI	1367	916132	NENGITE CHIZOBA VIVIAN
1317	898446	MICHEAL OLUWAFEMI OLAJIMBITI	1368	756092	NEW WINE INVESTMENT LIMITED
1318	872520	MICHMICHAL INVESTMENT LIMITED	1369	898437	NGAJI IJOURLNOR MOJAFU-EKPANG
1319	896295	MILDRED OMASIRICHI OJIRIKA	1370	746598	NGENE IJEOMA CHARITY
1320	899732	MIND BUILDERS HIGH SCHOOL PTF	1371	831172	NGEREM DANIEL
1321	898445	MIRACLE AMADI	1372	915530	NGOZI PRECIOUS OCHIABUTO
1322	898479	MITCHELL ANOINTEIN OBIYOR	1373	887236	NGWOBIA UKA UKPAI
1323	820396	MITE TO MIGHT LIMITED BY GUARANTEE	1374	916366	NICHOLAS ONYEBOLISE ONYENWENU
1324	753361	MODIBBO AHMAD YUSUF	1375	896270	NIFEMI IFEOLUWA OGUNFOLAJIMI
1325	886900	MOHAMMED ADAM	1376	758332	NIG SOCIETY OF CHEMICAL ENGINEERS
1326	851063	MOHAMMED HAFIZ USMAN	1377	864684	NJIMOGU OGECHI JANE
1327	765474	MOHAMMED KABIR ALIYU	1378	845147	NJOKANMA CHIGBAMUME KENECHUKWU
1328	914351	MOHAMMED YUSUF USMAN	1379	810528	NJOKU GABRIEL (ALLEGED DECEASED PHC NO. 2392/14)
1329	878931	MOJISOLA OLUFUNKE ODUKALE	1380	860129	NJOKU REMIGIUS NWACHUKWU
1330	775488	MOLADE DAN OLUWAFEMI CHOSEN	1381	878759	NJOKU TOBY JUDE
1331	831533	MOMODU OSIRIAME	1382	916449	NJONMIH ANTHONY JATONG
1332	806183	MONDAY CHINENYE KELECHI	1383	837940	NNADOZIE CHIDI AFAMEFUNA
1333	879298	MORGAJI HAKEEM MUHAMMED	1384	882762	NNAMDI LEEROY NZE
1334	828793	MOSES OLUKUNLE KOLAWOLE	1385	914078	NNAMETU CHIALUKA JULIET
1335	887050	MOSES PETER	1386	896344	NNANNA NATHANIEL NMEZI
1336	862499	MOSHOD ISMAIL ADIGUN	1387	756476	NNANTA JESSICA C.
1337	748647	MOT OLAYIWOLA TOBUN	1388	915688	NNANTA SOLOMON WORLU
1338	799896	MOTOLATOB NIG. LIMITED	1389	883260	NNENNA IKPEME
1339	898443	MOTUNRAYO COMFORT AWOBAJO	1390	898435	NOAH BABAJIDE ODESANYA
1340	898472	MOYOSOREOLUWA PRISCILLA ESAN	1391	840358	NUEL DELLY IND. & SER. LTD.
1341	758436	MPAMAUGO EDITH NWANWEREUCHE	1392	854762	NURUDEEN ABLORE MODINAT
1342	760830	MPAMAUGO SAMUEL CHINENYE	1393	914871	NWABUEZE NSAKA
1343	774584	MRAKPOR ETUVIERE OTONTE	1394	839992	NWABUGHOGU BRIGHT
1344	860565	MUFUTAU OMOLOLA BUKOLA	1395	831571	NWABUIKWU SUNDAY JOSEPH
1345	898399	MUHAMMAD FAHAD ISHAQ	1396	847987	NWACHUKWU GODWIN
1346	910421	MUHAMMED ABDULLAHI ADESHINA	1397	832186	NWAGBOM CONSTANTINA ONYEKACHI
1347	896587	MUHAMMED OLASUNKANMI ABDULAKEEM	1398	880167	NWAHIRI CHIEMEKA NNADOZIE
1348	753227	MUOH FLORENCE ELIZABETH	1399	911812	NWAIWU MARYANN CHINEYENWA
1349	811554	MURRAY-BRUCE LOUISE ANTOINETTE	1400	808671	NWAKA WILSON AFAMEFUNA
1350	811555	MURRAY-BRUCE MICHELLE LINDA	1401	859889	NWAKANMA N KINGSLEY
1351	557967	MUSA GANIYU	1402	878495	NWANDU ZINALORE AYANATE
1352	764116	MUSA MOHAMMED BISHIR	1403	776748	NWANGWU UGOCHUKWU SAMUEL
1353	746936	MUSA-ELAKAMA OLUWAFUNMIKE MONSURAT	1404	912669	NWANKWO CHINENYE CHRISTIANA
1354	831527	MUSTAPHA ADEWUNMI	1405	818045	NWANKWO OGBONNAYA
1355	809486	MUSTAPHA ZAINAB AJOKI	1406	915523	NWAOGU CHINEDU
1356	750225	MUZE JOHNSON DANIEL	1407	827222	NWAOHA CHINONYEREM
1357	898426	NAEEMAT ABDURRAHEEM	1408	852991	NWEGO DEBORAH ONYINYECHI
1358	896122	NAFIU OSAM SHITTU	1409	816536	NWEJE ESTHER EZINNE
1359	786159	NANSHAP ESTHER	1410	796080	NWEKE JUDE OBIORA
1360	786158	NANSHAP STEPHEN RICHARD	1411	766576	NWEKE VICTOR NNAMDI
1361	898495	NATER LILIAN TARNA	1412	898477	NWITEE LUCKY EDISON
1362	884644	NATHANIEL OYAMENDAN	1413	892802	NWOBOSHI ABISOLA
1363	898440	NATOR NATHANIEL IORSALEM	1414	813003	NWOGBO CHIJIJOKE IFEANYI
1364	845759	NDIDI EMMANUEL CHIEME	1415	765471	NWOKO JOY AJUMA
1365	829160	NDUKWE GODWIN CHIBUEZE	1416	760924	NWOSU CHIKA VICTORIA
1366	756588	NEM INSURANCE PLC			

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
1417	764068	NWOSU CHRISTIAN	1468	834899	ODUBAYO ADEKUNLE O.
1418	809265	NWOSU FESTUS EYIUCHE	1469	862277	ODUESO EDMUND ADETOLA
1419	753108	NWOSU ISAAC EGWU	1470	746342	ODUGA HAKEEM ARIYO
1420	853121	NWOSU KENECHUKWU LOTANNA	1471	879255	ODUKOYA EMMANUEL OLUMUYIWA
1421	860343	NWOSU LOTANNA KENECHUKWU	1472	881627	ODUMUYIWA OLUSOLA OLADELE
1422	764073	NWOSU MERCY NWOMIKO	1473	860462	ODUNAIYA ABIOLA OLUBUNMI
1423	750711	NWOSU OKEOMA EMEKA	1474	661466	ODUNAIYA OMOYOSOLA
1424	836717	NWOTAM JENNIFER CHINENYE	1475	825646	ODUNAYO OMOTAYO ADEBAYO
1425	915269	NWUCHU UGOCHUKWU	1476	825647	ODUNAYO TEMITOPE TITIOPE
1426	885185	OAIKHENA O EDEGHONGHON	1477	575878	ODUNLAMI IDOWU
1427	810523	OBAFEMI OLAWALE	1478	841056	ODUNSI TOLULOPE JOSHUA
1428	878834	OBAFUNSHO SHERIFF ADEOLA	1479	826387	ODUNTAN ADEOLA OLUSOLA
1429	862407	OBALIM FRANCIS UCHENNA	1480	847343	ODUNTAN MUIBI-ISHOLA
1430	744988	OBARINDE ISAAC OBATOSHO	1481	859125	ODUNTAN MUINATU-KEHINDE
1431	876701	OBARO IKOH B	1482	793299	ODUNTAN OMOTAYO MORENIKE
1432	762471	OBASI GIBSON OKEZIE	1483	661464	ODUNUGA MOFOLUSO OMOLARA
1433	768580	OBATAYO JOHN OLUWAFEMI	1484	778756	ODUOLA ADEMOLA ABIDEMI
1434	810521	OBBA JUDITH	1485	824282	ODURONBI PEACE ESTHER
1435	883778	OBETOH IGNATIUS EHS	1486	804744	ODUSANYA ADEOLA ELIZABETH
1436	807722	OBI CHITOM CLARE	1487	805041	ODUSANYA OYINDAMOLA ANUOLUWA
1437	880714	OBI JOSEPH CHUCKS	1488	836998	ODUSINA OLUWASEGUN IBUKUNOLUWA
1438	755078	OBI PAUL CHUKWUMA	1489	769138	ODUSOLA GANIYU ALADE
1439	898455	OBIANUJU GRACE OZEGBE	1490	810518	ODUSOTE ADETOLA
1440	917144	OBIDEYI OLUWASEUN ADEOLA	1491	804866	ODUSOTE OLATUNBOSUN ANIKE
1441	774607	OBIDIEGWU OGECHUKWU FRANCISCA	1492	795206	ODUSOTE OLUWOLE ADEDOTUN
1442	798968	OBOBOR RAPHAEL	1493	575877	ODUWOLE BAYO
1443	748559	OBODO ANGELINA	1494	882764	OFEM SUCCESS SAMUEL
1444	808087	OBOH KINGSLEY OREDIA	1495	750765	OFFORNEJELU PATRICK AMAELO
1445	770327	OBOT OTOBONG MFON	1496	808694	OFIA IFEANYICHUKWU JUDE
1446	575900	OBUNINTA HELEN	1497	912238	OFOMA IZUCHUKWU DIVINE FAVOUR
1447	886519	OCHALA EMMANUEL IYE	1498	916875	OFOMAH EMEKA PAUL
1448	895747	OCHANYA OYIWEHI OCHIGBO	1499	753428	OFOMATA VINCENT ONWURAH
1449	909294	OCHAYI LILIAN EKPE	1500	868244	OFUDJE B. JULIET OMAS
1450	811571	ODEBIYI ANTHONY ADENIYI	1501	882641	OGBE DAN
1451	916696	ODEDEJI OLUWOLE	1502	770334	OGBECHIE NNEKA CHUKWUWETE
1452	910258	ODEH PATIENCE OTINU	1503	887873	OGBONNAYA OWORA
1453	754933	ODEKUNLE ANUOLUWAPO CORNELIUS	1504	744994	OGBU EMMANUEL
1454	754932	ODEKUNLE JESUJUWON OLUWASEGUN	1505	914144	OGBUDO SHARON OTA
1455	846475	ODELANA AFOLAKE/CO-LINK INVT MGT.CO. LTD	1506	836348	OGBUOZOB E TOCHUKWU STEPHEN
1456	896299	ODERINDE JOHN OLAYINKA	1507	756249	OGEDEGBE ESEOGHENE FIONA
1457	842719	ODESANYA ELIZABETH TITILAYO	1508	916997	OGELE BAMIKOLE
1458	832647	ODESANYA MONSURI OLAJIDE	1509	917227	OGHENAVO DINAH ALERE
1459	810752	ODESEYE TAOFEK OLUFEMI	1510	893371	OGHENEDORO ABADAH
1460	864955	ODEYEMI M.O MRS	1511	896356	OGHENENYERHOWWO SAGBODJE
1461	854109	ODEYEMI MARY OLUSINA OLUFUNLAYO (MRS)	1512	871106	OGHENERUNO UGBODUMA
1462	885655	ODIGIE CHRIS IDUAMIEN	1513	896306	OGHENETEGA RACHAEL ODUMA
1463	765463	ODIGIE OSBORNE OSEREME	1514	911042	OGHUMU UFUOMA ALEXANDRA
1464	829666	ODIGIE STANLEY	1515	754926	OGINNI TAIWO OLAKUNLE
1465	915766	ODION JONAH UANGBAOJE	1516	879375	OGIRI TITILAYO ONYEMAECHI
1466	826630	ODOGUN OLUBUNMI V	1517	896305	OGOCHUKWU AKUNNA OKORIE
1467	762486	ODORO JOY FRANCIS	1518	914944	OGOCHUKWU JANE NDUBUISI

S/N	ACCT NO.	NAME
1519	782865	OGU PASCHAL NWABUEZE
1520	756110	OGU PHILOMENA UDODIRI
1521	614076	OGUEJIOFOR IKECHUKWU IKEMEFUNA
1522	848508	OGUIKE-OLERU FABIAN NNAMDI
1523	855090	OGUJIUBA GRACE IFEYINWA
1524	859507	OGUN OLUSOJI TENIOLA OLUREMILEKUN
1525	912181	OGUNBOYEJO OLAWALE
1526	746501	OGUNDAIRO MOBOLAJI ABIDEMI
1527	821445	OGUNDEJI MOSES AYODELE
1528	810514	OGUNDIPE OYEDOYIN
1529	876688	OGUNDIPE SYLVESTER ABIODUN
1530	845208	OGUNDIYAN OLATUNJI OLUWATOSIN
1531	810512	OGUNDOKUN OLUWAFUNMILAYO
1532	811907	OGUNJI OLUFISAYO OLUSOLA
1533	861428	OGUNKENU OLUSOLA (MRS)
1534	910151	OGUNLAJA MUSILIU OLUGBENGA
1535	773462	OGUNLANA MUSIBAU OLULAJA
1536	810508	OGUNLEYE OLANREWAJU OLUKAYODE
1537	810534	OGUNLEYE TEJUMADE
1538	910142	OGUNLOWO TAIWO ADEDAYO
1539	844419	OGUNMUYIWA A DAVID
1540	750815	OGUNNAIKE BABATUNDE ADEBANJO
1541	762450	OGUNNOWO JULIUS OLAIWOLA
1542	810805	OGUNNOWO OLUYEMISI WEMIMO
1543	842960	OGUNNUBI BOLANLE EMMANUEL
1544	840442	OGUNOYE PRISCILLA OLUWATOBI
1545	832922	OGUNOYE PRISCILLA OLUWATOBI
1546	825023	OGUNSAMI AYODELE ADEWALE
1547	851953	OGUNSANWO OLUMIDE DADA
1548	884801	OGUNSANYA MONSURU OLALEKAN
1549	854741	OGUNSESAN ABAYOMI TOSIN
1550	823565	OGUNSEYE DAMILOLA TEMITOPE
1551	916345	OGUNSINA ADEWALE QUDUS
1552	831568	OGUNTOYE OLUWATOPE LAWRENCE
1553	813633	OGUNTUNWASE BAMIDELE ABIODUN
1554	768530	OGUNTUYI OLUSEGUN BAMIDELE
1555	839996	OGUNWALE BUKUNMI BENJAMIN
1556	773476	OGUNWUSI ADEDAPO KOLAWOLE
1557	912109	OGUNYEMI MOTOLANI OLUBUNMI
1558	853076	OGUNYEMI OLUSEGUN
1559	760954	OGWURUMBA AUGUSTINE
1560	753113	OHAERI KENNETH UCHE
1561	841576	OHAERI ODINAKA STANLEY
1562	833754	OHWOVORIOLE AKPIFO ONOME
1563	848618	OHWOVORIOLE DOHWODESE OGHENERUME
1564	764130	OJABANJO ADELEKE & ALERO
1565	788225	OJELABI ISAAC OLASUNKANMI
1566	808430	OJELABI OLUSEGUN DAVID
1567	747007	OJEWUMI KEHINDE & MARVEL
1568	764102	OJIEKHUDU ANDY IMOBHIO
1569	879344	OJIKUTU AJOKE

S/N	ACCT NO.	NAME
1570	853028	OJISUA MOYO
1571	878481	OJO ABOSEDE ABIODUN
1572	857165	OJO ADEMOLA ABIODUN
1573	806232	OJO OLUWAJIMISOLA ISABELLE
1574	818750	OJOH CHRISTIAN NWAOFEH
1575	631939	OJOSIPE ADEDAYO RAZAK
1576	842307	OJUKOTOLA RAHAMON OLUWOLE
1577	912112	OJUKWU CHIDUZIE RICHARD
1578	819211	OJURAYO KHAFAYAT OLUREMI
1579	854743	OKAFOR BLESSING NKEONYERE
1580	777705	OKAFOR OKECHUKWU ISAIAH
1581	750299	OKAFOR OKECHUKWU ISAIAH
1582	753077	OKAFOR OYEHA PAUL
1583	911679	OKANLAWON GRACE AYOBAMI
1584	860519	OKANLAWON SAMUEL ADEGOKE
1585	846212	OKARO NNEKA UZOAMAKA
1586	745002	OKE EZEKIEL OLUKUNLE
1587	878616	OKE RONKE MONISOLA
1588	783131	OKECHUKWU ARINZE BENEDICT
1589	823464	OKECHUKWU IFEANYI CHRISTIAN
1590	877929	OKECHUKWU ONYEBUCHI CHUKWUEMEKA
1591	800923	OKEKE CHINENYE ADAKU
1592	764037	OKEKE CHINWE CHIKAODILI
1593	800921	OKEKE CHISOM ODIDIKA
1594	834216	OKEKE EMMANUEL EBUKA
1595	912439	OKEKE FIDELIS N
1596	788226	OKEKE IKECHUKWU ERNEST
1597	800925	OKEKE IKECHUKWU OBIAJULU
1598	807855	OKEKE JUDE MADUABUCHI
1599	800922	OKEKE NJERITA OGADIMMA
1600	876491	OKEKE OGOCHUKWU WILLIAMS
1601	748681	OKEKE SABINA NKEIRUKA
1602	791726	OKEKE-OJIUDU CHIEMEZIE
1603	821320	OKELEYE ADENIKE ELIZABETH
1604	779885	OKEOWO BABAJIDE GEORGE
1605	847175	OKEOWO DANIEL OWOYALE
1606	891519	OKERE ONYEKACHI
1607	788231	OKEREKE AUGUSTINE
1608	765475	OKEREMI DAVID KEHINDE
1609	765476	OKEREMI ENOCH TAIWO
1610	765477	OKEREMI FAITH IDOWU
1611	856775	OKIEN PETERS
1612	886769	OKLA SOLOMON
1613	892272	OKLINKS GLOBAL
1614	810592	OKOCHA ANTHONY
1615	876040	OKODO IFEANYI CORNELIUS
1616	746521	OKOH CHUKWUDI JOSEPH
1617	825534	OKOH EDWIN OKECHUKWU
1618	756125	OKOI EMMANUEL OBLA
1619	760965	OKOLI IFEANYI CHARLES
1620	791196	OKOLI JOVITA FRANK EMEKA

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
1621	903303	OKOLI LUCIA CHINWE	1672	898496	OLADIPUPO BABATUNDE ONIKE
1622	861135	OKOLIE CALEB NWACHUKWU	1673	769933	OLADIPUPO KING ADEFEMI
1623	855547	OKOLO SUNNY OBINNA	1674	750302	OLADOKUN BREAKTHROUGH OLUWAJOMILOJU
1624	841674	OKONKWO ANNE UCHE	1675	748692	OLADOKUN HEPHZIBAH OMONIBUNKUN
1625	915532	OKONKWO CHINENYE PHINAPET	1676	851264	OLADOKUN OLUWAFEMI ADEWALE
1626	809616	OKONKWO MARGARET CHINWE	1677	851178	OLADOSU ISLAMİYAT ADETUTU
1627	893077	OKONUDO RUSSEL IKHIDE	1678	753100	OLAFISOYE-ORAGBADE OLUWATOBI SMITH
1628	819965	OKO-OBOH HOPE	1679	753099	OLAFISOYE-ORAGBADE OLUWATOSIN DAVID
1629	825671	OKORIE ONYEBUCHI ERIC	1680	753098	OLAFISOYE-ORAGBADE TOLULOPE JOHN A.
1630	802322	OKORO GODWIN C.	1681	879556	OLAGBAJU OPEOLUWA SEUN
1631	786141	OKOROA FOR IGNATIUS EJILUGWU	1682	916402	OLAGOKE O OLANREWAJU
1632	810823	OKORONKWO STEPHEN MBA	1683	779897	OLAJIDE EDWARD ADENIRAN
1633	762437	OKOSUN ADESUA OSEZELE DANIELLE	1684	815414	OLAJIDE MICHAEL OLUKAYODE
1634	756368	OKOTIE YESIN ETE	1685	914324	OLAJIDE VINCENT WEY
1635	750787	OKOYE CHUKWUNENYE KANAYO	1686	879214	OLAKIITAN OLALEYE
1636	861847	OKOYE FELIX CHUKWUEMEKA	1687	775467	OLA-LAWAL OLANREWAJU NAZIRUDEEN
1637	753435	OKOYE LAWRENCE SUNDAY	1688	813178	OLALEKAN OLUBUNMI OLURONKE
1638	911247	OKOYE LEONARD CHUKWUEMEKA	1689	842875	OLALEKAN SUNDAY OLUYEMI
1639	847701	OKPALA VALENTINE UCHE	1690	915540	OLALEYE HASSAN
1640	917333	OKPALOAFE MOSES	1691	828098	OLALEYE OLUWADARASINMI ESTHER
1641	917284	OKPARA CHRISTOPHER EBERECHUKWU	1692	898418	OLAMIDE IFEOLUWA AKIRISORE
1642	771549	OKPARA ONYEKWERE	1693	895976	OLAMILEKAN MICHAEL OGUNDELE
1643	796097	OKPERE IFEANYI CHUKWU	1694	912188	OLANIYAN KAYODE ABDUL-HAKI
1644	771565	OKPERE KIZITO USIFO AYODELE	1695	859969	OLANIYAN SAHEED SEGUN
1645	855418	OKPETU HARRISON ISAH	1696	917182	OLANIYI TOHEEB OLAIDE
1646	914492	OKUAGBA UFUOMA KELVIN	1697	874027	OLANREWAJU OLUWATOSIN OLALANI
1647	830922	OKUDO THERESA UCHENNA	1698	860186	OLANREWAJU RACHAEL ADENIKE
1648	810593	OKUGO IKECHUKWU	1699	861760	OLANREWAJU SIKIRU ABIODUN
1649	853139	OKUMAGBA FRANCIS MEGWARIRE	1700	875836	OLANREWAJU STANLEY ADEBOMI
1650	764142	OKUNADE OLALEKAN OLAMIDE	1701	173204	OLAOFE ABAYOMI OLADIPO
1651	821444	OKUNLAYA MAROOF AREMU ROTIMI	1702	862106	OLAOFE ELIZABETH ADEBOLA
1652	851970	OKUNOLA ISAAH ADEBAYO	1703	914490	OLAOGUN OMOLARA GRACE
1653	827461	OKUNOWO OLAMIDE OLABISI	1704	865625	OLAONIKEKUN FALORE
1654	914305	OKUNUBI OLU SOLA JANET	1705	781566	OLAONIKEKUN SAHEED ADELANI
1655	874352	OKUONGHAE EMEM ANNE	1706	845152	OLAOPA OLADAPO OLUSEUN
1656	778755	OKUSADA OLUFEMI OLUMIDE	1707	881537	OLAOSEBIKAN ABDURRAHEEM AYODELE
1657	756299	OLA EDWARD OLAITAN	1708	881551	OLAOSEBIKAN MUNIRAT TEMITOPE
1658	772634	OLABANJI MICHAEL ARIYO	1709	881552	OLAOSEBIKAN NAFISA FOLASHADE
1659	915847	OLABINJO AMINAT KOFOWOROLA	1710	911996	OLAOYE DOYINSOLA OLUSEUN
1660	860983	OLABISI MONISOLA OJUOLAPE	1711	777690	OLAREWAJU DAMILOLA OLAWANDE
1661	879284	OLABODE OLANIYI OLUWASEYI	1712	900044	OLASODE IFEDOLAPO ENITILLO
1662	768571	OLABODE OLU SOLA	1713	899731	OLATUNDE ADEBISI
1663	522025	OLADAPO DIXON TUNDE	1714	909321	OLATUNDE OLAMIDE THERESA
1664	891624	OLADAPO OLAWUYI	1715	816543	OLATUNJI BOLANLE SEGUN
1665	849295	OLADEJO DUROSINMI LUKMAN	1716	755222	OLATUNJI MATTHEW OLAJIDE
1666	779875	OLADEPO AKINTAYO	1717	896283	OLAWALE BABATUNDE OLATUNBOSUN
1667	859860	OLADEPO AYOBAMI SEGUN	1718	891616	OLAWALE NOUTOUGLO
1668	766606	OLADIMEJI AKINOLA	1719	760964	OLAWALE OLASUPO IDOWU
1669	766572	OLADIMEJI LAIDE GANIYAT	1720	898407	OLAWALE ORIYOMI OMONIYI
1670	832930	OLADIMEJI LAWAL ADEBESHIN	1721	896343	OLAWOLA EMMANUEL OLATUNJI
1671	750791	OLADIPO OLATOYE ADISA	1722	912467	OLAWOLE OLADIMEJI OLATUNDE

S/N	ACCT NO.	NAME
1723	788182	OLAWOYE ADESHIBOKAN IYABO
1724	823467	OLAWUYI OLATAYO J.
1725	746504	OLAYEMI EBENEZER ADEWUNMI
1726	897112	OLAYEMI OLUWATODIMU
1727	846639	OLAYEYE RAOLAT TOLANI
1728	847060	OLAYINKA & ABIMBOLA OLAJIDE
1729	886768	OLAYINKA OLADOKE
1730	778818	OLAYIWOLA TEMITOPE HAFSAT
1731	900169	OLISAELOKA NNALUE
1732	887049	OLIVER DIBIA
1733	863517	OLLA KOLAPO LAWRENCE
1734	832196	OLOFA RILWAN ADEYEMI
1735	823885	OLOIDI OLUWAPELUMI AYODEJI
1736	804112	OLOKOR MARTHA ANAMALECHI
1737	804113	OLOKOR OROGHENE SAMUEL GODSOWN
1738	810600	OLOLOLA RUFAI
1739	847172	OLOMOLAIYE EBENEZER OBAMAYOWA
1740	839581	OLONODE OLAYINKA JOHN
1741	793355	OLORUNDAHUNSI SUNDAY
1742	805529	OLORUNFUNMI YINUSA ADEKUNLE
1743	860640	OLORUNMOLA OBIANUJU ONYINYE
1744	854764	OLORUNOJE ISHOLA TAIWO OLAIYA (ALHAJI)
1745	849391	OLORUNTOBA ADESOYE ADEOLU
1746	896128	OLORUNTOBI SEUN AJIBOYE
1747	846496	OLORUNTOLA AINA ELIZABETH
1748	914279	OLOTU ONOME DANIELLA
1749	155235	OLOWOJARE BANJO
1750	841060	OLOWOOKERE ENIOLA ABOSEDE
1751	825533	OLOYE WASIU ADEKUNLE
1752	880835	OLOYEDE OLAWALE DANIEL
1753	758395	OLUBANJO ADENOLA SAMUEL
1754	791218	OLUBOBADE ADEOLA OLAMIDE
1755	857609	OLUBODUN C ISEOLUWA
1756	760851	OLUBODUN JOEL
1757	916764	OLUBUSAYO SAFI SOTOMIWA
1758	916748	OLUCHI JULIET EZIKE
1759	896292	OLUDARE JUSTICE ADEYA
1760	760825	OLUGBOSUN ARIYO AYO
1761	557989	OLUGUNWA OLAJIDE OGUNSANLU
1762	786137	OLUKOGA TEMITOPE DORCAS
1763	860192	OLUKOYA OLUWAKEMI ABOSEDE
1764	756640	OLUMESE EDWARD
1765	886477	OLUNLOYO GANIU ONAOLAPO
1766	810611	OLU-OTUNIYI OMOLOLA
1767	858205	OLUPO BAYODE ADEYEMI (EST OF)
1768	750205	OLUPONA ODUNAYO IBIRONKE
1769	858054	OLUREMI ODETOLA OLUBUNMI
1770	762515	OLUSANYA OLUMIDE ADEYIGA
1771	873345	OLUSEGUN ALANI AYOFE
1772	916336	OLUSEGUN OLUKUNLE SOYEMI
1773	841942	OLUSEYI & MARTINA AMOSU

S/N	ACCT NO.	NAME
1774	887874	OLUSEYI OLAOYE
1775	810615	OLUSOJI OSUNSEDO
1776	875601	OLUTOYE OLATUNBOSUN
1777	898411	OLUWABUSAYO OMOLOLA OLAIDE
1778	898410	OLUWABUSAYOMI PEACE BOLUWADE
1779	822984	OLUWADAIRI OLUFUNMILAYO OMOLOLA
1780	849959	OLUWADAISI ADENIYI MUYIWA
1781	811903	OLUWADARE EMMANUEL OLADIMEJI
1782	748566	OLUWADARE ENOCH KOLADE
1783	898464	OLUWAFEMI ADEOLA AKINBULUMO
1784	896133	OLUWAFEMI DAVID ADENIYI
1785	755086	OLUWAFEMI MONISOLA IDOWU
1786	911813	OLUWAFUNMILAYO OLUBUNMI KAZEEM
1787	898466	OLUWAFUNMILOLA ANUOLUWAPO FALADE
1788	848055	OLUWAGBEMI OLUBUSAYO MICHAEL
1789	845580	OLUWAJOMILOJU DANIEL ODUNMBAKU
1790	876127	OLUWAPOJUWOMI OLUSEYE BOLARINWA
1791	916143	OLUWASANYA OLUSESAN YINKA
1792	891620	OLUWASEGUN MOGBOJURI
1793	896304	OLUWASEGUN SAMUEL HASSAN
1794	898387	OLUWASEUN ABIGAIL SOGADE
1795	887867	OLUWASEUN FASINA
1796	898462	OLUWASEYI ISMAIL IBIKUNLE
1797	854742	OLUWASEYITAN OLATUNDE ANTHONY
1798	857990	OLUWASINASI FUNKE VICTORIA
1799	896350	OLUWATOBILOBA ADEBOLA SOETAN
1800	885342	OLUWATOMILADE OLUGBEMI
1801	894938	OLUWATOMINIYI ADESANMI MOBOLAJI
1802	837234	OLUWATOSIN OLUWAPELUMI ADESOLA
1803	882198	OLUWATOYIN OGUNFOWORA
1804	756475	OLUYEDE OLUGBENGA
1805	911257	OLUYEMI BENSON
1806	810621	OLUYEMI OLUFUNKE
1807	847724	OLUYEMI OLUFUNMILAYO TEJUMOLUWA
1808	883037	OMAS-CROFFIE ANTHONY OMARE
1809	748700	OMIN ELIEZER ETA
1810	777692	OMIPIDAN JONAH OMOTAYO
1811	786144	OMOGHENE-MILLER DIVINE
1812	782877	OMOGOLOR OGORCHUKWU ANTHONY
1813	824042	OMOH CLEMENT
1814	786216	OMOIGIAFU NOSA LUCKY
1815	684184	OMOJOLA VINCENT BABALOLA
1816	744980	OMOLAKIN LEO K.
1817	834853	OMOLE ABRAHAM OLAMILEKAN
1818	748651	OMONI ABOSEDE ENIOLA
1819	746624	OMONI OLUSOLA ROTIMI
1820	852989	OMONIPO DAYO FELIX
1821	848292	OMONIYI KIKEYEMI ELIZABET
1822	878434	OMONIYI TOLULOPE
1823	879280	OMONUWA EICHIE
1824	847329	OMOREGIE GREG

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
1825	843161	OMOREGIE NOSAKHARE SHADRACK	1876	908159	ONWUKA PATRICK OBIORA
1826	704507	OMOSEVWERHA EJIRO	1877	900326	ONWUSONYE GODSAINT ARINZE
1827	835236	OMOSUNLADE ABDULAI	1878	807454	ONWUZOLUM KENNETH KENECHUKWU
1828	854736	OMOSUYI OLAJUMOKE CHRISTIANA	1879	884558	ONYEANI-NWOSU CONSTANCE CHIKA
1829	876580	OMOTAYO MOSOPEFOLUWA AJAYI	1880	806201	ONYEBIGWA IKECHUKWU WILLIAMS
1830	907768	OMOTOLA OLUBUNMI ADEKOYA	1881	806200	ONYEBIGWA OGORCHUKWU FRED JNR
1831	855272	OMOTOLANI ADETOUN LAIYENBI MUTIAT	1882	914362	ONYEDIKA FRANK NWANKWO
1832	755027	OMOTOSHO ABIODUN OKITIKAN	1883	914900	ONYEDIKACHI UMEH
1833	862293	OMOTOSO ADEDAYO MICHAEL	1884	766559	ONYEGWARA DAMIAN IKENNA
1834	893912	OMOTOSO ROTIMI	1885	912984	ONYEKACHI MOSES
1835	911056	OMOTUNDEYOUNG LORNA BOLANLE	1886	738188	ONYEKWELU CHINYELU IJEOMA
1836	618667	OMOWALE LAMIDI ADEDAYO	1887	822410	ONYEMAIKE OKEY J.
1837	810406	OMOYELE OLUWAMUYIWA	1888	746630	ONYEMAIZU NGOZI NNEAMAKA
1838	684183	OMOZE CHRISTOPHER	1889	836718	ONYEMMA JESSICA NWAKAEGO
1839	910860	ONABANJO OLUROTIMI OLUGBUYI	1890	829662	ONYEMMA KOSISOCHUKWU MORGAN
1840	896297	ONAH ONYEDIKACHI VICTORIA	1891	786211	ONYIKE LIVINUS ONYEBUCHI
1841	756495	ONAH THOMAS AWUGO	1892	916023	ONYISHI CHUKWUMA MICHAEL
1842	818119	ONAMIK HOLDINGS LTD	1893	826520	OPADARE OLUWASEUN BENSON
1843	890254	ONANUGA OGHENEYOLE BECKY	1894	760834	OPAOGUN OMOBOLANLE IDOWU
1844	753415	ONANUGA OLADIPUPO AKEEM	1895	769124	OPARA CLEMENT ANAELE CHUKWUDI
1845	896917	ONAYIGA ISIUWA IZEDUWA	1896	584090	OPARA IHEANYICHUKWU KELECHUKWU
1846	810409	ONI IFEOMA	1897	489802	OPASANYA OLUBUNMI LAWUNMI
1847	745009	ONI OLANREWAJU DEBORAH	1898	770326	OPATA DAMIAN UGWUTIKIRI
1848	557990	ONI OLATUNBOSUN OLUFEMI	1899	848060	OPEGBUYI OKANLAWON TAJUDEEN
1849	854056	ONIKOYI BABATUNDE YEKEEN	1900	896264	OPEOLUWA OLUYINKA KEHINDE
1850	813645	ONIWINDE ABIOLA M	1901	898403	OPEYEMI OLAWALE SHITTU
1851	801499	ONIWINDE ADEBOYE TAIWO (ALLEGED DECEASED)	1902	898444	OPEYEMI PETER MORAKINYO
1852	786162	ONIWINDE ADEBOYE TAIWO (ALLEGED DECEASED)	1903	864670	ORAH CHINEDU JEROME
1853	852535	ONIWINDE OLUYINKA	1904	910705	ORAKA OLUFOYEKE ADEKEMI
1854	791212	ONODEKU BENEDICTA ONORIODE	1905	907392	ORDU OKECHUKWU
1855	823890	ONOGOMUNO JULIET OGNALE MISS	1906	755201	OREFUWA BABATUNDE ADEMOLA
1856	762510	ONOJAFE PROVIDENCE OGHENEFEJIRO	1907	819233	OREFUWA OLUWAGBENGA GABRIEL
1857	831803	ONOJOBI EMMANUEL ADEBAYO	1908	777702	OREFUWA OLUWATOBI S
1858	861927	ONOKA NNENNA	1909	819232	OREFUWA TEMITOPE M
1859	765341	ONOKWAI HELEN	1910	750796	ORELESII MORONKE OLUPERO
1860	157753	ONONAIE OLUMIDE	1911	786140	ORENIYI IFEOLUWA DEBORAH
1861	823172	ONONOGBU NGOZI PATIENCE	1912	786139	ORENIYI TEMITOPE LEKE
1862	896499	ONOSAKPONOME OKOROH	1913	898471	OREOLUWA ESOSA ADEOSUN
1863	879253	ONUCHUKWU JOHNSON DANIEL	1914	898402	OREOLUWA FAVOUR OJO
1864	859262	ONUEGBU CHUKWUJEKWU LEONARD	1915	839382	ORIADE ABIODUN JOB
1865	827964	ONUIGBO CHIDINMA-HENRY	1916	910064	ORIBAMISE ABIGAIL IBUKUNOLUWA
1866	876696	ONUOHA OBIOMA	1917	906166	ORIBAMISE EUNICE IYANUDUWA
1867	756388	ONUORAH SAMUEL IFEANYI	1918	910069	ORIBAMISE OJO STEPHEN
1868	910096	ONUZO EDMUND CHUKWUNENYE	1919	910063	ORIBAMISE VICTORIA MODUPE
1869	796905	ONWADIKE CHIBUIKE AGHAJIAKU	1920	912454	ORIMOLOYE OLUWASEYI OLUKAYODE
1870	756697	ONWE IFEANYICHUKWU	1921	852997	ORIOWO MARGARET MAYOWA
1871	805549	ONWORDI DUNZO MOSES ANTHONY	1922	793387	ORITSETIMEYIN LOGISTICS COMPANY LTD
1872	825676	ONWUAMA CHIGOZIE EMMANUEL	1923	878480	ORITSEWEYINMI VENTURES LIMITED
1873	879855	ONWUDIWE ANTHONY UKACHUKWU	1924	803742	ORITSEWEYINMI VENTURES LIMITED
1874	849965	ONWUKA LAZARUS NNADOZIE	1925	796883	ORJI MADUABUCHI UGWUALASI
1875	798989	ONWUKA LAZARUS NNADOZIE	1926	848062	ORJI OGOCHUKWU NNAMDII

S/N	ACCT NO.	NAME
1927	857225	ORJI ROSEMARY
1928	803419	ORJINTA UDOCHI HYACINTH
1929	559263	OROGUN CAROLINE OMUBOBA OROGUN
1930	819220	ORORHO DAVID ERUEMESIRI
1931	819231	ORORHO OGHENERUKEWE PATIENCE
1932	864690	ORUAMABO IDU CECEILIA
1933	843657	OSABUOHIE KINGSLEY OSARODION
1934	756234	OSADEBAMWEN EMOKARO
1935	766584	OSADIPE JOSEPH BODUNDE
1936	758252	OSAGEDE OKWUDILI JULIUS
1937	810425	OSAGIE UYI
1938	877863	OSAHON OLOTU
1939	756279	OSANAKPO ELIZABETH UFELI
1940	915711	OSANYINTUYI ESTHER OLUKEMI
1941	896136	OSASUMWEN GIDEON ASORO
1942	886004	OSAZEE IRIOWEN
1943	776769	OSEIZA OGAZI OLUGBENGA
1944	764106	OSEKWE VIVIAN IFELUNWA
1945	881229	OSENI RANMAN ALADE
1946	751267	OSHADARE OLUSHEYI ADEOLA
1947	847051	OSHIN ADEBAYO DAMILARE
1948	822401	OSHIN ADESEGUN
1949	575914	OSHIN MOBOLANLE IGBARAGBON
1950	806177	OSHIOKE BENEDICT
1951	810428	OSHO-SMITH NJAKA NWANNEKA
1952	832191	OSIFESO ADEWUNMI BABATUNDE
1953	889873	OSIGWE VINCENT THADDAEUS
1954	803707	OSIKALU LUCIA FUNMILAYO
1955	815170	OSILEYEOLUGBENGA AFOLABI
1956	851220	OSILI KOSISOCHUKWU E
1957	917174	OSITA IMOH
1958	741876	OSIYEMI OLUWASEUN
1959	756717	OSO OLADUPO CHARLES
1960	805118	OSOROH VIOLET ONORIODE
1961	843787	OSOTA OBAFUNMILAYO OLABOYE
1962	810438	OSSAI ADAKU
1963	916162	OSSAI CHRISTOPHER
1964	810439	OSUNDIRAN TOLUWANIMI
1965	864688	OSUNKOYA LURLYN OGHENEVO
1966	847621	OTASANYA OLUFUNSO LAWRENCE
1967	887130	OTENE GRACE IHOTU
1968	887131	OTENE NATANYA EHI
1969	765404	OTEPOLA TOLULOPE DAMILOLA
1970	853013	OTOLORIN ADEWALE
1971	852023	OTOROLEHI-OKEZIE VICTORIA
1972	760874	OTOWORO VENISSA
1973	848629	OTOWORO W VANESSA
1974	760878	OTOWORO WINNIEFRED
1975	847536	OTSEME GODWIN OGBU
1976	750221	OTTIH ADAEZE MAUREEN
1977	575885	OTUDEKO MOYOSORE O

S/N	ACCT NO.	NAME
1978	858255	OTULANA ABIMBOLA ONAZI
1979	837390	OUT CHRISTOPHER OSHOMA
1980	863761	OVIawe ENDURANCE
1981	825678	OVIE-OMAJUWA OGHENEBRUME OLUWATOBILOLA
1982	831567	OVIOSUN ENAHORO
1983	745010	OWWIGHOWHARA OKIEMUTE VERA
1984	810820	OWI MARIA INIBIYE
1985	822630	OWODEYI LATEEF
1986	914356	OWODUNNI MARIAM ADETOUN
1987	842958	OWOEYE ABIODUN OLUFEMI
1988	841051	OWOEYE OLAWALE
1989	839990	OWOEYE OLAWALE
1990	847256	OWOFADEJUIBUNOLUWA SAMUEL
1991	558114	OWOLABI ALBERT OLURINOLA
1992	838576	OWOLABI OLUWAMAYOWA EDWARD
1993	823468	OWOLABI OLUWAMAYOWA EDWARD
1994	859992	OWOLABI TAWAKALITU
1995	212099	OWOTORUFA FREDRICK ENDOROKEME
1996	841691	OWOYOMI AJIBIKE ROSLYN
1997	779899	OWUAMANAM JUDE CHINOYE
1998	748611	OYAKHILOMEN OKOSUN
1999	748644	OYAWOLE ANTHONY BOLA
2000	905342	OYE OLUWASEGUN
2001	822985	OYEBADE YINKA MICHAEL
2002	848423	OYEBANJI GRACE ABIMBOLA
2003	575860	OYEBODE BOLA
2004	848627	OYEDAPO ADESOJI MOSES
2005	867695	OYEDAPO JULIUS ABIODUN
2006	753122	OYEDEJI AKINDELE OLAWUMI
2007	798997	OYEDELE ABDULAZEEZ ADEMOLA
2008	815898	OYEDELE ABDULAZEEZ ADEMOLA TAIWO
2009	887361	OYEDELE ABDULMATEEN ADEWALE A
2010	861444	OYEDELE AWWAL ADEKOLA BAMIDELE
2011	758334	OYEDELE OLUWASEGUN IREDELE
2012	889736	OYEDELE OMOSHULE
2013	847795	OYEDOKUN DAMILOLA OREOLUWA
2014	911536	OYEGUNWA AGBEKE ARINOLA
2015	908639	OYEKAN ENIOLA ZAINAB
2016	741877	OYEKUNLE OLANREWAJU OLUWAROTIMI
2017	745003	OYELADE MOSES IBIKUNLE
2018	839998	OYELAYO EYTAYO OYEYEMI
2019	575918	OYELEYE JAMES AYODEJI
2020	817219	OYENEYIN ALIYU OPE
2021	826629	OYENIRAN KOLA
2022	802796	OYENIYI OLUWATOBI OLAOLU
2023	848291	OYENUGA FOLASADE MARY
2024	814657	OYERINDE OYEWALE
2025	575859	OYESANMI BOLA
2026	861759	OYESANYA TAIWO OLUWAPAMILERIN
2027	760861	OYETUNDE OLUWAFEMI TIMOTHY
2028	834971	OYETUNDE SURAJU

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
2029	829429	OYETUNJI AYOOLA AKANBI	2080	819237	RAMONI MUDASIRU OLAWALE
2030	883189	OYEUSI EBENEZER OLUJIDE	2081	896357	RAPHEAL YAKIM NATHANIEL
2031	843756	OYEWOMAHMOOD BUSAYO	2082	748650	RASAQ OLALEKAN MUMUNI
2032	837215	OYEWOMOTAYO OYELEYE	2083	895706	RASHEED ADEBAYO BELLO
2033	829658	OYEWOLE ISAAH OLUWATOSIN	2084	896124	RAYMOND DAMILOLA IBILEKE
2034	902029	OYEYIPO ABEL FOLARANMI	2085	867019	REAL STONEDGE INVESTMENT HOME LTD 2
2035	898454	OYINDAMOLA KAFAYAT LAWAL	2087	855661	RESOLUTION ENGINEERING & TECHNOLOGY LTD
2036	882654	OYINDAMOLA OLAOYE	2088	898481	REUBEN DAVID UYOK
2037	910837	OYINKANSOLA ADIJAT IBRAHIM	2089	860117	RHEA INVESTMENTS LIMITED
2038	830963	OYINLADE OLALEKAN ABRAHAM	2090	916642	RHODA NDAHI DANIEL
2039	848583	OYINLOYE MUYIWA EMMANUEL	2091	755199	RICHARD-EDET VIVIAN CHINYERE
2040	777710	OYIODO MOSES JONAH	2092	898456	ROSELINE JOOLI
2041	863967	OYOKOMINO OVIE VOTENISKY	2093	896588	ROTIMI ISAAC BABATUNDE
2042	775507	OZILLY MARTINS OLUME	2094	917392	ROTIMI OJO ALADEMEHIN
2043	781579	OZIOMACHUKWU OKOLI	2095	809494	RSL VENTURES CAPITAL LIMITED
2044	777720	OZOYA IZEGAEGBE & OLUWAFUNKE	2096	878642	RSL VENTURES CAPITAL LTD
2045	850781	PAM SIMI SARAH	2097	830971	RUFAL RILWAN KAYODE MR
2046	914366	PANTUVO JERRY SHITTA	2098	856208	SAADU AKEEM ABIODUN
2047	911841	PATIENCE IROGHAMA AJIGAN	2099	823458	SAAIO VENTURES
2048	916465	PATRICIA CHINENYE NWOGU	2100	768554	SAANEE PATRICIA NWAM
2049	903473	PAUL BENEDICTA CHIKA MAUREEN	2101	821327	SABA ABIOLA MARIAM
2050	863763	PAUL ONWORDI OLISELOKE	2102	886518	SAIBU TIJANI OJO
2051	812053	PDC GLOBAL SERVICES	2103	881567	SAKA ADEBAMBO JOSEPH
2052	898457	PEACE UCHECHI OKPE	2104	830968	SAKA LUKUMON OMOTAYO
2053	765411	PEDRO DICKBA	2105	854754	SAKA NUSIRAT OMOBOLANLE
2054	896303	PETER AREN GAMBO	2106	823886	SAKA RASHIDAT OMOBOLANLE
2055	917299	PETER AYANG INYANG	2107	886524	SALAAM MCDANIEL OLAYINKA
2056	896141	PETER EDEJERO EDOJA	2108	766582	SALAKO ABIGAIL OLUFUNMILAYO
2057	882148	PETER MERCY	2109	777717	SALAKO ADEDEJI SULAIMAN
2058	896586	PETER OLUWOLE OJEBBILE	2110	809202	SALAKO ANTHONIA OLUWATOYIN
2059	849319	PETER-AZEEZ ZACHARIAH ZAKIE	2111	862761	SALAKO TIMILEHIN NURUDEEN
2060	882963	PETERS JOHN AFEMIKHE	2112	789981	SALAKO VICTORIA OLUBUNMI
2061	864669	POPOOLA FUNKE ANIKE	2113	821319	SALAM ABASS
2062	805354	PORTFOLIO MANAGER ACCOUNT	2114	557917	SALAMI ADETOKUNBOH
2063	916573	PRECIOUS CHINYERE MADUKWE	2115	756614	SALAMI AKEEM OLANREWAJU
2064	896358	PRECIOUS MATHIAS	2116	766575	SALAMI BIOLA TITIOLOPE
2065	896296	PRECIOUS ODEZI OKUPA	2117	748554	SALAMI IYABO WASILAT
2066	915941	PRINCE ADETOLA	2118	764031	SALAMI KHAIRAT OLUWATOFUNMI TOYIN
2067	916702	PRINCE EZEKWEM	2119	748627	SALAMI MAMMAN JIMOH
2068	915059	PRINCESS CHIDINMA OBI	2120	846604	SALAMI RASHEEDAT ABOSEDE
2069	898488	PRINCEWILL IFEANYI CHARLES	2121	859308	SALAMI TEMITOPE J
2070	860341	PUO MANAGEMENT LIMITED	2122	829664	SALAMI YUSUFU BISI
2071	808429	QUADRI SULAIMON	2123	811257	SALAU MOHAMMED ADEBANJO
2072	841053	QUANTUM SECURITIES-DEPOSIT A/C	2124	895686	SALEH RABIU ABDULHAMID
2073	859776	QUDRI KUDIRAT DEOLA	2125	843073	SALEMSON SHAREHOLDERS ASS OF NIGERIA
2074	891621	QUDUS TAJUDEEN	2126	898484	SALIHU DANBUZU UMAR
2075	804337	RAIMI RAMONI ADEMOLA	2127	845171	SALIM & ASSOCIATES LIMITED
2076	859828	RAJI HASSAN TAIWO	2128	892054	SALIM UMAR
2077	916819	RAJI MUHAMMED SHAKIRU	2129	769973	SALIMON IBRAHEEM AJAO JAIYEOLA
2078	756485	RAJI OLADAPO TAOUFIQUE	2130	831131	SALIU FAUSAT REMILEKUN
2079	810468	RAMESH SUMAN	2131	831132	SALIU HAMMED

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
2132	908829	SALUBI BLESSED OGHENEKEWE	2183	786129	SHOFOLAHAN ELIZABETH BUKOLA
2133	871962	SAMAILA SULEIMAN	2184	786131	SHOFOLAHAN FRANCISCA BOLATITO
2134	859947	SAMI OLU MUYIWA ADEBAYO	2185	751349	SHOFOLAHAN SUNDAY O.
2135	898398	SAMINU ALI	2186	882144	SHOGBALA OLAYINKA SAFURAT
2136	898448	SAMSON CHIKA IROEGBU	2187	786136	SHOKOYA YINUS ADEKUNLE
2137	916963	SAMUEL ABIOLA OLAJIDE	2188	833809	SHOKUNBI KHADIJAT OLASUMBO
2138	896261	SAMUEL MARCUS	2189	900797	SHOLARIN SAMUEL KEHINDE
2139	769133	SAMUEL SHOBOWALE	2190	915349	SHONEYE ABIMBOLA ESTHER
2140	810471	SAMUEL UDOH	2191	865056	SHOPEJU EFUNBOSEDE AYOTUNDE
2141	905773	SANKORE SECURITIES LIMITED	2192	917232	SHOTAYO BANJI AKINOLA
2142	892103	SANNI AMINAT MODUPE-ORE	2193	889979	SHOYEMI OLUFEMI TAIWO
2143	856774	SANNI ASHIMIU AYoola	2194	896258	SHUAIBU LAWAN
2144	855545	SANNI KAFILAT MOSUMOLA AMOKE	2195	898394	SHUKURAH SANUSI
2145	786222	SANNI QUADRI IDOWU	2196	885249	SKY-DON GLOBAL SERVICES LTD
2146	884848	SANNI TAWAKALT OLAWUMI	2197	753144	SMADAC-KOFO SALAM ALADA
2147	843585	SANNI WAHEED ADEWOLE	2198	822983	SODEINDE EBENEZER OLATUNJI
2148	807695	SANUSI ADO	2199	886945	SODEINDE OJUOLAPE RHODALYN
2149	847490	SANWO CHARLES ADEKUNLE	2200	886946	SODEINDE OLUWASHOLA IDOWU
2150	796074	SANYA ESTHER IFEOLUWAKITAN	2201	584107	SODIPO E A
2151	748535	SANYAOLU NOJEEM ADEKUNLE	2202	898390	SODIQ MORENIKEJI GBEMISOLA
2152	765407	SANYAOLU OLABODE SUNDAY	2203	804611	SOETAN A.OLUWOLE EST OLUGBEMIGA & ORS(A
2153	916497	SARAH DIWA SAMUEL	2204	831558	SOETAN ANTHONY MOGBONJUBOLA
2154	865621	SARAH EREKOSIMA	2205	804610	SOETAN OLUGBEMIGA OLU MIDE
2155	786182	SASA MICHAEL SUNDAY	2206	760862	SOFOLUKE OLATUNJI SIGISMUND
2156	865070	SAVAGE ADEBUKOLA ARIKE	2207	809762	SOGBESAN OLUWAKEMI ABIMBOLA
2157	896259	SEGUN ELIJAH OGUNLA	2208	843584	SO-GEORGE GERALD KARIBOYE
2158	898396	SEGUN KINGSLEY OYEWOLE	2209	374525	SOKOYA OLU DAYO OLUSEYI
2159	896355	SEGUN SHADRACH AREMU	2210	828413	SOKUNBI OLAYINKA GANIYAT
2160	898453	SELMUN IORLIAM	2211	876112	SOLAR OLAYEMI
2161	811252	SERIKI IDRIS ABIODUN	2212	806181	SOLOMON AYOLEYI OLUSEYI
2162	810784	SERIKI ODUNAYO ODUNOLA	2213	896262	SOLOMON FAEREN KOOM
2163	896755	SEYI ADEYEYE	2214	898392	SOLOMON OJONE YUSUF
2164	762479	SFS RESEARCH	2215	811272	SOMAN INVESTMENTS NIG LTD
2165	909269	SHAKAMOMODU ARTALOR MAKOR	2216	756099	SORINOLA MUSBAU GBOLAHAN
2166	779874	SHANDY VENTURES	2217	849431	SOSANWO KOLAWOLE
2167	896260	SHARIFAT MUSA	2218	793359	SOSANYA VICTOR OLUSEGUN
2168	857630	SHEKONI NURUDEEN ADEBAYO	2219	821318	SOUNOUKINI RACHEAL PRUDENCE
2169	821330	SHERIFFDEEN MORWAN ADEWALE A	2220	850625	SOWEMIMO DEMOLA JIMOH
2170	859863	SHITTA MORUFAT ABIOLA	2221	756351	SSCM-ISIBOR STEPHEN
2171	917261	SHITTABEY MUSTAPHA ADEYEMI	2222	896269	STANLEY CHIGOZIE NWAOGU
2172	898650	SHITTU OLUWAKEMI OYEKUNBI	2223	898489	STANLEY EKE CARBOO
2173	860398	SHITTU SULAIMON AYINLA	2224	886425	STANLEY JEGBEFUMEN
2174	846605	SHITTU ZUMU-NGAIH	2225	896129	STANLEY OSORACHUKWU OKONGWU
2175	849428	SHITU MOHAMMED USMAN	2226	804316	STEPHEN LAURATI
2176	853078	SHOBANDE COMFORT OLUSHOLA O	2227	756367	STERLING ASSET MGT & TRUSTEES LTD A/C 12
2177	855589	SHODEINDE OLUWATOBI EMMANUEL	2228	753427	STEVE-OLEKA OGECHI GRACE
2178	814293	SHODEKE OLAYINKA SIMISOLA	2229	755068	STEVE-OLEKA OKECHUKWU
2179	786193	SHODEKE OMOLARA DORCAS	2230	756175	STOKCREST NIGERIA LIMITED
2180	746995	SHOFOLA KAMORUDIN O.O.	2231	876577	SUFIANU OPEYEMI IBRAHIM
2181	786130	SHOFOLAHAN ANTHONIA OLUWATOYIN	2232	776756	SULAIMAN AKEEM ADISA
2182	786127	SHOFOLAHAN CHARLES OLUSEGUN	2233	810497	SULAIMON MOHAMMED

S/N	ACCT NO.	NAME	S/N	ACCT NO.	NAME
2234	839715	SULAIMON TEMI-LOLUWA IBRAHIM	2285	846549	TOBRISE EFEMENA JANELLE
2235	810476	SULE SUNDAY	2286	846548	TOBRISE OGHENERUONA JOEL
2236	876322	SULEIMAN ALIYU SANUSI	2287	817299	TOBUN ADEPELEWURAOLA ADEDOYIN V
2237	898391	SULEIMAN OLAWALE MUSTAPHA	2288	826894	TOBUN ADEPELEWURAOLA ADEDOYIN VICTORIA
2238	774848	SURAKAT RASAQ OLAWALE	2289	826653	TOBUN OLUJOKE FOLAKE
2239	898417	SUSAN ENEOBA AKPA	2290	889776	TOCHUKWU UMEZULIKE
2240	764019	TAHIR MAHDI MUHAMMAD	2291	475449	TOKALEX ASSOCIATES LIMITED
2241	826606	TAIWO DAMOLA OMOLOLU	2292	772635	TOKODE OLUBUKAYO
2242	898452	TAIWO ESTHER MAKINDE	2293	916934	TOKUNBOH ADUROGBOYE
2243	748528	TAIWO FELIX BABATUNDE	2294	842050	TOLUHI OLUWAFEMI MICHAEL
2244	898397	TAIWO IYANU SAMUEL	2295	832640	TOLUHI OLUWAFEMI MICHAEL
2245	753228	TAIWO M. ADEKUNLE	2296	895262	TOLUWANI PRECIOUS ATIAETUK
2246	826626	TAIWO MAKINDE	2297	885986	TOMILOLA SOSANYA ALAFE
2247	826662	TAIWO OLUFISAYO OLUTIMILEHIN OLATOUN	2298	915790	TOPMOST SECURITIES LIMITED
2248	826609	TAIWO OLUNIFESIMI EBUNOLUWA BOLUTIFE	2299	917147	TOR JOOJI
2249	756724	TAIWO SUNDAY SAMSON	2300	813625	TRANSUNION SECURITIES & INVEST. COM LTD
2250	846608	TAIWO TEMITOPE SUZAN	2301	766573	TRINITY SONGS OF JOY LIMITED
2251	827220	TAIWO TOLULOPE YOMI	2302	810461	TUBI MAKANJUOLA
2252	855274	TAJUDEEN TINUBU TEMILOLUWA	2303	914806	UADIALE KENNEDY IKEHINDE
2253	788176	TAKIM MACDUFF OJONG	2304	746881	UBA CHUKWUEMEKA MAC
2254	753111	TAYLOR TAIWO JENNIFER	2305	797572	UBAH ANTHONY OKECHUKWU
2255	513465	TAYO IFEOLUWA TOYIN MRS.	2306	764051	UBANI CHIOMA ADA
2256	896290	TEGA MAJEMITE	2307	854757	UBANI-UKOMA NNEOMA CHINAZAEKPERE
2257	917179	TELLA OYENIKE RUTH	2308	916810	UCHECHUKWU NWANZE
2258	848492	TELUWO ADETUTU OLUWATOYIN	2309	896280	UCHENNA DANIEL ONU
2259	810458	TEMILOLUWA OGUNREMI	2310	916652	UCHENNA DICKSON ORDUH
2260	898388	TEMILOLUWA OLUWATIMILEYIN TEMOWO	2311	810462	UCHENNA EBERE-ANYIAM
2261	896352	TEMITOPE OLANIYI OGUNDARE	2312	874024	UCHENNA NNAMADIM
2262	879844	TEMITOPE POPOOLA	2313	762508	UDEKEZIE MARY
2263	898393	TERDOO TIMOTHY UCHO	2314	914123	UDO IBORO OKON
2264	898424	TEREMBER ABIGAIL TERWASE	2315	916330	UDO MARGREAT FRIDAY
2265	896265	TESLIM BABALADE ABDUL-SALAM	2316	805522	UDO NSIKAN GEORGE
2266	911500	THANI THELMA UDO	2317	756452	UDOH FRIDAY ETIM
2267	885951	THE AFRICAN CHURCH IFAKO DIOCESE HARVEST	2318	621804	UDOKA-EZIKE OBIANUJU VIVIAN
2268	808117	THE ANJI COMPANY LIMITED	2319	202998	UDORA VICTOR OGO
2269	803437	THE KINGDOM TALENTS LIMITED	2320	810463	UGAR ROSELINE
2270	896349	THEOPHILUS ADEYINKA BABALOLA	2321	781544	UGEH PATRICK IFEANYICHUKWU
2271	810459	THOMAS BABAWANDE SAMUEL	2322	898436	UGOCHUKWU OBI
2272	859775	TIAMIYU SHARAFU OLAKUNLE	2323	852383	UGOH BENNY ODIGWE
2273	816065	TICKLE CONSULTING LIMTED	2324	916546	UGONNA ANYADIKE EMMANUEL
2274	810769	TIJANI ABIMBOLA MOJISOLA	2325	885066	UGUBA HAPPINESS IJEOMA
2275	829165	TIJANI JEHOSEBEA JEHOADDAN	2326	836042	UGWU MARTINS ONUORAH
2276	768521	TIJANI KAZEEM OLUWATOYIN	2327	596164	UGWU THEODORE CHUKWUEMEKA (ALLEGED DECEASED PHC NO.1154/11)
2277	756558	TIJANI OLUWAYEMISI TEMITAYO KABIR	2328	885109	UGWUANYI MARTINS EJIKE
2278	885247	TIJANI TEMITOPE MARIAM	2329	911682	UHUANGHO OSAYUWARE E
2279	898389	TITILAYO OMOLABAKE OLANREWaju	2330	884054	UJU EREDO
2280	887033	TITILOLA RHODESVIVOUR	2331	914160	UJU ROSEMARY UNIGWE
2281	917146	TITUS OKECHUKWU KINGSLEY	2332	879845	UKACHUKWU TOBENNA
2282	895730	TOBI OLAYINKA SOLANKE	2333	769957	UKAEGBU KENNETH CHIDUBEM
2283	895260	TOBILOBA TABITHA MOBOLUWADE	2334	769958	UKAEGBU OGEMUDI PASCAL
2284	848672	TOBRISE EFEMENA JANELLE			

3

OTHER DISCLOSURES

3.4 APPENDIX 2 (STATEMENT OF VALUE ADDED)

S/N	ACCT NO.	NAME			
2335	842064	UKAH DORIS IJEOMA	2375	896267	VINCENT CHIEDOZIE OGBU
2336	896132	UKAH EBUBECHUKWU EMMANUEL	2376	860993	VINCENT CHRISTIE OTUOSOROCHUKWU
2337	558035	UKANDU JULIANA OZICHI	2377	788178	VINCENT O VALENTINA
2338	788223	UKANDU KELECHI KEVIN	2378	852630	VINCENT OLUWATOMI
2339	895255	UKOLI PATRCIA OMOWUNMI	2379	854750	VINES OF GOLD ENTERPRISES
2340	826534	UKONNE CHISOM NNEOMA	2380	848037	VINSTAR CONSULTING
2341	827223	UKPAI IFEOMA MIRACLE	2381	916017	VIVIAN OCHANYA OKOLIKO
2342	807856	UKPONG OMOTOYOSI ADEKEMI	2382	830266	WABARA KINGSLEY WABARA
2343	796906	UKWESA MERCY	2383	756694	WADI BRIDGET CHIYERE
2344	835624	UMANAH ARNOLD EDIDIONG T.	2384	849380	WAHAB KUNLE ADE (PROF)
2345	835623	UMANAH IDARAIVANA T.	2385	898409	WALIYAT OPEYEMI OMIRINDE
2346	559208	UMEH DUMJACHIKE CHUKWUKA	2386	756517	WASIMO VENTURES LIMITED
2347	756227	UMEUGOJI CHINYERE B	2387	886475	WASIU USMAN
2348	915974	UMUNNAKWE GODSWILL CHIGOZIRIM	2388	916787	WAYNE WEST AFRICA LTD
2349	912478	UNACHI KENNETH UGOCHI	2389	828032	WIFA SOLOMON
2350	813611	UNUBUN ALEXANDER OMOEGBE	2390	914239	WILL IBONG AND OLUSINA SIPASI
2351	915374	USAMA BELLO	2391	815904	WILLIAMS ALADE
2352	885111	USMAN ABIDOYE	2392	764149	WILLIAMS EMMANUEL
2353	898494	USMAN AHMAD	2393	859858	WILLIAMS FOLASAHDE MODINAT
2354	756437	UTHMAN OLUFUNMI M.	2394	854734	WILLIAMS GRACE NWAKEGO
2355	755185	UTUK MONDAY JOHN	2395	760897	WILLIAMS JOHN ADEBAYO
2356	883614	UWE BASSEY ABASIEME BASSEY	2396	756179	WONSIRIM HYCIENTH IHEANYICHUKWU
2357	746387	UWEM JOHN	2397	748526	YAHAYA ABDULMUMINI
2358	895354	UYI FRANK OKUNDAYE	2398	769121	YAKUBU SHERIFF
2359	917155	UZAMERE QUEEN DEMWINARU	2399	860566	YARROW ALIMOT SHADIAT
2360	849445	UZEBU EKUASE	2400	853401	YEKINI YINUSA OLAOSEBIKAN
2361	809487	UZOESI DANIEL IFEANYI	2401	584098	YINKA MACDONALD CEASAR
2362	879234	VATMOL NIG LTD	2402	765422	YINUSA MUSIBAU ALAO
2363	766609	VEN (DR) / PROF (MRS) AO MALOMO	2403	842612	YINUSA RIDWAN ADESHINA
2364	813165	VICTOR AKINBAYO/TRADING A/C	2404	877196	YINUSA SODIQ
2365	903056	VICTOR EKWERE ANYANG	2405	858942	YUSSUF ZAINAB ADESHINA
2366	880580	VICTOR EZEOKECHUKWU	2406	859777	YUSUF ASISAT ADUNI
2367	895748	VICTOR IFEANYI NWANNA	2407	786183	YUSUF MADUGU HARUNA
2368	860052	VICTOR JOSIAH EKANEM	2408	810467	YUSUF OMOSHOLA
2369	898385	VICTOR OLUWAJOMILOJU FALOLA	2409	896501	YUSUF UMAR
2370	914814	VICTOR OVIE LAWAL	2410	912007	YUSUF WAHAB DAMILOLA
2371	891517	VICTOR UGOANYANWU	2411	851955	YUSUFF KEHINDE OLAYINKA
2372	875743	VICTOR UWONDO	2412	909268	YUSUFF MUSTAPHA
2373	905777	VICTORIA OLAREWAJU	2413	902456	ZANTE AYEBAWANAEMI SUNGUMOTE
2374	916391	VIIVIAN AFOMA EZEILO	2414	887808	ZOE ENIOLA MEDAYEDU

3

3.7 PROXY FORM

AXA MANSARD INSURANCE PLC

RC 133276

THIRTY-THREE (33rd) ANNUAL GENERAL MEETING to be held virtually via, <https://linktr.ee/axamansardagm> on _____ of _____ at 10.00am.

I/We being Shareholder(s) of AXA Mansard Insurance Plc hereby appoint* or failing him Mrs. Rashidat Adebisi, or failing him Mr. Kunle Ahmed, as my/our proxy to attend and vote for me/us and on my/our behalf at the Annual General Meeting of the Company to be held on 10th of July 2025 and at any adjournment thereof.

Dated this day of2025.

Shareholder's Signature.....

Signature of Proxy (if applicable)

NUMBER OF SHARES:

RESOLUTIONS

FOR AGAINST

ORDINARY BUSINESS

1. To receive the Audited Financial Statements of the Company for the year ended December 31, 2024, together with the Reports of the Directors, Auditors and Statutory Audit Committee thereon.
2. To elect the following Directors of the Company:
 - a. Mr. Dan Shuaib - Independent Non-Executive Director
 - b. Ms. Nuria Fernandez - Non-Executive Director; and
 - c. Ms. Krithika Kalyanasundaram - Non-Executive Director.
3. To re-elect the following Directors retiring by rotation
 - a. Ms Abiola Bada
 - b. Ms Latifa Said
4. To appoint the firm of Ernst & Young as External Auditors for the Company.
5. To declare final dividend.
6. To authorize the Board of Directors to fix the remuneration of the Auditors.
7. Disclosure of remuneration of Managers and;;
8. To elect the shareholders representatives on the Statutory Audit Committee.

SPECIAL BUSINESS

9. To consider and if thought fit, to pass the following, with or without modification as a Special Resolution of the Company:
 - a. To Approve the Non-Executive Directors Remuneration.

Please indicate with an "X" how you wish your votes to be cast on the resolutions set above. Unless otherwise instructed, the Proxy will vote or abstain from voting at his/her/its discretion.

IMPORTANT

1. Before posting the above form of proxy, please tear off this part and retain it. A person attending the Annual General Meeting of the Company or his/her/its proxy should produce this card to secure admission to the meeting.
2. A member of the Company is entitled to attend and vote at the Annual General Meeting of the Company. He/She/It is also entitled to appoint a proxy to attend and vote instead of him/her/it, and in this case, the above card is required for the appointment of a proxy.
3. In line with the current practice, the names of two (2) Directors of the Company have been entered on the Proxy Form to ensure that someone will be at the meeting to act as proxy. You may however wish to insert in the blank space on the form (marked “ * ”) the name of any person, whether a member of the Company or not, who will attend the meeting and vote on your behalf instead of one (1) of the named Directors.
4. The above Proxy Form, when completed, must be deposited at the office of the Registrars, DataMax Registrars Limited, No 2C, Gbagada Expressway, Gbagada Phase 1, Lagos State, not less than forty-eight (48) hours before the time fixed for the meeting.
5. It is a requirement of the law under the Stamp Duties Act, Cap. A8, Laws of the Federation of Nigeria, 2004, that any instrument of proxy to be used for the purpose of voting by any person entitled to vote at any meeting of shareholders must be duly stamped in accordance with the provisions of the Stamp Duties Act.
6. If the Proxy Form is executed on behalf of a Company, it should be sealed under its Common Seal or under the hand and seal of its attorney.

Signature of the person attending

Before posting, please tear off this part and retain it for admission to the meeting

ADMISSION CARD

Name of Shareholder (in BLOCK LETTERS)

.....

Shareholder's Account No

Number of shares

Please admit..... to the 33rd Annual General Meeting of **AXA MANSARD INSURANCE PLC**
to be held virtually via, <https://linktr.ee/axamansardagmon> 10th of July 2025 at 10.00am

Signature of person attending:

The Shareholder or his /her/its proxy is required to produce this admission card to enter the Annual General Meeting.

Please be advised that to enable a Proxy gain entrance to the meeting, the Proxy Form should be duly completed and delivered to the office of the Registrars, DataMax Registrars Limited not later than 48 hours before the time fixed for the meeting.

3.8 CORPORATE DIRECTORY

DISTRIBUTION	Jumoke Odunlami	Chief Distribution Officer
	Albert Chukwuemeka	Regional Head, Retail Sales Upcountry & Entrepreneurial Sales
	Latifah Aliu	Regional Head, Retail Sales Lagos & Partnership Ecosystem
	Patience Onichabor	Head, Retail Sales Lagos Island & SME Wealth Group
	Ifueko Ighodaro	Head, Retail Sales Lagos Mainland and Southwest
	Temitope Olowoyo	Head Sales Management & Advisor Expansion
COMMERCIAL SOLUTIONS	Ademola Lawson	Head, Energy
	Abisola Nwoboshi	Head, Life Business
	Sunday Sule	Head, Public Sector & Infrastructure Group
	Adedayo Adeyeba	Head, Manufacturing
RISK MANAGEMENT	Teju Scott	Chief Risk Officer
	Efe Denedo	Head Operational Risk & Internal Control
FINANCE	Ngozi Ola-Israel	Chief Financial Officer
	Alex Edafe	Chief Investment Officer
	Adedayo Morafa	Head, Reporting and Controlling
	Kunle Ojekale	Head, Settlement
TECHNICAL	Adeniyi Oladunjoye	Head, Technical Exposure Management
TECHNOLOGY & OPERATIONS	Omoshola Yusuf	Chief Information Officer
	Chizuru Nwankwonta	Chief Technology Officer
	Adekunle Akinbowale	Chief Security Officer
	Emeka Muonaka	Head, Customer Engagement
	Efosa Idemudia	Head, Business Solutions and Service Management
ACTUARIAL SERVICES	Ganiyu Shefiu	Chief Actuary
	Olanrewaju Ibidapo	Head Actuary
COMPLIANCE	Oyedoyin Awoyinfu	Chief Compliance Officer
MARKETING	Adebola Surakat	Chief Marketing Officer
	Olusesan Ogunyoye	Head, Marketing
CORPORATE SERVICES	Omowunmi Adewusi	Company Secretary (AXA Mansard Insurance)
	Oyedoyin Awoyinfu	Company Secretary (AXA Mansard Investments)
	Adesayo Osisanya	Company Secretary (AXA Mansard Health)
	Olanike Olaniyan	Head, Procurement Services

INTERNAL AUDIT	Olusola Odumuyiwa	Chief Audit Officer
	Fiyinfoluwa Bamigbola	Head Audit & Investigation
AXA MANSARD HEALTH	Tope Adeniyi	Chief Executive Officer
	Adeola Adebajo	Executive Director, Business Development
	Jadesola Idowu	Chief Operating Officer
	Aanuoluwapo Soyoye	Head Technical & Business Optimization
	Ayodele Akeeb	Head Retail, Partnership and Public Sector
	Adesayo Osisanya	Head Human Capital & Legal / Company Secretary
AXA MANSARD INVESTMENTS	Deji Tunde-Anjous	Chief Executive Officer
	Taiye Owonubi	Chief Investment Officer

3.9 CORPORATE ADDRESSES

S/N	LAGOS LOCATIONS	ADDRESS
1	CORPORATE HEAD OFFICE	AXA MANSARD INSURANCE PLC. PLOT 1412, AHMADU BELLO WAY, VICTORIA ISLAND, LAGOS
2	AXA MANSARD INVESTMENT	2ND FLOOR. PLOT 927/928, BISHOP ABOYADE COLE STREET, VICTORIA ISLAND, LAGOS
3	AXA MANSARD HEALTH	THE HERITAGE PLACE. NO 199B, OBAFEMI AWOLowo WAY, ALAUSA, IKEJA, LAGOS

	Lagos Welcome Centres	ADDRESS
4	OPEBI	GROUND FLOOR, 15/17, OPEBI ROAD, LAGOS
5	APAPA	FIRST FLOOR, 18, WHARF ROAD, APAPA LAGOS
6	IKOTA	SUITES K4, K5, K6, K15, K16 and K17, IKOTA SHOPPING COMPLEX, IKOTA, LAGOS
7	SURULERE	82, ADENIRAN OGUSANYA SURULERE, LAGOS
8	YABA	GROUND FLOOR, 176, HERBERT MACAULAY WAY, ADEKUNLE, YABA, LAGOS
9	OGBA	18, IJAIYE ROAD, OGBA, LAGOS
10	ONIKAN	GROUND FLOOR, 2, MCCARTHY STREET, ONIKAN, LAGOS ISLAND
11	LEKKI	GROUND FLOOR, B0, WING B, PLOT 1A (3) BLOCK 12E, LEKKI PENINSULA, SCHEME 1 (ADMIRALTY WAY), LAGOS
12	FADEYI	97, IKORODU ROAD, FADEYI, LAGOS
13	FESTAC	OLIVIA MALL, SUITES B2 & B4, PLOT 334, RAFIU BABATUNDE TINUBU ROAD, AMUWO-ODOFIN LOCAL GOVERNMENT, LAGOS STATE
14	EPE	FIRST FLOOR, OANDO SERVICE STATION, 71/73, LAGOS ROAD, EPE, LAGOS
15	EBUTE METTA	GROUND FLOOR, 87, APAPA ROAD, EBUTE METTA, LAGOS
16	GBAGADA	FIRST FLOOR, 32, DIYA STREET, IFAKO GBAGADA, LAGOS
17	IKEJA	TRINITY MALL, 79/81 OBAFEMI AWOLowo WAY, IKEJA, LAGOS

	Lagos Franchise Offices	ADDRESS
18	LEKKI AGENCY FRANCHISE	5, EMMA ABIMBOLA STREET, GROUND FLOOR, VIVA MALL, LEKKI PHASE 1, LAGOS
19	EGBEDA AGENCY FRANCHISE	24, EGBEDA AKOWONJO ROAD, EGBEDA, LAGOS.
20	ANTHONY AGENCY FRANCHISE	8, ANTHONY VILLAGE, IKEJA, LAGOS
21	OGBA ROAD AGENCY FRANCHISE	GROUND FLOOR, 126, OGBA ROAD, AGEGE, LAGOS

UPCOUNTRY

S/N	Regional Offices	ADDRESS
22	ABUJA	PLOT 1568, MUHAMMADU BUHARI WAY, AREA 11 GARKI , ABUJA
23	PORT HARCOURT	PLOT 12, EZIMGBU LINK ROAD, OFF STADIUM ROAD, GRA PHASE IV, PORT HARCOURT

	Upcountry Welcome Centres	ADDRESS
24	ENUGU	SUITE A4/A5, BETHEL PLAZA, PLOT 6 GARDEN AVENUE, ENUGU
25	KADUNA	GROUND FLOOR, 3B, BUNGALOW CLOSE, RIBADU ROAD, UNGWAN RIMI KADUNA NORTH, KADUNA
26	IBADAN I	GROUND FLOOR, BROKING HOUSE, 1, ALHAJI JIMOH ODUTOLA ROAD, DUGBE, IBADAN
27	IBADAN II	GROUND FLOOR, DIAMOND WORLD HOUSE, BESIDE SEWA HOUSE, ALONG ORITA-CHALLENGE ROAD, IBADAN
28	BENIN	GROUND FLOOR, NO. 5 ADESUWA GRAMMAR SCHOOL ROAD, GRA, BENIN CITY, EDO STATE
29	UYO	GROUND FLOOR, 110, OLUSEGUN OBASANJO ROAD FORMERLY ABAK ROAD, UYO
30	ILORIN	GROUND FLOOR, 30, IBRAHIM TAIWO (ISALE) ROAD, ILORIN
31	ABEOKUTA	FIRST FLOOR, OLUWATOYIN HOUSE, OKE ILEWO, ABEOKUTA
32	KANO	GROUND FLOOR, OFFICE NO. 12A, AND SECOND FLOOR, SUITE 2C, J.B.S PLAZA AT NO. 375 CIVIC CENTRE, KANO STATE
33	BONNY ISLAND	FIRST FLOOR, OMMA MALL, MOORE JACKSON STREET, OFF HOSPITAL ROAD, BONNY, RIVERS STATE
34	NNEWI	FIRST FLOOR, NO. 8 ORAIFITE ROAD, URUAGU, NNEWI, ANAMBRA STATE
35	ABAKALI	EBONYI STADIUM COMPLEX, ABAKALI, EBONYI STATE
36	CALABAR	FIRST FLOOR, SHOP 8, PEARLY GATE PLAZA, NO. 41, NDIDEM USANG ISO ROAD CALABAR, CROSS RIVER STATE
37	MAIDUGURI	SPACE A11 & B8, NO. 11, BAMA ROAD, MAIDUGURI, BORNO STATE
	Upcountry Franchise Offices	ADDRESS
38	ABUJA AGENCY FRANCHISE I	SUITE B2, BERGER PAINT PLAZA, 6, ALEXANDRIA CRESCENT, WUSE 2, ABUJA
39	WARRI FRANCHISE OFFICE	78, AIRPORT ROAD, WARRI, DELTA STATE
40	ABUJA AGENCY FRANCHISE II	SUITE 109, 1ST FLOOR, BAHAMAS PLAZA, PLOT 1080, JOSEPH GOMWALK STREET, GUDU DISTRICT, ABUJA-NIGERIA



International
Medical Plan

Your Passport to Global Medicare

Enjoy access to Over

- 1,000 Airport lounges
- 11,000 hospitals
- 1.9 million healthcare providers

Know You Can



AXAMANSARD.COM

T&Cs apply.

