ANNUAL REPORT TWO THOUSAND AND NINE







Our Vision

We are team of risk and investment managers providing our customers with effective solutions, assuring their financial security with our superior strength and capacity.

Our Mission

We are driven to innovate and excel, consistently creating exceptional value for our stakeholders.

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Results at a Glance

Major Durfit and Loss Asserted items	2009 N' Million	2008 N' Million	Variance Increase (Decrease) N' Million	% Growth
Major Profit and Loss Account items				
Gross Premium Written Gross Premium Earned Underwriting Profit Investment and Other Income Total Expenses Profit Before Tax	5,377,502 3,998,367 1,064,173 1,536,233 1,287,805 1,312,601	4,143,899 2,873,178 866,999 2,319,526 1,185,183 2,001,342	1,233,603 1,125,189 197,174 (783,293) 102,622 (688,741)	30% 39% 23% -34% 9% -34%
Major Balance Sheet items				
Total Assets Insurance Fund Deposit Administration Statutory Contingency Reserve Shareholders' Funds	17,171,354 1,595,323 1,115,094 745,687 12,625,340	16,706,891 932,372 586,386 561,068 12,526,162	464,463 662,951 528,708 184,619 99,177	3% 71% 90% 33% 1%

Corporate Information



Corporate Information

REGISTERED OFFICE

Heritage Plaza Plot 928, Bishop Aboyade Cole Street, Victoria Island, Lagos Phone: 01 - 2701560 - 5, 4613284 Email: info@gtaplc.com Website: www.gtassur.com

AUDITORS

Messrs. KPMG Professional Services

REINSURERS

African Reinsurance Corporation Munich Reinsurance Company Ltd Continental Reinsurance Plc. General Insurance Corporation of India

ACTUARIES

HR Nigeria Ltd

BANKERS

Guaranty Trust Bank Plc. First Bank of Nigeria Plc.

REGISTRAR & TRANSFER OFFICE

GTB Registrars Limited 7, Anthony Village Road, Anthony Village, Lagos.

REGIONAL OFFICES

ABUJA

Plot 1072 J.S. Tarka/Faskari Street, Garki Area 3, Abuja 09-2346248-54, 2346301 IBADAN 11B Jimoh Odutola Road Ibadan, Oyo State 02-2413779, 2413795, 2413677, 2413876

KADUNA

7/10 Murtala Muhammed Square, Kaduna, Kaduna State 062-240103-9

KANO

145 Murtala Muhammed Way, Kano, Kano State 064-6388551-5

PORT HARCOURT

44 Trans Amadi Industrial Layout, Port Harcourt Rivers State 084-237512-2

ENUGU

Plot 1, Ogui Road, Enugu, Enugu State 042-253061, 254085, 254072, 254073

AGENCY OFFICES

Lagos Island

3/5 Boyle Street, Onikan 01-8548089, 8548139, 9500771

Lagos Mainland

DN Meyer Building Plot 34, Mobolaji Johnson Street, Alausa, Ikeja 01-9500774, 9500811

Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the Eighteenth Annual General Meeting of GUARANTY TRUST ASSURANCE PLC will hold at the Grand Ball Room, Lagos Oriental Hotel, 3, Lekki Road, Victoria Island, Lagos, on Thursday, June 24, 2010 at 10:00 a.m. to transact the following business:

ORDINARY BUSINESS

- 1. To receive the Audited Financial Statements for the year ended December 31, 2009 and the Reports of the Directors, Auditors and Audit Committee thereon;
- 2. To declare a dividend;
- 3. To elect/re-elect Directors;
- 4. To authorize the Directors to fix the remuneration of the Auditors;
- 5. To elect members of the Audit Committee.

SPECIAL BUSINESS

To consider, and if thought fit, to pass the following resolution as ordinary resolution:

6. "That the firm of J.K. Randle International be and is hereby appointed as an External Consultant to conduct the Annual Board Performance Appraisal for the Company".

PROXY

A member entitled to attend and vote at the Annual General Meeting is entitled to appoint a proxy to attend and vote in his stead. A proxy need not be a member of the Company. For the appointment to be valid, the completed and duly stamped proxy form must be deposited at the office of the Registrar, GTB Registrars Limited, No. 7, Anthony Village Road, Anthony Village, Lagos, not less than 48 hours before the time fixed for the meeting. A blank proxy form is attached to the Annual Report.

BY ORDER OF THE BOARD



OSA. AIWERIOGHENEAg. Company Secretary
Plot 928, Bishop Aboyade Cole Street
Victoria Island,
Lagos.

May 19, 2010



Notice of Annual General Meeting

NOTES

1. Dividend

If approved, dividend will be payable on June 24, 2010 to shareholders whose names are registered in the Register of Members as at the close of business on June 9, 2010. Shareholders who have completed and submitted the e-dividend mandate forms will receive a direct credit of the dividend into their bank accounts as indicated on the e-dividend mandate form immediately after the Annual General Meeting.

The dividend warrants for shareholders who have not completed the e-dividend mandate form will be posted on June 24, 2010. Shareholders are advised to complete the e-dividend mandate form in the Annual Report and submit to the Registrar, GTB Registrars Limited, through any Guaranty Trust Bank plc branch.

2. Closure of Register

The Register of Members will be closed on June 10, 2010 to enable the Registrar prepare for payment of dividend.

3. Audit Committee

In accordance with Section 359(5) of the Companies and Allied Matters Act, 1990, any shareholder may nominate a shareholder for appointment to the Audit Committee. Such nomination should be in writing and should reach the Company Secretary at least 21 days before the Annual General Meeting.

Chairman's Statement



"we have further strengthened the governance and risk frameworks of the Company to ensure an even development and growth on a platform of risk containment and management practices that are consistent with global best practices".

> Victor Gbolade Osibodu Chairman

I welcome you to the 18th Annual General Meeting of Guaranty Trust Assurance plc, and present to you a review of our operating environment and a summary of the Company's performance for the financial year ended December 31, 2009.

Operating Environment

Whilst the global economy (led by China and India) seemed to commence recovery from the meltdown which started in 2007 and exacerbated during 2008, the contagion finally hit our shores with a great impact. In August 2009, the nation woke up to the news that 5 local banks (3 of them being amongst the largest Nigerian banks) were technically insolvent.

Consequently, the Executives of these banks were removed from their positions. This threw the entire financial market and I daresay the economy into a period of uncertainty. The immediate task at hand was the herculean one of recovering bad debts from debtors. The Central Bank and the affected banks took some unusual steps to recover some of these debts.

The announcement within a few weeks of some other banks being adjudged equally insolvent naturally made the bad situation worse. As a result of this, credit

availability to the real sector was affected negatively and this in turn affected transactions in both the financial and real sectors.

The Capital market went south as the Nigerian Stock Exchange All Share Index (NSE ASI) declined during the year by 33.78% to close at 20,827.17 thereby recording one of the sharpest declines seen in recent times. On the other hand, the Central Bank kept its Monetary Policy Rate (MPR) constant at 6% during the year, a move calculated to bring about a lowering of interest rates. The economy itself stayed on a stable path with average oil prices remaining fairly constant. Average price in January was \$77.62 per barrel and declined marginally to \$75.11 per barrel in December 2009.

Exchange rate also remained fairly stable with the Naira depreciating only slightly from N147.60/\$1 in January 2009 to N148.33/\$1 in December 2009. Whilst year on year inflation was recorded at a moderate 12%, GDP growth rate at 6.7% was even more impressive especially given the background of the state of the nation's banking system.

Politically, we had reason to join the rest of the country in praying for our dear President, Alhaji Umaru Musa Yar'Adua, who took ill suddenly and had to be flown abroad for medical treatment on November 23, 2009. We thank God for granting our nation peace and stability whilst our leader was away recuperating in Saudi Arabia.

However, before he travelled, our President was able to achieve the unprecedented in the Niger Delta area. His offer of Amnesty was accepted by most of the militants thereby ushering in a new era of peace and hopefully,

prosperity and economic progress in the Niger Delta. Our prayers are with the Federal Government in its peace initiatives and also with our kin in the Niger Delta at this time.

Financial Results

During the year which I would like to classify as stormy, your Company was able to record many positive indices. We recorded a gross premium income of N5.38 billion for the financial year under review as against N4.14 billion recorded for the corresponding period in 2008 representing a growth of 30% over the previous year. Though this was our lowest growth rate since 2004, it was a remarkable performance in the light of the overall performance of the economy as a whole. Premium Earned grew by 41% from N1.68 billion in 2008 to N2.37 billion in 2009, whilst Underwriting Profit grew by 23% from N866 million to N1.06 billion over the corresponding period.

Our investment income suffered a decline of 31% from N2.045 billion in 2008 to N1.4 billion in 2009. This was as a result of the downturn in the investment climate especially the massive drop in the NSE ASI of 33.78% in 2009. Most of the decline we suffered came as a result of losses sustained in the capital market.

Consequent upon the reduced investment performance, your Company suffered a decline in our Profit before Tax figure of 34% from N2 billion in 2008 to N1.31 billion in 2009. We hope to reverse this trend significantly in 2010.

Share Capital

Subsequent to our application to the Securities and Exchange Commission to increase our capital base via a Rights issue exercise in 2008, I am happy to inform you that we received approval for this in February 2009. As promised earlier, we immediately followed up with an application to list the Company's shares on the Nigerian Stock Exchange and were able to achieve this on the historic date (in your Company's annals at least!) of November 19, 2009. Since then, your Company's shares have been traded actively on the floor of the exchange with a moderate level of liquidity.

Board of Directors

In July 2009, Mr. Kolapo Omidire resigned from the Board. You will recall that Mr. Omidire had two stints on our Board; the first between March 2003 and June 2004 (seven months out of this period was as our Acting Managing Director) and the second between February 2006 and July 2009 in a non-executive capacity. Please join me in expressing our gratitude to Mr. Omidire for his contributions to the development of our Company. We wish him well in his future endeavours.

In November 2009, the Board appointed Mrs. Aku Odinkemelu to the Board in replacement of Mr. Omidire and also appointed Mr. Sola Adeeyo, a reputable businessman and former finance professional to the Board as an

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Independent Director. This was in compliance with the Code of Corporate Governance issued by the National Insurance Commission (NAICOM).

Please join me in welcoming Mr. Adeeyo and Mrs. Odinkemelu to the Board of Guaranty Trust Assurance plc.

Subsidiary

During the year under review, our young subsidiary Assur Asset Management Limited (AAML) continued to carry out its activities in investment management. It closed the year with Funds Under Management (FUM) of N13.79 billion, a growth of 6.5% from FUM of N12.95 billion in 2008. It also grew its Profit before Tax from N13.9 million in 2008 to N142.92 million in 2009. We shall continue to position this Company to emerge as a leader in its area of operation within the next few years.

Dividend

In spite of the inclement economic environment and the dip in our financial performance, our commitment to deliver exceptional value for our shareholders led the Board to declare an interim dividend of 5k per share which was paid in December. Your Board has also proposed a final dividend of 4k bringing the total dividend to 9k for the 2009 financial year. It is important to note that this year's dividend is being paid on an enlarged paid up capital base of 10 billion shares against 8.75 billion shares that received dividend in 2008.

The Board and Management are committed to delivering superior returns to shareholders through the continued growth of your Company and consistent dividend payment.

Staff

We have continued to invest in the development of our staff in order to ensure they remain at the cutting edge of innovation and service delivery in the nation's insurance industry. In return, our staff have continued to show unalloyed loyalty and commitment to the Company and our vision of building the nation's pre-eminent Risk and Investment Management Institution. Please join me in appreciating the young men and women who toil daily to place your Company on the leadership roll in our industry.

Future Outlook

The storm of 2009 has left indelible marks in the sands of time in our nation's economic history. Erstwhile great institutions have fallen whilst others have tethered but remain standing. The nation's economy however continues to grow on the back of non-oil sector especially the agricultural industry and also against the background of increased oil production and our newly found peace in the Niger delta.

The storm has only left your Company stronger than ever before, not just because we weathered it quite well but because we have further

strengthened the governance and risk frameworks of the Company to ensure an even development and growth on a platform of risk containment and management practices that are consistent with global best practices.

We shall also continue to broaden our distribution channels to boost sales and bring our innovative products to more Nigerians from all walks of life. In this regard, we shall also be improving our visibility to our teeming existing and potential customers across the country.

Finally, my sincere appreciation goes to our customers for their loyal patronage and to you shareholders for your continued support to the Company.

May the Lord in his infinite mercies continue to bless Guaranty Trust Assurance plc.

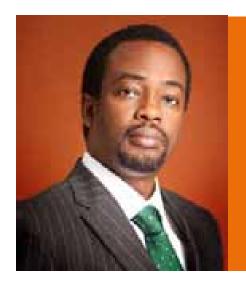
Thank you

Mr. Victor Gbolade Osibodu

Chairman

From the Executive Suite





"...We achieved the overall growth in our business by focusing on building key relationships with our core corporate customers and their brokers whilst broadening the retail service platform using information technology as leverage. ..."

Tosin Runsewe
Chief Client Officer

Your Haven, Fortified

That 2009 was probably the stormiest year in the recent history of Nigeria's financial industry should not elicit much debate. Here are the facts; the Nigerian Stock Exchange All Share Index (ASI) went down by 33.78% and emerged as one of the world's worst performing bourse, eight Nigerian banks (three of them amongst the nation's largest) were adjudged technically insolvent after a special audit by the Central Bank of Nigeria and many debtors (corporate and individuals) were unveiled before the public eye in an unprecedented move calculated at spurring them to repay huge outstanding debts.

Analysts were largely of the opinion that it was a good time for the financial services industry, especially the banking system to take stock, restructure and reposition for the future. Restructuring would entail retooling risk management systems, corporate governance practices and raising additional capital somewhere down the line.

This extreme situation was however alleviated by the sound management of the economy assisted by decent commodity prices especially in the oil market. Inflation remained at 12% whilst the Naira exchange rate remained stable, opening the year at N147/\$1and closing the year at N148/\$1.

Our GDP was estimated to have grown remarkably at 6.7% in spite of the obvious challenges.

How did we respond to all these at GTAssur? In several ways; we retooled our already robust risk management structure through the introduction of an Enterprise-wide Risk Management (ERM) system and improved our investment analysis/ decision-making framework to ensure we continued to achieve superior performance whilst complying with all regulations and global best practices.

Although we felt the impact of the storm on our growth which slowed to 30% on the Gross Premium Income (N5.38 billion against N4.14 billion in 2008) and on our investment income which dipped by 31% (N1.4 billion against N2.05 billion in 2008) thereby affecting our profitability negatively, the fundamentals of our business model remained quite strong.

We continued to expand our retail distribution channels (Bancassurance and Agency). The expansion and deepening of the sales processes have led to the Retail Business Division contributing 18% of our total production compared to 13% in 2008. Retail sales growth was underpinned by a 51% growth in our motor portfolio from N866.77 million in 2008 to N1.31 billion in 2009. Our Energy & Special Risks Business grew by 62% over the

previous year whilst our Corporate Business Group grew their gross premium income by a modest 33%. Our Public Sector Business unfortunately declined by 59% due to the cancellation of some government related life policies.

We achieved the overall growth in our business by focusing on building key relationships with our core corporate customers and their brokers whilst broadening the retail service platform using information technology as leverage.

Overall, our efforts at strengthening the organisation were rewarded by the award of Aa- risk rating by Agusto & Co., an improvement on the A+ rating we had from 2007. The new rating is the highest ever given to an insurance company in Nigeria and it is a testimony of our strength as viewed by independent analysts.

Indeed, 2009 has been stormy but we have weathered the storm and are positioned for sustained growth and profitability. Looking into the future, we believe growth and profitability shall be driven by our people, innovative products and an improved operational platform.

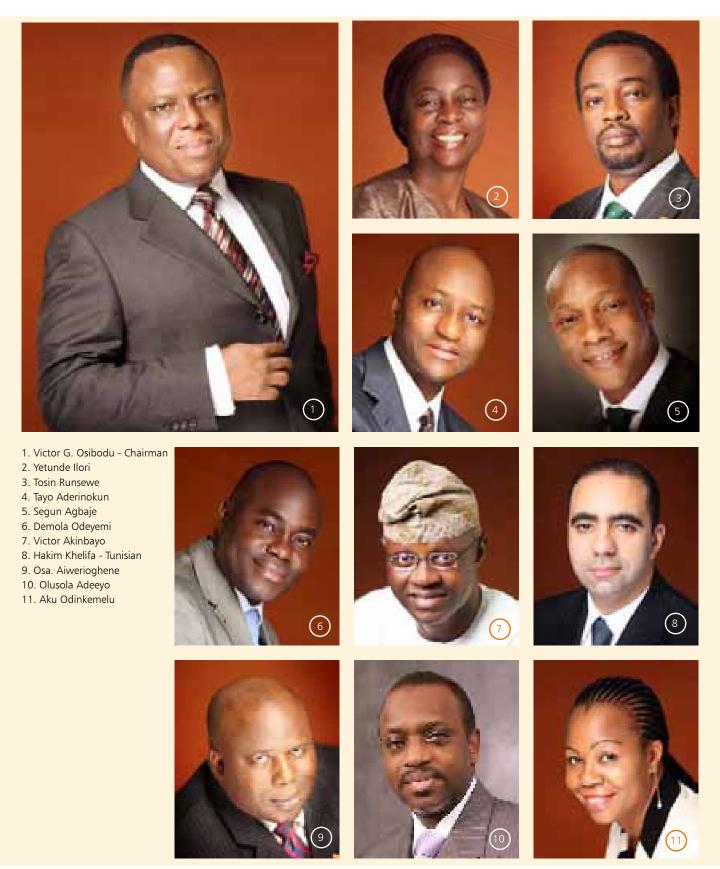
The financial discipline put in place over the last few years will ensure that our efficiency ratios remain amongst the best in our industry. Overall, we

have been fortified!

I wish to thank our customers for their continued loyalty and kind patronage and also, our shareholders for their unwavering support in building this great institution. Lastly, my deep appreciation goes to my colleagues (the Assur Team!) for their commitment and hard work without which our journey through the storm might have been much more difficult.

Tosin RunseweChief Client Officer

The Board



The Management Team



Indeed, 2009 has been stormy but we have weathered the storm and are positioned for sustained growth and profitability.

Looking into the future, we believe growth and profitability shall be driven by our people, innovative products and an improved operational platform. operational platform.

Directors' Report For the year ended 31 December, 2009



Directors' Report

for the year ended 31 December, 2009

The Directors are pleased to present their annual report on the affairs of Guaranty Trust Assurance Plc ("the Company") and subsidiary companies ("the Group"), together with the group audited financial statements and the auditor's report for the year ended 31 December 2009.

Legal Form

The Company was incorporated on 23 June 1989 as a private limited liability company called "Heritage Assurance Limited" and issued with a composite insurance license by the National Insurance Commission in March 2004. The Company's name was changed to Guaranty Trust Assurance Limited in September 2004, following the acquisition of a majority shareholding by Guaranty Trust Bank Plc. In March 2006, the Company became a public limited liability company following the increase in the number of members beyond the maximum required for a private company. The name of the Company was accordingly changed to Guaranty Trust Assurance Plc. In November 2009, the Company became listed on the Nigerian Stock Exchange.

Principal Activity

The Company's principal activity continues to be provision of risk underwriting and related financial services to its customers. Such services include provision of life and non-life insurance services for both corporate and individual customers.

Subsidiaries

The Company has two wholly owned subsidiaries: Assur Asset Management Limited and Barista Property Development Company Limited (a special purpose entity). Assur Asset Management Limited was incorporated as a private limited liability company on 9 January, 2008 and its principal activity involves the provision of portfolio management services to both individual and corporate clients. Barista Property Development Company Limited was incorporated on 7 July, 2008 to provide property development and investment services to both individual and corporate clients. The financial results of all the subsidiaries have been consolitadted in these financial statements.

Operating Results.

The following is a summary of the Group's and Company's operating results:

	Group 2009	Group 2008	Company 2009	Company 2008
	N'000	N'000	N'000	N'000
Gross Premium Income	5,377,502	4,143,899	5,377,502	4,143,899
Profit before taxation	1,312,601	2,001,342	1,173,520	1,987,413
Taxation	(796,013)	(125,312)	(749,694)	(122,193)
Profit after taxation	516,588	1,876,030	423,826	1,865,220
Transfer to contingency reserve	(184,619)	(324,756)	(184,619)	(324,756)
Retained earnings for the year	331,968	1,551,274	239,206	1,540,464
Retained earnings, beginning				
of year	2,016,941	765,667	2,006,131	765,667
Final dividend paid -2008/2007	(1,312,500)	(300,000)	(1,312,500)	(300,000)
Interim dividend paid-2009	(500,000)	=	(500,000)	
Retained earnings, end of year	536,409	2,016,941	432,837	2,006,131
Earnings per share – basic	4k	33k	3k	33k

Dividends

The Board authorized the payment of the sum of N500,000,000 (5 kobo per share) as interim dividend in the course of the 2009 financial year, and now recommends for the approval of shareholders the payment of a final dividend of N400,000,000 (4 kobo per share), together totaling N900,000,000 as dividend paid to shareholders in the 2009 financial year. The dividends are subject to deduction of withholding tax.

Changes on the Board

Since the conclusion of the last Annual General Meeting, Mr. Kolapo Omidire resigned as a Director of the Company with effect from July 13, 2009, while Mr. Sola Adeeyo and Mrs. Aku Odinkemelu were appointed as Independent Non-Executive Director and Non-Executive Director respectively, both with effect from November 24, 2009. Their appointments will be presented for approval at this Meeting.

Directors and their Interests

The directors of the Company who held office during the year together with their direct and indirect interest in the share capital of the Company are as follows:

	Number of Ordinary Share	
	31/12/09	31/12/08
Mr. Victor Gbolade Osibodu - Chairman Mrs. Yetunde Ilori Mr. Tosin Runsewe Mr. Tayo Aderinokun Mr. Segun Agbaje Mr. Demola Odeyemi Mr. Victor Akinbayo Mr. Hakim Khelifa (Tunisian) Mrs. Aku Odinkemelu**	155,859,375 6,414,875 41,764,375 187,565,625 17,812,500 9,975,000 27,143,281 Nil 688,750	133,750,000 1,000,000 29,962,500 158,750,000 15,000,000 8,400,000 19,550,000 Nil
Mr. Sola Adeeyo** - Independent Director Mr. Kolapo Omidire*	Nil 5,964,487	Nil 5,022,727
Mi. Kolapo Offilalie	5,904,467	5,022,727

* Resigned with effect from July 13, 2009

** Appointed with effect from November 24, 2009

Major Shareholding

The Company made a rights issue of 1,250,000,000 ordinary shares of 50 kobo each at N1.25k in the prior year and the shares were fully subscribed. Following approval by the Securities and Exchange Commission on 3 February 2009, the Company capitalized proceeds realized from the rights issue during the year. According to the Register of Members, no shareholder other than the under-mentioned held more than 5% of the issued share capital of the Company as at 31 December 2009:

	No. of Shares	<u>% Holding</u>
Guaranty Trust Bank Plc	6,767,594,311	67.68%
AfricInvest Limited	537,668,673	5.38%

Analysis of Shareholding

The analysis of the distribution of the shares of the Company at the end of the financial year is as follows:

Share Range	No. of Shareholders	% of Shareholders	No. of Holdings	% of Holdings
1 - 1,000	27	2.65	16,480	-
1001 - 5,000	36	3.53	114,200	-
5,001 - 10,000	24	2.35	216,437	-
10,001 - 50,000	96	9.41	2,882,604	0.03
50,001 - 100,000	58	5.69	5,073,602	0.05
100,001 - 500,000	204	20.00	59,411,765	0.59
500,001 - 1,000,000	183	17.94	156,837,771	1.57
1,000,001 - 8,000,000,0	392	38.43	9,775,447,141	97.76
Total	1,020	100.00	10,000,000,000	100.00

Fixed Assets

Information relating to changes in fixed assets during the year is given in Note 10 to the financial statements.

Donations and Charitable Gifts

The Company identifies with the aspirations of the community as well as the environment within which it operates and made charitable donations to the under-listed organizations amounting to N450,000 (December 2008: N189,500) during the year as follows:

Organizations:

	2009 N	2008 N
Chartered Insurance Institute of Nigeria	100,000	-
lle Aanu Olu Pre-School For Physically Challenged Children	100,000	-
Living Fountain Orphanage, Victoria Island	100,000	-
Motherless Babies Home, Lekki	100,000	-
Victoria Island Primary School	50,000	139,500
Kuramo Senior College, Victoria Island	-	50,000
	450,000	189,500

Employment of Disabled Persons

The Company operates a non-discriminatory policy in the consideration of applications for employment, including those received from disabled persons. The Company's policy is that the most qualified and experienced persons are recruited for appropriate job levels irrespective of the applicant's state of origin, ethnicity, religion or physical condition. In the event of any employee becoming disabled in the course of employment, the Company is in a position to arrange appropriate training to ensure the continuous employment of such a person without subjecting him/her to any disadvantage in his/her career development. As at 31 December 2009, the Company had no disabled persons in its employment.

Health, Safety and Welfare of Employees

The Company maintains business premises designed with a view to guaranteeing the safety and healthy living conditions of its employees and customers alike. Health, safety and fire drills are regularly organized to keep employees alert at all times. Employees are adequately insured against occupational hazards.

In addition, the Company provides medical facilities to its employees and their immediate families at its expense.

Employee Involvement and Training

The Company encourages participation of employees in arriving at decisions in respect of matters affecting their well being. Towards this end, the Company provides opportunities for employees to deliberate on issues affecting the Company and employees' interests, with a view to making inputs to decisions thereon. The Company places a high premium on the development of its manpower. Consequently, the Company sponsored its employees for various training courses both in Nigeria and abroad in the year under review.

Contracts

In accordance with Section 277 of the Companies and Allied Matters Act of Nigeria, none of the directors has notified the Company of any declarable interest in contracts deliberated by the Company during the year under review.

Acquisition of Own Shares

The Company did not purchase any of its own shares during the year under review.

Post Balance Sheet Events

There was no material event subsequent to year end that could impact on the financial statements.

Auditors

The Auditors, KPMG Professional Services have indicated their willingness to continue in office as auditors.

In accordance with Section 357(2) of the Companies and Allied Matters Act of Nigeria, 1990, a resolution will be proposed at the Annual General Meeting to authorise the Directors to determine their renumeration.

BY ORDER OF THE BOARD



OSA. AIWERIOGHENE

Acting Company Secretary Plot 928, Bishop Aboyade Cole Street Victoria Island, Lagos 20 April, 2010

Corporate Governance Report

Introduction

Guaranty Trust Assurance plc affirms its commitment to continue to adhere to the principles of excellent corporate governance practices. As a publicly quoted company, the Company strives to carry out its business operations on the principles of integrity and professionalism whilst enhancing shareholders value through transparent conduct at all times.

Corporate Governance principles were formally codified by the Securities and Exchange Commission ("SEC") in a publication titled "Code of Corporate Governance in Nigeria". The publication outlines a code of best practices for the Board of Directors of public and privately owned companies, shareholders, disclosures and transparency in financial matters, including the composition and terms of reference for Audit Committees.

The "Code of Good Corporate Governance for the Insurance Industry in Nigeria" ("the Code") was issued by the National Insurance Commission (NAICOM) in February 2009. The Code sets out and recommends various structures and control systems geared towards ensuring that both members of the Board and management of insurance companies in Nigeria engage in transparent and good corporate governance practices in line with modern trends.

At Guaranty Trust Assurance plc, we have ensured that our corporate governance practices are in line with the recommendations of SEC and in accordance with the Code. We have ensured that our business operations are transparent in accordance with international best practices. Some of our key corporate governance indicators are stated below.

Board of Directors

The Board of Directors of Guaranty Trust Assurance plc is comprised of ten (10) members, including the Chairman, six (6) Non-Executive Directors, one (1) Independent Director and two (2) Executive Directors. The Directors are listed in the Directors Report in this Annual Report.

The Board of Directors is responsible for the efficient operation of the Company and ensures that the Company fully discharges its legal, financial and regulatory responsibilities. The Board is also responsible to shareholders for creating and delivering sustainable shareholder value through the management of the Company's business.

The powers reserved for the Board include the approval of quarterly, halfyear and full year financial statements, significant changes in the accounting policy and practice, the appointment and removal of Directors and the Company Secretary, change in the Company's capital structure, major acquisitions, mergers and disposal of capital acquisitions.

The Board also reviews corporate performance, monitors the implementation of corporate strategy and sets the Company's performance objectives. The Board monitors the effectiveness of its governance practices, manages potential conflict and provides general direction to Management.

Membership of the Board comprises of a mix of Executive and Non-Executive Directors. Majority of Board Members are Non-Executive Directors. The positions of the Chairman of the Board and the Chief Executive Officer are separate and held by different persons. The Chairman and the Chief Executive Officer are not members of the same extended family.

The Chairman of the Board

The Chairman has the overall responsibility of ensuring that the Board directs the Company effectively.

The Chairman's main responsibility is to lead and manage the Board to ensure that it operates effectively and fully discharges its legal and regulatory responsibilities.

The Chairman is responsible for ensuring that Directors receive accurate, timely and clear information regarding the Company's performance to enable the Board take informed decisions, monitor effectively and provide advice to promote the success of the Company. The Chairman also facilitates and promotes effective relationships and open communications, both inside and outside the Boardroom, between Executive and Non-Executive Directors. The Chairman strives to ensure that any disagreements on the Board are resolved amicably.

The Chief Executive Officer

The Board has delegated the responsibility for the day-to-day management of the Company to the Chief Executive Officer (CEO), who is responsible for leading management and for making and implementing operational decisions. The CEO is responsible to the Board of Directors and ensures that the Company complies strictly with regulations and policies of both the Board and Regulatory Authorities. The CEO ensures that optimisation of the Company's resources is achieved at all times and has the overall responsibility for the Company's financial performance.

Independent Director

In line with the NAICOM code of corporate governance practices, the Board has an independent Director who does not represent any particular shareholding interest nor hold any business interest in the Company.

Annual Board Appraisal

The Code of good Corporate Governance for the Insurance Industry recognizes the fact that good corporate governance framework must be anchored on an effective and accountable Board of Directors whose performance is assessed periodically. Accordingly, the Code provides that there shall be an Annual Board Performance Appraisal to be carried out by an external consultant. The Directors have accordingly appointed the firm of J. K. Randle International to carry out the Annual Board Performance Appaisial. The appointment will be presented for approval at this Meeting in accordance with the requirements of the Code.

Board Meetings

Board meetings are held quarterly, although additional meetings are convened as may be required. The Board meets to discuss and consider quarterly reports and other issues within its schedule of duties and gives general policy directives to Management. The Directors are given sufficient notice for the meetings. The notice period given is usually at least one month. Material decisions may be taken by the Board between meetings by way of written resolution as provided in the Company's Articles of Association.

The Board met four (4) times during the period under review.

S/N	Name of Director		No. of Board meetings attended
1.	Mr. Victor Osibodu	Chairman	4
2.	Mrs. Yetunde Ilori	Director	3
3.	Mr. Tosin Runsewe	Director	4
4.	Mr. Tayo Aderinokun	Director	3
5.	Mr. Segun Agbaje	Director	4
6.	Mr. Victor Akinbayo	Director	4
7.	Mr. Demola Odeyemi	Director	3
8.	Mr. Hakim Khelifa	Director	2
9.	Mr. Kolapo Omidire *	Director	2
10.	Mrs. Aku Odinkemelu **	Director	1
11	Mr. Olusola Adeeyo **	Director	-

* Resigned with effect from July 13, 2009

**Appointed with effect from November 24, 2009.

BOARD COMMITTEES

Board Investment Committee

The Board Investment Committee is responsible for the approval of investment decisions and portfolio limits for Management of the Company. The Committee is also responsible for ensuring that there are internal control procedures to mitigate the risks in the area of investment whilst safeguarding the quality of the Company's risk assets.

Due to the volume of transactions that require the Board Investment Committee approval on securing approval on portfolio limits, full information on all potential investment is disclosed to the Committee at the meetings convened for that purpose. The Committee met twice during the 2009 financial year.

The Committee is made up of the following members:

Name		Attendance
Mr. Victor Osibodu	Chairman	2
Mr. Segun Agbaje	Member	2
Mr.Demola Odeyemi	Member	1
Mr. Hakim Khelifa	Member	1
Mr. Tosin Runsewe	Member	2

Board Audit and Risk Management Committee

The Board Audit and Risk Management Committee's role is to set up and review the Companys risk policies, monitor the implementation of the Enterprise-wide Risk Management framework as approved by the Board of Directors, design a contigency plan for specific risks and ensure the intergrity of the Companys audit process, financial reporting and compliance with all relevant policies and procedures laid down by the Regulators and the Board of Directors. This includes a review of the Company's annual and interim financial statements, approval of

the annual audit plan of the internal auditor, review of the audit scope and plan of the external auditors and audit report with emphasis on the internal weaknesses of the Company as observed by both the internal and external auditors.

The Committee's terms of reference also include various aspects of risk management and compliance. The Committee met twice during the 2009 financial year.

The Committee is made up of the following members:

Name	Status	Attendance
Mr. Tofarati Agusto	Outgoing Chairman (Shareholders Representative)	2
Mr. Gbola Akinola	Shareholders Representative	1
Mr. Demola Odeyemi	Non-Executive Director	2
Mr. Kolapo Omidire**	Non-Executive Director	1
Mr. Olusola Adeeyo*	Incoming Chairman (Independent Director)	-

**Resigned with effect from July 13, 2009

* Appointed with effect from November 24, 2009.

Shareholders

The Company is driven by its desire to deliver significant returns on its shareholders investment. The shareholders have an opportunity to express their concerns (if any) and opinions on the Company's financial results and all other issues at the Annual General Meeting of the Company. The Meetings are conducted in a fair and transparent manner where the regulators such as the National Insurance Commission, the Nigerian Stock Exchange, the Securities and Exchange Commission and the Corporate Affairs Commission are invited.

To ensure timely and effective communication with shareholders on all matters of the Company, the Investor Relations Unit deals directly with all enquiries from shareholders and it is communicated to Management and the Board. The Company also despatches its Annual Reports, providing highlights of all the Company's activities to its shareholders.

ENTERPRISE RISK MANAGEMENT POLICY

Risk Management Philosophy

Our risk management philosophy is the set of shared beliefs, values, attitudes and practices that characterize how we consider risk and optimize the risk-return trade off in everything we do from strategy development and implementation to our day to day activities.

Our risk management philosophy is characterized by:

- Employing the best risk management practices applicable in our operating environment with a view to identifying, measuring, monitoring, controlling and reporting every material risk prevailing in our business operation.
- Seeking to be the reference point for risk management in the industry while maximizing our value to stakeholders.
- Managing risk rather than avoiding it and ensuring that risk controls would not constitute an impediment to the achievement of our strategic goals.
- Continuous review of our activities to determine the level of risks inherent in them in order to adopt appropriate risk response at all times.
- Basing decisions on careful analysis of the implications of risk to our strategic goals and operating environment.

Risk Management Framework

The Board of Directors is responsible for the establishment and oversight of the Company's Risk Management framework via its sub-committees; the Board Audit & Risk Management Committee and Investment Strategy Committee. These committees are responsible for developing and monitoring risk policies in specified risk areas and report regularly to the Board of Directors on their activities. The Board Committees are supported by different Management Committees in identifying and monitoring risks arising from the day to day activities of the Company. These committees (Management Underwriting & Investment committee, IT Steering Committee and Other Ad-hoc Committees) meet on a regular basis while others are set up on ad-hoc basis as dictated by the circumstances and prevailing conditions.

The Board Audit & Risk Management Committee assists the Board in reviewing and obtaining reasonable assurance that the internal control and management information systems are operating effectively to produce accurate, appropriate and timely management and financial information. The Board Investment Strategy Committee is responsible for setting the company's investment strategy, investment risk appetite and reviews the company's approval limit policy and reports on a quarterly basis.

Risk Management Overview

The company implemented a functional Enterprise-wide Risk Management system to exploit upsides and manage downsides of risks identified in its business operation. The system uses a holistic approach to identify, assess, treat, communicate and monitor the four major risk areas - Operational, Investment, Insurance and Strategic - in Guaranty Trust Assurance.

ERM Vision

The company's Enterprise-wide Risk Management vision is; "To be a reference point in Risk Management by adopting best practices in managing risk" Guaranty Trust Assurance plc has adopted the following risk principles to achieve its ERM vision:

- GTAssur will not take any action that will compromise its integrity. It shall identify, measure, manage, control and report as practical as possible all risks.
- GTAssur will at all times comply with all government regulations and uphold international best practice.
- GTAssur will build and entrench an enduring risk culture, which shall pervade the entire organization.

Our Risk Appetite

Risk Appetite is defined as the level of risk the company is prepared to accept (tolerate) to achieve its strategic objectives. Guaranty Trust Assurance will measure its risk appetite in terms of quantitative and qualitative measures. These will include moderate Earnings at Risk (EaR) and use of policies, procedures and controls to monitor exposure to risks.

Risk Governance Structure

The ERM framework governance structure comprises of three distinct layers:

- 1) Board Committees (Audit & Risk Management Committee and Investment Strategy Committee)
- 2) The Executive Management Committees (Management Underwriting & Investment Committee and other Adhoc Committee)
- 3) Risk Management Responsibilities per risk area (ERM unit, SYSCON, Credit Control and Other Business Units).

Statement of Directors' Responsibilities in Relation to the Financial Statements

For the year ended 31 December, 2009

In accordance with the provisions of the Companies and Allied Matters Act of Nigeria, the Directors are responsible for the preparation of annual financial statements which give a true and fair view of the state of affairs of the Group and the Company, and of the profit at the end of the financial year.

The responsibilities include ensuring that:

a) the Company keeps proper accounting records that disclose, with reasonable accuracy, the financial position of the company and comply with the requirements of the Companies and Allied Matters Act of Nigeria, Insurance Act, 2003 and National Insurance Commission operational Guidelines and Circulars;

b) appropriate and adequate internal controls are established to safeguard its assets and to prevent and detect fraud and other irregularities;

c) the Company prepares its financial statements using suitable accounting policies supported by reasonable and prudent judgments and estimates that are consistently applied; and

d) it is appropriate for the financial statements to be prepared on a going concern basis.

The directors accept responsibility for the annual financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates in conformity with the Nigerian Statements of Accounting Standards.

The directors are of the opinion that the financial statements give a true and fair view of the state of the financial affairs of the Company and of its profit for the year then ended. The directors further accept responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements, as well as adequate systems of internal financial control.

Nothing has come to the attention of the directors to indicate that the Company will not remain a going concern for at least twelve months from the date of this statement.

SIGNED ON BEHALF OF THE BOARD OF DIRECTORS BY:

Mr. Gbolade Osibodu

20 April, 2010

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Mrs. Yetunde Ilori 20 April, 2010

Report of the Audit and Risk Management Committee

For the year ended 31 December, 2009

To the members of **Guaranty Trust Assurance Plc**

In accordance with the provisions of Section 359(6) of the Companies and Allied Matters Act of Nigeria, the members of the Audit and Risk Management Committee of Guaranty Trust Assurance Plc hereby report as follows:

- We have exercised our statutory functions under Section 359(6) of the Companies and Allied Matters Act of Nigeria and acknowledge the co-operation of management and staff in the conduct of these responsibilities.
- We are of the opinion that the accounting and reporting policies of the Company are in accordance with legal requirements and agreed ethical practices and that the scope and planning of both the external and internal audits for the year ended 31 December, 2009 were satisfactory and reinforce the Company's internal control systems
- We have deliberated with the external auditors, who have confirmed that necessary cooperation was received from management in the course of their statutory audit and we are satisfied with management's responses thereon and with the effectiveness of the Company's system of accounting and internal control.

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Mr. Tofarati Agusto

Chairman, Audit and Risk Management Committee

19 April 2010

Members of the Audit Committee are:

- 1. Mr. Tofarati Agusto
- Chairman
- 2. Mr. Demola Odeyemi
- 3. Mr. Gbola Akinola
- 4. Mr. Sola Adeeyo

In attendance:

Mr. Najeem Adekunle - Secretary



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Independent Auditor's Report

To the members of **Guaranty Trust Assurance Plc**

Report on the Financial Statements

We have audited the accompanying group financial statements of Guaranty Trust Assurance Plc ("the Company") and its subsidiary companies (together "the Group") which comprise the balances he etsas at 31 December 2009, the profit and loss accounts, statements of cash flows, value added statements for the year then ended, the statement of accounting policies, notes to the financial statements and the five year financial summary, as set out on page 33-87.

Directors' Responsibility for the Financial Statements

The directors are responsible for the preparation and fair presentation of these financial statements in accordance with Statements of Accounting Standards applicable in Nigeria and in the manner required by the Companies and Allied Matters Act of Nigeria, the Insurance Act of Nigeria, and relevant National Insurance Commission (NAICOM) guidelines and circulars. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, these financial statements give a true and fair view of the financial position of Guaranty Trust Assurance Plc ("the Company") and its subsidiaries (together "the Group") as at 31 December 2009, and of the Group and Company's financial performance and cash flows for the year then ended in accordance with Statements of Accounting Standards applicable in Nigeria and in the manner required by the Companies and Allied Matters Act of Nigeria, Insurance Act of Nigeria and relevant NAICOM guidelines and circulars.

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Report on Other Legal and Regulatory Requirements

Compliance with the requirements of Schedule 6 of the Companies and Allied Matters Act of Nigeria

In our opinion, proper books of account have been kept by the Company, so far as appears from our examination of those books and proper returns adequate for the purposes of our audit have been received from branches not visited by us. Additionally, the Company's balance sheet and profit and loss account are in agreement with the books of accounts.

KPM6 20 April 2010 Lagos, Nigeria



Statement of Accounting Policies



Statement of Accounting Policies

The following is a summary of the significant accounting policies adopted by the Company and its subsidiaries (together referred to as "the Group") in the preparation of its financial statements. These accounting policies have been consistently applied for all years presented.

1. Basis of accounting

Life Business: The financial statements for life business have been prepared using the fund method.

General Business: The financial statements for general insurance business have been prepared using the annual basis of accounting and under the historical cost convention.

2. Basis of consolidation

i. Subsidiaries

The group financial statements comprise the financial statements of the Company and its subsidiaries. Subsidiary companies are those enterprises controlled by the Company. Control exists when the Company has the power, directly or indirectly, to govern the financial and operating policies of an enterprise so as to obtain benefits from its activities. The financial statements of subsidiaries are included in the financial statements from the date that control commences until the date that control ceases. The consolidated subsidiaries are Assur Asset Management Limited and Barista Property Development Company Limited.

ii. Transactions eliminated on consolidation

Intra-group balances and transactions and any unrealized gains or losses arising from intra-group transactions are eliminated in preparing the group financial statements.

iii. Investment in subsidiaries

Investment in the subsidiaries is stated in the Company's separate financial statements at cost. Allowance is made for any permanent diminution in the value of investments in subsidiaries.

iv. Special purpose entities

Special purpose entities are entities that are created to accomplish a narrow and well-defined objective. The financial statements of special purpose entities are included in the Group's consolidated financial statements, where the substance of the relationship is that the Group controls the special purpose entity.

3. Cash and bank balances

Cash and bank balances represent the Company's balances held with banks in Nigeria and cash in hand.

4. Fixed assets

Fixed assets are stated at cost less accumulated depreciation. Depreciation is provided on a straight-line basis at rates calculated to write-off the cost of each asset over its estimated useful life, at the following annual rates:

Motor vehicles	-	25%
Furniture & fittings	-	20%
Office equipment	-	20%
Leasehold improvements	-	10%
Land & buildings	-	2%
Computer equipment	-	33.33%
Computers software	-	20%

Capital work in progress is not depreciated.

Gains or losses arising from the disposal of fixed assets are included in the profit and loss account.

5. Gross premium

Gross premium is recognized at the point of attachment of risk to a policy before deducting cost of reinsurance cover. All written premium relating to risk for period not falling within the accounting period is carried forward as unearned premium.

6. Net premium

Net premium represents the total amount invoiced to policy holders less reinsurance. It is recognized as income from the date of attachment of risks.

7. Claims expenses

All claims paid and incurred are charged against revenue as expense when incurred. Reinsurance recoveries are recognized when the re-insurer accepts liability for the claims.

8. Underwriting expenses

Underwriting expenses for insurance contracts are recognized as expenses when incurred, with the exception of acquisition costs, which are recognized on a time apportionment basis in respect of risks.

9. Deferred acquisition costs

Acquisition costs comprise all direct and indirect costs arising from the writing of insurance contracts. Deferred acquisition costs represent a proportion of commission and other acquisition costs, which are incurred during a financial year and are deferred to the extent that they are recoverable out of future revenue margins. It is calculated by applying to the acquisition expenses the ratio of unearned premium to written premium.

10.Management expenses

Management expenses are expenses other than claims, investment and underwriting expenses. They include salaries and wages, depreciation expenses and other non-operating expenses. They are accounted for on an accrual basis.

11. Trade debtors

Debtors are stated after deducting allowance made for specific debts considered doubtful of recovery. In accordance with the National Insurance Commission (NAICOM) guidelines, allowance is made for potential bad debts as follows:

Period outstanding	% Allowance required
Up to 3 months	Nil
3 - 6 months	25%
6 - 9 months	50%
9 - 12 months	75%
Above one (1) year	100%

12. Other debtors and prepayments

Other debtors are stated after deduction of amounts considered bad or doubtful of recovery. Subsequent recoveries are credited to the profit and loss account.

Prepayments are carried at cost less amortized amounts.

13. Foreign currency transactions

Transactions in foreign currencies are recorded in Naira at the rate ruling on the date of the transaction. Assets and liabilities in foreign currencies are translated to Naira at the rate ruling at the balance sheet date. All differences arising from the conversion of balances in foreign currencies to the Naira are taken to profit and loss account.

14.Technical reserves

These are computed in accordance with the provisions of Section 20, 21, and 22 of the Insurance Act 2003 as follows:

(a) General insurance business

Reserve for unexpired risks In accordance with Section 20 (1) (a) of Insurance Act 2003, the reserve for unexpired risks is calculated on a time apportionment basis in respect of the risks accepted during the year.

Reserves for outstanding claims

In accordance with Section 20 (1) (b) of Insurance Act 2003, the reserve for outstanding claims is maintained at the total amount of outstanding claims plus 10% thereof to cover claims incurred but not reported at the balance sheet date.

Contingency reserve

In accordance with Section 21 (1) of Insurance Act 2003, the contingency reserve is credited with the greater of 3% of total premiums, or 20% of the profits. This shall accumulate until it reaches the amount of greater of minimum paid-up capital or 50 percent of net premium.

(b) Life business

General reserve fund

This is made up of net liabilities on policies in force as computed by the actuaries at the time of the actuarial valuation and an additional 25% of net premium for every year between valuation dates.

Contingency reserves

In accordance with Section 22 (1) (b) of Insurance Act 2003, the contingency reserve is credited with the higher of 1% of gross premiums or 10% of net profit.

15. Long-term investments

Quoted investments

Quoted investment are stated at their revalued amount. Differences between cost and revalued amount are transferred to revaluation reserve account. However, where the revalued amounts fall below the cost at the balance sheet date, allowance is made in the profit and loss account for such deficit.

Unquoted investments

These are stated at cost. Where in the opinion of the Directors, the value of any unquoted investment falls below its cost, an appropriate allowance for diminution in value thereof is charged against the profit and loss account.

16. Trading properties

Trading properties are carried at the lower of cost and net realizable value. Net realizable value is the estimated selling price in the ordinary course of business less the estimated cost of completion and the estimated cost necessary to make the sale. The costs of trading properties are determined on the basis of specific identification of their individual cost.

17. Short-term investments

Short-term investments are stated at the lower of cost and market value. The carrying cost is determined on an item by item basis. The amount by which cost exceeds market value (unrealized loss) is charged to the profit and loss account. Realized gains or losses on disposal of short-term investments are taken to the profit and loss account. Interest receivable on investments is accrued and credited to the profit and loss account.

18. Investment income

Investment income comprises income earned on short term deposits and income earned on trading of securities. It is accounted for on an accrual basis.

19. Investment expense

Investment expenses are expenses incurred in buying, holding and selling all types of investments. They are accounted for on accrual basis.

20. Dividend distribution

Dividend distribution to the Company's shareholders is recognized as a liability in the financial statements in the year in which the dividend is approved by the Company's shareholders.

21.Taxation

Income tax expenses/credits are recognized in the profit and loss account. Current income tax is the expected tax payable on the tax income for the year using the statutory tax rate at the balance sheet date.

22.Deferred taxation

Deferred taxation, which arises from timing differences in the recognition of items for accounting and tax purposes, is calculated using the liability method. Deferred taxation is provided fully on timing differences, which are expected to reverse at the rate of tax likely to be in force at the time of reversal.

A deferred tax asset is recognized to the extent that it is probable that future taxable profits will be available against which the associated unused tax losses and deductible temporary differences can be utilized. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

23.Pension

The Company operates a defined contributory pension scheme for eligible employees. Employees and the Company contribute 7.5% each of the qualifying staff's salary in line with the provisions of the Pension Reform Act 2004.

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24.Provisions

A provision is recognized if, as a result of a past event, the Company has a present legal or constructive obligation that can be estimated reliably, and it is probable that an outflow of economic benefits will be required to settle the obligation.

25.Segment reporting

A segment is a distinguishable component of the Company that is engaged in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments. The Company's formats for segment reporting are based on business segments.

26.Contingent liabilities

The Company provides financial guarantees and bonds to third parties at the request of customers in the form of bid and performance bonds or advance payments guarantees. The amounts reported in the financial statements represent the maximum loss that would be recognized if counter parties failed completely to perform as contracted. Commission and fees charged to customers for services rendered are recognized at the time the services or transactions are effected.

27.Deposit administration

Receipts for deposit administration and other business of a savings nature are recognized as liabilities. Interest accruing to the life assure from investment of the savings is recognized in the profit and loss account in the year it is earned while interest paid and due to depositors is recognized as an expense.

28. Gross premium earned

Gross premium earned is written premium after deducting the unearned portion of the premium.

29. Claims handling expenses

Claims handling expenses are charged against revenue as expense when incurred.

Balance Sheet

As at 31 December, 2009

N	otes	Group 2009	Group 2008	Company 2009	Company 2008
		N'000	N′000	N'000	N′000
Assets:					
Cash and bank balances	1	459,435	350,267	434,537	350,224
Short-term investments	2	8,657,009	10,465,401	10,511,556	11,404,514
Trade debtors	4(a)	809,546	562,687	809,546	562,687
Other debtors and prepayments4(e)		1,200,682	2,272,227	1,194,448	2,335,155
Deferred acquisition cost	5	98,682	74,731	98,682	74,731
Long-term investments	6	2,015,625	38,500	2,565,625	638,500
Trading properties	7	2,519,241	1,611,293	-	-
Deferred tax asset	8(a)	1,106	36,846	1,106	36,846
Statutory deposit	9	500,000	500,000	500,000	500,000
Fixed assets	10	910,028	794,939	897,343	788,010
Total assets		17,171,354	16,706,891	17,012,843	16,690,667
Liabilities:					
Creditors and accruals	11	673,538	2,195,566	662,582	2,193,271
Outstanding claims	12	388,040	267,293	388,040	267,293
Insurance fund	13	1,595,323	932,372	1,595,323	932,372
Deposit administration	14	1,115,094	586,386	1,115,094	586,386
Taxation payable	15a	582,424	169,073	540,956	166,836
Deferred taxation	8(b)	191,595	30,039	189,080	29,157
Total liabilities		4,546,014	4,180,729	4,491,075	4,175,315
Net assets		12,625,340	12,526,162	12,521,768	12,515,352
Capital and reserves:					
Share capital	16(a)	5,000,000	4,375,000	5,000,000	4,375,000
Share premium	17	3,843,243	3,073,153	3,843,243	3,073,153
Statutory contingency reserve	18	745,687	561,068	745,687	561,068
Capital reserve	19	2,500,000	2,500,000	2,500,000	2,500,000
Retained earnings	20	536,410	2,016,941	432,838	2,006,131
Shareholders' funds		12,625,340	12,526,162	12,521,768	12,515,352
Contingent liabilities	21	142,212	32,267	142,212	32,267
containgent habilities	- '	1 12,212	32,207	172,212	32,207

SIGNED ON BEHALF OF THE BOARD OF DIRECTORS BY:

Mr. Gbolade Osibodu. Platigothundgungid

Chairman

Mrs. Yetunde Ilori

Director

Approved by the Board of Directors on 20 April 2010. The statement of accounting policies and accompanying notes form an integral part of these financial statements.

Profit and Loss Account

	Notes	Group 2009 N'000	Group 2008 N'000	2009 N'000	Company 2008 N'000
Income					
Gross Premium Written Gross premium earned Reinsurance cost	22 23	5,377,502 3,998,367 (1,626,336)	4,143,899 2,873,178 (1,190,530)	5,377,502 3,998,367 (1,626,336)	4,143,899 2,873,178 (1,190,530)
Premium earned Commission received		2,372,031 160,119	1,682,648 120,102	2,372,031 160,119	1,682,648 120,102
Total income		2,532,150	1,802,750	2,532,150	1,802,750
Expenses					
Claims incurred Underwriting expenses		(947,637) (520,340)	(585,259) (350,492)	(947,637) (520,340)	(585,259) (350,492)
Underwriting profit		1,064,173	866,999	1,064,173	866,999
Investment income Shareholders share of Life Fund valuation surplus	24 13.2	1,402,216 32,358	126,734 243,618	1,305,362 32,358	56,031 243,618
Profit from deposit administration Gain on disposal of real estate		101,659 - 2,600,406	30,618 1,918,556 3,186,525	101,659 - 2,503,552	30,618 1,918,556 3,115,822
Allowance for bad debt Management expenses	4(b) 25	(103,516) (1,184,289)	(96,508) (1,088,675)	(103,516) (<u>1,226,516)</u>	(96,508) (<u>1,031,901)</u>
Profit before taxation Taxation	15(b)	1,312,601 (796,013)	2,001,342 (125,312)	1,173,520 (749,694)	1,987,413 (122,193)
Profit after taxation		516,588	1,876,030	423,826	1,865,220
Appropriation Transfer to contingency reserve Transfer to retained earnings	18 20	184,619 331,969 516,588	324,756 1,551,274 1,876,030	184,619 239,207 423,826	324,756 <u>1,540,464</u> 1,865,220
Earnings per share- basic Declared dividend per share - Final Declared dividend per share - Interim	27	4k 15k 5k	33k 6k	3k 15k 5k	32k 6k

Statements of Cash Flows

		Group 2009	Group 2008	Company 2009	Company 2008
Cash flows from operating activities	Notes	N'000	N'000	N'000	N′000
Operating profit before changes in working capital	28	2,053,323	261,815	1,908,325	246,696
Changes in working capital Trade debtors Other debtors and prepayments Deferred acquisition cost Statutory deposit Outstanding claims Creditors and accruals Deposit administration		(350,374) 1,139,794 (23,951) - 120,747 (1,584,944) 528,708	(187,556) (1,539,311) (5,366) - 118,761 1,760,270 249,872	(350,374) 1,140,706 (23,951) - 120,747 (1,530,689) 528,708	(187,556) (1,602,239) (5,366) - 118,761 1,757,975 249,872
Net changes in working capital Tax paid	15a	(170,020) (185,366)	396,670 (227,927)	(114,853) (179,911)	331,447
Net cash flows from operating activities		1,697,937	430,558	1,613,561	350,216
Cash flows from investing activities Proceeds from sale of fixed assets Purchase of fixed assets Purchase of investment Proceeds from disposal ofinvestments Dividend income Purchase of trading securities	10 6(b)	326 (234,375) (1,977,125) - 147,961 1,535,657	6,827 (229,484) (2,892,737) 3,373,418 248,766 (839,295)	326 (225,958) (1,927,125) - 147,961 1,535,657	6,827 (221,365) (3,492,737) 3,373,418 248,766 (830,705)
Net cash flows from investing activities		(527,556)	(332,505)	(469,139)	(915,796)
Cash flows from financing activities					
Share issue expenses Dividend paid Proceeds from share capital	17 20	(167,410) (1,812,500)	(36,025) (300,000)	(167,410) (1,812,500)	(36,025) (300,000)
increase	16	1,562,500	4,687,500	1,562,500	4,687,500
Net cash flows from financing activ	ities	(417,410)	4,351,475	(417,410)	4,351,475
Net increase in cash and bank balances Cash and cash equivalents, beginning of	year	752,971 7,661,375	4,449,528 3,211,847	727,012 6,997,742	3,785,895 3,211,847
Cash and cash equivalents, end of	year 3	8,414,346	7,661,375	7,724,754	6,997,742

General Business Balance Sheet

As at 31 December, 2009

Assets:	Notes	2009 N' 000	2008 N′ 000
Cash and bank balances Short-term investments Trade debtors Other debtors and prepayments Deferred acquisition cost Long-term investments Statutory deposit Fixed assets	1.1 2.1 4.1(a) 4.1(c) 5 6.1 9 10.2	236,507 7,025,143 735,096 1,248,331 98,682 2,265,625 300,000 891,413	67,031 8,639,546 517,064 2,259,019 74,731 638,500 300,000 777,668
Total assets		12,800,797	13,273,559
Liabilities:			
Creditors and accruals Outstanding claims Insurance fund Taxation Deferred tax liability Total liabilities Net Assets	11.1 12.1 13.1 15.1(a) 8.1	540,371 372,361 1,248,266 332,413 189,080 2,682,491	2,158,970 219,668 709,600 132,590 29,157 3,249,985
Net Assets		10,110,500	10,023,374
Capital and Reserves:			
Share capital Share premium Statutory contingency reserve Capital reserves Retained earnings	16.1 17.1 18.1 19 20.1	4,000,000 3,843,243 623,991 1,500,000 151,072	3,375,000 3,073,153 504,040 1,500,000 1,571,381
Shareholders' funds		10,118,306	10,023,574
Contingent liabilities	21	142,212	32,267

General Business Revenue Account

For the year ended 31 December, 2009

	Motor	Fire	General Accident	Marine	Bond	Fngineering	Oil & Energy	Aviation	Total
	N' 000	N' 000	N' 000	N' 000	N' 000	N' 000	N' 000	N' 000	N' 000
Income									
•	1,305,274	474,285	595,544	513,381	17,915	251,962		86,433	4,521,553
Inward premium	4,732	1,530	<u>-</u>	3,386	17.015	1,901	2,262	1,669	15,480
	1,310,006 (199,022)	475,815 (72,043)	595,544 (33,666)	516,767 (59,398)	17,915 2,487	253,863 _(27,975)	1,279,021 (134,239)	88,102 (14,810)	4,537,033 (538,666)
	1,110,984	403,772	561,878	457,369	20,402	225,888		73,292	3,998,367
Treaty outward premium	(30,838)	(157,611)	(60,579)	(106,767)	(1,985)	(66,524)	(14,394)	-	(438,698)
Facultative premium	(44,274)	(34,250)	(88,508)	(28,578)	1,193	(43,399)		(71,350)	(1,470,585)
Prepaid reinsurance	13,111	39,316	47,029	26,437	95	26,608	119,824	10,527	282,947
Premium earned	1,048,983	251,227	459,820	348,461	19,705	142,573	88,793	12,469	2,372,031
Direct commission	251	-	5,953	747	-	321	38,682	3,003	48,957
Reinsurance commission	3,928	39,128	3,633	26,312	366	27,374	4,730	5,691	111,162
Total income	1,053,162	290,355	469,406	375,520	20,071	170,268	132,205	21,163	2,532,150
Expenses									
Claims paid	528,620	95,058	126,252	40,440	(2,992)	112,619		-	899,997
Reinsurance claims recoveries	. , ,	(20,466)	(55,223)	(19,527)		(49,727)			(183,760)
Net claims paid	489,803	74,592	71,029	20,913	(2,992)	62,892		-	716,237
Outstanding claims provision		42,348	88,401	35,223	(2,002)	1,928	31,732	90	231,400
Claims incurred Acquisition cost	521,481 139,783	116,940 72,622	159,430 108,814	56,136 93,456	(2,992) 1,140	64,820 45,770	31,732 21,383	90 6,977	947,637 489,945
Maintenance cexpenses	8,404	3,369	3,392	3,649	343	43,770 1,805	9,682	(249)	30,395
Maintenance cexpenses	0,404		3,332	3,049	<u> </u>	1,803		(243)	
Underwriting expenses	148,187	75,991	112,206	97,105	1,483	47,575	31,065	6,728	520,340
Total expenses	669,668	192,931	271,636	<u>153,241</u>	(1,509)	112,395	62,797	6,818	1,467,977
Underwriting profit	383,494	97,424	197,770	222,279	21,580	57,873	69,408	14,345	1,064,173
-									

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General Business Profit & Loss Account

Income	Notes	2009 N' 000	2008 N' 000
Gross Premium Written Gross premium earned Reinsurance cost	22.1 23.1	4,537,033 3,998,367 (1,626,336)	3,117,7911 2,873,178 (1,190,530)
Premium earned Commission received		2,372,031 160,119	1,682,648 120,102
Total Income		2,532,150	1,802,750
Expenses Claims incurred Underwriting expenses		(947,637) (520,340)	(585,259) (350,492)
Underwriting profit Investment income/(loss) Gain on disposal of real estate	24.1	1,064,173 524,394	866,999 (163,958) 1,918,556
		1,588,567	2,621,597
Allowance for bad debt Management expenses	25.1	(79,779) (1,221,782)	(83,247) (1,031,076)
Profit before taxation		287,006	1,507,274
Taxation	15.1(b)	(509,864)	(124,933)
(Loss)/Profit after taxation		(222,858)	1,382,341
Appropriation Transfer to contingency reserve Transfer to retained earnings	18.1 20.1	119,951 (342,809) (222,858)	276,468 1,105,873 1,382,341

Life Business Balance Sheet

As at 31 December, 2009

Assets:	Notes	2009 N′ 000	2008 N′ 000
Cash and bank balances Short-term investments Trade debtors Other debtors and prepayments Long-term investments Deferred tax asset Statutory deposit Fixed assets	1.2 2.2 4.2(a) 4.2(c) 6.2 8.2 9 10.3	198,030 3,486,413 74,450 168,951 300,000 1,106 200,000 5,930	283,193 2,764,968 45,623 244,406 - 36,846 200,000 10,342
Total assets		4,434,880	3,585,378
Liabilities: Creditors and accruals Outstanding claims Life fund Deposit administration Taxation payable	11.2 12.2 13.2 14 15.2(a)	345,045 15,679 347,057 1,115,094 208,543	202,571 47,625 222,772 586,386 34,246
Total liabilities		2,031,418	1,093,600
Net assets		2,403,462	2,491,778
Capital and Reserves: Share capital Statutory contingency reserve Capital reserve Retained earnings	16.2 18.2 19 20.2	1,000,000 121,696 1,000,000 281,766	1,000,000 57,028 1,000,000 434,750
Shareholders' funds		2,403,462	2,491,778

Life Business Revenue Account

Income	Notes	2009 N' 000	2008 N' 000
Gross premium Reinsurance cost	22.2 23.2	840,469 (289,931)	1,026,108 (255,617)
Premium earned		550,538	770,491
Commission received		43,986	14,744
Net premium		594,524	785,235
Investment income Other income Total income		99,447 30,601 724,572	18,663 5,913 809,811
Direct claims paid Surrenders Increase in outstanding claims Gross Claims Incurred Reinsurance recovery Claims incurred Acquisition expenses Maintenance expenses Operating expenses		(265,164) (335) 75,827 (189,672) 87,526 (102,146) (85,161) (13,547) (367,075)	(93,183) (150,000) (243,183) 30,718 (212,465) (105,406) (1,734) (114,074)
Total expenses Increase in Life Fund	13.2	(567,929) 156,643	(433,679) 376,132

Life Business Profit and Loss Account

For the Year ended 31 December, 2009

	Notes	2009 N′ 000	2008 N' 000
Gross premium written	22.2	<u>840,469</u>	<u>1,026,108</u>
Investment income Shareholders share of Life Fund	24.2	780,968	219,989
valuation surplus Profit from deposit administration	13.2	32,358 101,659	243,618 30,618
		914,985	494,225
Management expenses Allowance for bad debt	25.2	(4,734) (23,737)	(825) (13,261)
Profit before taxation Taxation	15.2(b)	886,514 (239,830)	480,139 2,740
Profit after taxation		646,684	482,879
Appropriation			
Transfer to contingency reserve Transfer to retained earnings	18.2 20.2	64,668 582,016	48,288 434,591
		646,684	482,879

Deposit administration revenue account

	2009 N' 000	2008 N' 000
Interest Income Gains from sale of investments	111,162 <u>8,496</u> 119,658	70,972 (20,554) 50,418
Expenses		
Guaranteed interest	18,000 18,000	<u>19,800</u> 19,800
Profit from deposit administration	101,659	30,618

Notes to the Financial Statements

1 Cash and bank balances Cash and bank balances comprise:	Group 2009 N'000	Group 2008 N'000	Company 2009 N'000	Company 2008 N'000
Cash in hand Balances held with banks in Nigeria	52 459,383	66 350,201	52 434,485	66 350,158
	459,435	350,267	434,537	350,224
1.1 General Business			2009 N'000	2008 N'000
Cash in hand Balances held with banks in Nigeria			52 236,455	66 66,965
			236,507	67,031
1.2 Life business			2009 N'000	2008 N′ 000
Balances held with banks in Nigeria			198,030	283,193
			198,030	283,193
2 Short term investments				
(a) Short term investments comprise:				
	Group 2009	Group 2008	Company 2009	Company 2008
	N′000	N'000	N′000	N′000
Short term deposit (see Note 3) Investment in trading securities	7,954,911	7,311,108	7,290,217	6,647,518
(see Note (b) below)	541,771	2,993,966	541,771	3,145,703
Investment in Barista Property Development Limited held for sale (see Note (c) below)	-	-	1,689,748	1,450,966
Investment in Glan Maye Property Development Limited held for sale				
(see Note (d) below) Investment in managed funds	- 160,327	- 160,327	829,493 160,327	- 160,327
	8,657,009	10,465,401	10,511,556	11,404,514

- (b) Investment in trading securities represents the Group's investment in quoted stocks. The aggregate market value and cost of the Group's investment in quoted stocks was N541,771,000 (2008: N2,993,966,000) and N606,872,086 (2008: N2,348,144,112) respectively.
- (c) This represents the Company's investment in Barista Property Development Company Limited ("Barista"), a special purpose entity. Barista was incorporated to invest in real estate and the Company's intention is to dispose of this investment in the near future.
- (d) This represents the Company's investment in Glan Maye Property Development Company Limited ("Glan Maye"), a special purpose entity during the year. Glan Maye was incorporated to invest in real estate and the Company's intention is to dispose of this investment in the near future.

2.1 General Business Short term investments comprise: 2008 2009 N'000 N' 000 4,086,391 Short term deposit 4,751,140 2,941,862 Investment in trading securities 423,928 1,450,966 Investment in Barista Property Development Limited 1,689,748 Investment in managed funds 160,327 160,327 7,025,143 8,639,546 2.2 Life Business Short term investments comprise: 2009 2008 N'000 N' 000 2,561,127 Short term deposits 2,539,077 Investment in trading securities 203,841 117,843 Investment in Glan Maye 829,493 2,764,968 3,486,413

3 Cash and cash equivalents

(a) For purpose of the cash flow statement, cash and cash equivalents comprise the following balances with less than three months maturity from the date of acquisition:

	Group 2009 N'000	Group 2008 N'000	2009 N'000	Company 2008 N'000
Cash and bank balances (Note 1) Short term investments (Note 2)	459,435 7,954,911 8,414,346	350,267 <u>7,311,108</u> 7,661,375	434,537 7,290,217 7,724,754	350,224 6,647,518 6,997,742

(b) The movement in cash and cash equivalents is as follows:

	Group 2009 N'000	Group 	Company 2009 N'000	Company 2008 N'000
Balance, beginning of year Net cash inflow Balance, end of year	7,661,375 	3,211,847 4,449,528 7,661,375	6,997,742 727,012 7,724,754	3,211,847 3,785,895 6,997,742
4 Debtors and prepayments (a) Trade debtors comprise:	Group 2009 N'000	Group 2008 N'000	Company 2009 N'000	Company 2008 N'000
Premium debtors Less: Allowance for bad debt	1,003,120	686,745	1,003,120	686,745
(see Note (b) below) Net trade debtors (see Note (d) below)	(193,574) 809,546	<u>(124,058)</u> <u>562,687</u>	(193,574) 809,546	(124,058) 562,687

(b) The movements in allowance for bad debts is analyzed below:

	Group 2009 N'000	Group 2008 N'000	2009 N'000	Company 2008 N'000
Balance, beginning of year	124,058	27,550	124,058	27,550
Allowance made during the year	103,516	96,508	103,516	96,508
Bad debt written off	(34,000)	-	(34,000)	-
Balance, end of year	193,574	124,058	193,574	124,058

(c) The age analysis of trade debtors and related provisions as at the end of the year are as follows:

		Unexpired risk/Reinsu-		
	Gross premium	rances	Net premium	Provisions
	N'000	N'000	N'000	N' 000
0 – 90 days	498,219	-	498,219	-
91 – 180 days	199,270	70,933	128,337	32,084
181 – 270 days	128,159	50,121	78,038	39,019
271 – 365 days	72,278	14,720	57,558	43,169
Over 365 days	105,194	25,892	79,302	79,302
	1,003,120	161,666	841,454	193,574

(d) Analysis of trade debtors are as follows:	Group 2009 N'000	Group 2008 N'000	Company 2009 N'000	Company 2008 N'000
Due from contract holders Due from agents and brokers Due from reinsurers	236,020 747,389 19,711	139,227 526,510 21,008	236,020 747,389 19,711	139,227 526,510 21,008
	1,003,120	686,745	1,003,120	686,745
Provision for bad debts	(193,574) ————— 809,546	(124,058) ———— 562,687	(193,574)	(124,058) ————————————————————————————————————
(e) Other debtors and prepayments Other debtors and prepayments comprise:	Group 2009	Group 2008	Company 2009	Company 2008
	N′000	N′000	N'000	N'000

(f) This represents money deposited with stock brokers for purchase of equities which had not been purchased as at year end.

4.1 General Business(a) Trade debtors comprise:	2009 N'000	2008 N'000
Trade debtors Less: Allowance for bad debts	898,245 (163,149) 735,096	627,861 (110,797) 517,064

(b) The age analysis of trade debtors and related provisions as at the end of the year are as follows:

	Gross premium N'000	Unexpired risk/Reinsu- rances N'000	Net premium N'000	Provisions N' 000
0 – 90 days 91 – 180 days 181 – 270 days 271 – 365 days Over 365 days	443,156 179,520 121,706 66,885 86,978	70,933 50,121 14,720 25,892	443,156 108,587 71,585 52,165 61,086	- 27,147 35,792 39,124 61,086
	898,245	161,666	736,579	163,149
(c) Other debtors and prepayments Other debtors comprise: Recoverable from reinsurer Prepaid reinsurance Intercompany receivable Other debtors Receivable from stock brokers Subscription receivable Deposit for shares Prepayments Accrued interest Staff Investment Trust Scheme Current account with Life			2009 N'000 19,755 420,773 971 109,624 244,786 - - 44,631 68,827 116,130 222,834 1,248,331	2008 N'000 78,705 137,826 63,887 197,465 - 1,562,500 46,700 27,099 29,742 115,095 - 2,259,019
4.2 Life Business (a)Trade debtors comprise:				
Trade debtors Less: Allowance for bad debts			2009 N'000 104,875 (30,425) 74,450	2008 N'000 58,884 (13,261) 45,623

(b) The age analysis of trade debtors and related provisions as at the end of the year are as follows:

	Gross premium N'000	Unexpired risk/Reinsu-rances N'000	Net premium N'000	Provisions N' 000
0 – 90 days 91 – 180 days	55,063 19,750	<u>-</u>	55,063 19,750	- 4,937
181 – 270 days	6,453	- -	6,453	3,227
271 – 365 days	5,393	-	5,393	4,045
Over 365 days	18,216 104,875		18,216 104,875	<u>18,216</u> 30,425
(c)Other debtors and prepayments Other debtors comprise:			2009 N'000	2008 N'000
Due from General Business Prepayments			-	168,270 -
Claims deposits			43,881	-
Deposit for shares Other receivables			50,000 20,669	50,000 13,225
Accrued interest			54,401	12,911
			168,951	244,406

5 Deferred acquisition cost

This represents commission on unearned premium relating to the unexpired period of risks.

6 Long term investments

(a)Long term investments comprise:

	Group 2009 N'000	Group <u>2008</u> N'000	Company 2009 N'000	Company 2008 N'000
Investment in diversified portfolio FGN bond	1,000	1,000	1,000	1,000
Unquoted equity Long term quoted stock	1,476,000	-	1,476,000	-
GTB Corporate bonds series 1	180,000	-	180,000	-
14% Kwara State Gov Bond 2013 series 13% Lagos state Gov Bond 2013 series	170,000 150,000	-	170,000 100,000	-
Investment in ARM Pension Managers Limited Investment in Assur Asset Management Limited	38,625 I -	37,500 -	38,625 600,000	37,500 600,000
· ·		38,500	2,565,625	638,500

(b)The movement in long term investments during the year is as shown below:

	Group	Group	Company	Company
	2009	2008	2009	2008
	N'000	N'000	N'000	N'000
Balance, beginning of year Additions during the year Disposal during the year Reclassification to short term investments Unrealized exchange gain Balance, end of year	38,500 1,977,125 - - 2,015,625	211,918 1,281,444 (1,454,862) - 38,500	638,500 1,927,125 - - 2,565,625	211,918 1,881,444 (1,454,862) - 638,500

Principal subsidiary undertakings

Company name	Country of origin	Nature of business	% of equity capital controlled	Year end consolidated
Assur Asset Management Limited	Nigeria	Asset Management	100	31 December.
Barista Property Development Limited	Nigeria	Real estate	100	31 December.
Glan Maye Property Development Limited	Nigeria	Real estate	100	31 December.

Details of consolidated subsidiaries as at 31 December 2009 are shown below:

The consolidated financial data of the consolidated entities are as follow:

Company name	Cash and cash	Total assets	Total liabilities	Net assets	Gross earnings	Profit before tax
Guaranty Trust Assurance P Assur Asset Management	lc 7,724,754	17,012,843	4,491,075	12,521,768	5,463,848	1,173,520
Limited	689,592	849,781	148,907	700,874	217,079	139,081
Barista Property Developme Company Limited Glan Maye Property Develo	-	1,689,748	-	1,689,748	-	-
Company Limited	-	829,493	-	829,493	-	-
Elimination	-	(3,210,509)	(93,967)	(3,116,544)	-	-
Consolidated totals	8,414,346	17,171,356	4,546,016	12,625,339	5,680,927	1,312,601

6.1General Business

Long-term investments comprise:	2009 N'000	2008 N'000
Investment in diversified portfolio	1,000	1,000
Investment in Assur Asset Management Limited	600,000	600,000
FGN bond	-	-
Long term stock	-	-
GTB Corporate bonds series 1	150,000	-
Unquoted equities	1,476,000	-
Investment in ARM Pension Manager Limited	38,625	37,500
	2,265,625	638,500
Provision for diminution in quoted stock		
	2,265,625	638,500
6.2 Life Business		
Long term investments comprise:	2009	2008
5	N'000	N'000
Long term quoted stock	-	-
GTB Corporate bonds series 1	30,000	-
14% Kwara State Gov Bond 2013 series	170,000	_
13% Lagos state Gov Bond 2013 series	100,000	=
J	300,000	
Trading properties		

7 Trading properties

Trading properties comprise investments made by the Group in landed properties which are held for trading purposes.

8 Deferred tax account

(a) Assets

The movement in this account during the year was as follows:

	Group 2009 N'000	Group 2008 N'000	Company 2009 N'000	Company 2008 N'000
Balance, beginning of the year Credit/(charge) during the year-	36,846	15,523	36,846	15,523
(see Note 15b)	(35,740)	21,323	(35,740)	21,323
Balance, end of year	1,106	36,846	1,106	36,846

(b)Liabilities

The movement in this account during the year was as follows:

	Group 2009 N'000	Group <u>2008</u> N'000	Company 2009 N'000	Company 2008 N'000
Balance, beginning of year Credit/charge for the year (see Note 15.1(b)) Balance, end of year	30,039 161,556 191,595	50,179 (20,140) 30,039	29,157 159,923 189,080	50,179 (21,022) 29,157
(c) Net deferred tax liabilities/(assets)				
are attributable to the following	Group 2009 N'000	Group 2008 N'000	Company 2009 N'000	Company 2008 N'000
Assets: Fixed assets Unrelieved losses General allowances	1,106 - -	(1,424) 31,634 6,636	1,106 - -	(1,424) 31,634 6,636
Balance, end of year	1,106	36,846	1,106	36,846
Liabilities: Fixed assets General allowances Unrealized exchange gain	111,069 - 80,528	84,908 (54,869)	108,552 - 80,528	84,026 (54,869)
Balance, end of year	191,597	30,039	189,080	29,157

8.1General Business

(a) Assets

The movement in this account during the year was as follows:

(a) Liabilities

The movement in this account during the year was as follows:

	2009 N'000	2008 N'000
Balance, beginning of year Charge/(credit) for the year (see Note 15b)	29,157 159,923	50,179 (21,022)
Balance, end of year	189,080	29,157

(b)Net deferred tax liabilities are attributable to the following:		
	2009 N'000	2008 N'000
	14 000	
Fixed assets General allowances	108,552	84,026 (54,869)
Unrealized exchange gain	80,528	(54,605)
	189,080	29,157
8.2 Life Business		
(a)Assets:		
The movement in this account during the year was as follows:		
	2009 N'000	2008 N'000
Balance, beginning of year Charge/(Credit) for the year (see Note 15.2(b))	36,846 (35,740)	15,523 21,323
Balance, end of year	1,106	36,846
(b)Net deferred tax assets are attributable to the following:		
	2000	2000
	2009 N'000	2008 N'000
Fixed assets	1,106	(1,424)
Unrelieved losses	-	31,634
General allowances		6,636
	1,106	36 ,846

9 Statutory deposit

This represents amounts deposited with the Central Bank of Nigeria (CBN) pursuant to Section 10(3) of the Insurance Act, 2003.

	Group	Group	Company	Company
	2009	2008	2009	2008
	N'000	N'000	N'000	N'000
General business Life business	300,000 200,000 500,000	300,000 200,000 500,000	300,000 200,000 500,000	300,000 200,000 500,000

10 Fixed Assets (Group)

	LAND& BUILDINGS	LEASEHOLD IMPROVEMENTS	MOTOR VEHICLES		COMPUTER SOFTWARE	OFFICE EQUIPMENT	FURNITURE & FITTINGS	CAPITAL WORK IN PROGRESS	TOTAL
Cost	N′ 000	N′ 000	N′ 000	N' 000	N′ 000	N' 000	N′ 000	N′ 000	N′ 000
Beginning of year Additions Reclassifications Disposals End of year	546,462 1,105 (2,711) - 544,856	44,607 20,567 - - - 65,174	189,374 70,761 - (3,260) 256,875	93,899 29,147 - - 123,046	3,631 - 	38,280 14,360 - - - 52,640	37,046 22,326 - - 59,372	72,478 2,711 - 75,189	1,045,122 234,375 - (3,260) 1,276,237
Accumulated depre	ciation								
Beginning of year	15,605	11,587	84,994	51,552	49,240	17,738	19,467	-	250,183
Charge for the year	6,210	5,911	46,463	29,440	15,661	7,403	8,198	-	119,286
Disposal End of year	21,815		(3,260 128,197	80,992	- 64,901	25,141	27,665		<u>(3,260)</u> 366,209
Elid of year	21,013	17,490	120,197	80,992	04,901	23,141			300,209
Net book value									
At 31 December, 200	9 523,041	47,676	128,678	42,054	34,184	27,499	31,707	75,189	910,028
At 31 December, 200	8 530,857	33,020	104,381	42,346	46,214	20,542	17,579		794,939

i. No leased assets are included in the above fixed assets account (2008:Nil)

ii. The Group had no capital commitments as at the balance sheet date (2008: Nil)

10.1 Fixed Assets (Composite)

Cost	LAND& BUILDINGS N' 000	LEASEHOLD IMPROVEMENTS N' 000	MOTOR VEHICLES N' 000	COMPUTER EQUIPMENT N' 000		OFFICE EQUIPMENT N' 000	FURNITURE & FITTINGS N' 000	CAPITAL WORK IN PROGRESS N' 000	TOTAL N' 000
Cost	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000	14 000
Beginning of year	546,462	43,011	183,574	93,708	95,454	38,084	36,710	-	1,037,003
Additions	1,105	20,324	64,231	28,914	3,211	14,360	21,335	72,478	225,958
Reclassifications	(2,711)	-	-	-	-	-	-	2,711	-
Disposals	_			(3,260)					(3,260)
End of year	544,856	63,335	244,545	122,622	98,665	52,444	58,045	75,189	1,259,701
A lated decent									
Accumulated depreci	ation								
Beginning of year	15,605	11,574	83,907	51,525	49,240	17,714	19,428	-	248,993
Charge for the year	6,210	5,749	44,333	29,326	15,636	7,364	8,007	-	116,625
Disposal	_		(3,260)			-			(3,260)
End of year	21,815	17,323	124,980	80,851	64,876	25,078	27,435		362,358
Net book value									
At 31 December, 2009	523,041	46,012	<u>119,56</u> 5	41,771	33,789	27,366	30,610	75,189	<u>897,343</u>
At 31 December, 2008	530,857	31,437	99,668	42,182	46,214	20,370	17,282		788,010

i. No leased assets are included in the above fixed assets account (2008:Nil)

ii. The Company had no capital commitments as at the balance sheet date (2008: Nil)

10.2 General Business

Cost	LAND& BUILDINGS N' 000	LEASEHOLD IMPROVEMENTS N' 000	MOTOR VEHICLES N' 000	COMPUTER EQUIPMENT N' 000	COMPUTER SOFTWARE N' 000	OFFICE EQUIPMENT N' 000	FURNITURE & FITTINGS N' 000	CAPITAL WORK IN PROGRESS N' 000	TOTAL N′ 000
Beginning of year	546,462	43,011	168,624	93,026	93,041	37,981	35,850	_	1,017,995
Additions	1,105	20,324	64,231	28,914	3,211	14,360	21,335	72,478	225,958
Reclassification	(2,711)	-	-	-	-	-	-	2,711	-
Disposals			(3,260)						(3,260)
End of year	544,856	63,335	229,595	121,940	96,252	52,341	57,185	75,189	1,240,693
Accumulated deprecial Beginning of year Charge for the year Disposal End of year	15,605 6,210 	11,574 5,749 17,323	77,424 40,596 (3,260) 114,760	50,843 29,326 80,169	48,404 15,153 63,557	17,631 7,344 24,975	18,846 7,835 	-	240,327 112,213 (3,260) 349,280
Net book value At 31 December, 2009 At 31 December, 2008	523,041 530,857	46,012 31,437	114,835 91,200	41,771	32,695 44,637		30,504	75,189	891,413

10.3 Life Business

Cost	LAND& BUILDINGS N' 000	LEASEHOLD IMPROVEMENTS N' 000	MOTOR VEHICLES N' 000	COMPUTER EQUIPMENT N' 000	SOFTWARE		FURNITURE & FITTINGS N' 000	CAPITAL WORK IN PROGRESS N' 000	<u>TOTAL</u> N' 000
Beginning of year End of year	<u>-</u>	. <u>-</u>	14,950 14,950	682 682	2,413 2,413	103 103	860 860		19,008 19,008
Accumulated deprections Beginning of year Charge for the year End of year	ation - 		6,483 3,737 10,220	682	836 483 1,319	83 20 103	582 172 754		8,666 4,412 13,078
Net book value At 31 December, 2009 At 31 December, 2008			8,467	4,730	- 1,577	1,094	106 278		5,930 10,342

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11 Creditors and accruals

Amounts falling due within one year:

	Group 2009 N'000	Group <u>2008</u> N'000	2009 N'000	Company 2008 N'000
Trade creditors	355,422	362,768	355,422	362,768
Other creditors	162,721	82,686	151,765	80,391
Accrued expenses	40,000	112,131	40,000	112,131
Deposit for shares (see Note (b) below)	-	1,562,500	-	1,562,500
Deposits against guarantees (see Note (a) below)	102,213	64,863	102,213	64,863
Provision for NITDA levy	1 3,182	10,618	13,182	10,618
	673,538	2,195,566	662,582	2,193,271

(a)This represents amounts deposited by customers as collateral for bid and performance bonds or advance payment guarantees provided by the Company (see Note 21).

(b)This represents proceeds from the rights issue concluded by the Company in 2008. The Company made a right issue of 1,250,000,000 ordinary shares of 50 kobo each at N1.25k in 2008 and the shares were fully subscribed. The shares were fully allotted in the year ended 31 December 2009 (see Note 16(d)).

11.1 General Business

Amounts falling due within one year:

	2009 N'000	2008 N'000
Trade Creditors Other creditors Accrued expenses Deposit for share (see Note (11b)) Deposits against guarantees (see Note 11(a)) Due to Life Business Provision for NITDA levy	275,437 120,004 40,000 - 102,213 - 2,717	168,634 71,954 112,131 1,562,500 64,863 168,270 10,618

11.2 Life Business

Amounts falling due within one year :

	2009 N'000	2008 N'000
Trade creditors	79,985	194,134
Other creditors	31,761	8,437
Current account with general business	222,834	-
Provision for NITDA levy	10,465	-
	345,045	202,571

12 Outstanding claims

This balance is inclusive of the 10% Incurred But Not Reported (IBNR) provision as required under section 20 (1)(b)of the Insurance Act, 2003.

The outstanding claims are analyzed below:

, ,	Group 2009 N'000	Group 2008 N'000	2009 N'000	Company 2008 N'000
General Life	372,361 15,679	219,668 47,625	372,361 15,679	219,668 47,625
	388,040	267,293	388,040	267,293

The age analysis of the outstanding claims is as follows:

	Group 2009	Group 2008	Company 2009	Company 2008
Days	N′000	N′000	N′000	N'000
0 - 90	144,848	70,953	144,848	70,953
91 - 180	53,460	31,947	53,460	31,947
181- 270	65,805	32,272	65,805	32,272
271- 365	31,491	82,832	31,491	82,832
365 and above	92,436	49,289	92,436	49,289
	388,040	267,293	388,040	267,293

12.1 General Business

The outstanding claims are analyzed below:

Fire General accidents	Gross claims Outstanding 2009 N'000 68,670 92,112	Provision for IBNR 2008 N'000 6,867 9,211	Outstanding Claims 2009 N'000 75,537 101,323	Outstanding Claims 2008 N'000 44,344 59,851
Motor Marine Engineering Energy Aviation	87,916 33,189 27,696 28,847 80	8,792 3,319 2,770 2,885 8	96,708 36,507 30,466 31,732 88	52,990 5,822 56,662 -
Total	338,510	33,851	372,361	219,668
12.2 Life Business The outstanding claims are analyzed bel	low:		2009 N'000	2008 N'000
Provision for the year			15,679	47,625
13 Insurance fund Insurance fund is analyzed below:				
	Group 2009 N'000	2008	2009 N'000	Company 2008 N'000
Unearned premium Life fund	1,248,266 347,057 ————————————————————————————————————	222,772	1,248,266 347,057 1,595,323	709,600 222,772 ———————————————————————————————
13.1General Business				
The movement in unearned premium dur	ing the year was a	as follows:	2009 N'000	2008 N'000
Balance, beginning of year Increase in unearned premium (see Note 2	22)		709,600 538,666	464,987 244,613
Balance, end of year			1,248,266	709,600

13.2 Life Business

The movement i	n life	fund	during	the	vear	was as	follows:

2009	2008
N OOO	N'000
222,772	90,258
156,643	376,132
379,415	466,390
(32,358)	(243,618)
347,057	222,772
	N'000 222,772 156,643 379,415

14 Deposit Administration

(a)Deposit administration comprises:

	Group 2009 N'000	Group 2008 N'000	2009 N'000	Company 2008 N'000
Deposit administration Interest payable	1,088,095 26,999	553,057 33,329	1,088,095 26,999	553,057 33,329
	1,115,094	586,386	1,115,094	586,386

(b) The movement in deposit administration during the year was as follows:

	Group 2009 N'000	Group <u>2008</u> N'000	2009 N'000	Company 2008 N'000
Balance, beginning of the year Movement during the year	553,057 535,038	305,755 247,302	553,057 535,038	305,755 247,302
Balance, end of year	1,088,095	553,057	1,088,095	553,057

(c)The movement in interest payable on deposit administration was as follows:

	Group	Group	Company	Company
	2009	2008	2009	2008
	N'000	N'000	N'000	N'000
Balance, beginning of the year	33,329	30,758	33,329	30,758
Charge for the year	18,000	19,800	18,000	19,800
Interest payment during the year	(24,330)	(17,229)	(24,330)	(17,229)
Balance, end of year	26,999	33,329	26,999	33,329

15 Taxation payable:

(a) The movement in this account during the year was as follows:

	Group 2009 N'000	Group 2008 N'000	Company 2009 N'000	Company 2008 N'000
Balance, beginning of year Charge for the year (See Note (b) below)	169,073	240,843	166,836	240,843
-General -Life	349,941 204,090	145,955 18,583	349,941 204,090	145,955 18,583
-Assur Asset Management Limited Payments during the year Reclassification of prior year NITDA levy	44,686 (185,366)	2,237 (227,927) (10,618)	(179,911) -	(227,927) (10,618)
Balance, end of year	582,424	169,073	540,956	166,836
(b)The tax charge for the year comprises:	Group 2009 N'000	Group 2008	Company 2009 N'000	Company 2008 N'000
Corporate income tax charge -General - Life -Assur Asset Management Limited	169,594 135,000 44,686	N'000 140,300 18,583 2,237	169,594 135,000	140,300 18,583
Prior year tax under provision - General - Life	167,950 66,917	- -	167,950 66,917	-
Education levy				
- General - Life	12,397 2,173	5,655 166,775	12,397 2,173	5,655
Deferred tax charge/(credit) - General - Life - Assur Asset Management Limited	598,717 159,923 35,740 1,633	(21,022) (21,323) 882	554,031 159,923 35,740	164,538 (21,022) (21,323)
Total tax charge for the year	796,013	125,312	749,694	122,193

15.1 General Business

(a) The movement in this account during the year was as follows:	2009 N'000	2008 N'000
Balance, beginning of year Charge for the year (see Note (b) below) Payments during the year Reclassification of prior year NITDA levy	132,590 349,941 (150,118)	216,782 145,955 (219,529) (10,618)
Balance, end of year	332,413	132,590
(b) The tax charge for the year comprises:	2009 N'000	2008 N'000
Corporate income tax charge Prior year tax under provision Education tax Deferred taxation	169,594 167,950 12,397 349,941	140,300 - 5,655 145,955
-tax charge/(credit) (see Note 8.1(b) above) Total tax charge for the year	159,923 509,864	(21,022) 124,933
15.2 Life Business (a) The movement In this account during the year was as follows:	2009 N'000	2008 N'000
Balance, beginning of year Charge for the year (see Note (b) below) Payments during the year Balance, end of year	34,246 204,090 (29,793) 208,543	24,061 18,583 (8,398) 34,246
(b) The tax charge for the year comprises:	2009 N'000	2008 N'000
Corporate income tax charge Prior year tax under provision Education tax	135,000 66,917 2,173 204,090	18,583 - - 18,583
Deferred tax charge/(credit) (see Note 8.2(a) above) Total tax charge/(credit) for the year	239,830	(21,323)

16	Share	capital	ŀ
10	Juale	capita	١.

Share capital comprises:	Group 2009 N'000	Group 2008 N'000	Company 2009 N'000	Company 2008 N'000
(a) Authorized: 10,000,000,000 Ordinary shares of 50k each (2008: 10,000,000,000 ordinary shares of 50k each) Issued and fully paid:	5,000,000	5,000,000	5,000,000	5,000,000
10,000,000,000 Ordinary shares of 50k each (2008: 8,750,000,000 ordinary shares of 50k each)	5,000,000	4,375,000	5,000,000	4,375,000
(b) The movement in this account during the year was as follows:				
year mas as renews.	Group 2009 N'000	Group 2008 N'000	2009 N'000	Company 2008 N'000
Balance, beginning of year Offer for subscription (see Note (c) below) Rights issue (see Note (d) below)	4,375,000 - 625,000 5,000,000	2,500,000 1,875,000 - 4,375,000	4,375,000 - 625,000 5,000,000	2,500,000 1,875,000 - 4,375,000

(c) In 2008, the Company offered 3,750,000,000 ordinary shares of 50k each via special placement for subscription at N1.25 kobo all of which were allotted and paid for.

(d) In the year ended 31 December 2008, the Company made a rights issue of 1,250,000,000 ordinary shares of 50 kobo each at N1.25k and the shares were fully subscribed. The approval of the Securities and Exchange Commission for capitalization of the rights issue proceeds was granted on 3 February 2009.

The proceeds from the rights issue in 2009 and the offer for subscription in 2008 were accounted for as follows:

	N'000	N'000
Gross proceeds from rights issue Transfer to share premium (see Note 17)	1,562,500 (937,500)	4,687,500 (2,812,500)
Net proceeds Transfer to issued and fully paid share	625,000	1,875,000
capital account (see Note (b) above)	(625,000)	(1,875,000)

Share capital comprises:				
(a) Issued and fully paid:				
			2009	2008
2 000 000 000 Ordinary shares of FOL as sh			N′000	N'000
8,000,000, 000 Ordinary shares of 50k each (2008: 8,000,000 Ordinary shares of 50k each)			4,000,000	3,375,000
(b) The movement in share capital during the year	was as follow	vs:	2,008	2008
(-, , , ,			N'000	N′ 000
Balance, beginning of the year			3,375,000	1,500,000
Offer for subscription/Rights issue (see Note 16 (c) above)		625,000	1,875,000
Balance, end of year			4,000,000	3,375,000
16.2 Life Business				
(a) Issued and fully paid:				
· · ·			2009	2008
			N'000	N'000
2,000,000,000 Ordinary shares of 50k each (2008: 2,000,000 Ordinary shares of 50k each)			1,000,000	1,000,000
(2006. 2,000,000 Ordinary shares of 50k each)			1,000,000	1,000,000
Balance, beginning of year			1,000,000	1,000,000
Transfer from General Business			-	-
Transfer to capital reserve			1 000 000	1 000 000
Balance, end of year			1,000,000	1,000,000
17 Share premium				
The movement on this account during the year w	as as follows:			
	Group	Group	Company	Company
	2009 N'000	2008 N'000	2009 N'000	2008 N'000
	14 000	14 000	14 000	14 000
Balance, beginning of year	3,073,153	296,678	3,073,153	296,678
Premium from share issue (see Note 16 (c) above)		2,812,500	937,500	2,812,500
Share issue expenses	(167,410)	(36,025)	(167,410)	(36,025)
Balance, end of year	3,843,243	3,073,153	3,843,243	3,073,153
17.1 General Business				
			2009	2008
			N′000	N′000
Balance, beginning of the year			3,073,153	296,678
Premium from rights issue (see Note 16(c) above)			937,500	2,812,500
Share issue expenses			(167,410)	(36,025)
Balance, end of year			3,843,243	3,073,153

16.1 General Business

18 Statutory contingency reserves

The movement in this account during the vear is as follows:

year is as follows.	Group	Group	Company	Company
	2009	2008	2009	2008
	N'000	N'000	N'000	N'000
Balance, beginning of year	561,068	236,312	561,068	236,312
Transfer from profit and loss	184,619	324,756	184,619	324,756
Balance, end of year	745,687	561,068	745,687	561,068

18.1 General Business

	2009	2008
	N'000	N'000
Balance, beginning of year	504,040	227,572
Transfer from profit and loss	119,951	276,468
Balance, end of year	623,991	504,040
18.2 Life Business		

18.2 Life Business	2009 N'000	2008 N'000
Balance, beginning of year Transfer from profit and loss	57,028 64,668	8,740 48,288
Balance, end of year	121,696	57,028

19 Capital reserve

The Company's issued and fully paid capital was reconstructed by a special resolution at its Board meeting on 18th October, 2007, to achieve a reduction of 50% with the result that the issued and fully paid capital will stand at N2,500,000,000 divided into 5,000,000,000 Ordinary shares at 50k each with the surplus nominal value arising from the reconstruction being transferred to the Company's capital reserve account. The reconstruction was sanctioned by the Federal High Court of Nigeria, Lagos on 31st October 2007 and registered by the Corporate Affairs Commission on 18th December 2007.

The balance on the capital reserve was allocated between the non-life business and life business segments in the proportion of their share capital, as follows:

Life business segment	1,000,000
Non-life business segment	1,500,000
	2,500,000

20 Retained earnings

The movement in this account during the year was as follows:

The movement in this account during the year	r was as rollows.			
	Group 2009 N'000	Group 2008 N'000	Company 2009 N'000	Company 2008 N'000
Balance, beginning of year Transfer from profit and loss Final dividend paid -2008 Interim dividend paid -2009 Balance, end of year.	2,016,941 331,969 (1,312,500) (500,000) 536,410	765,667 1,551,274 (300,000) - 2,016,941	2,006,131 239,207 (1,312,500) (500,000) 432,838	765,667 1,540,464 (300,000) - 2,006,131
20.1 General Business				
			2009 N'000	2008 N'000
Balance, beginning of year Transfer from profit and loss			1,571,381 (342,809)	765,508 1,105,873

(1,027,500)

(300,000)

1,571,381

Interim dividend paid -2009	(50,000)
Balance, end of year	151,072

20.2 Life Business	2009 N'000	2008 N'000
Balance, beginning of year Transfer from profit and loss Final dividend paid -2008 Interim dividend paid -2009	434,750 582,016 (285,000) (450,000)	159 434,591 - -
Balance, end of year	281,766	434,750

21 Contingent liabilities

Final dividend paid -2008/2007

The Company provides financial guarantees and bonds to third parties at the request of customers in the form of bid and performance bonds or advance payment guarantees. The N142,212,000 (December 2008: N32,267,394) reflected in the financial statements as contingent liabilities represents the maximum loss that would be recognized if counter parties failed completely to perform as contracted. The Company also has cash collaterals in form of customers' deposits against the guarantees undertaken (see Note (11) above).

22 Gross premium earned

The gross premium earned is analyzed as follows:

	Group	Group	Company	Company
	2009	2008	2009	2008
	N'000	N'000	N'000	N'000
Gross premium	4,537,033	3,117,791	4,537,033	3,117,791
Unearned premium (see Note 13.1)	(538,666)	(244,613)	(538,666)	(244,613)
Total	3,998,367	2,873,178	3,998,367	2,873,178
22.1 General Business	Gross premium written 2009 N'000	Unearned premium 2009 N'000	Gross premium earned 2009 N'000	Gross premium earned 2008 N' 000
Fire General accidents Motor Marine Bond Engineering Oil and Energy Aviation	475,815	(72,043)	403,772	297,222
	595,544	(33,666)	561,878	386,109
	1,310,006	(199,022)	1,110,984	809,527
	516,767	(59,398)	457,369	398,176
	17,915	2,487	20,402	37,020
	253,863	(27,975)	225,888	140,571
	1,279,021	(134,239)	1,144,782	799,148
	88,102	(14,810)	73,292	5,405
	4,537,033	(538,666)	3,998,367	2,873,178

22.2 Life Business

22.2 Life Business		
	2009 N'000	2008 N'000
Ordinary life Group life Health insurance Education endowment Oracle Med	67,626 683,101 2,578 4,821 82,343	56,323 656,373 3,995 8,579 300,838
Total	840,469	1,026,108

23 Reinsurance cost

The cost of reinsurance is analyzed as follows:

The cost of remodrance is unaryzed as follow	J.			
	Group 2009 N'000	Group 2008 N'000	2009 N'000	Company 2008 N'000
Reinsurance premium paid Prepaid reinsurance Reinsurance cost	(1,909,283) <u>282,947</u> (1,626,336)	(1,328,356) 137,826 (1,190,530)	(1,909,283) <u>282,947</u> (1,626,336)	(1,328,356) <u>137,826</u> (1,190,530)
23.1General Business				
			2009 N'000	2008 N'000
Reinsurance premium paid Prepaid reinsurance Reinsurance cost			(1,909,283) 282,947 (1,626,336)	(1,328,356) 137,826 (1,190,530)
23.2 Life Business				
			2009 N'000	2008 N'000
Reinsurance cost			(289,931)	(255,617)
24 Investment income Investment income/(loss) comprises:	Group 2009 N'000	Group 2008 N'000	Company 2009 N'000	Company 2008 N'000
Net securities trading income/(loss) Income on short term deposits Dividend income Other income 24.1 General Business	6,015 1,116,369 147,961 131,871 1,402,216	(781,558) 589,031 248,766 70,495 126,734	9,323 1,116,369 147,961 31,709 1,305,362	(784,220) 526,308 248,512 <u>65,431</u> 56,031
Investment income/(loss) comprises:			2009 N'000	2008 N'000
Net securities trading loss Income on short term deposits Dividend income Other income			(507,185) 865,528 139,949 26,102 524,394	(822,497) 350,314 244,859 63,366 (163,958)

24.2 Life Business

Investment income comprises:

	2009 N'000	2008 N'000
Net securities trading income Income on short term deposits Dividend income Other income	516,508 250,841 8,012 5,607	38,277 175,994 3,653 2,065
	780,968	219,989

25 Management expenses

Management expenses comprises:	Group 2009 N'000	Group 2008 N'000	2009 N'000	Company 2008 N'000
Staff expenses	500,530	465,720	436,278	389,533
Staff development expenses	32,683	37,836	32,683	37,837
Agencies expenses	170	5,239	170	4,931
Promotional expenses	83,163	131,624	83,163	114,092
Administration expenses	182,161	165,448	182,161	156,369
Depreciation	114,874	94,715	112,213	89,239
Other expenses	270,708	188,093	379,848	239,900
	1,184,289	1,088,675	1,226,516	1,031,901

25.1 General Business

Management expenses comprises:

	2009 N'000	2008 N'000
Staff expenses Staff development expenses Agencies expenses Promotional expenses Administration expenses Depreciation Other expenses	436,278 32,683 170 83,163 182,161 112,213 375,114	389,533 37,837 4,931 114,092 156,369 89,239 239,075

25.2 Life business

Management expenses comprises:	2009 N'000	2008 N'000
Other expenses	4,734	825

26 Supplementary profit and loss information:

(a) General information:

The Company's profit before taxation for the year is stated after charging/(crediting) the following

	Group 2009 N'000	Group 2008 N'000	2009 N'000	2008 N'000
Depreciation	114,874	94,715	112,213	93,525
Profit on disposal of fixed assets	326	2,729	326	2,729
Auditor's remuneration	14,500	13,000	13,500	12,500

(b) Staff and directors' cost:

i. Employee costs, including executive directors, during the year amounted to:

	Group 2009 N'000	Group 2008 N'000	2009 N'000	Company 2008 N'000
Wages and salaries Other benefits Other pension costs	488,804 1,299 490,103	455,476 37,836 10,244 503,556	425,851 10,427 436,278	431,840 37,836 9,715 479,391

ii. Employees earning more than 100,000 per annum, other than the executive directors, whose duties were wholly or mainly discharged in Nigeria, received emoluments (excluding pension contribution and other allowances) in the following ranges:

	Group 2009 Number	Group 2008 Number	Company 2009 Number	Company 2008 Number
N100,001 – N150,000	10	16	10	16
N150,001 - N200,000	15	22	15	22
N200,001 - N250,000	-	-	0	-
N250,001 - N300,000	44	19	42	19
N300,001 - N350,000	-	-	-	
N350,001 - N400,000	22	20	22	20
N400,000 - N450,000	-	-		-
N450,001 - N500,000	-	-		-
N500,001 – N550,000	30	23	29	23
N550,001 – N600,000	16	14	16	14
N600,001 – N650,000	-	-		-
N650,001 - N700,000	-	-	0	-
N700,001 - N750,000	7	5	7	5
Above N750,001	21	22	17	19
	165	141	158	138

iii. The average number of full time persons employed by the Company during the year was as followed:

	Group	Group	Company	Company
	2009	2008	2009	2008
	Number	Number	Number	Number
Management staff	21	19	17	16
Non management staff	144	122	141	122
	165	141	158	138

(c) Directors' remuneration:

i. Remuneration paid to the directors of the Company (excluding pension contribution and certain benefits) was as follows:

	Group	Group	Company	Company
	2009	<u>2008</u>	2009	<u>2008</u>
	N'000	N'000	N'000	N'000
Directors fees	2,876	2,255	2,876	2,255
Other emoluments	25,911	12,312	25,741	12,312
	28,787	14,567	28,617	14,567

ii. The directors' remuneration shown above (excluding pension contributions and other allowances) includes:

	Group 2009 N'000	Group 2008 N'000	2009 N'000	Company 2008 N'000
Chairman	1,719	1,719	1,719	1,719
Highest paid director	4,000	4,000	4,000	4,000

iii. The emoluments of all other directors fell within the following range:

	Group	Group	Company	Company
	2009	2008	2009	2008
	Number	Number	Number	Number
N300,001 - N350,000	-	-	-	-
N500,001 - N1,000,000	2	2	2	2
N1,000,000 - N1,500,000	-	-	-	-
N1,500,001 - N2,000,000	7 9	8	7	6 8

27 Earnings per share

Earnings per share have been computed on the profit after taxation and weighted average number of ordinary shares outstanding during the year ended 31 December 2009 of 9,791,667,000 units December 2008:5,625,000,000).

28 Net cash flow from operating activities before changes in operating assets:

This comprises:

	Group 2009 N'000	Group 2008 N'000	Company 2009 N'000	Company 2008 N'000
Profit after taxation Taxation	516,588 796,013	1,876,030 125,312	423,826 749,694	
Operating profit Adjustment to reconcile profit before taxation to net cash flow from operations:	1,312,601	2,001,342	1,173,520	1,987,413
Allowances for bad debt Bad debt written off	103,516	96,508	103,516	96,508
Depreciation on fixed assets Increase in provision for unexpired risks Increase in Life funds (Profit)/Loss on sale of fixed assets Dividend income on equity investments Provision for diminution in quoted stocks Unrealized exchange gain on long term quoted stocks	114,874 543,078 124,285 (326) (147,961)	94,715 106,787 132,514 (2,729) (248,766)	116,625 538,666 124,285 (326) (147,961)	132,514 (2,729) (248,766)
Profit on disposal of investments	3,256	(1,918,556)	-	(1,918,556)
Net cash flow from operating activities	2,053,323	261,815	1,908,325	246,696

29 Related party transactions:

(a) Guaranty Trust Bank Plc

Guaranty Trust Bank is the parent company and provides a marketing platform for some of the Company's product. It also acts as one of the Company's banks.

(b) Helmsman Insurance Brokers Limited

Helmsman Insurance Brokers is owned by Helms Limited, one of the shareholding companies of Guaranty Trust Assurance. The Company is also one of the Insurance broking firms of the Company. Business relationship with related parties are done at arm's length.

The premium income earned from related parties during the year is summarized below:

	Group	Group	Company	Company
	2009	2008	2009	2008
	N'000	N'000	N'000	N'000
Guaranty Trust Bank Plc	229,947	92,836	229,947	92,836
Hygeia- HMO (affiliate)	-	7,668	-	7,668
Helmsman Insurance Brokers	82,889	-	82,889	-
Directors' related others	-	6,328	-	6,328
First Marina Trust Limited	-	14,105	-	14,105
Total	312,836	120,937	312,836	120,937

(c) Details of directors' remuneration are disclosed in Note 26(c)

30 Actuarial valuation

The latest available actuarial valuation of the life business funds was as at 31 December 2009. The actuarial value of the net liability of the fund was N298,518,541 which has been provided for.

The valuation of the Company's life business fund as at 31 December 2009 was carried out by HR Nigeria Limited, a recognized actuarial valuation firm. The valuation was done based on the following principles:

- (a) For all individual life policies, the gross premium method of valuation was used. Future expenses related to the business were allowed for by deducting 35% of the office premiums payable. The reserve for deposit based plans were taken as the amount standing to the credit of the policyholder at the valuation date plus the estimated value of the mortality risk;
- (b) For group life policies, the net liabilities for annual premium contracts were calculated in the same way as individual business. An unearned premium reserve was included for group life policies;
- (c) For individual life policies, the valuation age was taken as the nearest age at the valuation date. The outstanding premium paying term has been calculated as the year of maturity minus expired duration. In all cases, an allowance has been made for premiums due between the valuation date and the next policy anniversary;

- (d)The valuation of the liabilities was made on the assumptions that premiums have been credited to the accounts as they fall due, according to the frequency of the particular payment,
- (e)The Mortality of Assured Lives A49/52 Ultimate Table was used in the valuation.
- (f)The valuation assumed an interest rate of 7%.

31. Contravention of laws and regulations

The Company did not contravene any law or regulation during the year and no penalty was paid.

32.Litigations

The Company is a defendant in a suit. The plaintiff had an insurance policy valued at N6million but as at the time of occurrence of the insured event, the insured had not paid the insurance premium. The litigation arose in the normal course of business and is being contested by the Company. The directors having sought professional legal counsel are of the opinion that no significant liability will crystallize from this litigation and therefore no provision is deemed necessary for this legal claim.

33. Post balance sheet events:

There was no post balance sheet event that could impact on the financial statement.

34. Prior year corresponding figures:

Certain prior year corresponding figures have been amended to conform with the current year reporting format.

35. Segment information

Segment information is presented in respect of the Company's business segments which represents the primary segment reporting format and is based on the Company's management and reporting structure. No geographical segment information has been provided in these financial statements as there is only one geographical segment.

Business segments charge and earn interest among themselves on a transfer pricing arrangement to reflect the of assets and liabilities.

Business Segments

The Company operates the following main business segments:

Non-life (General) Business - Includes general insurance transactions with individual and corporate customers

Life Business - Includes life insurance policies with individual and corporate customers.

Asset Management - Includes portfolio management services to individual and private customers and private customers

The Group's property trading business had no transactions during the year.

Business reporting

The Group's business reporting information comprises:

	Non-life N'000	<u>Life Business</u> N'000	Asset Management N'000	Inter-Segment Transactions N'000	Total
Revenue: Derived from external					
Customers: -Gross premium earned -Investment income -Commission received Shareholders' share of Life Fund surplus Profit from deposit administration	3,998,367 524,394 160,119	780,968 - 32,358 101,659	- 217,079 - - -	- (120,225) - - -	3,998,367 1,402,216 160,119 32,358 101,659
	4,682,880	914,985	217,079	(120,225)	5,694,719
Reinsurance cost	(1,626,336)	-	-	-	(1,626,336)
	3,056,544	914,985	217,079	(120,225)	4,068,383
Expenses:					
Underwriting expenses Increase in life funds Management expenses Bad debt expenses	(520,340) - (1,221,782) (79,779)	(4,734) (23,737)	- - (77,998) -	- - 120,225 -	(520,340) - (1,184,289) (103,516)
Claims incurred	(947,637)			-	(947,637)
Profit on ordinary activities Assets and Liabilities:	(2,769,538) <u>287,006</u>	(28,471) 886,514	(77,998) 139,081	120,225	(2,755,782) 1,312,601
Total assets	12,800,797	4,434,880	849,781	(914,102)	17,171,356
Total liabilities	2,682,491	2,031,418	148,907	(316,799)	4,546,017
Net asset	10,118,306	2,403,462	700,874	(597,303)	12,625,339

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Statement of Value Added-Group

For the year ended 31 December, 2009

Gross premium Reinsurance, claims and commission &	2009 3,998,367	%	2008 4,143,899	%
services	(3,367,564)		(1,894,120)	
Other income	630,803 1,562,335		2,249,779 311,998	
Value added	2,193,138	100	2,561,777	100
Applied to pay:				
Employee cost Government as tax Shareholders as dividend	500,530 561,146 500,000	23 26 23	465,720 125,312 1,312,500	18 5 51
Retained in business Contingency reserve Depreciation Retained profit for the year	184,619 114,874 331,968	8 5 15	324,756 94,715 238,774	13 4 9
Value added	2,193,138	100	2,561,777	100

Statement of Value Added-Company

For the year ended 31 December, 2009

Gross premium earned	2009 3,998,367	%	2008 3,096,959	%
Reinsurance, claims and commission & services	(1,842,648)		(630,497)	
	2,155,719		2,466,462	
Other income	70,703		56,031	
Value added	2,226,423	100	2,522,493	100
Applied to pay:				
Employee cost Government as tax Shareholders as dividend	436,278 749,694 500,000	20 34 22	441,555 122,193 1,312,500	17 5 52
Retained in business				
Contingency reserve Depreciation Retained profit for the year	184,619 116,625 239,206	8 5 11	324,756 93,525 227,964	13 4 9
Value added	2,226,423	100	2,522,493	100

Five - Year Financial Summary

For the year ended 31 December, 2009

	2009 N' 000	2008 N′ 000	2007 N′ 000	2006 N′ 000	2005 N′ 000
Assets					
Cash and bank Balance	434,537	350,224	188,320	13,533	2,402
Short-term investments	10,511,556	11,404,514	5,338,525	5,150,301	2,785,965
Long -term investments	2,565,625	638,500	211,918	137,534	102,843
Debtors and prepayments	2,003,994	2,681,311	988,024	679,898	298,000
Deferred acquisition cost	98,682	74,731	69,365	27,227	230,000
Deferred tax assets	1,106	36,846	15,523	15,074	13,929
Statutory deposit	500,000	500,000	500,000	35,000	35,000
Fixed assets	897,343	788,010	664,268	123,000	123,133
Fixed assets	097,343	700,010		123,073	123,133
Total Assets	17,012,843	16,474,136	7,975,943	6,181,642	3,361,272
Liabilities					
Outstanding claims	388,040	188,588	69,827	30,810	11,956
Creditors and accruals	662,582	2,193,271	424,678	199,050	129,029
Insurance fund	1,595,323	794,546	555,245	322,503	53,817
Deposit administration	1,115,094	586,386	336,514	198,550	60,654
Taxation	540,956	166,836	240,843	, 79,642	4,561
Deferred tax	189,080	29,157	50,179	15,295	.,55.
Bereired tax					
	4,491,075	3,958,784	1,677,286	845,850	260,017
Net Assets	12,521,768	12,515,352	6,298,657	5,335,792	3,101,255
Capital and reserves					
Share capital	5,000,000	4,375,000	2,500,000	4,842,593	500,000
capital reserve	2,500,000	2,500,000	2,500,000		
Share premium	3,843,243	3,073,153	296,678	312,462	24,705
Deposit for shares					2,638,658
Statutory contingency reserve	745,687	561,068	236,312	69,799	16,644
Retained earnings	432,838	2,006,131	765,667	110,938	-78,752
Shareholders' fund	12,521,768	12,515,352	6,298,657	5,335,792	3,101,255
Contingent liabilities	142,212	32,276	382,186	432,326	57,940
Profit and loss account					
Gross premium written	5,377,502	4,143,899	2,061,655	1,067,486	488,228
Premium earned	2,372,031	2,453,139	1,170,052	611,016	383,126
Profit before taxation	1,173,520	1,987,413	1,100,456	383,663	16,050
Taxation	(749,694)	(122,193)	(279,214)	(89,231)	11,329
Profit after taxation	423,826	1,865,220	821,242	294,432	27,379
Transfer to contingency reserve	(184,619)	(324,756)	(166,513)	$\frac{294,432}{(50,757)}$	(10,035)
Tansier to contingency reserve	(10-7,019)	(324,730)	(100,515)	(30,737)	(10,055)
Earnings per shares	3k	33k	9k	6k	3k

Outstanding Unclaimed Dividend

Financial Year Ended	Dividend No	Final or Interim	Net Unclaimed Amount	Amount Paid Per 50k share
31/12/2007	1	Final	2,626,020.00	6 kobo
31/12/2008	2	Final	10,348,425.00	15 kobo
Half year 2009	3	Interim	280,176.89	5 kobo

Our records indicate that some drafts and post listing share certificates have been returned unclaimed for various reasons.

Please contact our Registrars, GTB Registrars Limited, No. 7, Anthony Village Road, 3rd floor, Anthony, Lagos For a re-issue of any unclaimed dividend or share certificates.

Share Capital History

Date	Authorised (N)		Issued and Fully Paid (N)		Consideration
	Increase	Cumulative	Increase	Cumulative	
1989	50,000,000	50,000,000	17,150,000	17,150,000	Cash
1998	-	50,000,000	3,173,000	20,323,000	Cash
1999	-	50,000,000	2,989,000	23,312,000	Cash
2000	-	50,000,000	353,000	23,665,000	Cash
2002	250,000,000	300,000,000	76,399,000	100,064,000	Cash
2003	200,000,000	500,000,000		100,064,000	Cash
2004	250,000,000	750,000,000	399,936,000	500,000,000	Cash
2006	4,250,000,000	5,000,000,000	2,373,220,477	2,873,220,477	Cash
2006	-	5,000,000,000	1,969,372,254	4,842,592,731	Cash
2007	-	5,000,000,000	157,407,269	5,000,000,000	Cash
2007	-	5,000,000,000	(2,500,000,000)	2,500,000,000	Share Capital Reconstruction*
2008	-	5,000,000,000	1,875,000,000	4,375,000,000	Cash
2009	-	5,000,000,000	625,000,000	5,000,000,000	Cash

^{*}This is as a result of the share reconstruction exercise undertaken by the Company to achieve a reduction in the number of its paid authorised shares. The reduction of its paid up authorised shares, in the ratio of 1 ordinary share for every 2 ordinary shares previously held, was effected under the provisions of the Companies and Allied Matters Act (CAMA) and was sanctioned by the Order of the Federal High Court on November 21, 2007, pursuant to a Special Resolution passed at the Company's Extraordinary General Meeting held on October 18, 2007. The surplus nominal value arising from the capital reconstruction was subsequently transferred to the Company's shareholders' funds while its issued and paid up capital is also N2.5 billion comprising 5 billion ordinary shares of 50 kobo each.

Your Haven, Fortified

When the going got tough, we got tougher.

The past year was probably the stormiest year in the recent history of our country's financial industry as the contagion of the global economic meltdown hit our shores with a great impact.

Our nation received a barrage of hard knocks, with the Nigerian Stock Exchange All Share Index (ASI) going south by one of the sharpest declines seen in recent times, eight notable indigenous banks being adjudged technically insolvent after a special audit by the Central Bank of Nigeria, and the resultant drastic reduction in credit available to the real sector which in turn affected transactions in both the financial and real sectors. Erstwhile great commercial institutions fell whilst many more tethered on the verge of collapse.

It has been a time of unprecedented economic downturn that has left many Nigerians feeling insecure and dreading what tomorrow may bring.

Knowing this is the time when like never before our shareholders and clients are in dire need of the unshakeable haven we have always been, we arose to the occasion with bold, groundbreaking steps to ensure that the succor they need is doubly assured. We started the process of building a surer sanctuary for you by retooling our already robust risk management structure. We improved our investment analysis/ decision-making framework to ensure we continue to achieve superior performance on a platform of risk containment and management practices that are consistent with global best practices.

We further strengthened the impenetrable structure we have erected through the years with the revolutionary introduction of an Enterprise-wide Risk Management (ERM) system.

At a time when customer loyalties were made fragile by the average Nigerian's waning confidence in the financial industry, we retained our niche in the market by focusing on fortifying key relationships with our core corporate customers and their brokers. At the same time, we broadened our retail service platform whilst using information technology as leverage.

Despite the cancellation of some government-related life policies, we remained undaunted and compensated by pioneering life-enriching products in addition to our vast stock of leading-edge products that gained appeal with more Nigerians from all walks of life. This enabled us to achieve overall growth in our business, leading to significant growth of our total production and better performance of our Retail Business Division, Energy & Special Risks Business and Corporate Business Group. We relentlessly carried on our activities in investment management, recording commendable growth that monumentally surpassed the previous year's earnings.

We also made the strategic move to list the Company's shares on the Nigerian Stock Exchange and since then, our shares have been traded actively on the floor of the exchange with a moderate level of liquidity. When the going got tough, we got tougher. Although we felt the impact of the storm on our growth and on our investment income, we recorded a gross premium income growth of laudable proportions over the previous year. Premium Earned and Underwriting Profit likewise grew remarkably over the corresponding period. Our resolve to ensure our shareholders receive superior returns through the continued growth of the Company and consistent dividend payment resulted in an enlarged paid up capital base, compared to the previous year.

In all these, we were not side-tracked by reaching out to the public at the detriment of keeping our house in order. Rather, we were able to ensure our staff continued to show unalloyed loyalty and commitment to the Company and our vision of building the nation's pre-eminent Risk and Investment Management Institution.

We continued to invest in the development of our staff in order to ensure they remain at the cutting edge of innovation and service delivery and we remain on the leadership role in the nation's insurance industry. Like never before, they are being motivated to operate by the noble principles of integrity, responsibility, innovation, customer focus and excellence.

The storm has only left us stronger than ever before. The fundamentals of our business model remain quite strong. We have weathered the storm and are poised to drive growth and profitability by our resourceful staff,

innovative products and an improved operational platform.

We have improved our visibility to our teeming existing and potential customers across the country. We have put in place financial discipline that will ensure that our efficiency ratios remain amongst the best in our industry. In spite of the inclement economic environment, we remain committed to delivering exceptional value for our shareholders.

The going got tough but we got tougher. Indeed, *YOUR HAVEN HAS BEEN FORTIFIED!*





Guaranty Trust Amurance pic

Has your organization complied with the law on Group Life Insurance?

At Guaranty Trust Assurance pic, we consider Life Insurance the foundation of wealth creation and an important component in the future of Nigerian workers and their dependants.

Don't be caught in the "ACT"; get compliant and start your organisation's Group Life cover with us.

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CORPORATE DIRECTORY

Executive Suite

Tosin Runsewe Chief Client Officer

Yetunde Ilori Executive Director

Technical Division

Lekan Oyinlade Senior Manager

Rantimi Ogunleye Senior Manager

Olufemi Aluko *Manager*

Adewale Adeneye Deputy Manager

Odunayo Osinubi Assistant Manager

Adeseye Ajibulu Assistant Manager

Emonefe Isodje Assistant Manager

Adekunle Omotoye Assistant Manager

Patience Ugboajah Assistant Manager

Retail Business Division

Owolabi Salami General Manager

Anne Oragwu Senior Manager

Suman Ramesh *Manager*

Babatunde Lawuyi *Manager*

Uche Olufemi Deputy Manager Akinmaderin Osofisan Deputy Manager Edison Emoabino Assistant Manager

Institutional Business Division

Adekunle Ahmed
Deputy General Manager

Polycarp Didam
Assistant General Manager

Abayomi Onifade Assistant General Manager

Funlola Jide-Aribaloye *Manager*

Babatunde Braimah Deputy Manager

Akinlolu Akinyele Deputy Manager

Oluwamuyiwa Omoyele Deputy Manager

Nkechi Osawemen Assistant Manager

James Awojobi Assistant Manager

Gabriel Njoku Assistant Manager

Onyeka Isagba Assistant Manager

Investment Group/Assur Asset Management Limited

Michael Oyebola General Manager

Victor Inyang
Deputy General Manager

Operations Division

Babatope Adeniyi Assistant General Manager Ndukwe Anagha *Manager*

Bolanle Adediran Deputy Manager Olanike Olaniyan Deputy Manager

Morenike Hassan Assistant Manager

Ayodeji Alamutu Assistant Manager

Financial Control and Corporate Services Division

Rashidat Adebisi Senior Manager

Adenike Giwa *Manager*

Odiri Kpokpogri-Sheidu Deputy Manager

Gideon Ataraire

Deputy Manager

Emmanuel Otitolaiye Assistant Manager

Adebola Surakat Assistant Manager

Marketing and Corporate Comunications Group

Elizabeth Agugoh Deputy Manager

System and Control Group

Henry Akwara Senior Manager

Oladipupo Awogboro Assistant Manager